

**CITY OF MADISON
VISION AND MISSION STATEMENTS**

Vision Statement:

The City of Madison will be a safe and healthy place for all to live, learn, work and play.

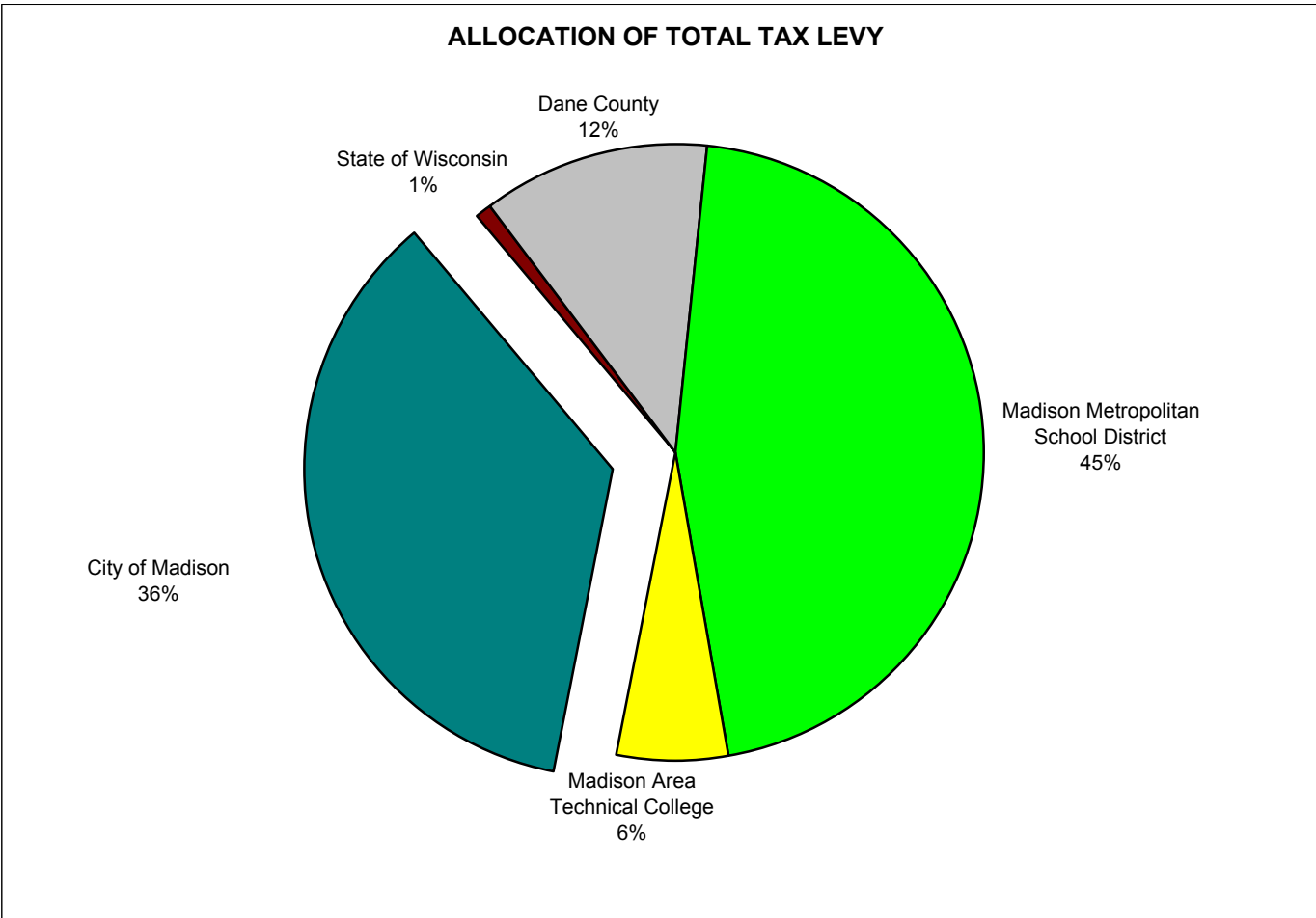
Mission Statement:

The City of Madison, through the efforts of dedicated employees and elected officials, will deliver the highest quality services and provide a fair and orderly system of governance for our citizens and visitors.

2002
ADOPTED
OPERATING BUDGET

SUMMARY OF LOCAL PROPERTY TAXES

<u>Taxing Jurisdiction</u>	<u>2000</u>		<u>2001</u>		<u>2002</u>	
	<u>Amount</u>	<u>Mills</u>	<u>Amount</u>	<u>Mills</u>	<u>Amount</u>	<u>Mills</u>
State of Wisconsin	\$ 2,289,367	0.2000	\$ 2,470,319	0.2000	\$ 2,735,571	0.2100
Dane County	36,033,182	3.2800	37,737,245	3.1800	39,337,314	3.0500
Madison Metropolitan School District	141,874,511	13.9900	143,896,930	13.2500	148,210,265	12.7000
Madison Area Technical College	16,584,915	1.5100	17,694,939	1.4900	18,776,048	1.4600
City of Madison	102,744,585	9.3600	110,608,981	9.3400	117,013,756	9.0900
Total Tax Levy	299,526,560	28.3400	312,408,414	27.4600	326,072,954	26.5100
State Tax Credit	(26,979,299)	-2.4000	(26,294,231)	-2.1600	(25,445,514)	-1.9200
Net Tax Levy	<u>272,547,261</u>	<u>25.9400</u>	<u>286,114,183</u>	<u>25.3000</u>	<u>300,627,440</u>	<u>24.5900</u>



2002
ADOPTED
OPERATING BUDGET

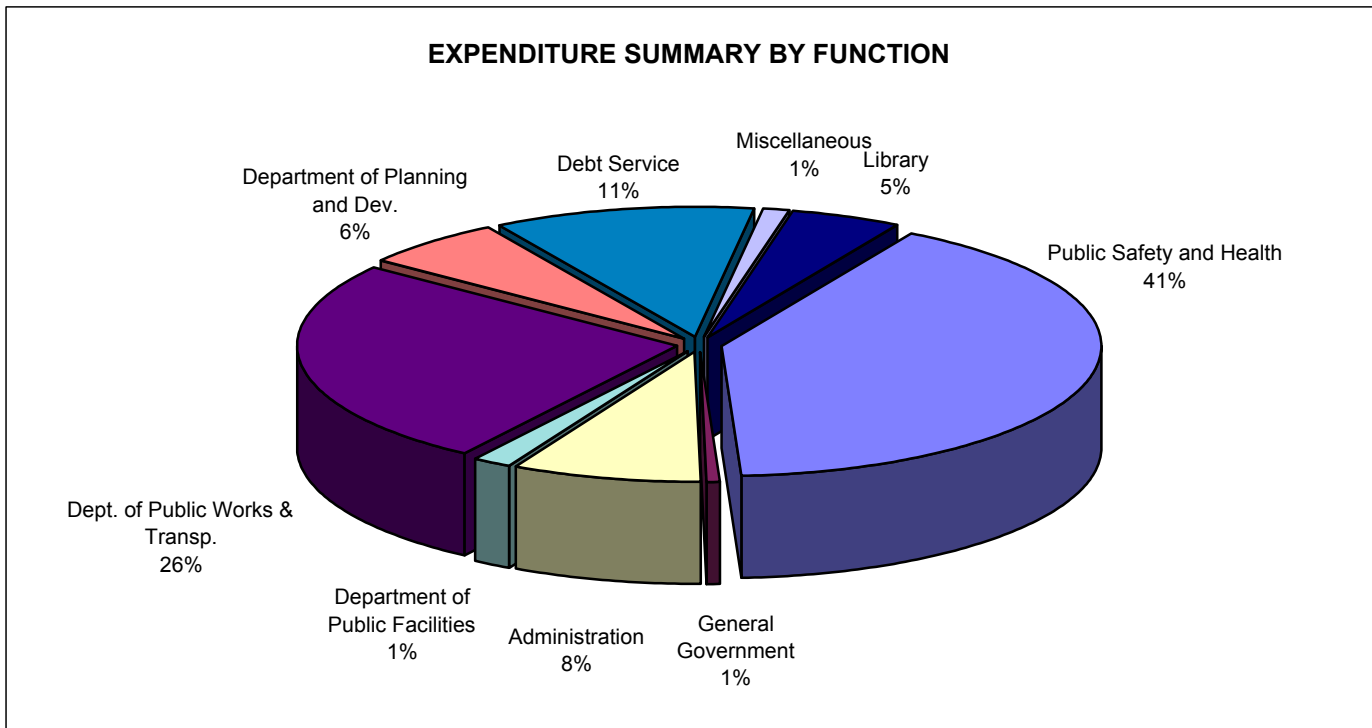
CITY TAX RATE COMPUTATION

	<u>2001 Budget</u>	<u>2002 Executive</u>	<u>2002 Adopted</u>
ASSESSED VALUE			
Real Property:			
Residential	\$ 7,444,010,200	\$ 8,154,162,700	\$ 8,154,162,700
Commercial	3,964,689,600	4,297,718,800	4,297,718,800
Agricultural	2,714,100	2,033,800	2,033,800
Manufacturing	<u>205,000,000</u>	<u>227,000,000</u>	<u>227,000,000</u>
Total Real Property	\$ 11,616,413,900	\$ 12,680,915,300	\$ 12,680,915,300
Personal Property:			
Locally Assessed	475,794,800	517,007,800	517,007,800
Manufacturing	53,380,000	56,000,000	56,000,000
Board of Review Adjustments	<u>(10,000,000)</u>	<u>(20,000,000)</u>	<u>(20,000,000)</u>
Total Assessable Property	12,135,588,700	13,233,923,100	13,233,923,100
Less TIF Increment Value	<u>(287,984,150)</u>	<u>(358,945,450)</u>	<u>(358,945,450)</u>
Net Taxable Property	<u>\$ 11,847,604,550</u>	<u>\$ 12,874,977,650</u>	<u>\$ 12,874,977,650</u>
BUDGETED REVENUES AND EXPENDITURES			
General Fund Expenditures	\$ 161,020,255	\$ 166,007,052	\$ 166,320,848
Net Library Fund Expenditures	<u>8,070,244</u>	<u>8,337,309</u>	<u>8,350,000</u>
Total Expenditures	<u>169,090,499</u>	<u>174,344,361</u>	<u>174,670,848</u>
Total Revenues	\$ 56,981,518	\$ 55,638,824	\$ 55,657,092
Fund Balance Applied	<u>1,500,000</u>	<u>2,000,000</u>	<u>2,000,000</u>
Total Revenues and Fund Balance	<u>58,481,518</u>	<u>57,638,824</u>	<u>57,657,092</u>
PROPERTY TAX LEVY	<u>\$ 110,608,981</u>	<u>\$ 116,705,537</u>	<u>\$ 117,013,756</u>
MILL RATE	<u>9.3400</u>	<u>9.0700</u>	<u>9.0900</u>
General Fund Portion	8.6500	8.4200	8.4400
Library Portion	0.6900	0.6500	0.6500

2002
ADOPTED
OPERATING BUDGET

EXPENDITURE SUMMARY BY FUNCTION

	<u>2000 Actual</u>	<u>2001 Budget</u>	<u>2001 Projected</u>	<u>2002 Request</u>	<u>2002 Executive</u>	<u>2002 Adopted</u>
Public Safety and Health	\$ 64,799,787	\$ 67,708,652	\$ 67,708,652	\$ 67,828,660	\$ 68,906,539	\$ 71,164,496
General Government	920,333	1,147,745	1,147,745	1,147,745	1,135,541	1,187,474
Administration	12,224,016	13,331,729	13,331,729	13,431,556	13,718,306	14,146,849
Department of Public Facilities	2,257,615	2,435,395	2,435,395	2,483,697	2,480,833	2,540,153
Dept. of Public Works & Transp.	41,354,352	43,746,667	43,746,667	44,605,031	43,605,590	45,215,040
Department of Planning and Dev.	9,436,502	10,184,562	10,184,562	10,386,601	10,427,638	10,894,961
Debt Service	19,197,757	20,732,183	20,732,183	19,559,391	19,559,391	19,559,391
Miscellaneous	1,488,286	1,733,322	(850,524)	6,117,800	6,173,213	1,612,483
TOTAL GENERAL FUND	\$ 151,678,649	\$ 161,020,255	\$ 158,436,409	\$ 165,560,482	\$ 166,007,052	\$ 166,320,848
Library	7,383,626	8,070,244	8,070,244	8,337,309	8,337,309	8,350,000
TOTAL EXPENDITURES	\$ 159,062,275	\$ 169,090,499	\$ 166,506,653	\$ 173,897,791	\$ 174,344,361	\$ 174,670,848



2002
ADOPTED
OPERATING BUDGET

AGENCY BUDGETS BY FUNCTION

	<u>2000 Actual</u>	<u>2001 Budget</u>	<u>2001 Projected</u>	<u>2002 Request</u>	<u>2002 Executive</u>	<u>2002 Adopted</u>
PUBLIC SAFETY AND HEALTH						
Fire	\$ 25,074,661	\$ 26,038,858	\$ 26,038,858	\$ 26,038,858	\$ 26,170,206	\$ 26,743,015
Police	35,550,261	37,180,315	37,180,315	37,280,315	38,172,165	39,679,894
Public Health	<u>4,174,865</u>	<u>4,489,479</u>	<u>4,489,479</u>	<u>4,509,487</u>	<u>4,564,168</u>	<u>4,741,587</u>
TOTAL	<u>\$ 64,799,787</u>	<u>\$ 67,708,652</u>	<u>\$ 67,708,652</u>	<u>\$ 67,828,660</u>	<u>\$ 68,906,539</u>	<u>\$ 71,164,496</u>

GENERAL GOVERNMENT

Common Council	\$ 272,731	\$ 288,896	\$ 288,896	\$ 288,896	\$ 291,211	\$ 303,657
Mayor	772,424	840,930	840,930	840,930	844,330	870,626
Municipal Court	<u>(124,822)</u>	<u>17,919</u>	<u>17,919</u>	<u>17,919</u>	<u>0</u>	<u>13,191</u>
TOTAL	<u>\$ 920,333</u>	<u>\$ 1,147,745</u>	<u>\$ 1,147,745</u>	<u>\$ 1,147,745</u>	<u>\$ 1,135,541</u>	<u>\$ 1,187,474</u>

ADMINISTRATION

Attorney	1,749,275	1,927,807	1,927,807	1,927,734	1,937,734	2,005,108
Affirmative Action	504,555	549,739	549,739	549,739	549,739	577,217
Revenue	2,490,022	2,706,384	2,706,384	2,806,359	2,968,944	3,043,063
Madison City Channel	237,339	252,797	252,797	252,797	252,462	265,046
Comptroller	2,080,104	2,275,923	2,275,923	2,275,851	2,275,851	2,356,840
Information Services	3,044,253	3,259,748	3,259,748	3,259,745	3,374,245	3,454,262
Human Resources	1,534,372	1,743,903	1,743,903	1,743,903	1,743,903	1,795,222
Equal Opportunities Commission	<u>584,096</u>	<u>615,428</u>	<u>615,428</u>	<u>615,428</u>	<u>615,428</u>	<u>650,091</u>
TOTAL	<u>\$ 12,224,016</u>	<u>\$ 13,331,729</u>	<u>\$ 13,331,729</u>	<u>\$ 13,431,556</u>	<u>\$ 13,718,306</u>	<u>\$ 14,146,849</u>

Agency Budgets by Function: Continued

	<u>2000 Actual</u>	<u>2001 Budget</u>	<u>2001 Projected</u>	<u>2002 Request</u>	<u>2002 Executive</u>	<u>2002 Adopted</u>
DEPARTMENT OF PUBLIC FACILITIES						
Public Facilities	\$ 616,131	\$ 666,327	\$ 666,327	\$ 666,306	\$ 666,306	\$ 692,128
Overture Center	1,341,031	1,431,940	1,431,940	1,480,626	1,477,762	1,477,762
Monona Terrace	0	0	0	0	0	0
Senior Center	300,453	337,128	337,128	336,765	336,765	370,263
TOTAL	<u>\$ 2,257,615</u>	<u>\$ 2,435,395</u>	<u>\$ 2,435,395</u>	<u>\$ 2,483,697</u>	<u>\$ 2,480,833</u>	<u>\$ 2,540,153</u>

DEPARTMENT OF PUBLIC WORKS AND TRANSPORTATION

Public Works & Transportation	\$ 3,945	\$ 6,670	\$ 6,670	\$ 6,670	\$ 6,670	\$ 6,680
Engineering	2,694,777	3,346,900	3,346,900	3,405,163	2,630,163	2,796,402
Sewer Utility	0	0	0	0	0	0
Stormwater Utility	0	0	0	0	0	0
Parks	10,449,766	10,639,009	10,639,009	10,789,043	11,100,353	11,650,609
Ice Enterprise	231,375	222,950	222,950	223,017	222,950	211,390
Golf Enterprise	0	0	0	0	0	0
Streets	17,456,062	18,151,245	18,151,245	18,351,245	17,815,561	18,697,202
Water Utility	0	0	0	0	0	0
Transit Utility	6,833,340	7,348,000	7,348,000	7,548,000	7,548,000	7,548,000
Traffic Engineering	3,685,086	4,031,893	4,031,893	4,081,893	4,081,893	4,304,757
Parking Utility	0	0	0	0	0	0
Motor Equipment	0	0	0	200,000	200,000	0
TOTAL	<u>\$ 41,354,352</u>	<u>\$ 43,746,667</u>	<u>\$ 43,746,667</u>	<u>\$ 44,605,031</u>	<u>\$ 43,605,590</u>	<u>\$ 45,215,040</u>

DEPARTMENT OF PLANNING AND DEVELOPMENT

Office of the Director	\$ 535,671	\$ 636,709	\$ 636,709	\$ 636,709	\$ 689,709	\$ 710,772
Planning Unit	1,351,120	1,526,820	1,526,820	1,526,820	1,548,164	1,676,352
Inspection Unit	2,970,000	3,172,686	3,172,686	3,225,599	3,205,599	3,449,354
Community & Economic Dev.	604,653	663,250	663,250	663,211	663,211	689,458
Housing Operations	31,125	30,814	30,814	30,814	30,814	30,814
Community Dev. Block Grant	269,528	277,614	277,614	339,502	321,220	338,720
Community Services	3,674,405	3,876,669	3,876,669	3,963,946	3,968,921	3,999,491
TOTAL	<u>\$ 9,436,502</u>	<u>\$ 10,184,562</u>	<u>\$ 10,184,562</u>	<u>\$ 10,386,601</u>	<u>\$ 10,427,638</u>	<u>\$ 10,894,961</u>

LIBRARY	<u>\$ 7,383,626</u>	<u>\$ 8,070,244</u>	<u>\$ 8,070,244</u>	<u>\$ 8,337,309</u>	<u>\$ 8,337,309</u>	<u>\$ 8,350,000</u>
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2002
ADOPTED
OPERATING BUDGET

DEBT SERVICE SUMMARY

	2001 BUDGET			2002 ADOPTED		
	Principal	Interest	Total	Principal	Interest	Total
TYPE OF DEBT						
General Obligation Bonds	\$ 650,000	\$ 475,475	\$ 1,125,475	\$ 650,000	\$ 441,025	\$ 1,091,025
Promissory Notes	20,224,542	5,877,066	26,101,608	20,815,000	5,569,021	26,384,021
Land Contracts and Mortgages	0	0	0	0	0	0
State Trust Fund Loans	61,993	3,565	65,558	0	0	0
Paying Agent Fees	0	20,000	20,000	0	20,000	20,000
Proposed Borrowing	0	0	0	0	0	0
TOTAL	<u>\$ 20,936,535</u>	<u>\$ 6,376,106</u>	<u>\$ 27,312,641</u>	<u>\$ 21,465,000</u>	<u>\$ 6,030,046</u>	<u>\$ 27,495,046</u>

SOURCE OF FUNDS

Transit Utility	\$ 640,951	\$ 170,522	\$ 811,473	\$ 725,391	\$ 171,215	\$ 896,606
Ice Arenas	22,400	4,661	27,061	18,500	3,076	21,576
Golf Courses	87,300	26,037	113,337	79,300	22,340	101,640
TIF Districts	789,500	202,246	991,746	762,000	148,303	910,303
Information Services	3,500	308	3,808	3,500	103	3,603
Madison Public Library	345,800	124,733	470,533	345,800	99,841	445,641
Transient Occupancy Tax	0	0	0	650,000	441,025	1,091,025
CDBG	0	0	0	265,000	155,613	420,613
Motor Equipment	2,385,893	705,281	3,091,174	2,549,100	665,187	3,214,287
Overture Center	23,900	5,768	29,668	23,900	4,623	28,523
Insurance Fund	225,000	180,135	405,135	245,000	160,965	405,965
South Central Library	20,000	2,375	22,375	20,000	1,425	21,425
Interest Earnings	0	0	0	200,000	100,000	300,000
Debt Service Reserve	558,242	55,906	614,148	47,200	27,248	74,448
TOTAL NON-GENERAL FUND	<u>\$ 5,102,486</u>	<u>\$ 1,477,972</u>	<u>\$ 6,580,458</u>	<u>\$ 5,934,691</u>	<u>\$ 2,000,964</u>	<u>\$ 7,935,655</u>
 General Fund Portion	 <u>\$ 15,834,049</u>	 <u>\$ 4,898,134</u>	 <u>\$ 20,732,183</u>	 <u>\$ 15,530,309</u>	 <u>\$ 4,029,082</u>	 <u>\$ 19,559,391</u>

2002
ADOPTED
OPERATING BUDGET

STATEMENT OF INDEBTEDNESS AND DEBT SERVICE

SUMMARY BY PURPOSE OF ISSUE

Purpose	Principal, 2002			Interest Payable 2002
	Outstanding January 1	Payable	Outstanding December 31	
Promissory Notes:				
Streets	\$ 45,504,740	\$ 7,635,305	\$ 37,869,435	\$ 2,017,944
Storm Sewers	6,349,600	1,028,400	5,321,200	282,703
Parks Improvements	7,303,940	1,355,730	5,948,210	323,472
Land Acquisition	2,279,700	456,200	1,823,500	94,204
Public Buildings	4,352,660	843,065	3,509,595	188,300
Equipment Purchase	10,696,353	1,853,149	8,843,204	474,465
Information Services	3,500	3,500	0	103
Planning & Development	1,598,010	235,050	1,362,960	74,129
Refuse Reduction & Landfill	287,000	204,000	83,000	10,447
Police	7,126,695	930,725	6,195,970	331,306
Fire	7,392,740	1,188,685	6,204,055	332,112
Total General Fund	\$ 92,894,938	\$ 15,733,809	\$ 77,161,129	\$ 4,129,185
TIF Districts	3,288,900	762,000	2,526,900	148,303
Library	2,266,920	345,800	1,921,120	99,841
Overture Center	97,000	23,900	73,100	4,623
Recreation Enterprises	617,900	97,800	520,100	25,416
Motor Equipment	14,912,700	2,549,100	12,363,600	665,187
Transit Utility	3,856,942	725,391	3,131,551	171,215
Miscellaneous	2,369,700	332,200	2,037,500	164,286
Insurance Fund	1,825,000	245,000	1,580,000	160,965
Total Promissory Notes	\$ 122,130,000	\$ 20,815,000	\$ 101,315,000	\$ 5,569,021
General Obligation Bonds	9,100,000	650,000	8,450,000	441,025
State Trust Fund Loans	0	0	0	0
Land Contracts & Mortgages	0	0	0	0
TOTAL G.O. DEBT	\$ 131,230,000	\$ 21,465,000	\$ 109,765,000	\$ 6,010,046
Paying Agent Fees	0	0	0	20,000
	131,230,000	21,465,000	109,765,000	6,030,046
Revenue Debt	98,465,224	5,786,199	92,679,025	5,705,492
TOTAL	\$ 229,695,224	\$ 27,251,199	\$ 202,444,025	\$ 11,735,538

Miscellaneous Appropriations: Continued

	<u>2000 Actual</u>	<u>2001 Budget</u>	<u>2001 Projected</u>	<u>2002 Request</u>	<u>2002 Executive</u>	<u>2002 Adopted</u>
OTHER DIRECT APPROPRIATIONS						
Martin Luther King Holiday	1,500	1,500	1,500	1,500	1,500	1,500
Martin Luther King Awards	69	1,500	1,500	1,500	1,500	1,500
Memorial Day Celebration	0	1,000	1,000	1,000	1,000	1,000
Sister City Program	7,600	8,000	8,000	8,000	8,000	10,000
Planning Resources	13,876	22,000	22,000	22,000	22,000	22,000
Police and Fire Commission	24,505	30,000	55,000	30,000	30,000	30,000
General Travel	2,406	5,000	5,000	5,000	5,000	5,000
Taxes and Special Assessments	49,999	50,000	50,000	50,000	50,000	50,000
Zoo	313,123	300,000	300,000	325,400	325,400	325,400
Federal Liaison	21,784	25,000	25,000	25,000	25,000	25,000
City Memberships	72,687	81,500	81,880	84,900	84,900	75,500
Youth Conservation	10,500	10,500	10,500	10,500	10,500	10,500
Miscellaneous Litigation	130,028	0	0	0	0	0
City-County Building Costs	90,600	90,600	90,600	148,000	148,000	0
Improvement Initiatives (a)	28,279	50,000	50,000	50,000	50,000	50,000
AIDS Network	24,700	24,700	24,700	24,700	24,700	24,700
Community Organizations (b)	29,000	19,000	19,000	19,000	5,000	5,000
Civic Promotion (c)	26,750	11,750	11,750	11,750	2,500	2,500
Neighborhood Conf/Festivals (d)	0	0	0	0	10,000	10,000
Study Circles (e)	10,000	0	0	0	0	0
Contingent Reserve	0	1,000,000	1,000,000	1,000,000	1,000,000	947,678
TOTAL	<u>\$ 857,406</u>	<u>\$ 1,732,050</u>	<u>\$ 1,757,430</u>	<u>\$ 1,818,250</u>	<u>\$ 1,805,000</u>	<u>\$ 1,597,278</u>
TOTAL MISCELLANEOUS APPROPRIATIONS						
	<u>\$ 1,488,286</u>	<u>\$ 1,733,322</u>	<u>\$ (850,524)</u>	<u>\$ 6,117,800</u>	<u>\$ 6,173,213</u>	<u>\$ 1,612,483</u>

(a) This funding may be used to contract for services for employee and leadership development, as well as strategic planning and customer satisfaction surveys in conjunction with success indicators.

(b) In the Executive Budget, funding of \$12,000 for Madison Scouts & Capitol Sound was transferred to the Transient Occupancy Tax. Funding of \$2,000 for Juneteenth has been moved to the Neighborhood Conference/Festivals line. The funding shown here is for the Multi-jurisdictional Alcohol Program.

(c) In the Executive Budget, funding of \$11,750 for Rhythm & Booms was transferred to the Transiency Occupancy Tax. This category will now be used for informational and educational announcements.

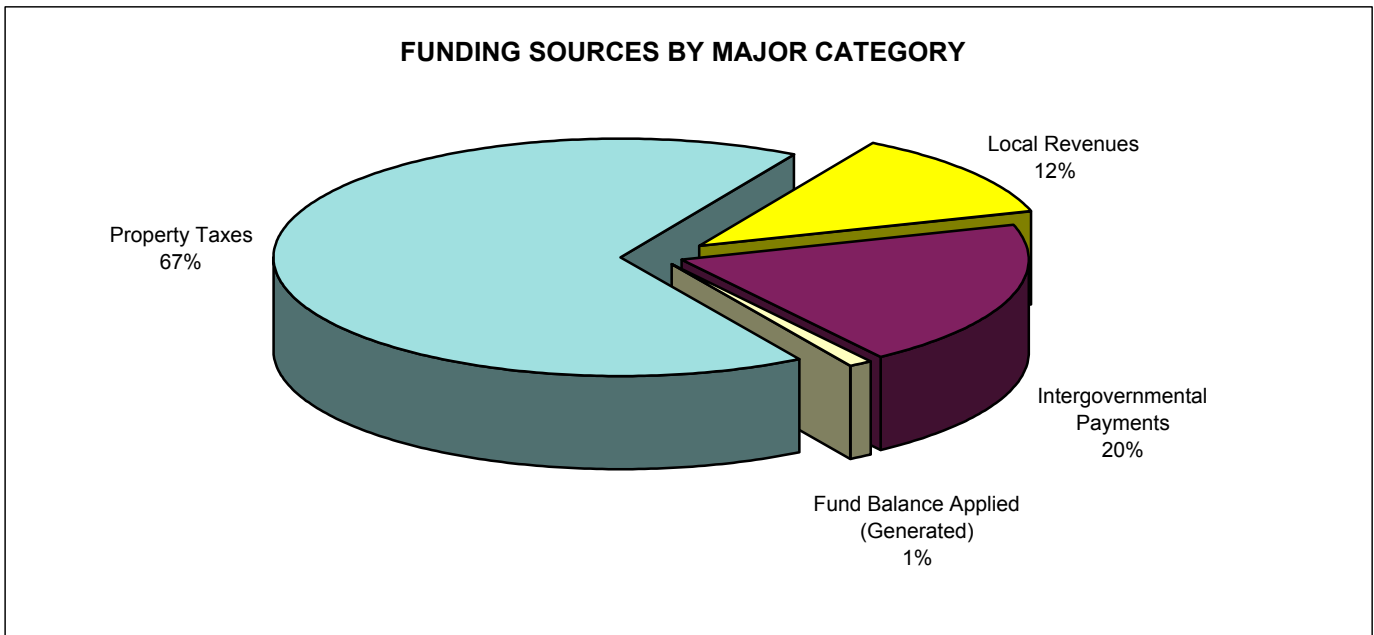
(d) Funding for specific organizations in this category will be determined by the Mayor's Office.

(e) Study Circles funding was moved to the Equal Opportunities Commission budget in 2001.

2002
ADOPTED
OPERATING BUDGET

FUNDING SOURCES BY MAJOR CATEGORY

	<u>2000 Actual</u>	<u>2001 Budget</u>	<u>2001 Projected</u>	<u>2002 Request</u>	<u>2002 Executive</u>	<u>2002 Adopted</u>
Payments in Lieu of Tax	\$ 3,372,888	\$ 3,817,700	\$ 3,830,476	\$ 4,167,225	\$ 4,167,225	\$ 4,167,225
Other Local Taxes	410,509	361,500	362,805	316,000	316,000	316,000
Fines and Forfeitures	4,724,444	5,203,200	4,400,000	4,500,000	4,500,000	4,500,000
Charges for Services	3,044,590	2,935,000	2,930,000	2,900,000	2,900,000	2,900,000
Licenses and Permits	4,335,602	3,229,500	4,067,000	3,517,000	3,517,000	3,517,000
Ungrouped Revenues	<u>9,375,097</u>	<u>6,660,000</u>	<u>6,800,000</u>	<u>5,350,000</u>	<u>5,350,000</u>	<u>5,350,000</u>
Local Revenues	\$ 25,263,130	\$ 22,206,900	\$ 22,390,281	\$ 20,750,225	\$ 20,750,225	\$ 20,750,225
Intergovernmental Payments	<u>33,556,723</u>	<u>34,774,618</u>	<u>34,785,024</u>	<u>34,888,599</u>	<u>34,888,599</u>	<u>34,906,867</u>
Total Revenues	\$ 58,819,853	\$ 56,981,518	\$ 57,175,305	\$ 55,638,824	\$ 55,638,824	\$ 55,657,092
Fund Balance Applied (Generated)	<u>(2,518,859)</u>	<u>1,500,000</u>	<u>(1,277,633)</u>	<u>2,000,000</u>	<u>2,000,000</u>	<u>2,000,000</u>
Total Revenue and Fund Balance	\$ 56,300,994	\$ 58,481,518	\$ 55,897,672	\$ 57,638,824	\$ 57,638,824	\$ 57,657,092
Property Taxes	<u>102,761,281</u>	<u>110,608,981</u>	<u>110,608,981</u>	<u>116,258,967</u>	<u>116,705,537</u>	<u>117,013,756</u>
TOTAL SOURCES	\$ 159,062,275	\$ 169,090,499	\$ 166,506,653	\$ 173,897,791	\$ 174,344,361	\$ 174,670,848



2002
ADOPTED
OPERATING BUDGET

GENERAL FUND REVENUES

	<u>2000 Actual</u>	<u>2001 Budget</u>	<u>2001 Projected</u>	<u>2002 Request</u>	<u>2002 Executive</u>	<u>2002 Adopted</u>
PAYMENTS IN LIEU OF TAX						
CDA	\$ 160,037	\$ 162,000	\$ 162,000	\$ 165,000	\$ 165,000	\$ 165,000
Parking Utility	647,774	654,300	752,376	900,000	900,000	900,000
Water Utility	2,083,688	2,272,000	2,168,270	2,311,000	2,311,000	2,311,000
Civic Center	154,572	160,000	162,139	0	0	0
Ice Enterprise	18,821	19,400	19,742	20,000	20,000	20,000
Golf Enterprise	130,434	135,000	136,820	138,000	138,000	138,000
Monona Terrace	0	235,000	235,000	243,225	243,225	243,225
Overture Center	0	0	0	200,000	200,000	200,000
Other	177,562	180,000	194,129	190,000	190,000	190,000
TOTAL	<u>\$ 3,372,888</u>	<u>\$ 3,817,700</u>	<u>\$ 3,830,476</u>	<u>\$ 4,167,225</u>	<u>\$ 4,167,225</u>	<u>\$ 4,167,225</u>

OTHER LOCAL TAXES

Transient Occupancy Tax	\$ 182,000	\$ 136,500	\$ 136,500	\$ 91,000	\$ 91,000	\$ 91,000
Mobile Home Tax	175,982	175,000	175,000	175,000	175,000	175,000
Penalties on Delinquent Taxes	52,527	50,000	51,305	50,000	50,000	50,000
TOTAL	<u>\$ 410,509</u>	<u>\$ 361,500</u>	<u>\$ 362,805</u>	<u>\$ 316,000</u>	<u>\$ 316,000</u>	<u>\$ 316,000</u>

FINES AND FORFEITURES

Moving Violations	\$ 914,546	\$ 1,283,200	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000
Uniform Citations	463,550	400,000	400,000	400,000	400,000	400,000
Parking Violations	3,346,348	3,520,000	3,100,000	3,200,000	3,200,000	3,200,000
TOTAL	<u>\$ 4,724,444</u>	<u>\$ 5,203,200</u>	<u>\$ 4,400,000</u>	<u>\$ 4,500,000</u>	<u>\$ 4,500,000</u>	<u>\$ 4,500,000</u>

CHARGES FOR SERVICES

Engineering Charges	\$ 299,116	\$ 160,000	\$ 220,000	\$ 190,000	\$ 190,000	\$ 190,000
Cemetery Fees	162,873	170,000	170,000	170,000	170,000	170,000
Parks Use Charges	255,439	270,000	270,000	270,000	270,000	270,000
Sewer Charges	109,198	65,000	0	0	0	0
Ambulance Conveyance Fees	2,069,116	2,160,000	2,160,000	2,160,000	2,160,000	2,160,000
Other Service Charges	148,848	110,000	110,000	110,000	110,000	110,000
TOTAL	<u>\$ 3,044,590</u>	<u>\$ 2,935,000</u>	<u>\$ 2,930,000</u>	<u>\$ 2,900,000</u>	<u>\$ 2,900,000</u>	<u>\$ 2,900,000</u>

General Fund Revenues: Continued

	<u>2000 Actual</u>	<u>2001 Budget</u>	<u>2001 Projected</u>	<u>2002 Request</u>	<u>2002 Executive</u>	<u>2002 Adopted</u>
LICENSES AND PERMITS						
Dog Licenses	\$ 29,193	\$ 20,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
Cat Licenses	12,654	10,000	12,000	12,000	12,000	12,000
Bicycle Licenses	40,856	40,000	40,000	40,000	40,000	40,000
Miscellaneous Licenses	325,746	290,000	290,000	290,000	290,000	290,000
Liquor Licenses	300,000	275,000	275,000	275,000	275,000	275,000
Building Permits	3,075,370	2,300,000	3,000,000	2,400,000	2,400,000	2,400,000
Reinspection & Extension Fees	45,065	7,500	45,000	45,000	45,000	45,000
Weights and Measures Permits	69,641	50,000	75,000	75,000	75,000	75,000
Street Opening Permits	250,399	150,000	200,000	250,000	250,000	250,000
Other Permits	186,678	87,000	100,000	100,000	100,000	100,000
TOTAL	<u>\$ 4,335,602</u>	<u>\$ 3,229,500</u>	<u>\$ 4,067,000</u>	<u>\$ 3,517,000</u>	<u>\$ 3,517,000</u>	<u>\$ 3,517,000</u>

UNGROUPED REVENUES

Interest on Investments	\$ 7,072,597	\$ 4,400,000	\$ 4,400,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000
Special Assessment Interest	150,000	150,000	150,000	150,000	150,000	150,000
Rental and Sale of Property	350,338	160,000	250,000	200,000	200,000	200,000
Cable Franchise Revenues	1,481,305	1,450,000	1,500,000	1,500,000	1,500,000	1,500,000
TIF Reimbursements	69,005	250,000	250,000	250,000	250,000	250,000
Miscellaneous Revenues	251,852	250,000	250,000	250,000	250,000	250,000
TOTAL	<u>\$ 9,375,097</u>	<u>\$ 6,660,000</u>	<u>\$ 6,800,000</u>	<u>\$ 5,350,000</u>	<u>\$ 5,350,000</u>	<u>\$ 5,350,000</u>

INTERGOVERNMENTAL REVENUES

State Shared Revenue	\$ 10,522,998	\$ 10,068,465	\$ 10,044,935	\$ 10,145,384	\$ 10,145,384	\$ 10,145,384
State Expenditure Restraint	5,925,096	6,156,153	6,156,153	5,954,935	5,954,935	5,954,935
State Pmt for Municipal Service	7,338,438	8,728,000	8,728,004	8,815,280	8,815,280	8,803,647
State Highway Aid	6,452,848	6,450,000	6,450,000	6,620,000	6,620,000	6,564,922
State Recycling Aid	1,021,314	963,000	958,294	963,000	963,000	963,000
Computer Reimbursement	1,929,827	2,043,000	2,053,776	2,000,000	2,000,000	2,084,979
Fire Insurance Dues	366,202	366,000	393,862	390,000	390,000	390,000
TOTAL	<u>\$ 33,556,723</u>	<u>\$ 34,774,618</u>	<u>\$ 34,785,024</u>	<u>\$ 34,888,599</u>	<u>\$ 34,888,599</u>	<u>\$ 34,906,867</u>

2002
ADOPTED
OPERATING BUDGET

**DISTRIBUTION OF PUBLIC, EDUCATIONAL AND GOVERNMENTAL
(PEG) ACCESS FUNDING FROM SUBSCRIBER CONTRIBUTIONS**

	<u>2001 Adopted</u>		<u>2002 Executive</u>		<u>2002 Adopted</u>	
	<u>Amount</u>	<u>Percent</u>	<u>Amount</u>	<u>Percent</u>	<u>Amount</u>	<u>Percent</u>
OPERATING CONTRIBUTIONS						
WYOU	\$ 115,500	33.2%	\$ 121,180	33.2%	\$ 121,180	33.2%
Madison City Channel	225,900	64.9%	236,885	64.9%	236,885	64.9%
Misc. Special Programming	6,600	1.9%	6,935	1.9%	6,935	1.9%
Total	<u>\$ 348,000</u>	<u>100.0%</u>	<u>\$ 365,000</u>	<u>100.0%</u>	<u>\$ 365,000</u>	<u>100.0%</u>

Operating funds are an additional charge paid by subscribers to fund PEG access. The amount collected is set at \$.56 per subscriber per month. The estimated total to be collected in 2002 is \$365,000. Any collections from subscriber contributions in excess of the 2002 Budget estimate of \$365,000 will be allocated in the percentages shown above.

The City will enter into a contract with WYOU for its funding. The contract will include programs produced by youth.

Madison City Channel has a General Fund operating budget subsidy of \$265,046. Of the total \$236,885 of PEG funding allocated to the City Channel, \$179,083 is reflected in the agency's operating budget revenues. The balance is used to fund Capital purchases. The \$6,935 for Miscellaneous programming is reflected in the Mayor's Office operating budget and is available, at the Mayor's discretion, for use by any PEG TV producer upon request.

2002
ADOPTED
OPERATING BUDGET

DISTRIBUTION OF TRANSIENT OCCUPANCY (ROOM) TAX

Balance of Funds in the Room Tax Receipt Fund--December 31, 2000	\$ 2,938,475
Restricted Funds--Bond Required Reserves	(1,430,000)
Balance of Unrestricted Funds--January 1, 2001	1,508,475

<u>2001 Activity</u>	<u>Additions</u>	<u>Uses</u>
Estimated Total Receipts	\$ 6,200,000	
Interest Revenue	60,000	
General Fund Revenue		136,500
Debt Service Payment - Revenue Bond Issue		1,207,325
Monona Terrace Subsidy		2,980,453
Monona Terrace Major Systems Replacement Reserve (a)		63,000
GMCVB-Destination Marketing		731,034
Estimated Shuttle Bus Subsidy (c)		35,169
U.S. Conference of Mayors		100,000
Monona Terrace Capital Budget		1,239,536
Incentive Program for Hospitality Industry		35,500
Incentive Program Match for CitiARTS		35,500
Badger State Games		15,000
2001 Net	6,260,000	6,579,017

Estimated Balance of Unrestricted Funds--December 31, 2001 1,189,458

<u>2002 Budget</u>	<u>Additions</u>	<u>Uses</u>
Estimated Total Receipts	\$ 6,400,000	
Interest Revenue	42,000	
General Fund Revenue		91,000
Debt Service Payment - Revenue Bond Issue		1,355,588
Debt Service Payment - General Obligation Bond Issue		1,091,025
Monona Terrace Subsidy		2,927,386
Monona Terrace Major Systems Replacement Reserve (a)		63,000
GMCVB-Destination Marketing		753,696
GMCVB-Leisure Travel (b)		35,500
Estimated Shuttle Bus Subsidy (c)		89,500
U.S. Conference of Mayors		100,000
Monona Terrace Capital Budget		318,500
CitiARTS		35,500
Badger State Games		15,000
Rhythm & Booms		11,750
Madison Scouts and Capitol Sound		12,000
2002 Net	6,442,000	6,899,445

Estimated Balance of Unrestricted Funds--December 31, 2002 \$ 732,013

(a) The Major Systems Replacement Reserve is to provide future funding for major items such as the HVAC system, security system, windows, and roofing.

(b) \$15,000 of the Leisure Travel marketing appropriation to the Greater Madison Convention and Visitors Bureau (GMCVB) shall be contingent upon the receipt of equal matching funds from other sources, including state grants, other local governments, or additional membership contributions to be used for an expanded leisure travel marketing program.

(c) The Greater Madison Convention and Visitors Bureau (GMCVB) shall follow the guidelines included in the report of the Monona Terrace Shuttle Advisory Committee adopted by the Common Council on March 3, 1998. This includes submission of quarterly reports to the Board of Estimates and Monona Terrace Community and Convention Center Board. The GMCVB, with the approval of the Monona Terrace Community and Convention Center Board, may use the shuttle bus subsidy for other convention subsidies. The shuttle bus subsidy allocation shall be maintained at \$100,000 by replenishing the allocation based upon the prior year's actual utilization.

2002
ADOPTED
OPERATING BUDGET

CITY INSURANCE FUND

	2000 Actual	2001 Projected	2002 Executive	2002 Adopted
Funds Available: January 1	\$ 1,393,432	\$ 1,353,044	\$ 1,567,584	\$ 1,567,584
REVENUES				
Billings to Departments	1,060,325	1,060,325	1,000,000	1,000,000
Interest Income	85,353	80,000	80,000	80,000
Miscellaneous Revenue	78,842	75,000	75,000	75,000
WMMIC Dividend	<u>554,936</u>	<u>560,000</u>	<u>550,000</u>	<u>550,000</u>
Total Revenues	1,779,456	1,775,325	1,705,000	1,705,000
EXPENSES				
Liability Premium	385,591	383,650	391,653	391,653
Liability Claims	1,054,182	800,000	800,000	800,000
Other Premiums and Claims	169,642	190,000	190,000	190,000
Interest Expense	197,817	180,135	160,965	160,965
Miscellaneous Expense	<u>12,612</u>	<u>7,000</u>	<u>7,000</u>	<u>7,000</u>
Total Expenses	1,819,844	1,560,785	1,549,618	1,549,618
Funds Available: December 31	\$ 1,353,044	\$ 1,567,584	\$ 1,722,966	\$ 1,722,966

Note on Reserve Policy:

The City's Insurance Fund reserve policy is to maintain a balance equal to or greater than the current year aggregate self-insured retention (SIR) contained in the City's liability insurance coverage as established by Wisconsin Municipal Mutual Insurance Company (WMMIC) policy.

The City of Madison aggregate SIR for 2001 is \$1.8 million. Based on the reserve policy, the Insurance Fund is expected to be deficient by \$77,000 at the end of 2002.

2002
ADOPTED
OPERATING BUDGET

CITY WORKERS COMPENSATION FUND

	2000 Actual	2001 Projected	2002 Executive	2002 Adopted
Funds Available: January 1	\$ (609,095)	\$ (295,691)	\$ 20,309	\$ 20,309
REVENUES				
Billings to Departments	2,433,418	2,435,000	2,435,000	2,435,000
Misc. Revenue (3rd Party Subrogation)	34,129	35,000	35,000	35,000
Total Revenue	2,467,547	2,470,000	2,470,000	2,470,000
EXPENSES				
Workers' Compensation Losses	1,901,459	1,901,000	1,850,000	1,850,000
Legal Services	23,608	24,000	24,000	24,000
Outside Services	179,842	160,000	168,000	168,000
Insurance	49,234	69,000	51,000	51,000
Total Expenses	2,154,143	2,154,000	2,093,000	2,093,000
Funds Available: December 31	\$ (295,691)	\$ 20,309	\$ 397,309	\$ 397,309

Note on Workers Compensation Fund Policy:

The City's Workers Compensation Fund policy is to maintain a reserve balance equal to or greater than the current aggregate self-insured retention (SIR) contained in the City's excess Workers Compensation insurance policy. The aggregate SIR is currently \$500,000. Based on this policy, the Workers Compensation fund is expected to be deficient by \$103,000 at the end of 2002.

INTRODUCTION TO AGENCY BUDGETS

Budget Requests: Target and Supplemental

Agencies were instructed to submit a 2002 budget request that was no greater than the 2001 adopted budget. Some agencies were given adjusted targets in recognition of additional funding needed to maintain the current level of service. Agencies could also submit supplemental budget requests to continue existing services, expand or increase existing services, or fund new initiatives. The narrative on the first page of each agency budget presents the total cost of all supplemental requests submitted by that agency. A complete list of these individual supplemental requests is available as a separate document.

Budget Supplement Document

As in past years, the "Budget Supplement" is available as a separate document. It includes detailed information by agency for permanent salaries, minor object codes, inter-agency billings, and fixed assets.

Enterprise Funds

The operating budget includes revenue and expenditure information pertaining to several City enterprises. Operations of the Parking Utility, Sewer Utility and Water Utility have historically been fully supported by enterprise revenues and have required no General Fund subsidy or contribution. Since 1998, there has been no subsidy for the Golf Courses. The budget contains appropriations to several other enterprises including the Ice Arenas, Transit Utility, and Monona Terrace (from the Transient Occupancy Tax Fund). Historically, the actual appropriations to these enterprises have been adjusted based on the results of annual operations.

Beginning in 1997, those enterprises subsidized by the General Fund received an appropriation consistent with the budgeted level. Savings resulting from lower than anticipated expenses, and revenues generated in excess of budgeted levels will be maintained in the individual enterprise operating funds. This change in policy will afford enterprise managers the opportunity to utilize positive budget variances to benefit future year operations. It also will build capacity to respond to future budget shortfalls from enterprise resources, without affecting General Fund expenditure levels.

In prior year budgets, the Civic Center was included as an enterprise fund. Effective June 28, 2001, the Civic Center was transferred to the Overture Development Corporation and is now part of the development project known as the Overture Center. The 2002 budget includes the City's subsidy to the Overture Center, as specified by the Operation and Cooperation Agreement between the City and the Madison Cultural Arts District.

The 2002 Adopted Operating Budget also recognizes for the first time the Stormwater Utility as a distinct agency. This new agency is to be entirely supported by enterprise revenues, and will require no General Fund subsidy or contribution.