

**CITY OF MADISON  
VISION AND MISSION STATEMENTS**

*Vision Statement:*

The City of Madison will be a safe and healthy place for all to live, learn, work and play.

*Mission Statement:*

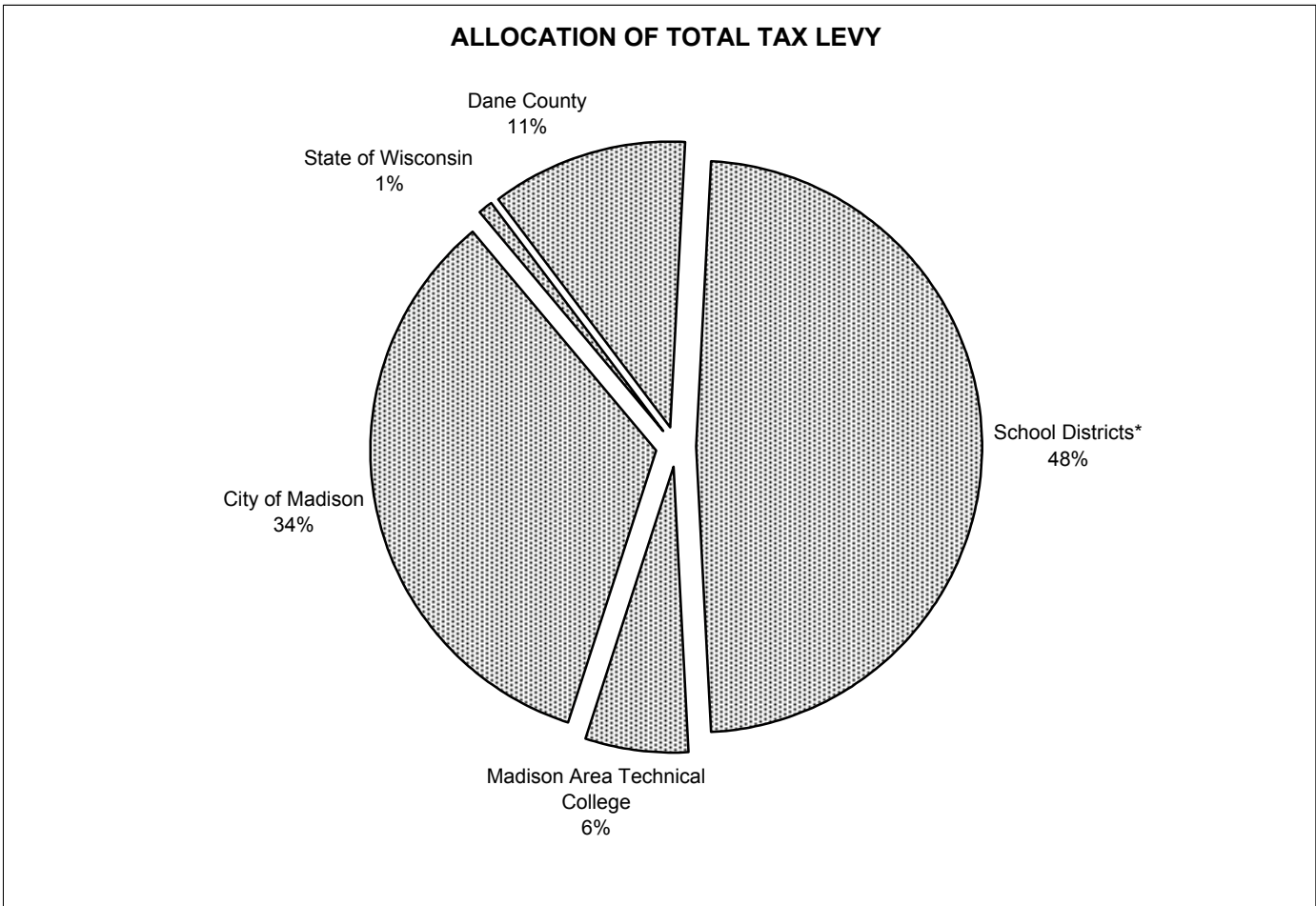
The City of Madison, through the efforts of dedicated employees and elected officials, will deliver the highest quality services and provide a fair and orderly system of governance for our citizens and visitors.

2007  
ADOPTED  
OPERATING BUDGET

**SUMMARY OF LOCAL PROPERTY TAXES**

<u>Taxing Jurisdiction</u>	<u>2005</u>		<u>2006</u>		<u>2007</u>	
	<u>Amount</u>	<u>Mills</u>	<u>Amount</u>	<u>Mills</u>	<u>Amount</u>	<u>Mills</u>
State of Wisconsin	\$ 3,552,820	0.2052	\$ 3,641,384	0.1931	\$ 3,726,291	0.1807
Dane County	43,366,044	2.5807	44,793,443	2.4562	46,346,254	2.3351
School Districts*	196,544,615	11.8017	194,555,599	10.7332	203,613,571	10.3052
Madison Area Technical College	22,622,991	1.3463	23,771,609	1.3035	24,751,152	1.2471
City of Madison	<u>130,526,735</u>	<u>7.7900</u>	<u>136,198,351</u>	<u>7.4683</u>	<u>143,124,913</u>	<u>7.2111</u>
Total Tax Levy	396,613,205	23.7239	402,960,386	22.1543	421,562,181	21.2792
State Tax Credit	<u>(25,595,557)</u>	<u>(1.4779)</u>	<u>(25,841,924)</u>	<u>(1.3698)</u>	<u>(32,533,538)</u>	<u>(1.5772)</u>
Net Tax Levy	<u>371,017,648</u>	<u>22.2460</u>	<u>377,118,462</u>	<u>20.7845</u>	<u>389,028,643</u>	<u>19.7020</u>

\*The amount shown is the total for all of the school districts in which the City of Madison has property. The mill rate shown is that of the Madison Metropolitan School District.



2007  
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OPERATING BUDGET

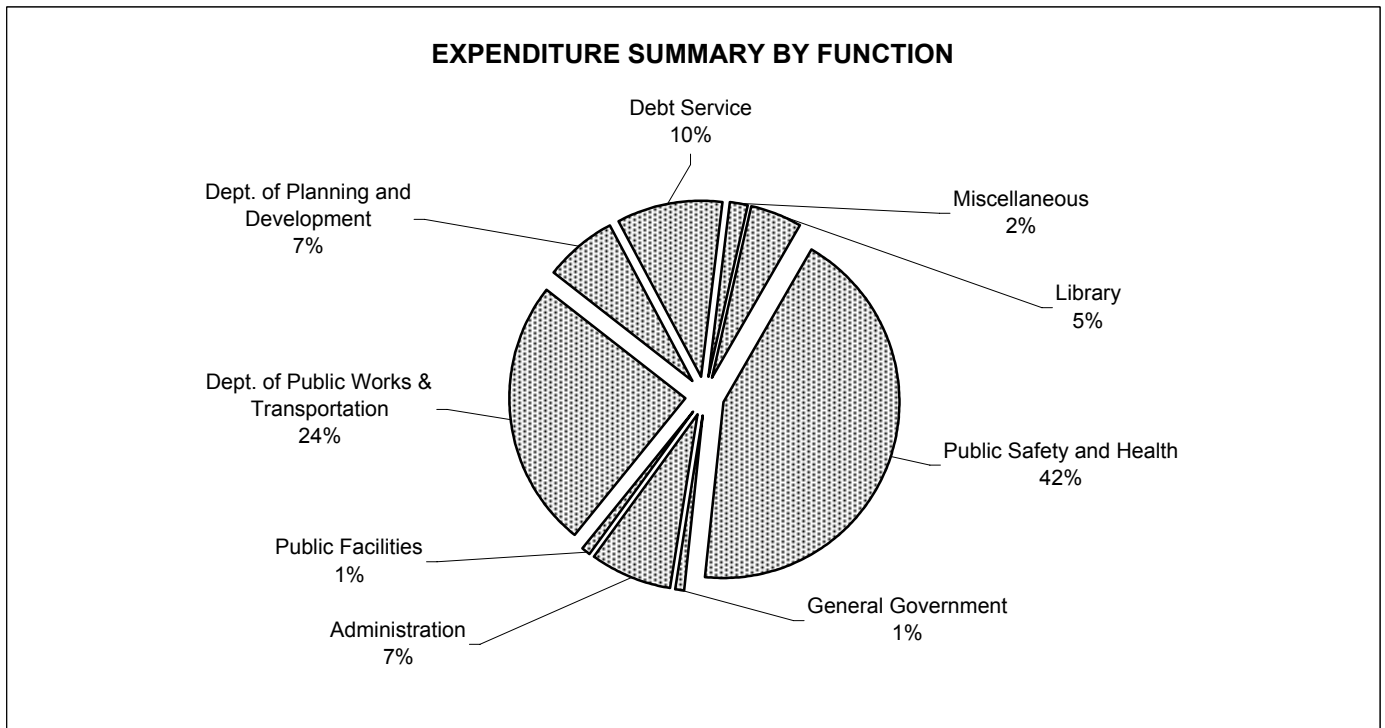
**CITY TAX RATE COMPUTATION**

	<u>2006 Budget</u>	<u>2007 Executive</u>	<u>2007 Adopted</u>
<b>ASSESSED VALUE</b>			
Real Property:			
Residential	\$ 12,369,793,300	\$ 13,658,283,900	\$ 13,656,651,400
Commercial	5,635,179,700	6,040,936,400	6,065,350,400
Agricultural	3,301,500	3,243,300	3,249,300
Manufacturing	<u>266,697,800</u>	<u>281,775,203</u>	<u>281,994,700</u>
Total Real Property	\$ 18,274,972,300	\$ 19,984,238,803	\$ 20,007,245,800
Personal Property:			
Locally Assessed	528,174,700	541,522,900	545,887,400
Manufacturing	64,274,000	73,712,434	73,042,600
Board of Review Adjustments	<u>(2,636,900)</u>	<u>(5,000,000)</u>	<u>0</u>
Total Assessable Property	18,864,784,100	20,594,474,137	20,626,175,800
Less TIF Increment Value	<u>(627,753,613)</u>	<u>(777,459,123)</u>	<u>(778,064,692)</u>
Net Taxable Property	<u>\$ 18,237,030,487</u>	<u>\$ 19,817,015,014</u>	<u>\$ 19,848,111,108</u>
<b>BUDGETED REVENUES AND EXPENDITURES</b>			
General Fund Expenditures	\$ 193,818,706	\$ 199,506,735	\$ 200,794,859
Net Library Fund Expenditures	<u>9,476,299</u>	<u>10,000,134</u>	<u>9,966,911</u>
Total Expenditures	<u>203,295,005</u>	<u>209,506,869</u>	<u>210,761,770</u>
Total Revenues	\$ 63,596,654	\$ 64,213,307	\$ 65,136,857
Fund Balance Applied	<u>3,500,000</u>	<u>2,500,000</u>	<u>2,500,000</u>
Total Revenues and Fund Balance	<u>67,096,654</u>	<u>66,713,307</u>	<u>67,636,857</u>
<b>PROPERTY TAX LEVY</b>	<u>\$ 136,198,351</u>	<u>\$ 142,793,562</u>	<u>\$ 143,124,913</u>
<b>MILL RATE</b>	<u><b>7.4683</b></u>	<u><b>7.2057</b></u>	<u><b>7.2111</b></u>
General Fund Portion	6.9486	6.7010	6.7090
Library Portion	0.5197	0.5047	0.5021
Average Home Value	\$ 222,928	\$ 239,449	\$ 239,449
Taxes on Average Home	\$1,664.89	\$1,725.40	\$1,726.69

2007  
ADOPTED  
OPERATING BUDGET

**EXPENDITURE SUMMARY BY FUNCTION**

	<u>2005 Actual</u>	<u>2006 Budget</u>	<u>2006 Projected</u>	<u>2007 Request</u>	<u>2007 Executive</u>	<u>2007 Adopted</u>
Public Safety and Health	\$ 83,208,221	\$ 86,626,844	\$ 87,848,085	\$ 87,789,329	\$ 89,064,957	\$ 91,347,511
General Government	1,231,138	1,529,305	1,529,305	1,483,425	1,577,886	1,612,977
Administration	14,172,219	16,255,126	16,146,965	15,021,395	15,371,259	15,723,423
Public Facilities	1,569,713	1,621,514	1,621,514	1,683,132	1,683,132	1,681,510
Dept. of Public Works & Transp.	47,084,137	49,087,064	49,207,998	48,993,831	50,650,633	52,131,228
Dept. of Planning and Developmt.	12,129,557	13,385,013	13,400,313	12,799,835	13,756,071	14,350,987
Debt Service	20,953,207	21,323,259	21,323,259	20,513,055	20,513,055	20,513,055
Miscellaneous	1,664,144	3,990,581	1,131,327	6,778,129	6,889,743	3,434,169
<b>TOTAL GENERAL FUND</b>	<b>\$ 182,012,335</b>	<b>\$ 193,818,706</b>	<b>\$ 192,208,766</b>	<b>\$ 195,062,130</b>	<b>\$ 199,506,735</b>	<b>\$ 200,794,859</b>
Library	9,287,500	9,476,299	9,476,299	9,460,010	10,000,134	9,966,911
<b>TOTAL EXPENDITURES</b>	<b>\$ 191,299,835</b>	<b>\$ 203,295,005</b>	<b>\$ 201,685,066</b>	<b>\$ 204,522,140</b>	<b>\$ 209,506,869</b>	<b>\$ 210,761,770</b>



2007  
ADOPTED  
OPERATING BUDGET

**AGENCY BUDGETS BY FUNCTION**

	<u>2005 Actual</u>	<u>2006 Budget</u>	<u>2006 Projected</u>	<u>2007 Request</u>	<u>2007 Executive</u>	<u>2007 Adopted</u>
<b>PUBLIC SAFETY AND HEALTH</b>						
Fire	\$ 32,061,547	\$ 33,224,031	\$ 33,605,851	\$ 33,904,236	\$ 34,147,450	\$ 35,130,953
Police	45,423,951	47,331,958	48,169,828	47,905,358	48,956,095	50,106,451
Public Health	<u>5,722,723</u>	<u>6,070,855</u>	<u>6,072,406</u>	<u>5,979,735</u>	<u>5,961,412</u>	<u>6,110,107</u>
TOTAL	<u>\$ 83,208,221</u>	<u>\$ 86,626,844</u>	<u>\$ 87,848,085</u>	<u>\$ 87,789,329</u>	<u>\$ 89,064,957</u>	<u>\$ 91,347,511</u>
 <b>GENERAL GOVERNMENT</b>						
Common Council	\$ 316,162	\$ 335,693	\$ 335,693	\$ 325,622	\$ 346,581	\$ 349,541
Mayor	865,772	1,069,906	1,069,906	1,037,808	1,111,310	1,133,195
Municipal Court	<u>49,204</u>	<u>123,706</u>	<u>123,706</u>	<u>119,995</u>	<u>119,995</u>	<u>130,241</u>
TOTAL	<u>\$ 1,231,138</u>	<u>\$ 1,529,305</u>	<u>\$ 1,529,305</u>	<u>\$ 1,483,425</u>	<u>\$ 1,577,886</u>	<u>\$ 1,612,977</u>
 <b>ADMINISTRATION</b>						
Department of Civil Rights	\$ 6,038	\$ 125,732	\$ 125,732	\$ 1,360,978	\$ 1,376,143	\$ 1,401,722
Affirmative Action	544,458	671,857	671,857	0	0	0
Equal Opportunity	548,903	605,481	605,481	0	0	0
Attorney	2,134,837	2,268,193	2,268,193	2,260,147	2,390,569	2,452,577
Revenue	2,968,893	0	0	0	0	0
Assessor	0	1,951,347	1,951,347	1,983,805	1,983,805	2,027,617
Clerk	0	0	0	937,122	925,753	937,014
Treasurer	0	0	0	443,643	449,505	459,332
Clerk-Treasurer	0	1,598,288	1,598,288	0	0	0
Madison City Channel	243,039	250,989	250,989	243,459	253,459	264,379
Comptroller	2,347,011	2,513,035	2,404,874	2,437,644	2,437,642	2,502,523
Information Services	3,605,701	4,373,960	4,373,960	3,515,241	3,696,528	3,773,048
Human Resources	<u>1,773,339</u>	<u>1,896,244</u>	<u>1,896,244</u>	<u>1,839,356</u>	<u>1,857,855</u>	<u>1,905,211</u>
TOTAL	<u>\$ 14,172,219</u>	<u>\$ 16,255,126</u>	<u>\$ 16,146,965</u>	<u>\$ 15,021,395</u>	<u>\$ 15,371,259</u>	<u>\$ 15,723,423</u>

Agency Budgets by Function: Continued

	<u>2005 Actual</u>	<u>2006 Budget</u>	<u>2006 Projected</u>	<u>2007 Request</u>	<u>2007 Executive</u>	<u>2007 Adopted</u>
<b>PUBLIC FACILITIES</b>						
Overture Center	1,569,713	1,621,514	1,621,514	1,683,132	1,683,132	1,681,510
Monona Terrace	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL	<u>\$ 1,569,713</u>	<u>\$ 1,621,514</u>	<u>\$ 1,621,514</u>	<u>\$ 1,683,132</u>	<u>\$ 1,683,132</u>	<u>\$ 1,681,510</u>

**DEPARTMENT OF PUBLIC WORKS AND TRANSPORTATION**

Public Works & Transportation	\$ 6,813	\$ 11,008	\$ 11,008	\$ 11,008	\$ 11,008	\$ 10,944
Engineering	2,697,816	2,964,493	2,964,654	2,875,549	2,960,772	3,518,944
Sewer Utility	0	0	0	0	10	0
Stormwater Utility	0	0	0	0	0	0
Parks	12,565,793	12,995,795	12,975,795	12,537,569	13,192,270	13,535,814
Municipal Pool	0	0	140,773	0	0	0
Golf Enterprise	0	0	0	0	0	0
Streets	19,352,768	19,014,555	19,014,555	18,464,118	19,105,096	19,811,742
Water Utility	0	0	0	0	0	0
Metro Transit	8,306,320	9,238,720	9,238,720	9,912,765	10,104,115	10,104,115
Traffic Engineering	4,154,626	4,862,493	4,862,493	4,816,617	4,934,657	5,149,669
Parking Utility	(0)	0	0	0	0	0
Fleet Service	<u>0</u>	<u>0</u>	<u>0</u>	<u>376,205</u>	<u>342,705</u>	<u>0</u>
TOTAL	<u>\$ 47,084,137</u>	<u>\$ 49,087,064</u>	<u>\$ 49,207,998</u>	<u>\$ 48,993,831</u>	<u>\$ 50,650,633</u>	<u>\$ 52,131,228</u>

**DEPARTMENT OF PLANNING AND DEVELOPMENT**

Office of the Director	\$ 723,839	\$ 1,029,332	\$ 1,029,332	\$ 755,952	\$ 820,952	\$ 847,965
Planning Unit	1,672,241	1,897,949	1,897,949	1,841,007	2,085,270	2,348,716
Inspection Unit	3,529,403	3,905,056	3,905,056	3,787,904	3,898,949	3,659,890
Community & Economic Dev.	686,587	827,516	827,516	861,566	861,566	891,920
Housing Operations	52,254	51,886	67,186	50,330	50,329	50,329
Community Dev. Block Grant	454,405	472,673	472,673	458,493	623,604	743,604
Community Services	4,615,953	4,801,996	4,801,996	4,657,936	5,017,254	5,401,674
Senior Center	<u>394,874</u>	<u>398,605</u>	<u>398,605</u>	<u>386,647</u>	<u>398,147</u>	<u>406,889</u>
TOTAL	<u>\$ 12,129,557</u>	<u>\$ 13,385,013</u>	<u>\$ 13,400,313</u>	<u>\$ 12,799,835</u>	<u>\$ 13,756,071</u>	<u>\$ 14,350,987</u>

<b>LIBRARY</b>	<u>\$ 9,287,500</u>	<u>\$ 9,476,299</u>	<u>\$ 9,476,299</u>	<u>\$ 9,460,010</u>	<u>\$ 10,000,134</u>	<u>\$ 9,966,911</u>
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2007  
ADOPTED  
OPERATING BUDGET

**DEBT SERVICE SUMMARY**

	<b>2006 BUDGET</b>			<b>2007 ADOPTED</b>		
	<b>Principal</b>	<b>Interest</b>	<b>Total</b>	<b>Principal</b>	<b>Interest</b>	<b>Total</b>
<b>TYPE OF DEBT</b>						
General Obligation Bonds	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Promissory Notes	27,640,000	6,575,595	34,215,595	28,870,010	6,659,027	35,529,037
Land Contracts and Mortgages	0	0	0	0	0	0
State Trust Fund Loans	209,578	1,307,138	1,516,716	279,312	1,296,135	1,575,447
Paying Agent Fees	0	10,000	10,000	0	10,000	10,000
Note Anticipation Notes	0	0	0	0	0	0
TOTAL	<u>\$ 27,849,578</u>	<u>\$ 7,892,733</u>	<u>\$ 35,742,311</u>	<u>\$ 29,149,322</u>	<u>\$ 7,965,162</u>	<u>\$ 37,114,484</u>

**SOURCE OF FUNDS**

Transit Utility	\$ 937,830	\$ 424,412	\$ 1,362,242	\$ 951,736	\$ 416,078	\$ 1,367,814
Golf Courses	80,576	16,585	97,161	81,012	12,958	93,970
TIF Districts	1,301,810	371,261	1,673,071	2,061,987	666,232	2,728,219
Madison Public Library	383,397	140,431	523,828	376,913	124,097	501,010
Room Tax	755,000	200,465	955,465	740,000	177,814	917,814
CDBG	326,019	80,457	406,476	341,367	57,232	398,599
Fleet Service	3,123,880	722,556	3,846,436	3,353,098	748,346	4,101,444
Stormwater Utility	1,946,617	522,288	2,468,905	2,200,654	577,887	2,778,541
Water Utility	12,091	75,823	87,914	16,219	75,188	91,407
Overture Center	15,712	21,627	37,339	8,942	20,729	29,671
Monona Terrace	4,458	27,955	32,413	5,980	27,721	33,701
Housing Operations	4,858	30,466	35,324	6,517	30,211	36,728
Insurance Fund	340,000	62,622	402,622	370,000	32,634	402,634
Interest Earnings	0	300,000	300,000	0	800,000	800,000
Special Debt Reserves	99,700	16,506	116,206	88,000	10,877	98,877
General Debt Reserves	2,063,650	10,000	2,073,650	2,221,000	0	2,221,000
TOTAL NON-GENERAL FUND	<u>\$ 11,395,598</u>	<u>\$ 3,023,454</u>	<u>\$ 14,419,052</u>	<u>\$ 12,823,425</u>	<u>\$ 3,778,004</u>	<u>\$ 16,601,429</u>
General Fund Portion	<u>\$ 16,453,980</u>	<u>\$ 4,869,279</u>	<u>\$ 21,323,259</u>	<u>\$ 16,325,897</u>	<u>\$ 4,187,158</u>	<u>\$ 20,513,055</u>

2007  
ADOPTED  
OPERATING BUDGET

**STATEMENT OF INDEBTEDNESS AND DEBT SERVICE**

SUMMARY BY PURPOSE OF ISSUE

<u>Purpose</u>	<u>Principal, 2007</u>			<u>Interest Payable 2007</u>
	<u>Outstanding January 1</u>	<u>Payable</u>	<u>Outstanding December 31</u>	
Promissory Notes & State Trust Fund Loans				
Streets	\$ 61,065,949	\$ 10,256,866	\$ 50,809,083	\$ 2,332,943
Parks Improvements	10,302,822	1,752,346	8,550,476	395,497
Land Acquisition	647,019	257,505	389,514	22,301
Public Buildings	4,648,667	761,644	3,887,023	184,318
Equipment Purchase	12,818,395	2,156,789	10,661,605	497,386
Planning & Development	3,662,769	554,332	3,108,436	130,014
Refuse Reduction & Landfill	39,001	7,001	32,000	1,335
Police	7,421,817	1,248,473	6,173,344	309,557
Fire	7,242,782	1,369,040	5,873,742	271,197
Retirement Fund	15,848,347	179,200	15,669,147	832,039
Total General Fund	\$ 123,697,567	\$ 18,543,196	\$ 105,154,371	\$ 4,976,586
TIF Districts	15,680,950	2,061,987	13,618,963	666,232
Library	2,808,901	376,913	2,431,988	124,097
Overture Center	396,770	8,942	387,828	20,729
Monona Terrace	528,018	5,980	522,038	27,721
Golf Enterprise	303,980	81,012	222,968	12,958
Fleet Service	19,452,580	3,353,098	16,099,482	748,346
Transit Utility	9,433,692	951,736	8,481,956	416,078
Stormwater Utility	15,051,453	2,200,654	12,850,799	577,887
Water Utility	1,432,158	16,219	1,415,939	75,188
CDBG	825,715	341,367	484,348	57,232
Housing Operations	575,443	6,517	568,926	30,211
Miscellaneous	253,500	91,700	161,800	11,449
Room Tax	5,665,000	740,000	4,925,000	177,814
Insurance Fund	370,000	370,000	0	32,634
Total Promissory Notes	\$ 196,475,727	\$ 29,149,322	\$ 167,326,405	\$ 7,955,162
General Obligation Bonds	0	0	0	0
Land Contracts & Mortgages	0	0	0	0
TOTAL G.O. DEBT	\$ 196,475,727	\$ 29,149,322	\$ 167,326,405	\$ 7,955,162
Paying Agent Fees	0	0	0	10,000
	196,475,727	29,149,322	167,326,405	7,965,162
Revenue Debt	129,676,469	8,509,836	121,166,633	6,521,623
TOTAL	\$ 326,152,196	\$ 37,659,158	\$ 288,493,038	\$ 14,486,785

2007  
ADOPTED  
OPERATING BUDGET

**MISCELLANEOUS APPROPRIATIONS**

	<u>2005 Actual</u>	<u>2006 Budget</u>	<u>2006 Projected</u>	<u>2007 Request</u>	<u>2007 Executive</u>	<u>2007 Adopted</u>
<b>SUPPLEMENTAL COMPENSATION</b>						
Domestic Partner Health Ins.	\$ 78,884	\$ 110,000	\$ 86,260	\$ 95,000	\$ 95,000	\$ 95,000
Sick Leave Escrow	2,180,885	2,020,498	2,046,836	2,109,000	2,109,000	2,084,000
Salary Continuation Insurance	912,651	905,209	876,351	901,000	906,000	880,000
Unemployment Insurance	252,781	349,952	269,253	350,000	350,000	270,000
Metro Licenses/Certifications	0	500	0	500	500	600
Health Insurance*	21,479,900	23,766,234	23,130,744	23,595,402	23,680,235	23,729,303
Group Life Insurance	49,840	36,954	32,535	33,000	33,000	33,000
Wisconsin Retirement System	18,669,319	19,701,999	19,608,093	20,166,553	20,388,342	20,910,798
Social Security	9,800,631	10,209,649	9,837,826	10,204,076	10,341,756	10,652,640
Police and Fire Disability	673,393	683,563	716,961	738,470	738,470	738,470
Flexible Benefits Cost	41,432	38,000	26,673	27,000	27,000	27,000
Prior Police & Fire Pension Plan	604,847	609,000	579,638	579,000	579,000	579,000
Local 311 Retiree Health Insurance	232,464	220,440	227,061	234,000	234,000	234,000
Local 236 Retiree Health Insurance	143,058	133,000	164,247	172,000	172,000	172,000
Local 695 Retiree Health Insurance	303,000	303,000	303,000	303,000	303,000	303,000
MPPOA Retiree Health Insurance	238,321	236,322	246,603	254,000	254,000	254,000
Bus Pass Subsidy	57,660	78,200	62,980	95,000	95,000	95,000
TOTAL FRINGE BENEFITS	<u>\$ 55,719,066</u>	<u>\$ 59,402,520</u>	<u>\$ 58,215,061</u>	<u>\$ 59,857,001</u>	<u>\$ 60,306,303</u>	<u>\$ 61,057,811</u>
Less Allocation to Agencies	<u>56,146,934</u>	<u>59,401,977</u>	<u>58,132,108</u>	<u>59,686,421</u>	<u>60,299,407</u>	<u>60,821,164</u>
Net Benefits Appropriation	\$ (427,868)	\$ 543	\$ 82,953	\$ 170,580	\$ 6,896	\$ 236,647
General Wage Increase Not Allocated to Agency Budgets	<u>0</u>	<u>1,433,231</u>	<u>0</u>	<u>3,857,091</u>	<u>3,784,389</u>	<u>1,064</u>
TOTAL SUPPLEMENTAL COMPENSATION	<u>\$ (427,868)</u>	<u>\$ 1,433,774</u>	<u>\$ 82,953</u>	<u>\$ 4,027,671</u>	<u>\$ 3,791,285</u>	<u>\$ 237,711</u>
<b>DIRECT APPROPRIATION TO CAPITAL / SPECIAL REVENUE</b>						
	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

\* The budgeted employer health insurance cost includes deduction of a monthly premium contribution of \$20 per family and \$10 per single plan for the members of Compensation Groups 21 (Agency Managers), 18 (Professional and Supervisory), 44 (Transit Professional and Supervisory), and 19 (Elected and Appointed Officials). Total contributions are estimated at \$95,000 per year.

Miscellaneous Appropriations: Continued

	<u>2005 Actual</u>	<u>2006 Budget</u>	<u>2006 Projected</u>	<u>2007 Request</u>	<u>2007 Executive</u>	<u>2007 Adopted</u>
<b>OTHER DIRECT APPROPRIATIONS</b>						
Martin Luther King Holiday	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 2,000	\$ 2,000
Martin Luther King Awards	786	1,500	720	1,500	1,000	1,000
Sister City Program	10,593	10,000	10,000	10,000	10,000	10,000
Planning Resources	11,521	10,000	10,000	10,000	15,000	15,000
Police and Fire Commission	28,777	30,000	40,000	30,000	30,000	30,000
Special Chgs-Rescinded Taxes	0	3,800	3,800	123,913	123,913	123,913
Taxes and Special Assessments	50,000	50,000	50,000	50,000	50,000	50,000
Revenue Sharing Payments	115,032	260,000	240,367	250,000	250,000	250,000
Zoo	318,518	390,000	390,000	348,187	348,187	348,187
Federal Liaison	29,975	27,500	27,500	27,500	27,500	27,500
City Memberships	74,340	85,050	86,430	90,000	90,000	90,000
Collaboration Council	0	0	0	0	18,000	18,000
Youth Conservation	10,500	10,500	10,500	10,500	10,500	10,500
Miscellaneous Litigation	167,365	0	600	0	0	0
Improvement Initiatives (a)	11,412	20,000	20,000	20,000	20,000	20,000
CCB Bldg. Mtn.--New Charges	0	0	0	196,358	196,358	196,358
Study Circles	25,000	20,000	20,000	0	0	0
Emerging Neighborhoods (b)	125,000	125,000	125,000	125,000	100,000	100,000
Sesquicentennial City Histories	5,000	5,000	5,000	0	0	0
Bad Debt Expense	53,334	0	0	0	0	0
Workers Comp. Fund	496,100	0	0	0	0	0
Clean Air Coalition	0	6,000	6,000	6,000	6,000	6,000
Downtown Public Safety Initiative (c)	0	0	0	0	100,000	100,000
Other	257,259	957	957	0	0	0
Justice for Patty	0	0	0	0	0	35,000
Sick Leave for Hourly Employees	0	0	0	0	0	63,000
Affordable Housing Trust Fund (d)	300,000	300,000	0	0	300,000	300,000
Prior Year Encumbrances (e)	0	400,000	0	400,000	400,000	400,000
Contingent Reserve (f)	0	800,000	0	1,050,000	1,000,000	1,000,000
<b>TOTAL</b>	<u>\$ 2,092,012</u>	<u>\$ 2,556,807</u>	<u>\$ 1,048,374</u>	<u>\$ 2,750,458</u>	<u>\$ 3,098,458</u>	<u>\$ 3,196,458</u>
<b>TOTAL MISCELLANEOUS APPROPRIATIONS</b>						
	<u>\$ 1,664,144</u>	<u>\$ 3,990,581</u>	<u>\$ 1,131,327</u>	<u>\$ 6,778,129</u>	<u>\$ 6,889,743</u>	<u>\$ 3,434,169</u>

(a) This funding may be used to contract for services for employee and leadership development, as well as strategic planning and customer satisfaction surveys in conjunction with success indicators.

(b) This funding is for childcare, tuition assistance, housing, neighborhood revitalization, early childhood education and other programs to enhance the quality of life in the City's emerging neighborhoods. The allocation of the funds will be determined by a workgroup consisting of staff from the Mayor's Office, Community Services, CDBG, the Common Council President (or designee), and a representative from the neighborhood, and will be approved by the Mayor and Common Council.

(c) The Police Department will work with downtown stakeholders to develop an expenditure plan for these funds. This expenditure plan will be approved by the Common Council prior to utilization of the funds. This initiative is funded by a transfer from the Room Tax to the General Fund.

(d) The 2006 funding of \$300,000 is contingent on the sale of property in excess of \$1.0 million, as budgeted in General Fund Revenue. See note (f) for 2007.

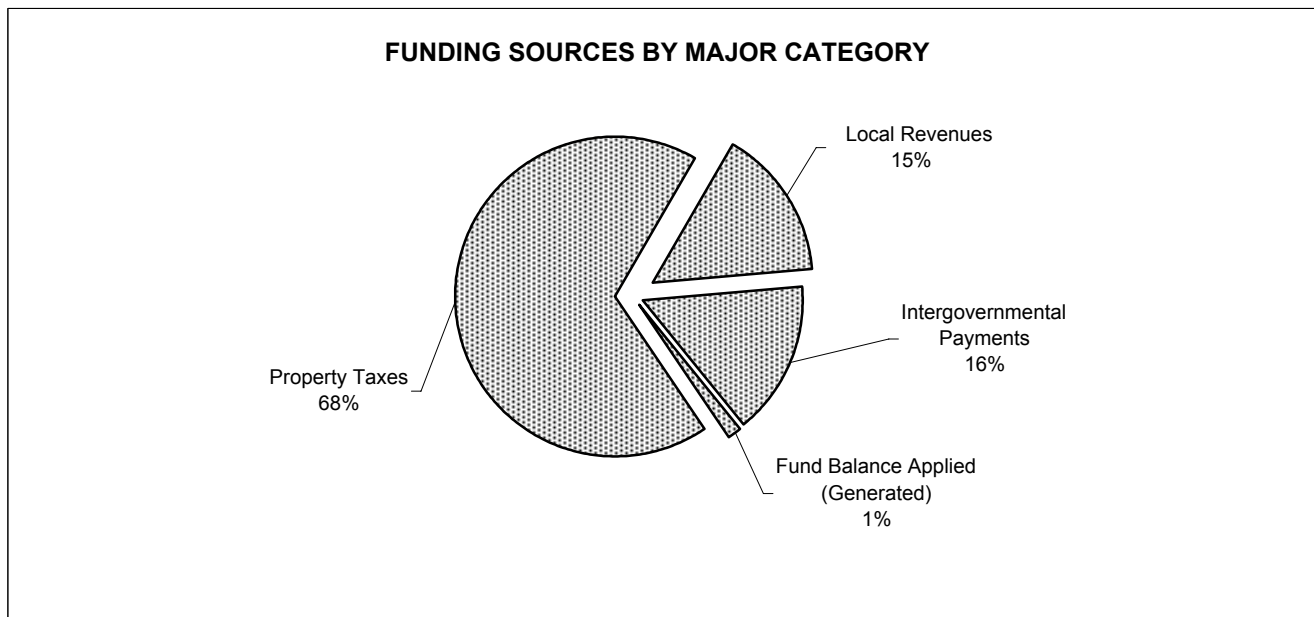
(e) Financial reporting standards recommend that annual budget comparison reports include a carry-over budget to recognize the expenditure of funds encumbered at the end of the previous year but spent in the current year. To achieve conformance with this requirement, the Adopted Budget includes an appropriation of funds for the payment of prior year encumbrances.

(f) It is the City's policy to appropriate 0.5% of budgeted expenditures to the Contingent Reserve. Up to \$200,000 of any funds remaining in the Contingent Reserve at the end of 2007 may be used for the Affordable Housing Trust Fund.

2007  
ADOPTED  
OPERATING BUDGET

**FUNDING SOURCES BY MAJOR CATEGORY**

	<u>2005 Actual</u>	<u>2006 Budget</u>	<u>2006 Projected</u>	<u>2007 Request</u>	<u>2007 Executive</u>	<u>2007 Adopted</u>
Payments in Lieu of Tax	\$ 5,129,739	\$ 5,950,404	\$ 5,514,352	\$ 5,515,202	\$ 5,515,202	\$ 5,514,752
Other Local Taxes	411,154	810,153	725,153	725,153	833,200	1,183,200
Fines and Forfeitures	6,225,877	7,217,000	7,000,000	7,200,000	7,450,000	7,450,000
Charges for Services	4,089,453	4,315,000	4,345,000	4,265,000	4,290,000	4,290,000
Licenses and Permits	5,811,669	6,531,000	6,384,000	6,334,000	6,634,000	6,634,000
Ungrouped Revenues	<u>5,966,781</u>	<u>6,826,000</u>	<u>7,856,000</u>	<u>7,162,000</u>	<u>7,362,000</u>	<u>7,362,000</u>
Local Revenues	\$ 27,634,673	\$ 31,649,557	\$ 31,824,505	\$ 31,201,355	\$ 32,084,402	\$ 32,433,952
Intergovernmental Payments	<u>31,687,151</u>	<u>31,947,097</u>	<u>32,342,534</u>	<u>32,139,000</u>	<u>32,128,905</u>	<u>32,702,905</u>
Total Revenues	\$ 59,321,824	\$ 63,596,654	\$ 64,167,039	\$ 63,340,355	\$ 64,213,307	\$ 65,136,857
Fund Balance Applied (Generated)	<u>2,142,615</u>	<u>3,500,000</u>	<u>1,318,027</u>	<u>2,500,000</u>	<u>2,500,000</u>	<u>2,500,000</u>
Total Revenue and Fund Balance	\$ 61,464,439	\$ 67,096,654	\$ 65,485,066	\$ 65,840,355	\$ 66,713,307	\$ 67,636,857
Property Taxes	<u>129,835,396</u>	<u>136,198,351</u>	<u>136,200,000</u>	<u>138,681,785</u>	<u>142,793,562</u>	<u>143,124,913</u>
<b>TOTAL SOURCES</b>	<u>\$ 191,299,835</u>	<u>\$ 203,295,005</u>	<u>\$ 201,685,066</u>	<u>\$ 204,522,140</u>	<u>\$ 209,506,869</u>	<u>\$ 210,761,770</u>



2007  
ADOPTED  
OPERATING BUDGET

**GENERAL FUND REVENUES**

	<u>2005 Actual</u>	<u>2006 Budget</u>	<u>2006 Projected</u>	<u>2007 Request</u>	<u>2007 Executive</u>	<u>2007 Adopted</u>
<b>PAYMENTS IN LIEU OF TAX</b>						
CDA	\$ 215,020	\$ 150,000	\$ 152,453	\$ 152,000	\$ 152,000	\$ 152,000
Parking Utility	1,075,865	1,300,000	1,176,116	1,155,535	1,155,535	1,155,535
Water Utility	2,714,348	3,106,404	2,782,979	2,776,167	2,776,167	2,776,167
Golf Enterprise	130,630	140,000	130,000	130,000	130,000	130,000
Monona Terrace	266,000	274,000	274,000	284,400	284,400	284,400
Overture Center	243,000	450,000	450,000	467,100	467,100	466,650
Other	<u>484,876</u>	<u>530,000</u>	<u>548,804</u>	<u>550,000</u>	<u>550,000</u>	<u>550,000</u>
TOTAL	<u>\$ 5,129,739</u>	<u>\$ 5,950,404</u>	<u>\$ 5,514,352</u>	<u>\$ 5,515,202</u>	<u>\$ 5,515,202</u>	<u>\$ 5,514,752</u>
<b>OTHER LOCAL TAXES</b>						
Room Tax	\$ 197,397	\$ 575,153	\$ 575,153	\$ 575,153	\$ 683,200	\$ 1,033,200
Mobile Home Tax	106,654	175,000	100,000	100,000	100,000	100,000
Prior Year Taxes	73,000	0	0	0	0	0
Penalties on Delinquent Taxes	<u>34,103</u>	<u>60,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>
TOTAL	<u>\$ 411,154</u>	<u>\$ 810,153</u>	<u>\$ 725,153</u>	<u>\$ 725,153</u>	<u>\$ 833,200</u>	<u>\$ 1,183,200</u>
<b>FINES AND FORFEITURES</b>						
Moving Violations	\$ 788,198	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000
Uniform Citations	837,393	900,000	900,000	900,000	900,000	900,000
Parking Violations	<u>4,600,286</u>	<u>5,417,000</u>	<u>5,200,000</u>	<u>5,400,000</u>	<u>5,650,000</u>	<u>5,650,000</u>
TOTAL	<u>\$ 6,225,877</u>	<u>\$ 7,217,000</u>	<u>\$ 7,000,000</u>	<u>\$ 7,200,000</u>	<u>\$ 7,450,000</u>	<u>\$ 7,450,000</u>
<b>CHARGES FOR SERVICES</b>						
Engineering Charges	\$ 216,358	\$ 225,000	\$ 225,000	\$ 175,000	\$ 175,000	\$ 175,000
Cemetery Fees	202,526	170,000	170,000	170,000	170,000	170,000
Parks Use Charges	383,542	330,000	330,000	330,000	330,000	330,000
Ambulance Conveyance Fees	3,180,808	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000
Other Service Charges	<u>106,219</u>	<u>90,000</u>	<u>120,000</u>	<u>90,000</u>	<u>115,000</u>	<u>115,000</u>
TOTAL	<u>\$ 4,089,453</u>	<u>\$ 4,315,000</u>	<u>\$ 4,345,000</u>	<u>\$ 4,265,000</u>	<u>\$ 4,290,000</u>	<u>\$ 4,290,000</u>

General Fund Revenues: Continued

	<u>2005 Actual</u>	<u>2006 Budget</u>	<u>2006 Projected</u>	<u>2007 Request</u>	<u>2007 Executive</u>	<u>2007 Adopted</u>
<b>LICENSES AND PERMITS</b>						
Dog Licenses	\$ 51,358	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
Cat Licenses	14,429	17,000	15,000	15,000	15,000	15,000
Bicycle Licenses	26,646	45,000	30,000	30,000	30,000	30,000
Miscellaneous Licenses	391,194	450,000	400,000	400,000	450,000	450,000
Liquor Licenses	295,956	295,000	295,000	295,000	295,000	295,000
Public Health Licenses	664,773	715,000	750,000	700,000	800,000	800,000
Building Permits	3,887,413	4,615,000	4,500,000	4,500,000	4,650,000	4,650,000
Reinspection & Extension Fees	89,885	45,000	45,000	45,000	45,000	45,000
Weights and Measures Permits	127,905	129,000	129,000	129,000	129,000	129,000
Street Opening Permits	205,731	150,000	150,000	150,000	150,000	150,000
Other Permits	56,379	40,000	40,000	40,000	40,000	40,000
TOTAL	<u>\$ 5,811,669</u>	<u>\$ 6,531,000</u>	<u>\$ 6,384,000</u>	<u>\$ 6,334,000</u>	<u>\$ 6,634,000</u>	<u>\$ 6,634,000</u>

**UNGROUPED REVENUES**

Interest on Investments	\$ 3,363,583	\$ 3,000,000	\$ 4,500,000	\$ 4,500,000	\$ 4,500,000	\$ 4,500,000
P-Card Rebates	0	12,000	12,000	12,000	12,000	12,000
Rentals and Property Leases	354,740	350,000	350,000	350,000	350,000	350,000
Sale of Property (a)	10,911	1,300,000	680,000	0	0	0
Cable Franchise Revenues	1,957,992	1,900,000	2,050,000	2,050,000	2,050,000	2,050,000
TIF Reimbursements	129,869	0	0	0	0	0
Halloween Revenues	0	0	0	0	200,000	200,000
Miscellaneous Revenues	149,686	264,000	264,000	250,000	250,000	250,000
TOTAL	<u>\$ 5,966,781</u>	<u>\$ 6,826,000</u>	<u>\$ 7,856,000</u>	<u>\$ 7,162,000</u>	<u>\$ 7,362,000</u>	<u>\$ 7,362,000</u>

**INTERGOVERNMENTAL REVENUES**

State Shared Revenue	\$ 8,139,941	\$ 8,464,452	\$ 8,552,413	\$ 8,464,000	\$ 8,523,188	\$ 8,523,188
State Expenditure Restraint	5,237,568	5,278,771	5,272,017	5,278,000	5,208,717	5,208,717
State Pmt for Municipal Service	8,315,180	8,128,000	8,314,143	8,314,000	8,314,000	8,732,870
State Highway Aid	6,541,872	6,919,874	6,919,874	6,919,000	6,919,000	7,102,480
State Recycling Aid	1,101,433	960,000	957,942	958,000	958,000	958,000
Computer Reimbursement	1,742,355	1,646,000	1,656,894	1,656,000	1,656,000	1,627,650
Fire Insurance Dues	608,802	550,000	669,251	550,000	550,000	550,000
TOTAL	<u>\$ 31,687,151</u>	<u>\$ 31,947,097</u>	<u>\$ 32,342,534</u>	<u>\$ 32,139,000</u>	<u>\$ 32,128,905</u>	<u>\$ 32,702,905</u>

(a) Note on Property Sales: The 2006 budget for property sales anticipated the potential sale of several properties, including the Collins House, Lincoln School, Dudgeon School, and Gorham Street properties. The estimated sales proceeds of \$1.3 million were to be used to fund one-time expenditures of: \$750,000 for development of a web-based permitting system which will unify the City's separate permitting, inspection, plan review and zoning application processes; \$250,000 to update the City's Zoning Code Ordinance to bring together the major Ordinances that guide urban development processes; and \$300,000 for the Affordable Housing Trust Fund. 2006 sales proceeds of \$680,000 will be applied to the web-based permitting system. Funding for the Zoning Code update has now been included in the 2007 Plan Unit budget at \$150,000 for each of two years, funded with revenues derived from a temporary zoning development surcharge. \$300,000 has been directly allocated to the Affordable Housing Trust Fund in the 2007 budget.

2007  
ADOPTED  
OPERATING BUDGET

**DISTRIBUTION OF PUBLIC, EDUCATIONAL AND GOVERNMENTAL  
(PEG) ACCESS FUNDING FROM SUBSCRIBER CONTRIBUTIONS**

	<u>2006 Adopted</u>		<u>2007 Executive</u>		<u>2007 Adopted</u>	
	<u>Amount</u>	<u>Percent</u>	<u>Amount</u>	<u>Percent</u>	<u>Amount</u>	<u>Percent</u>
<b>OPERATING CONTRIBUTIONS</b>						
WYOU	\$ 129,480	33.2%	\$ 129,480	33.2%	\$ 129,480	33.2%
Madison City Channel	253,500	65.0%	253,500	65.0%	253,500	65.0%
Misc. Special Programming	7,020	1.8%	7,020	1.8%	7,020	1.8%
Total	<u>\$ 390,000</u>	<u>100.0%</u>	<u>\$ 390,000</u>	<u>100.0%</u>	<u>\$ 390,000</u>	<u>100.0%</u>

Operating funds are an additional charge paid by subscribers to fund PEG access. The amount collected is set at \$.62 per subscriber per month. The estimated total to be collected in 2007 is \$390,000. Any collections from subscriber contributions in excess of the 2007 Budget estimate of \$390,000 will be allocated in the percentages shown above.

The City will enter into a contract with WYOU for its funding. The contract will include programs produced by youth.

Madison City Channel has a General Fund operating budget subsidy of \$264,379. Of the total \$253,500 of PEG funding allocated to the City Channel, \$201,293 is reflected in the agency's operating budget revenues. The balance is used to fund capital purchases. The \$7,020 for Miscellaneous programming is reflected in the Mayor's Office operating budget and is available for coverage of City functions.

2007  
ADOPTED  
OPERATING BUDGET

**ROOM TAX FUND**

	<u>2005 Actual</u>	<u>2006 Budget</u>	<u>2006 Projected</u>	<u>2007 Adopted</u>
Fund Balance, January 1	\$ 1,211,684	\$ 1,692,306	\$ 1,917,489	\$ 1,961,401
Reserved for Bond Requirements	(1,004,346)	(1,004,346)	(1,004,346)	(1,004,346)
Reserved for Event Booking Assistance Commitments	-	(222,378)	(222,378)	(222,378)
Balance of Unreserved Funds, January 1	<u>\$ 207,338</u>	<u>\$ 465,582</u>	<u>\$ 690,765</u>	<u>\$ 734,677</u>
 <b>SOURCES</b>				
Estimated Total Room Tax Receipts (a)	\$ 6,708,363	\$ 6,932,000	\$ 7,055,028	\$ 7,945,000
Interest Revenue	3,585	21,000	21,000	15,000
TOTAL SOURCES	<u>\$ 6,711,948</u>	<u>\$ 6,953,000</u>	<u>\$ 7,076,028</u>	<u>\$ 7,960,000</u>
 <b>USES</b>				
<u>Monona Terrace:</u>				
Debt Service Payment - Revenue Bond Issue	\$ 993,971	\$ 991,496	\$ 991,496	\$ 993,496
Debt Service Payment - General Obligation Bond Issue	993,565	955,465	955,465	917,815
Operating Subsidy	2,646,491	2,912,452	2,890,568	2,925,631
Capital Purchases	165,047	357,000	357,000	627,000
Subtotal: Monona Terrace	<u>\$ 4,799,074</u>	<u>\$ 5,216,413</u>	<u>\$ 5,194,529</u>	<u>\$ 5,463,942</u>
 <u>Greater Madison Convention and Visitors Bureau:</u>				
Destination Marketing (b)	809,644	973,319	973,319	1,542,746
Leisure Travel Marketing Promotion	30,288	36,181	36,181	-
Estimated Event Booking Assistance Subsidy	100,000	100,000	100,000	100,000
Establishment of Reserve for Event Booking Assistance	191,670	-	-	-
Subtotal: GMCVB	<u>\$ 1,131,602</u>	<u>\$ 1,109,500</u>	<u>\$ 1,109,500</u>	<u>\$ 1,642,746</u>
 <u>Other:</u>				
Transfers to General Fund for:				
General Purposes	145,500	500,000	500,000	600,000
Overture Operations	-	-	-	350,000
Rhythm & Booms - City Agency Base Costs	50,153	50,153	50,153	73,200
Rhythm & Booms - Transit Costs	1,744	15,000	8,458	10,000
 CitiARTS	44,500	67,000	67,000	67,000
Badger State Games (c)	15,000	15,000	15,000	20,000
Rhythm & Booms - Cash Contribution	11,750	11,750	11,750	17,775
Rhythm & Booms - Costs Above Cap	9,237	10,000	53,726	-
Madison Scouts and Capitol Sound	12,000	12,000	12,000	12,000
Civic Promotion	7,961	10,000	10,000	10,000
Subtotal: Other	<u>\$ 297,845</u>	<u>\$ 690,903</u>	<u>\$ 728,087</u>	<u>\$ 1,159,975</u>
 TOTAL USES	<u>\$ 6,228,521</u>	<u>\$ 7,016,816</u>	<u>\$ 7,032,116</u>	<u>\$ 8,266,663</u>
 Balance of Unreserved Funds, December 31	<u>\$ 690,765</u>	<u>\$ 401,766</u>	<u>\$ 734,677</u>	<u>\$ 428,014</u>

(a) The Room Tax budgeted for 2007 assumes adoption of an ordinance increasing the City of Madison Room Tax rate from 8% to 9% effective January 1, 2007.

(b) In 2007, City contributions to the Greater Madison Convention and Visitors Bureau (GMCVB) to support destination marketing efforts will be calculated based on 20% of the actual 2006 room tax collections increased by a factor of 9/8ths, to match the tax rate increase effective at the beginning of 2007. The City will negotiate and enter into a 3-year renewable agreement with the GMCVB whereby future year contributions to the GMCVB to support destination marketing efforts will be equal to 20% of the actual prior year room tax collections. Funding increases resulting from the foregoing will be invested, for the purpose of increasing conventions and other events in Madison, in additional resources in the following five areas: convention sales, convention services, marketing, sports development and strategic planning.

(c) The organizers of the Badger State Games (BSG) will work with the Parks Division to explore the use of City of Madison golf courses as the venue for 2007 and future BSG golf events.

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OPERATING BUDGET

**AFFORDABLE HOUSING TRUST FUND**

	<b>2005 Actual</b>	<b>2006 Budget</b>	<b>2006 Projected</b>	<b>2007 Adopted</b>
Fund Balance, January 1	\$ 2,101,307	\$ 2,341,307	\$ 2,470,160	\$ 2,490,160
<b>SOURCES</b>				
<u>Dedicated:</u>				
Private Contributions	\$ -	\$ -	\$ -	\$ -
Payments in Lieu of Program Participation	-	-	-	-
Matching Funds from Federal Trust	-	-	-	-
Loan Repayment Principal	-	-	-	-
Loan Repayment Interest	-	-	-	-
Investment Revenue	68,853	50,000	105,000	110,000
<u>Discretionary:</u>				
Equity Participation Payments	-	-	-	-
Proceeds from Sale of Surplus Property	-	-	-	-
Transfer from General Fund (a)	300,000	300,000	-	300,000
<b>TOTAL SOURCES</b>	<b>\$ 368,853</b>	<b>\$ 350,000</b>	<b>\$ 105,000</b>	<b>\$ 410,000</b>
<b>USES</b>				
Loans to Create Affordable Housing	\$ -	\$ 85,000	\$ 85,000	\$ 26,250
Other	-	-	-	-
<b>TOTAL USES</b>	<b>\$ -</b>	<b>\$ 85,000</b>	<b>\$ 85,000</b>	<b>\$ 26,250</b>
Fund Balance, December 31	<b>\$ 2,470,160</b>	<b>\$ 2,606,307</b>	<b>\$ 2,490,160</b>	<b>\$ 2,873,910</b>
Portion of Balance Authorized for Distribution:				
Total Prior Year Sources Deposited	\$ 582,525	\$ 340,000	\$ 368,853	\$ 105,000
Less Loan Repayments	-	-	-	-
Subtotal	\$ 582,525	\$ 340,000	\$ 368,853	\$ 105,000
Distribution Proportion	25%	25%	25%	25%
Authorized for Distribution by Ordinance	<b>\$ 145,631</b>	<b>\$ 85,000</b>	<b>\$ 92,213</b>	<b>\$ 26,250</b>

(a) In the Adopted 2006 Budget, the first \$500,000 of any proceeds after the first \$1,000,000 received from the sale of excess City-owned property would be deposited in this fund. This level of land sales revenue is not currently expected for 2006 and, therefore, no transfer from the General Fund is projected. In addition to the \$300,000 appropriated from the General Fund in 2007, up to \$200,000 of any funds remaining in the Contingent Reserve at the end of 2007 may be used for the Affordable Housing Trust Fund.

2007  
ADOPTED  
OPERATING BUDGET

**INCLUSIONARY ZONING SPECIAL REVENUE FUND**

	<u>2005 Actual</u>	<u>2006 Budget</u>	<u>2006 Projected</u>	<u>2007 Adopted</u>
<b>Fund Balance, January 1</b>	\$ -	\$ 192,514	\$ 194,313	\$ 669,932
<b>SOURCES</b>				
Payments in Lieu of Program Participation	\$ 192,514	\$ 158,000	\$ 473,245	\$ 374,933
City Share of Equity on Unit Sales	-	-	-	-
Inclusionary Unit Transfer Fees	-	-	-	-
Private Contributions	-	-	-	-
Investment Revenue	1,799	-	12,000	30,000
<b>TOTAL SOURCES</b>	<u>\$ 194,313</u>	<u>\$ 158,000</u>	<u>\$ 485,245</u>	<u>\$ 404,933</u>
<b>USES</b>				
Incentive Payments	\$ -	\$ 144,386	\$ -	\$ 502,449
Purchase of IZ Options	-	-	-	-
Purchase of Lots or Units	-	-	-	133,986
CDBG Administrative Costs	-	9,626	9,626	33,497
<b>TOTAL USES</b>	<u>\$ -</u>	<u>\$ 154,011</u>	<u>\$ 9,626</u>	<u>\$ 669,932</u>
<b>Fund Balance, December 31</b>	<u>\$ 194,313</u>	<u>\$ 196,503</u>	<u>\$ 669,932</u>	<u>\$ 404,933</u>

Note: This fund was established by resolution in 2004. No revenues or expenditures occurred in that year, nor were any included in the 2005 Adopted Budget. It is anticipated that payments in lieu of program participation received in any year will be available for distribution in the subsequent year pursuant to the applicable guidelines established by Council resolution #RES-05-00692.

**Actual or Anticipated "In Lieu" Sources**

Monroe Neighbors LLC - Monroe Commons	\$ 192,514	\$ -	\$ -	\$ -
Block 51 Capitol West	-	158,000	59,980	89,970
Krupp - Kennedy Point	-	-	77,923	-
Wingra Builders - 3540 Atwood	-	-	50,379	-
University Square	-	-	284,963	284,963
	<u>\$ 192,514</u>	<u>\$ 158,000</u>	<u>\$ 473,245</u>	<u>\$ 374,933</u>

2007  
ADOPTED  
OPERATING BUDGET

**CITY INSURANCE FUND**

	<b>2005 Actual</b>	<b>2006 Budget</b>	<b>2006 Projected</b>	<b>2007 Adopted</b>
Cash and Other Assets	\$ 5,521,471	\$ 5,585,075	\$ 5,268,607	\$ 5,498,011
Claims Payable and Other Liabilities	<u>(4,141,991)</u>	<u>(4,200,000)</u>	<u>(4,237,406)</u>	<u>(4,200,000)</u>
Net Assets: January 1	\$ 1,379,480	\$ 1,385,075	\$ 1,031,201	\$ 1,298,011
 <b>REVENUES</b>				
Billings to Departments	1,000,006	1,000,000	1,004,000	1,000,000
Interest Income	21,049	10,000	20,000	25,000
Miscellaneous Revenue	181,035	70,000	70,000	70,000
WMMIC Dividend	<u>438,178</u>	<u>385,000</u>	<u>385,000</u>	<u>400,000</u>
Total Revenues	1,640,268	1,465,000	1,479,000	1,495,000
 <b>EXPENSES</b>				
Liability Premium	423,978	420,000	382,616	400,000
Property Premium	352,984	500,000	319,643	320,000
Other Premiums	49,548	50,000	52,309	50,000
Claims	268,137	350,000	300,000	300,000
Reserve Adjustment	704,602	0	0	0
Interest Expense	90,405	62,622	62,622	32,634
Miscellaneous Expense	<u>98,893</u>	<u>95,000</u>	<u>95,000</u>	<u>93,000</u>
Total Expenses	1,988,547	1,477,622	1,212,190	1,195,634
Net Assets: December 31	\$ 1,031,201	\$ 1,372,453	\$ 1,298,011	\$ 1,597,377
Net Asset Goal	<u>\$ 1,900,000</u>	<u>\$ 1,900,000</u>	<u>\$ 1,900,000</u>	<u>\$ 1,900,000</u>
Surplus (Deficiency)	<u>\$ (868,799)</u>	<u>\$ (527,547)</u>	<u>\$ (601,989)</u>	<u>\$ (302,623)</u>

**Note on Reserve Policy:**

The City's Insurance Fund reserve policy is to maintain a net asset balance equal to or greater than the current year aggregate self-insured retention (SIR) contained in the City's liability insurance coverage as established by Wisconsin Municipal Mutual Insurance Company (WMMIC) policy.

The City of Madison aggregate SIR for 2006 is \$1.9 million. Based on the reserve policy, the Insurance Fund is expected to be deficient by \$302,623 at the end of 2007.

2007  
ADOPTED  
OPERATING BUDGET

**CITY WORKERS COMPENSATION FUND**

	2005 Actual	2006 Budget	2006 Projected	2007 Adopted
Cash and Other Assets	\$ 3,364,343	\$ 3,402,825	\$ 2,728,202	\$ 4,850,617
Claims Payable and Other Liabilities	(4,004,618)	(4,000,000)	(6,902,585)	(6,900,000)
Net Assets: January 1	(640,275)	(597,175)	(4,174,383)	\$ (2,049,383)
<b>REVENUES</b>				
Billings to Departments	2,300,017	2,500,000	2,500,000	3,000,000
General Fund Appropriation	496,100	0	2,400,000	0
Misc. Revenue (3rd Party Subrogation)	29,674	37,000	37,000	37,000
Total Revenue	2,825,791	2,537,000	4,937,000	3,037,000
<b>EXPENSES</b>				
Workers' Compensation Losses Paid	2,857,042	2,400,000	2,400,000	2,400,000
Actuarial Reserve Adjustment	3,091,361	0	0	0
Legal Services	36,957	30,000	32,000	30,000
Outside Services	236,198	200,000	200,000	200,000
Insurance	138,341	160,000	180,000	180,000
Total Expenses	6,359,899	2,790,000	2,812,000	2,810,000
Net Assets: December 31	\$ (4,174,383)	\$ (850,175)	\$ (2,049,383)	\$ (1,822,383)
Net Asset Goal	\$ 500,000	\$ 500,000	\$ 500,000	\$ 550,000
Deficiency	<u>\$ (4,674,383)</u>	<u>\$ (1,350,175)</u>	<u>\$ (2,549,383)</u>	<u>\$ (2,372,383)</u>

**Note on Workers Compensation Fund Policy:**

The City's Workers Compensation Fund policy is to maintain a net asset balance equal to or greater than the current self-insured retention (SIR) contained in the City's excess Workers Compensation insurance policy. In 2007, the SIR will increase from \$500,000 to \$550,000. In 2005, a comprehensive actuarial review of past claims resulted in a required reserve balance increase of \$3,091,361.

At the end of 2004, \$2,270,000 was appropriated from the General Fund to the Workers Compensation Fund to reduce the projected net asset deficiency. At the end of 2005, an additional \$496,100 was appropriated from the General Fund. Another \$2,400,000 was appropriated from the General Fund at the end of 2006. The remaining deficiency could be reduced by additional future General Fund Appropriations.

## INTRODUCTION TO AGENCY BUDGETS

### *Budget Requests: Target and Supplemental*

Agencies were instructed to submit a 2007 budget request that was equal to 97 percent of the 2006 adopted budget. Some agencies were given adjusted targets in recognition of additional funding needed to maintain the current level of service. Agencies could also submit supplemental budget requests to continue existing services, expand or increase existing services, or fund new initiatives. The narrative on the first page of each agency budget presents the total cost of all supplemental requests submitted by that agency. A complete list of these individual supplemental requests is available as a separate document.

### *Budget Supplement Document*

As in past years, the "Budget Supplement" is available as a separate document. It includes detailed information by agency for permanent salaries, minor object codes, inter-agency billings, and capital assets.

### *Enterprise Funds*

The operating budget includes revenue and expenditure information pertaining to several City enterprises. Operations of the Parking Utility, Sewer Utility and Water Utility have historically been fully supported by enterprise revenues and have required no General Fund subsidy or contribution. Since 1998, there has been no subsidy for the Golf Enterprise. The budget contains appropriations to other enterprises including Metro Transit and Monona Terrace (from the Room Tax Fund). Historically, the actual appropriations to these enterprises have been adjusted based on the results of annual operations.

Beginning in 1997, those enterprises subsidized by the General Fund received an appropriation consistent with the budgeted level. Savings resulting from lower than anticipated expenses, and revenues generated in excess of budgeted levels are maintained in the individual enterprise operating funds. This change in policy affords enterprise managers the opportunity to utilize positive budget variances to benefit future year operations. It also builds capacity to respond to future budget shortfalls from enterprise resources, without affecting General Fund expenditure levels.

Effective June 28, 2001, the Civic Center was transferred to the Overture Development Corporation and is now part of the development project known as the Overture Center. The budget includes the City's subsidy to the Overture Center, as specified by the Operation and Cooperation Agreement between the City and the Madison Cultural Arts District.

The 2002 Adopted Operating Budget recognized for the first time the Stormwater Utility as a distinct agency. This agency is entirely supported by enterprise revenues, and requires no General Fund subsidy or contribution.