

**CITY OF MADISON
VISION AND MISSION STATEMENTS**

Vision Statement:

The City of Madison will be a safe and healthy place for all to live, learn, work and play.

Mission Statement:

The City of Madison, through the efforts of dedicated employees and elected officials, will deliver the highest quality services and provide a fair and orderly system of governance for our citizens and visitors.

GENERAL BUDGET POLICY

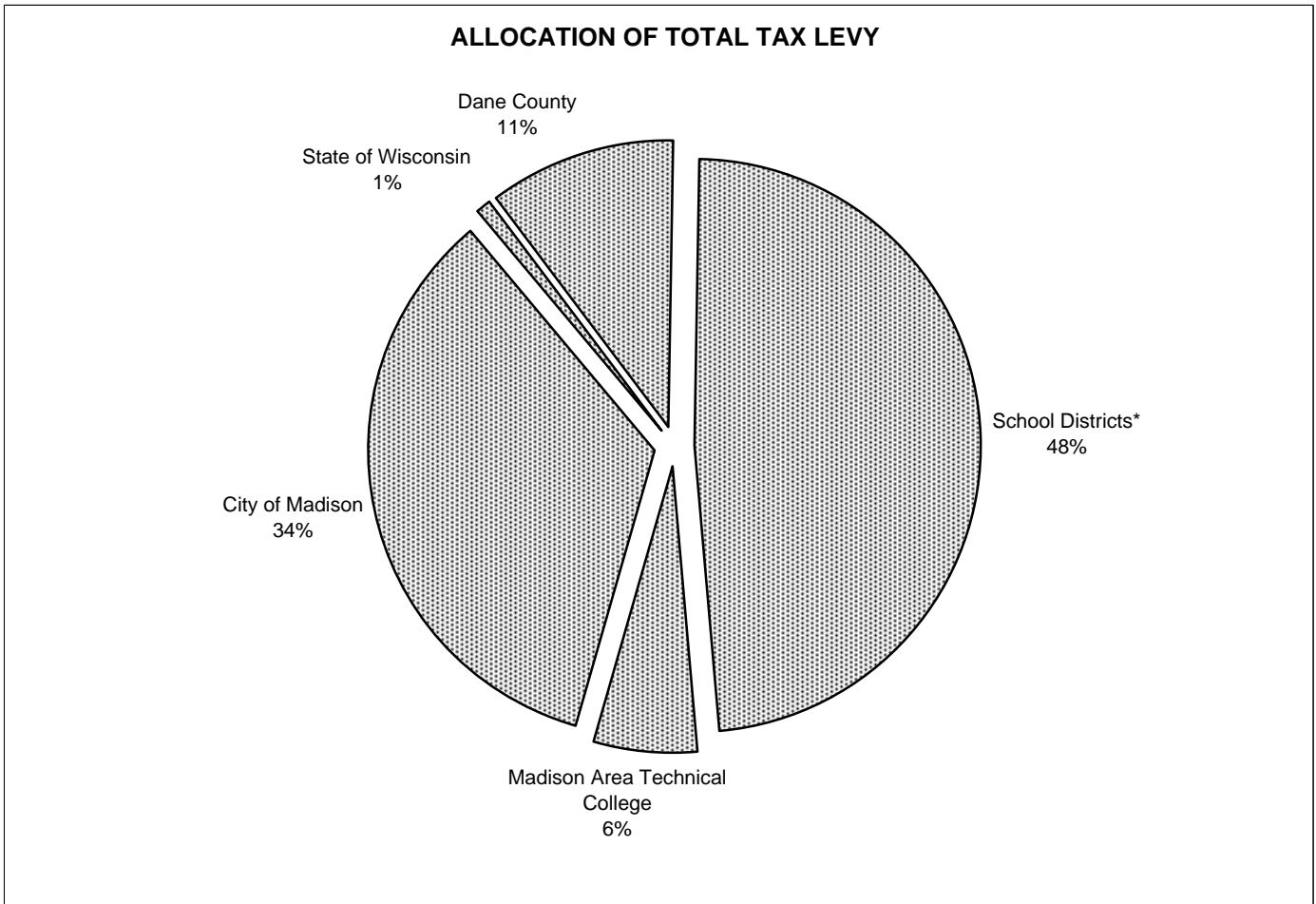
To avoid the creation of future structural budget deficits, the City of Madison will not use one-time revenue sources to fund ongoing operating expenses.

2008
ADOPTED
OPERATING BUDGET

SUMMARY OF LOCAL PROPERTY TAXES

<u>Taxing Jurisdiction</u>	<u>2006</u>		<u>2007</u>		<u>2008</u>	
	<u>Amount</u>	<u>Mills</u>	<u>Amount</u>	<u>Mills</u>	<u>Amount</u>	<u>Mills</u>
State of Wisconsin	\$ 3,641,384	0.1931	\$ 3,726,291	0.1807	\$ 3,786,082	0.1742
Dane County	44,793,443	2.4562	46,346,254	2.3351	46,724,216	2.2405
School Districts*	194,555,599	10.7332	203,613,571	10.3052	214,659,881	10.3448
Madison Area Technical College	23,771,609	1.3035	24,751,152	1.2471	25,662,537	1.2306
City of Madison	<u>136,198,351</u>	<u>7.4683</u>	<u>143,124,913</u>	<u>7.2111</u>	<u>152,733,336</u>	<u>7.3237</u>
Total Tax Levy	402,960,386	22.1543	421,562,181	21.2792	443,566,052	21.3138
State Tax Credit	<u>(25,841,924)</u>	<u>(1.3698)</u>	<u>(32,533,538)</u>	<u>(1.5772)</u>	<u>(36,251,433)</u>	<u>(1.6676)</u>
Net Tax Levy	<u>\$ 377,118,462</u>	<u>20.7845</u>	<u>\$ 389,028,643</u>	<u>19.7020</u>	<u>\$ 407,314,619</u>	<u>19.6462</u>

*The amount shown is the total for all of the school districts in which the City of Madison has property. The mill rate shown is that of the Madison Metropolitan School District.



2008
ADOPTED
OPERATING BUDGET

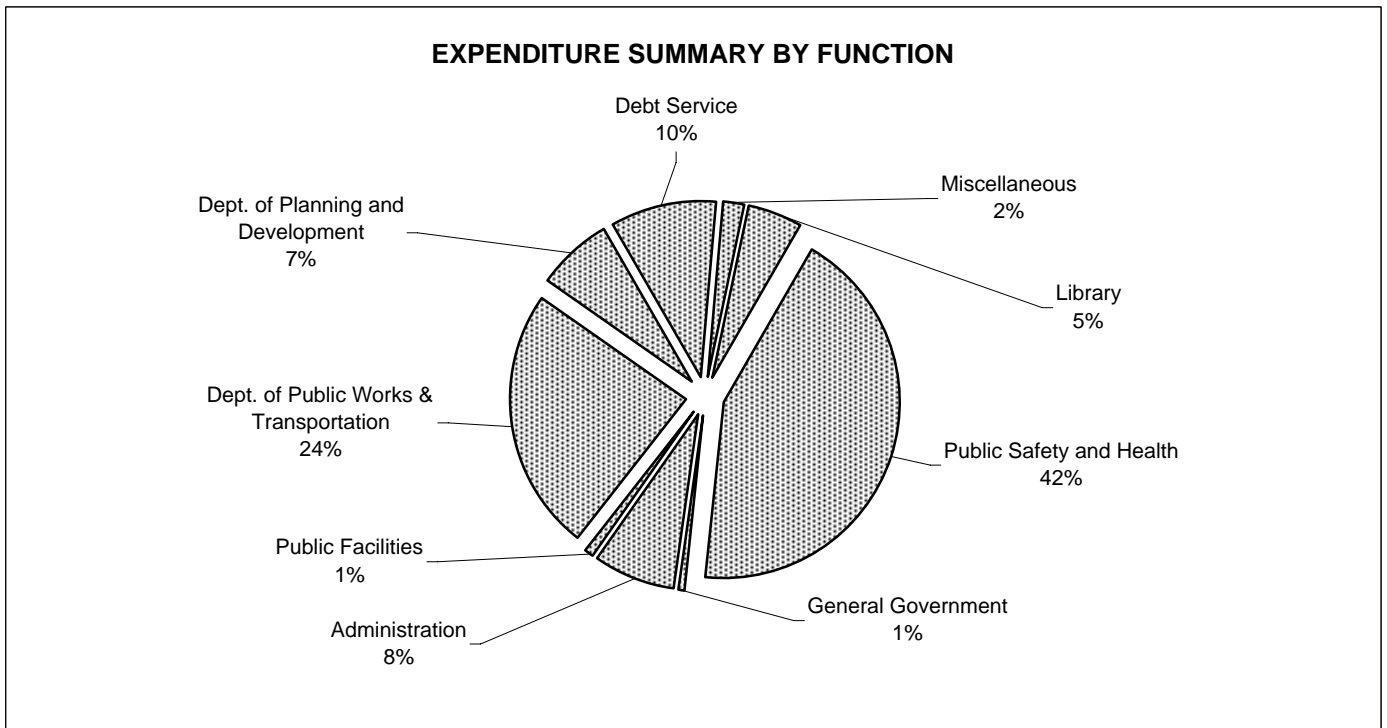
CITY TAX RATE COMPUTATION

	<u>2007 Budget</u>	<u>2008 Executive</u>	<u>2008 Adopted</u>
ASSESSED VALUE			
Real Property:			
Residential	\$ 13,656,651,400	\$ 14,335,221,800	\$ 14,329,958,500
Commercial	6,065,350,400	6,480,458,600	6,463,530,600
Agricultural	3,249,300	10,355,100	10,352,200
Manufacturing	<u>281,994,700</u>	<u>282,000,000</u>	<u>287,307,400</u>
Total Real Property	\$ 20,007,245,800	\$ 21,108,035,500	\$ 21,091,148,700
Personal Property:			
Locally Assessed	545,887,400	566,545,200	576,241,000
Manufacturing	73,042,600	73,000,000	71,237,500
Board of Review Adjustments	<u>0</u>	<u>(20,000,000)</u>	<u>0</u>
Total Assessable Property	\$ 20,626,175,800	\$ 21,727,580,700	\$ 21,738,627,200
Less TIF Increment Value	<u>(778,064,692)</u>	<u>(905,864,600)</u>	<u>(883,902,060)</u>
Net Taxable Property	<u>\$ 19,848,111,108</u>	<u>\$ 20,821,716,100</u>	<u>\$ 20,854,725,140</u>
BUDGETED REVENUES AND EXPENDITURES			
General Fund Expenditures	\$ 200,794,859	\$ 213,491,204	\$ 213,335,352
Net Library Fund Expenditures	<u>9,966,911</u>	<u>10,839,482</u>	<u>11,113,220</u>
Total Expenditures	<u>210,761,770</u>	<u>224,330,686</u>	<u>224,448,572</u>
Total Revenues	\$ 65,136,857	\$ 70,678,802	\$ 69,715,236
Fund Balance Applied	<u>2,500,000</u>	<u>2,200,000</u>	<u>2,000,000</u>
Total Revenues and Fund Balance	<u>67,636,857</u>	<u>72,878,802</u>	<u>71,715,236</u>
PROPERTY TAX LEVY	<u>\$ 143,124,913</u>	<u>\$ 151,451,884</u>	<u>\$ 152,733,336</u>
MILL RATE	<u>7.2111</u>	<u>7.2738</u>	<u>7.3237</u>
General Fund Portion	6.7089	6.7532	6.7909
Library Portion	0.5022	0.5206	0.5328
Average Home Value	\$ 239,449	\$ 246,062	\$ 246,062
Taxes on Average Home	\$1,726.69	\$1,789.81	\$1,802.08

2008
ADOPTED
OPERATING BUDGET

EXPENDITURE SUMMARY BY FUNCTION

	<u>2006 Actual</u>	<u>2007 Budget</u>	<u>2007 Projected</u>	<u>2008 Request</u>	<u>2008 Executive</u>	<u>2008 Adopted</u>
Public Safety and Health	\$ 86,151,083	\$ 91,347,511	\$ 92,322,466	\$ 91,383,411	\$ 94,468,720	\$ 97,066,688
General Government	1,393,934	1,612,977	1,595,088	1,552,732	1,629,238	1,693,580
Administration	14,531,228	15,723,423	15,752,752	15,673,916	16,245,259	16,858,638
Public Facilities	1,621,514	1,681,510	1,681,510	1,720,185	1,720,185	1,720,185
Dept. of Public Works & Transp.	47,002,752	52,131,228	52,127,728	52,036,683	53,475,077	54,291,111
Dept. of Planning and Developmt.	12,191,502	14,350,987	14,350,987	13,952,154	14,655,397	15,312,405
Debt Service	21,323,259	20,513,055	20,513,055	21,607,727	21,607,727	21,607,727
Miscellaneous	3,803,463	3,434,169	5,318,618	9,351,972	9,689,602	4,785,019
TOTAL GENERAL FUND	\$ 188,018,736	\$ 200,794,859	\$ 203,662,203	\$ 207,278,779	\$ 213,491,204	\$ 213,335,352
Library	9,476,300	9,966,911	9,966,911	10,672,904	10,839,482	11,113,220
TOTAL EXPENDITURES	\$ 197,495,036	\$ 210,761,770	\$ 213,629,114	\$ 217,951,683	\$ 224,330,686	\$ 224,448,572



2008
ADOPTED
OPERATING BUDGET

AGENCY BUDGETS BY FUNCTION

	<u>2006 Actual</u>	<u>2007 Budget</u>	<u>2007 Projected</u>	<u>2008 Request</u>	<u>2008 Executive</u>	<u>2008 Adopted</u>
PUBLIC SAFETY AND HEALTH						
Fire	\$ 32,775,344	\$ 35,130,953	\$ 35,287,283	\$ 36,230,041	\$ 36,862,735	\$ 38,001,068
Police	47,609,502	50,106,451	50,925,076	51,112,793	53,109,823	54,569,458
Public Health-Madison and Dane C	<u>5,766,237</u>	<u>6,110,107</u>	<u>6,110,107</u>	<u>4,040,577</u>	<u>4,496,162</u>	<u>4,496,162</u>
TOTAL	<u>\$ 86,151,083</u>	<u>\$ 91,347,511</u>	<u>\$ 92,322,466</u>	<u>\$ 91,383,411</u>	<u>\$ 94,468,720</u>	<u>\$ 97,066,688</u>

GENERAL GOVERNMENT

Common Council	\$ 326,299	\$ 349,541	\$ 349,494	\$ 339,055	\$ 346,769	\$ 351,499
Mayor	1,047,131	1,133,195	1,133,178	1,099,199	1,167,991	1,211,283
Municipal Court	<u>20,505</u>	<u>130,241</u>	<u>112,416</u>	<u>114,478</u>	<u>114,478</u>	<u>130,798</u>
TOTAL	<u>\$ 1,393,934</u>	<u>\$ 1,612,977</u>	<u>\$ 1,595,088</u>	<u>\$ 1,552,732</u>	<u>\$ 1,629,238</u>	<u>\$ 1,693,580</u>

ADMINISTRATION

Department of Civil Rights	\$ 114,912	\$ 1,401,722	\$ 1,435,397	\$ 1,389,670	\$ 1,389,670	\$ 1,439,218
Affirmative Action	541,110	0	0	0	0	0
Equal Opportunity	573,378	0	0	0	0	0
Attorney	2,132,926	2,452,577	2,452,577	2,379,000	2,484,484	2,585,183
Assessor	1,764,981	2,027,617	2,027,617	1,966,710	2,016,044	2,137,167
Clerk	0	937,014	937,014	1,238,748	1,248,748	1,260,776
Treasurer	0	459,332	459,332	445,505	493,505	509,534
Clerk-Treasurer	1,560,390	0	0	0	0	0
Madison City Channel	250,636	264,379	264,379	256,448	256,448	274,147
Comptroller	2,374,380	2,502,523	2,502,523	2,514,009	2,609,009	2,716,810
Information Technology	3,461,328	3,773,048	3,768,702	3,722,357	3,939,197	4,066,502
Human Resources	<u>1,757,187</u>	<u>1,905,211</u>	<u>1,905,211</u>	<u>1,761,468</u>	<u>1,808,153</u>	<u>1,869,300</u>
TOTAL	<u>\$ 14,531,228</u>	<u>\$ 15,723,423</u>	<u>\$ 15,752,752</u>	<u>\$ 15,673,916</u>	<u>\$ 16,245,259</u>	<u>\$ 16,858,638</u>

Agency Budgets by Function: Continued

	<u>2006 Actual</u>	<u>2007 Budget</u>	<u>2007 Projected</u>	<u>2008 Request</u>	<u>2008 Executive</u>	<u>2008 Adopted</u>
PUBLIC FACILITIES						
Overture Center	\$ 1,621,514	\$ 1,681,510	\$ 1,681,510	\$ 1,720,185	\$ 1,720,185	\$ 1,720,185
Monona Terrace	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL	<u>\$ 1,621,514</u>	<u>\$ 1,681,510</u>	<u>\$ 1,681,510</u>	<u>\$ 1,720,185</u>	<u>\$ 1,720,185</u>	<u>\$ 1,720,185</u>

DEPARTMENT OF PUBLIC WORKS AND TRANSPORTATION

Public Works & Transportation	\$ 11,008	\$ 10,944	\$ 10,944	\$ 10,944	\$ 10,944	\$ 11,024
Engineering	2,797,886	3,518,944	3,518,944	3,395,825	3,478,160	3,855,984
Sewer Utility	0	0	0	0	0	0
Stormwater Utility	0	0	0	0	0	0
Landfill	0	0	0	0	0	0
Parks	12,587,857	13,535,814	13,532,314	13,129,653	14,004,019	14,460,881
Municipal Pool	139,296	0	0	0	0	0
Golf Enterprise	0	0	0	0	0	0
Streets	18,315,095	19,811,742	19,811,742	19,217,390	19,873,383	20,966,443
Water Utility	0	0	0	0	0	0
Metro Transit	9,842,718	10,104,115	10,104,115	10,400,992	10,326,692	9,766,712
Traffic Engineering	3,308,892	5,149,669	5,149,669	4,995,178	4,995,178	5,230,067
Parking Utility	0	0	0	0	0	0
Fleet Service	<u>0</u>	<u>0</u>	<u>0</u>	<u>886,701</u>	<u>786,701</u>	<u>0</u>
TOTAL	<u>\$ 47,002,752</u>	<u>\$ 52,131,228</u>	<u>\$ 52,127,728</u>	<u>\$ 52,036,683</u>	<u>\$ 53,475,077</u>	<u>\$ 54,291,111</u>

DEPARTMENT OF PLANNING AND DEVELOPMENT

Office of the Director of Planning	\$ 662,229	\$ 847,965	\$ 847,965	\$ 499,694	\$ 499,694	\$ 517,563
Planning Division	1,707,184	2,348,716	2,348,716	2,298,191	2,370,018	2,464,673
Neighborhood Preservation	3,732,323	3,659,890	3,659,890	3,493,120	3,855,093	4,022,144
Economic Development Division	627,540	891,920	891,920	1,270,836	1,275,836	1,276,427
Housing Operations	0	50,329	50,329	48,819	48,819	48,819
Community Development Division	0	0	0	0	0	77,744
Community Dev. Block Grant	492,673	743,604	743,604	707,188	719,947	736,148
Community Services	4,574,110	5,401,674	5,401,674	5,239,624	5,474,173	5,743,148
Senior Center	<u>395,443</u>	<u>406,889</u>	<u>406,889</u>	<u>394,682</u>	<u>411,817</u>	<u>425,739</u>
TOTAL	<u>\$ 12,191,502</u>	<u>\$ 14,350,987</u>	<u>\$ 14,350,987</u>	<u>\$ 13,952,154</u>	<u>\$ 14,655,397</u>	<u>\$ 15,312,405</u>

LIBRARY	<u>\$ 9,476,300</u>	<u>\$ 9,966,911</u>	<u>\$ 9,966,911</u>	<u>\$ 10,672,904</u>	<u>\$ 10,839,482</u>	<u>\$ 11,113,220</u>
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2008
ADOPTED
OPERATING BUDGET

DEBT SERVICE SUMMARY

	2007 BUDGET			2008 ADOPTED		
	Principal	Interest	Total	Principal	Interest	Total
TYPE OF DEBT						
General Obligation Bonds	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Promissory Notes	28,870,010	6,659,027	35,529,037	30,805,000	7,396,999	38,201,999
Land Contracts and Mortgages	0	0	0	0	0	0
State Trust Fund Loans	279,312	1,296,135	1,575,447	358,481	1,284,982	1,643,463
Paying Agent Fees	0	10,000	10,000	0	10,000	10,000
Note Anticipation Notes	0	0	0	0	0	0
TOTAL	<u>\$ 29,149,322</u>	<u>\$ 7,965,162</u>	<u>\$ 37,114,484</u>	<u>\$ 31,163,481</u>	<u>\$ 8,691,981</u>	<u>\$ 39,855,462</u>

SOURCE OF FUNDS

Transit Utility	\$ 951,736	\$ 416,078	\$ 1,367,814	\$ 884,303	\$ 397,801	\$ 1,282,104
Golf Courses	81,012	12,958	93,970	69,695	9,609	79,304
TIF Districts	2,061,987	666,232	2,728,219	1,954,477	606,380	2,560,857
Madison Public Library	376,913	124,097	501,010	686,226	242,104	928,330
Room Tax	740,000	177,814	917,814	735,000	155,616	890,616
CDBG	341,367	57,232	398,599	366,752	32,629	399,381
Fleet Service	3,353,098	748,346	4,101,444	3,758,085	902,775	4,660,860
Stormwater Utility	2,200,654	577,887	2,778,541	2,477,754	658,011	3,135,765
Water Utility	16,219	75,188	91,407	20,790	74,540	95,330
Overture Center	8,942	20,729	29,671	5,694	20,417	26,111
Monona Terrace	5,980	27,721	33,701	7,665	27,482	35,147
Housing Operations	6,517	30,211	36,728	8,353	29,950	38,303
Madison/Dane Co Health	0	0	0	20,040	8,417	28,457
Insurance Fund	370,000	32,634	402,634	0	0	0
Interest Earnings	0	800,000	800,000	0	1,000,000	1,000,000
Special Debt Reserves	88,000	10,877	98,877	80,500	6,670	87,170
General Debt Reserves	2,221,000	0	2,221,000	3,000,000	0	3,000,000
TOTAL NON-GENERAL FUND	<u>\$ 12,823,425</u>	<u>\$ 3,778,004</u>	<u>\$ 16,601,429</u>	<u>\$ 14,075,334</u>	<u>\$ 4,172,401</u>	<u>\$ 18,247,735</u>
General Fund Portion	<u>\$ 16,325,897</u>	<u>\$ 4,187,158</u>	<u>\$ 20,513,055</u>	<u>\$ 17,088,147</u>	<u>\$ 4,519,580</u>	<u>\$ 21,607,727</u>

2008
ADOPTED
OPERATING BUDGET

STATEMENT OF INDEBTEDNESS AND DEBT SERVICE

SUMMARY BY PURPOSE OF ISSUE

<u>Purpose</u>	<u>Principal, 2008</u>			<u>Interest Payable 2008</u>
	<u>Outstanding January 1</u>	<u>Payable</u>	<u>Outstanding December 31</u>	
Promissory Notes & State Trust Fund Loans				
Streets	\$ 67,384,754	\$ 11,002,765	\$ 56,381,989	\$ 2,637,357
Parks Improvements	9,874,621	1,682,011	8,192,610	383,182
Land Acquisition	389,514	257,505	132,009	11,274
Public Buildings	8,933,090	1,200,453	7,732,637	365,571
Equipment Purchase	16,008,885	2,525,142	13,483,742	637,050
Planning & Development	3,907,695	623,262	3,284,433	142,945
Refuse Reduction & Landfill	32,000	7,001	24,999	1,098
Police	6,319,477	1,228,725	5,090,752	262,039
Fire	6,458,275	1,311,668	5,146,607	244,180
Retirement Fund	16,994,364	249,614	16,744,750	824,884
Total General Fund	<u>\$ 136,302,674</u>	<u>\$ 20,088,146</u>	<u>\$ 116,214,528</u>	<u>\$ 5,509,581</u>
TIF Districts	14,218,923	1,954,477	12,264,445	606,380
Library	5,611,988	686,226	4,925,762	242,104
Overture Center	387,828	5,694	382,134	20,417
Monona Terrace	522,038	7,665	514,373	27,482
Golf Enterprise	222,968	69,695	153,273	9,609
Fleet Service	22,849,348	3,758,085	19,091,263	902,775
Transit Utility	8,862,604	884,303	7,978,301	397,801
Stormwater Utility	16,766,799	2,477,754	14,289,044	658,011
Water Utility	1,415,939	20,790	1,395,149	74,540
Public Health of Madison and Dane County	200,400	20,040	180,360	8,417
CDBG	484,348	366,752	117,596	32,629
Housing Operations	568,926	8,353	560,573	29,950
Miscellaneous	165,500	80,500	85,000	6,670
Room Tax	4,925,000	735,000	4,190,000	155,616
Insurance Fund	0	0	0	0
Total Non-General Fund	<u>\$ 77,202,608</u>	<u>\$ 11,075,335</u>	<u>\$ 66,127,273</u>	<u>\$ 3,172,400</u>
General Obligation Bonds	0	0	0	0
Land Contracts & Mortgages	0	0	0	0
TOTAL G.O. DEBT	<u>\$ 213,505,282</u>	<u>\$ 31,163,481</u>	<u>\$ 182,341,801</u>	<u>\$ 8,681,981</u>
Paying Agent Fees	0	0	0	10,000
	<u>\$ 213,505,282</u>	<u>\$ 31,163,481</u>	<u>\$ 182,341,801</u>	<u>\$ 8,691,981</u>
Revenue Debt	108,385,000	6,970,000	101,415,000	5,131,585
TOTAL	<u>\$ 321,890,282</u>	<u>\$ 38,133,481</u>	<u>\$ 283,756,801</u>	<u>\$ 13,823,566</u>

2008
ADOPTED
OPERATING BUDGET

MISCELLANEOUS APPROPRIATIONS

	<u>2006 Actual</u>	<u>2007 Budget</u>	<u>2007 Projected</u>	<u>2008 Request</u>	<u>2008 Executive</u>	<u>2008 Adopted</u>
SUPPLEMENTAL COMPENSATION						
Domestic Partner Health Ins.	\$ 102,027	\$ 95,000	\$ 124,451	\$ 137,000	\$ 137,000	\$ 137,000
Sick Leave Escrow	2,100,370	2,084,000	1,768,798	1,822,000	1,822,000	2,022,000
Salary Continuation Insurance	868,720	880,000	877,760	905,000	905,000	905,000
Unemployment Insurance	230,219	270,000	325,152	335,000	335,000	335,000
Metro Licenses/Certifications	0	600	0	2,172	2,172	2,172
Health Insurance*	23,199,324	23,729,303	23,502,873	26,149,383	26,465,383	26,530,000
Group Life Insurance	33,238	33,000	35,415	37,000	37,000	37,000
Wisconsin Retirement System	19,451,801	20,910,798	20,801,797	21,412,002	21,820,931	22,325,116
Social Security	9,912,357	10,652,640	10,203,960	10,964,510	11,155,065	11,360,258
Police and Fire Disability	720,516	738,470	732,180	755,000	755,000	755,000
Flexible Benefits Cost	24,804	27,000	26,127	27,000	27,000	27,000
Prior Police & Fire Pension Plan	566,044	579,000	515,969	516,000	516,000	516,000
Local 311 Retiree Health Insurance	233,911	234,000	240,927	249,000	249,000	249,000
Local 236 Retiree Health Insurance	164,247	172,000	168,578	174,000	174,000	174,000
Local 695 Retiree Health Insurance	303,000	303,000	303,000	303,000	303,000	303,000
MPPOA Retiree Health Insurance	246,745	254,000	255,756	264,000	264,000	264,000
Bus Pass Subsidy	70,729	95,000	94,403	95,000	95,000	95,000
TOTAL FRINGE BENEFITS	<u>\$ 58,228,052</u>	<u>\$ 61,057,811</u>	<u>\$ 59,977,146</u>	<u>\$ 64,147,067</u>	<u>\$ 65,062,551</u>	<u>\$ 66,036,546</u>
Less Allocation to Agencies	<u>58,209,012</u>	<u>60,821,164</u>	<u>60,821,164</u>	<u>62,191,205</u>	<u>63,284,742</u>	<u>65,495,106</u>
Net Benefits Appropriation	\$ 19,040	\$ 236,647	\$ (844,018)	\$ 1,955,862	\$ 1,777,809	\$ 541,440
General Wage Increase Not Allocated to Agency Budgets	<u>0</u>	<u>1,064</u>	<u>1,064</u>	<u>4,369,955</u>	<u>4,548,008</u>	<u>816,794</u>
TOTAL SUPPLEMENTAL COMPENSATION	<u>\$ 19,040</u>	<u>\$ 237,711</u>	<u>\$ (842,954)</u>	<u>\$ 6,325,817</u>	<u>\$ 6,325,817</u>	<u>\$ 1,358,234</u>
DIRECT APPROPRIATION TO CAPITAL / SPECIAL REVENUE						
	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 565,385</u>	<u>\$ 565,385</u>

* The budgeted employer health insurance cost includes deduction of a monthly premium contribution of \$20 per family and \$10 per single plan for the members of Compensation Groups 21 (Agency Managers), 18 (Professional and Supervisory), 44 (Transit Professional and Supervisory), and 19 (Elected and Appointed Officials). Total contributions are estimated at \$95,000 per year.

Miscellaneous Appropriations: Continued

	<u>2006 Actual</u>	<u>2007 Budget</u>	<u>2007 Projected</u>	<u>2008 Request</u>	<u>2008 Executive</u>	<u>2008 Adopted</u>
OTHER DIRECT APPROPRIATIONS						
Martin Luther King Holiday	\$ 1,500	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
Martin Luther King Awards	1,170	1,000	1,000	1,000	1,000	1,000
Sister City Program	9,486	10,000	10,000	10,000	10,000	10,000
Planning Resources	11,253	15,000	15,000	15,000	15,000	15,000
Police and Fire Commission	43,066	30,000	30,000	30,000	30,000	30,000
Special Chgs-Rescinded Taxes	3,800	123,913	123,913	71,923	71,923	71,923
Taxes and Special Assessments	49,995	50,000	50,000	50,000	50,000	50,000
Revenue Sharing Payments	240,367	250,000	250,000	417,053	417,053	417,053
Zoo	385,835	348,187	348,187	350,887	350,887	350,887
Federal Liaison	28,052	27,500	27,500	27,500	27,500	27,500
City Memberships	86,431	90,000	86,509	90,000	90,000	90,000
Collaboration Council (a)	0	18,000	18,000	18,000	18,000	18,000
Youth Conservation	10,500	10,500	10,500	10,500	25,500	25,500
Miscellaneous Litigation	7,302	0	0	0	0	0
Improvement Initiatives (b)	8,541	20,000	20,000	20,000	20,000	20,000
CCB Bldg. Mtn.--New Charges	0	196,358	196,358	6,292	6,292	6,292
Study Circles	20,000	0	0	0	0	0
Emerging Neighborhoods (c)	124,999	100,000	100,000	100,000	200,000	200,000
Sesquicentennial City Histories	5,000	0	0	0	0	0
Workers Comp. Fund	2,400,000	0	4,031,605	0	0	0
Clean Air Coalition	6,000	6,000	6,000	6,000	6,000	6,000
Wind Power (d)	0	0	0	0	57,245	57,245
Downtown Public Safety Initiative (e)	0	100,000	100,000	0	0	0
Other	41,126	0	0	0	0	0
Justice for Patty	0	35,000	35,000	0	0	0
Sick Leave for Hourly Employees	0	63,000	0	0	0	63,000
Affordable Housing Trust Fund	300,000	300,000	300,000	300,000	0	0
Prior Year Encumbrances (f)	0	400,000	400,000	400,000	400,000	400,000
Contingent Reserve (g)	0	1,000,000	0	1,100,000	1,000,000	1,000,000
TOTAL	<u>\$ 3,784,423</u>	<u>\$ 3,196,458</u>	<u>\$ 6,161,572</u>	<u>\$ 3,026,155</u>	<u>\$ 2,798,400</u>	<u>\$ 2,861,400</u>
TOTAL MISCELLANEOUS APPROPRIATIONS						
	<u>\$ 3,803,463</u>	<u>\$ 3,434,169</u>	<u>\$ 5,318,618</u>	<u>\$ 9,351,972</u>	<u>\$ 9,689,602</u>	<u>\$ 4,785,019</u>

(a) As a condition of funding, the Regional Economic Development Entity shall provide a proposal for goals and objectives for the funding they receive by March 1, 2008 and provide a report on their activities and completion of those goals and objectives to the Common Council and Mayor's Office by September 1, 2008.

(b) This funding may be used to contract for services for employee and leadership development, as well as strategic planning and customer satisfaction surveys in conjunction with success indicators.

(c) The Emerging Neighborhoods Fund is designed to quickly deploy resources to neighborhoods facing various challenges. The goal is to address potential problems in neighborhoods before they become more serious, and more expensive, to address later. In past years, the Fund has awarded grants to programs that support afterschool programs, childcare initiatives, and neighborhood associations in challenged neighborhoods. Grants from the Fund are typically modestly-sized, one-time awards. The 2008 Operating Budget doubles the size of the Fund, to provide the City with more resources to address emerging challenges in areas such as public safety and poverty. The funding shall be determined by a bi-monthly process where applications are due the 15th of the month prior to decisions being made by a committee of up to four City Staff members, a member of the Community Services Commission, a member of the Early Education and Child Care Board, a member of the Community Development Block Grant Commission, a Mayoral representative and the Common Council president or their designee. Meetings shall be held in January, March, May, July, September and November or until funds are spent for the year.

(d) This funding is entirely offset by a grant from MG&E, which is included in General Fund Revenues.

(e) This funding was transferred to the Police Department in the 2008 budget.

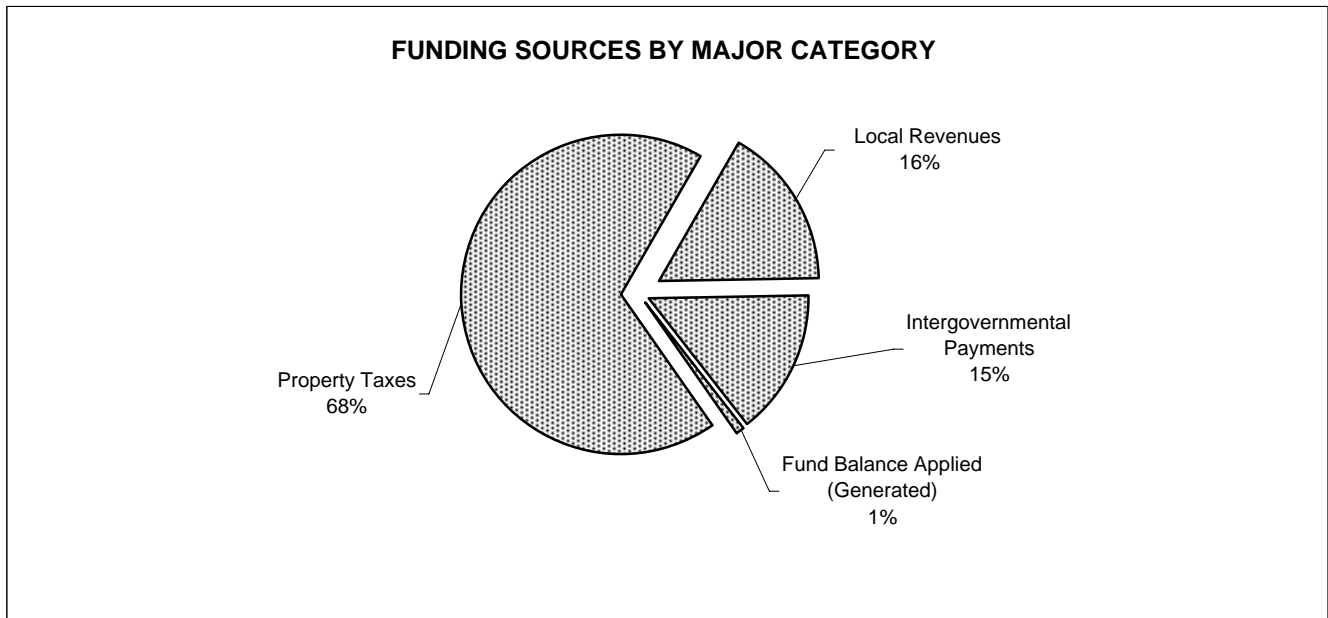
(f) Financial reporting standards require that annual budget comparison reports include a carry-over budget to recognize the expenditure of funds encumbered at the end of the previous year but spent in the current year. To achieve conformance with this requirement, the Adopted Budget includes an appropriation of funds for the payment of prior year encumbrances.

(g) It is the City's policy to appropriate 0.5% of budgeted expenditures to the Contingent Reserve.

2008
ADOPTED
OPERATING BUDGET

FUNDING SOURCES BY MAJOR CATEGORY

	<u>2006 Actual</u>	<u>2007 Budget</u>	<u>2007 Projected</u>	<u>2008 Request</u>	<u>2008 Executive</u>	<u>2008 Adopted</u>
Payments in Lieu of Tax	\$ 5,477,522	\$ 5,514,752	\$ 5,505,878	\$ 5,585,166	\$ 5,585,166	\$ 5,585,166
Other Local Taxes	1,028,867	1,183,200	1,183,200	1,184,679	1,184,679	1,184,679
Fines and Forfeitures	6,711,849	7,450,000	6,750,000	7,200,000	7,200,000	7,200,000
Charges for Services	4,182,115	4,290,000	4,485,000	4,385,000	4,735,000	4,735,000
Licenses and Permits	6,663,428	6,634,000	6,534,000	5,834,000	5,834,000	5,834,000
Ungrouped Revenues	<u>11,915,226</u>	<u>7,362,000</u>	<u>9,719,069</u>	<u>12,967,000</u>	<u>13,024,245</u>	<u>12,024,245</u>
Local Revenues	\$ 35,979,007	\$ 32,433,952	\$ 34,177,147	\$ 37,155,845	\$ 37,563,090	\$ 36,563,090
Intergovernmental Payments	<u>32,341,485</u>	<u>32,702,905</u>	<u>32,893,837</u>	<u>33,115,712</u>	<u>33,115,712</u>	<u>33,152,146</u>
Total Revenues	\$ 68,320,492	\$ 65,136,857	\$ 67,070,984	\$ 70,271,557	\$ 70,678,802	\$ 69,715,236
Fund Balance Applied (Generated)	<u>(6,816,457)</u>	<u>2,500,000</u>	<u>3,633,130</u>	<u>2,200,000</u>	<u>2,200,000</u>	<u>2,000,000</u>
Total Revenue and Fund Balance	\$ 61,504,035	\$ 67,636,857	\$ 70,704,114	\$ 72,471,557	\$ 72,878,802	\$ 71,715,236
Property Taxes	<u>135,991,001</u>	<u>143,124,913</u>	<u>142,925,000</u>	<u>145,480,126</u>	<u>151,451,884</u>	<u>152,733,336</u>
TOTAL SOURCES	<u>\$ 197,495,036</u>	<u>\$ 210,761,770</u>	<u>\$ 213,629,114</u>	<u>\$ 217,951,683</u>	<u>\$ 224,330,686</u>	<u>\$ 224,448,572</u>



2008
ADOPTED
OPERATING BUDGET

GENERAL FUND REVENUES

	<u>2006 Actual</u>	<u>2007 Budget</u>	<u>2007 Projected</u>	<u>2008 Request</u>	<u>2008 Executive</u>	<u>2008 Adopted</u>
PAYMENTS IN LIEU OF TAX						
CDA	\$ 232,598	\$ 152,000	\$ 152,510	\$ 152,500	\$ 152,500	\$ 152,500
Parking Utility	996,608	1,155,535	964,993	1,013,243	1,013,243	1,013,243
Parking Meter Occ. Fee	171,470	0	191,900	191,900	191,900	191,900
Water Utility	2,730,315	2,776,167	2,738,918	2,752,640	2,752,640	2,752,640
Golf Enterprise	131,946	130,000	130,000	130,000	130,000	130,000
Monona Terrace	274,000	284,400	284,400	291,000	291,000	291,000
Overture Center	450,000	466,650	466,650	477,383	477,383	477,383
Other	<u>490,585</u>	<u>550,000</u>	<u>576,507</u>	<u>576,500</u>	<u>576,500</u>	<u>576,500</u>
TOTAL	<u>\$ 5,477,522</u>	<u>\$ 5,514,752</u>	<u>\$ 5,505,878</u>	<u>\$ 5,585,166</u>	<u>\$ 5,585,166</u>	<u>\$ 5,585,166</u>
OTHER LOCAL TAXES						
Room Tax	\$ 610,207	\$ 1,033,200	\$ 1,033,200	\$ 1,034,679	\$ 1,034,679	\$ 1,034,679
Mobile Home Tax	95,968	100,000	100,000	100,000	100,000	100,000
Use Value Tax	75,666	0	0	0	0	0
Prior Year Taxes	210,032	0	0	0	0	0
Penalties on Delinquent Taxes	<u>36,994</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>
TOTAL	<u>\$ 1,028,867</u>	<u>\$ 1,183,200</u>	<u>\$ 1,183,200</u>	<u>\$ 1,184,679</u>	<u>\$ 1,184,679</u>	<u>\$ 1,184,679</u>
FINES AND FORFEITURES						
Moving Violations	\$ 775,303	\$ 900,000	\$ 700,000	\$ 800,000	\$ 800,000	\$ 800,000
Uniform Citations	946,017	900,000	1,050,000	900,000	900,000	900,000
Parking Violations	<u>4,990,529</u>	<u>5,650,000</u>	<u>5,000,000</u>	<u>5,500,000</u>	<u>5,500,000</u>	<u>5,500,000</u>
TOTAL	<u>\$ 6,711,849</u>	<u>\$ 7,450,000</u>	<u>\$ 6,750,000</u>	<u>\$ 7,200,000</u>	<u>\$ 7,200,000</u>	<u>\$ 7,200,000</u>
CHARGES FOR SERVICES						
Engineering Charges	\$ 255,104	\$ 175,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000
Cemetery Fees	215,108	170,000	170,000	170,000	170,000	170,000
Parks Use Charges	444,259	330,000	400,000	400,000	400,000	400,000
Ambulance Conveyance Fees	3,129,179	3,500,000	3,600,000	3,500,000	3,850,000	3,850,000
Other Service Charges	<u>138,465</u>	<u>115,000</u>	<u>115,000</u>	<u>115,000</u>	<u>115,000</u>	<u>115,000</u>
TOTAL	<u>\$ 4,182,115</u>	<u>\$ 4,290,000</u>	<u>\$ 4,485,000</u>	<u>\$ 4,385,000</u>	<u>\$ 4,735,000</u>	<u>\$ 4,735,000</u>

General Fund Revenues: Continued

	<u>2006 Actual</u>	<u>2007 Budget</u>	<u>2007 Projected</u>	<u>2008 Request</u>	<u>2008 Executive</u>	<u>2008 Adopted</u>
LICENSES AND PERMITS						
Dog Licenses	\$ 40,941	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
Cat Licenses	16,798	15,000	15,000	15,000	15,000	15,000
Bicycle Licenses	31,024	30,000	30,000	30,000	30,000	30,000
Miscellaneous Licenses	393,682	450,000	450,000	450,000	450,000	450,000
Liquor Licenses	311,492	295,000	295,000	295,000	295,000	295,000
Public Health Licenses (a)	698,315	800,000	800,000	0	0	0
Building Permits	4,629,232	4,650,000	4,550,000	4,650,000	4,650,000	4,650,000
Reinspection & Extension Fees	97,210	45,000	45,000	45,000	45,000	45,000
Weights and Measures Permits	127,527	129,000	129,000	129,000	129,000	129,000
Street Opening Permits	186,781	150,000	150,000	150,000	150,000	150,000
Other Permits	130,426	40,000	40,000	40,000	40,000	40,000
TOTAL	<u>\$ 6,663,428</u>	<u>\$ 6,634,000</u>	<u>\$ 6,534,000</u>	<u>\$ 5,834,000</u>	<u>\$ 5,834,000</u>	<u>\$ 5,834,000</u>

UNGROUPED REVENUES

Interest on Investments	\$ 8,737,341	\$ 4,500,000	\$ 6,000,000	\$ 6,000,000	\$ 6,000,000	\$ 6,000,000
P-Card Rebates	0	12,000	64,069	65,000	65,000	65,000
Rentals and Property Leases	668,819	350,000	480,000	427,000	427,000	427,000
Sale of Property	20,646	0	0	0	0	0
Cable Franchise Revenues	2,126,786	2,050,000	2,200,000	2,200,000	2,200,000	2,200,000
TIF Reimbursements	106,400	0	600,000	3,900,000	3,900,000	2,900,000
Halloween Revenues	90,884	200,000	125,000	125,000	125,000	125,000
Miscellaneous Revenues	164,350	250,000	250,000	250,000	307,245	307,245
TOTAL	<u>\$ 11,915,226</u>	<u>\$ 7,362,000</u>	<u>\$ 9,719,069</u>	<u>\$ 12,967,000</u>	<u>\$ 13,024,245</u>	<u>\$ 12,024,245</u>

INTERGOVERNMENTAL REVENUES

State Shared Revenue	\$ 8,552,414	\$ 8,523,188	\$ 8,593,183	\$ 8,562,328	\$ 8,562,328	\$ 8,562,328
State Expenditure Restraint	5,272,017	5,208,717	5,181,569	5,466,287	5,466,287	5,466,287
State Pmt for Municipal Service	8,314,143	8,732,870	8,800,471	8,659,967	8,659,967	8,659,967
State Highway Aid	6,918,824	7,102,480	7,102,480	7,242,480	7,242,480	6,982,079
State Recycling Aid	957,942	958,000	956,949	957,000	957,000	1,195,550
Computer Reimbursement	1,656,894	1,627,650	1,628,752	1,627,650	1,627,650	1,685,935
Fire Insurance Dues	669,251	550,000	630,433	600,000	600,000	600,000
TOTAL	<u>\$ 32,341,485</u>	<u>\$ 32,702,905</u>	<u>\$ 32,893,837</u>	<u>\$ 33,115,712</u>	<u>\$ 33,115,712</u>	<u>\$ 33,152,146</u>

(a) Note: the revenues derived from Public Health Licenses have been incorporated into the budget of the Public Health - Madison and Dane County agency.

2008
ADOPTED
OPERATING BUDGET

**PUBLIC, EDUCATIONAL AND GOVERNMENTAL
(PEG) ACCESS FUNDING FROM SUBSCRIBER CONTRIBUTIONS**

PEG Fund	<u>2006 Actual</u>	<u>2007 Budget</u>	<u>2007 Projected</u>	<u>2008 Executive</u>	<u>2008 Adopted</u>
Fund Balance, January 1	\$ 4,631	\$ 4,799	\$ 4,799	\$ 4,799	\$ 4,799
SOURCES					
Cable Franchise Fees	398,226	390,000	400,000	414,000	414,000
TOTAL SOURCES	<u>\$ 398,226</u>	<u>\$ 390,000</u>	<u>\$ 400,000</u>	<u>\$ 414,000</u>	<u>\$ 414,000</u>
USES					
WYOU	\$ 132,211	\$ 129,480	\$ 132,800	\$ 139,042	\$ 139,042
Madison City Channel - Operating Fund	209,344	201,293	207,500	239,568	239,568
Madison City Channel - Capital Fund	49,503	52,207	52,680	32,651	32,651
Misc. Special Programming	7,000	7,020	7,020	7,538	7,538
TOTAL USES	<u>\$ 398,058</u>	<u>\$ 390,000</u>	<u>\$ 400,000</u>	<u>\$ 418,799</u>	<u>\$ 418,799</u>
Fund Balance, December 31	<u>\$ 4,799</u>	<u>\$ 4,799</u>	<u>\$ 4,799</u>	<u>\$ -</u>	<u>\$ -</u>

All revenue is from a PEG Access charge of \$0.63 per subscriber per month. In continuing with City policy the PEG Access funds are distributed along the following percentages: WYOU 33.2%, Madison City Channel 65.0% and Misc. Special Programming 1.8%.

The City will enter into a contract with WYOU for its funding. The contract will include programs produced by youth.

The Madison City Channel has an operating budget subsidy of \$274,147. Of the total \$272,219 in PEG funding allocated to the City Channel, \$239,568 is reflected in the operating budget revenues. The balance of this amount, \$32,651 in 2008, is transferred to the MVS Trust Fund for infrastructure purchases. The \$7,538 for Miscellaneous programming is reflected in the Mayor's Office operating budget and is available for coverage of City functions.

Municipal Video Service Trust Fund	<u>2006 Actual</u>	<u>2007 Budget</u>	<u>2007 Projected</u>	<u>2008 Executive</u>	<u>2008 Adopted</u>
Fund Balance, January 1	\$ 121,431	\$ 88,925	\$ 88,925	\$ 57,105	\$ 57,105
SOURCES					
Transfer In from PEG Access Fund	49,503	52,207	52,680	32,651	32,651
TOTAL SOURCES	<u>\$ 49,503</u>	<u>\$ 52,207</u>	<u>\$ 52,680</u>	<u>\$ 32,651</u>	<u>\$ 32,651</u>
USES					
Purchased Services	\$ 17,876	\$ -	\$ 20,000	\$ 4,000	\$ 4,000
Supplies	64,133	-	22,000	13,000	13,000
Other Operating Costs	-	-	500	-	-
Capital Purchases	-	52,207	42,000	50,000	50,000
TOTAL USES	<u>\$ 82,009</u>	<u>\$ 52,207</u>	<u>\$ 84,500</u>	<u>\$ 67,000</u>	<u>\$ 67,000</u>
Fund Balance, December 31	<u>\$ 88,925</u>	<u>\$ 88,925</u>	<u>\$ 57,105</u>	<u>\$ 22,756</u>	<u>\$ 22,756</u>

2008
ADOPTED
OPERATING BUDGET

ROOM TAX FUND

	<u>2006 Actual</u>	<u>2007 Budget</u>	<u>2007 Projected</u>	<u>2008 Adopted</u>
Fund Balance, January 1	\$ 1,917,489	\$ 1,961,401	\$ 2,072,022	\$ 1,951,591
Reserved for Bond Requirements	(1,004,346)	(1,004,346)	(1,004,346)	(1,004,346)
Reserved for Event Booking Assistance Commitments	(222,378)	(222,378)	(295,495)	(295,495)
Balance of Unreserved Funds, January 1	<u>\$ 690,765</u>	<u>\$ 734,677</u>	<u>\$ 772,181</u>	<u>\$ 651,750</u>
 SOURCES				
Estimated Total Room Tax Receipts (a)	\$ 7,114,123	\$ 7,945,000	\$ 8,168,964	\$ 8,414,000
Interest Revenue	16,525	15,000	35,000	33,000
TOTAL SOURCES	<u>\$ 7,130,648</u>	<u>\$ 7,960,000</u>	<u>\$ 8,203,964</u>	<u>\$ 8,447,000</u>
 USES				
<u>Monona Terrace:</u>				
Debt Service Payment - Revenue Bond Issue	\$ 991,696	\$ 993,496	\$ 993,496	\$ 994,896
Debt Service Payment - General Obligation Bond Issue	955,465	917,815	917,815	890,615
Operating Subsidy	2,912,452	2,925,631	2,925,631	2,966,911
Capital Purchases	373,614	627,000	627,000	273,500
Subtotal: Monona Terrace	<u>\$ 5,233,227</u>	<u>\$ 5,463,942</u>	<u>\$ 5,463,942</u>	<u>\$ 5,125,922</u>
 <u>Greater Madison Convention and Visitors Bureau:</u>				
Destination Marketing (b)	960,767	1,542,746	1,600,678	1,633,793
Leisure Travel Marketing Promotion	36,181	-	-	-
Estimated Event Booking Assistance Subsidy	91,967	100,000	100,000	100,000
Establishment of Reserve for Event Booking Assistance	-	-	-	-
Subtotal: GMCVB	<u>\$ 1,088,915</u>	<u>\$ 1,642,746</u>	<u>\$ 1,700,678</u>	<u>\$ 1,733,793</u>
 <u>Other:</u>				
Transfers to General Fund for:				
General Purposes	516,542	600,000	600,000	600,000
Overture Operations	-	350,000	350,000	350,000
Rhythm & Booms - City Agency Base Costs	50,153	73,200	73,000	74,679
Rhythm & Booms - Transit Costs	8,458	10,000	10,000	10,000
Madison Arts Commission	67,000	67,000	67,000	67,000
Badger State Games (c)	15,000	20,000	20,000	20,000
Rhythm & Booms - Cash Contribution	11,750	17,775	17,775	17,775
Rhythm & Booms - Costs Above Cap	43,512	-	-	-
Madison Scouts and Capitol Sound	12,000	12,000	12,000	12,000
Civic Promotion	2,675	10,000	10,000	10,000
Subtotal: Other	<u>\$ 727,090</u>	<u>\$ 1,159,975</u>	<u>\$ 1,159,775</u>	<u>\$ 1,161,454</u>
TOTAL USES	<u>\$ 7,049,232</u>	<u>\$ 8,266,663</u>	<u>\$ 8,324,395</u>	<u>\$ 8,021,169</u>
Balance of Unreserved Funds, December 31	<u>\$ 772,181</u>	<u>\$ 428,014</u>	<u>\$ 651,750</u>	<u>\$ 1,077,581</u>

(a) The Room Tax budgeted for 2007 reflects adoption of an ordinance increasing the City of Madison Room Tax rate from 8% to 9% effective January 1, 2007.

(b) In 2007, City contributions to the Greater Madison Convention and Visitors Bureau (GMCVB) to support destination marketing efforts were calculated based on 20% of the actual 2006 room tax collections increased by a factor of 9/8ths, to match the tax rate increase effective at the beginning of 2007. The City negotiated and entered into a 5-year renewable agreement with the GMCVB whereby future year contributions to the GMCVB to support destination marketing efforts will be equal to 20% of the actual prior year room tax collections. Funding increases resulting from the foregoing will be invested, for the purpose of increasing conventions and other events in Madison, in additional resources in the following five areas: convention sales, convention services, marketing, sports development and strategic planning.

(c) The organizers of the Badger State Games (BSG) will work with the Parks Division to explore the use of City of Madison golf courses as the venue for future BSG golf events.

(d) During 2008 the Mayor will appoint a Room Tax Oversight Committee to establish policies and priorities for the future use of Room Tax revenues and to assure the future health of the Room Tax Fund balance. The Committee will report back to the Economic Development Commission, Board of Estimates and Common Council meeting of June 1, 2008.

2008
ADOPTED
OPERATING BUDGET

CAPITAL REVOLVING FUND

	<u>2006 Actual</u>	<u>2007 Budget</u>	<u>2007 Projected</u>	<u>2008 Adopted</u>
Cash Balance (Deficit), January 1	\$ 828,120.00	\$ 1,059,883.00	\$ 1,059,883.00	\$ 875,983.00
Inflows:				
Loan Repayments:				
Interest	67,820	60,000	122,000	55,000
Principal	209,340	70,000	54,000	184,000
Principal Prepayment	-	-	-	30,000
Application Fees	200	-	100	-
Proceeds from Borrowing	-	-	-	-
Total Inflows:	<u>\$ 277,360</u>	<u>\$ 130,000</u>	<u>\$ 176,100</u>	<u>\$ 269,000</u>
Project Outflows:				
Loans:	-	240,000	250,000	1,000,000
Façade Grants	37,149	125,000	100,000	125,000
Staff Costs	8,448	25,000	10,000	10,000
Other	-	-	-	-
Total Outflows:	<u>\$ 45,597</u>	<u>\$ 390,000</u>	<u>\$ 360,000</u>	<u>\$ 1,135,000</u>
Annual Net Cash Flow	<u>\$ 231,763</u>	<u>\$ (260,000)</u>	<u>\$ (183,900)</u>	<u>\$ (866,000)</u>
Cash Balance (Deficit), December 31	<u>\$ 1,059,883</u>	<u>\$ 799,883</u>	<u>\$ 875,983</u>	<u>\$ 9,983</u>

2008
ADOPTED
OPERATING BUDGET

AFFORDABLE HOUSING TRUST FUND

	2006 Actual	2007 Budget	2007 Projected	2008 Adopted
Fund Balance, January 1	\$ 2,470,160	\$ 2,490,160	\$ 2,508,868	\$ 3,913,648
SOURCES				
<u>Dedicated:</u>				
Private Contributions	\$ -	\$ -	\$ -	\$ -
Payments in Lieu of Program Participation	-	-	-	-
Matching Funds from Federal Trust	-	-	-	-
Loan Repayment Principal	-	-	-	-
Loan Repayment Interest	-	-	-	-
Investment Revenue	113,708	110,000	170,000	195,000
<u>Discretionary:</u>				
Equity Participation Payments	-	-	-	-
Proceeds from Sale of Surplus Property	-	-	944,780	-
Transfer from General Fund (a)	-	300,000	300,000	-
TOTAL SOURCES	\$ 113,708	\$ 410,000	\$ 1,414,780	\$ 195,000
USES				
Loans to Create Affordable Housing	\$ 75,000	\$ 26,250	\$ 10,000	\$ -
Allied Drive Redevelopment	-	-	-	-
TOTAL USES	\$ 75,000	\$ 26,250	\$ 10,000	\$ -
Fund Balance, December 31	\$ 2,508,868	\$ 2,873,910	\$ 3,913,648	\$ 4,108,648
Portion of Balance Authorized for Distribution:				
Total Prior Year Sources Deposited	\$ 368,853	\$ 105,000	\$ 113,708	\$ 1,414,780
Less Loan Repayments	-	-	-	-
Subtotal	\$ 368,853	\$ 105,000	\$ 113,708	\$ 1,414,780
Distribution Proportion	25%	25%	25%	25%
Authorized for Distribution by Ordinance	\$ 92,213	\$ 26,250	\$ 28,427	\$ 353,695

(a) In the Adopted 2006 Budget, the first \$500,000 of any proceeds after the first \$1,000,000 received from the sale of excess City-owned property would have been deposited in this fund. This level of land sales revenue was not achieved and, therefore, no transfer from the General Fund occurred. In addition to the \$300,000 appropriated from the General Fund in 2007, up to \$200,000 of any funds remaining in the Contingent Reserve at the end of 2007 would have been used for the Affordable Housing Trust Fund. No such funds were available. No transfer from the General Fund is budgeted for 2008.

2008
ADOPTED
OPERATING BUDGET

INCLUSIONARY ZONING SPECIAL REVENUE FUND

	<u>2006 Actual</u>	<u>2007 Budget</u>	<u>2007 Projected</u>	<u>2008 Adopted</u>
Fund Balance, January 1	\$ 272,236	\$ 669,932	\$ 344,747	\$ 508,200
SOURCES				
Payments in Lieu of Program Participation	\$ 59,980	\$ 374,933	\$ 179,950	\$ -
City Share of Equity on Unit Sales	-	-	-	-
Inclusionary Unit Transfer Fees	-	-	-	-
Private Contributions	-	-	-	-
Investment Revenue	12,531	30,000	17,000	25,000
TOTAL SOURCES	<u>\$ 72,511</u>	<u>\$ 404,933</u>	<u>\$ 196,950</u>	<u>\$ 25,000</u>
USES				
Incentive Payments	\$ -	\$ 502,449	\$ -	\$ 229,100
Purchase of IZ Options	-	-	-	137,460
Purchase of Lots or Units	-	133,986	-	91,640
CDBG Administrative Costs	-	33,497	33,497	75,000
TOTAL USES	<u>\$ -</u>	<u>\$ 669,932</u>	<u>\$ 33,497</u>	<u>\$ 533,200</u>
Fund Balance, December 31	<u>\$ 344,747</u>	<u>\$ 404,933</u>	<u>\$ 508,200</u>	<u>\$ -</u>

Note: This fund (SO41) was established by resolution in 2004. No revenues or expenditures occurred in that year, nor were any included in the 2005 Adopted Budget. Guidelines for the expenditure of funds from this account were adopted by the Common Council in 2005 (RES-05-00692). Expenditures from this fund not enumerated above would require separate Common Council budget authorization.

Actual or Anticipated "In Lieu" Sources

417 W Dayton - Capitol Bassett	\$ -	\$ -	\$ 30,000	\$ -
Block 51 - Capitol West	59,980	89,970	149,950	-
University Square	-	284,963	-	-
Other	-	-	-	-
	<u>\$ 59,980</u>	<u>\$ 374,933</u>	<u>\$ 179,950</u>	<u>\$ -</u>

2008
ADOPTED
OPERATING BUDGET

CITY INSURANCE FUND

	2006 Actual	2007 Budget	2007 Projected	2008 Adopted
Cash and Other Assets	\$ 5,268,607	\$ 5,498,011	\$ 5,375,446	\$ 5,496,346
Claims Payable and Other Liabilities	(4,237,406)	(4,200,000)	(4,564,968)	(4,200,000)
Net Assets: January 1	\$ 1,031,201	\$ 1,298,011	\$ 810,478	\$ 1,296,346
 REVENUES				
Billings to Departments	1,004,070	1,000,000	1,000,000	1,000,000
Interest Income	24,648	25,000	25,000	25,000
Insurance Recoveries	45,929	40,000	310,000	40,000
Miscellaneous Revenue	54,684	30,000	30,000	30,000
WMMIC Dividend	469,300	400,000	400,000	400,000
Total Revenues	\$ 1,598,631	\$ 1,495,000	\$ 1,765,000	\$ 1,495,000
 EXPENSES				
Liability Premium	382,616	400,000	298,661	350,000
Property Premium	324,573	320,000	340,000	350,000
Other Premiums	52,409	50,000	55,099	60,000
Claims	118,033	300,000	450,000	200,000
Reserve Adjustment	763,683	0	0	0
Interest Expense	65,360	32,634	35,372	0
Miscellaneous Expense	112,680	93,000	100,000	150,000
Total Expenses	\$ 1,819,354	\$ 1,195,634	\$ 1,279,132	\$ 1,110,000
 Net Assets: December 31	 \$ 810,478	 \$ 1,597,377	 \$ 1,296,346	 \$ 1,681,346
Net Asset Goal	1,900,000	1,900,000	1,900,000	1,900,000
Surplus (Deficiency)	\$ (1,089,522)	\$ (302,623)	\$ (603,654)	\$ (218,654)

Note on Reserve Policy:

The City's Insurance Fund reserve policy is to maintain a net asset balance equal to or greater than the current year aggregate self-insured retention (SIR) contained in the City's liability insurance coverage as established by Wisconsin Municipal Mutual Insurance Company (WMMIC) policy.

The City of Madison aggregate SIR for 2007 is \$1.9 million. Based on the reserve policy, the Insurance Fund is expected to be deficient by \$218,654 at the end of 2008.

2008
ADOPTED
OPERATING BUDGET

CITY WORKERS COMPENSATION FUND

	<u>2006 Actual</u>	<u>2007 Budget</u>	<u>2007 Projected</u>	<u>2008 Adopted</u>
Cash and Other Assets	\$ 2,728,202	\$ 4,850,617	\$ 4,054,336	\$ 8,031,605
Claims Payable and Other Liabilities	<u>(6,902,584)</u>	<u>(6,900,000)</u>	<u>(9,225,971)</u>	<u>(9,587,421)</u>
Net Assets: January 1	\$ (4,174,382)	\$ (2,049,383)	\$ (5,171,635)	\$ (1,555,816)
REVENUES				
Billings to Departments	2,502,628	3,000,000	3,000,000	3,000,000
General Fund Appropriation	2,400,000	0	4,031,605	1,000,000
Misc. Revenue (3rd Party Subrogation)	<u>26,961</u>	<u>37,000</u>	<u>40,668</u>	<u>40,000</u>
Total Revenue	\$ 4,929,589	\$ 3,037,000	\$ 7,072,273	\$ 4,040,000
EXPENSES				
Workers' Compensation Losses Paid	3,140,479	2,400,000	3,000,000	3,000,000
Actuarial Reserve Adjustment	2,311,924	0	0	0
Legal Services	68,375	30,000	50,000	50,000
Outside Services	226,458	200,000	215,000	225,000
Insurance	<u>179,606</u>	<u>180,000</u>	<u>191,454</u>	<u>200,000</u>
Total Expenses	\$ 5,926,842	\$ 2,810,000	\$ 3,456,454	\$ 3,475,000
Net Assets: December 31	\$ (5,171,635)	\$ (1,822,383)	\$ (1,555,816)	\$ (990,816)
Net Asset Goal	<u>500,000</u>	<u>550,000</u>	<u>550,000</u>	<u>550,000</u>
Deficiency	<u>\$ (5,671,635)</u>	<u>\$ (2,372,383)</u>	<u>\$ (2,105,816)</u>	<u>\$ (1,540,816)</u>

Note on Workers Compensation Fund Policy:

The City's Workers Compensation Fund policy is to maintain a net asset balance equal to or greater than the current self-insured retention (SIR) contained in the City's excess Workers Compensation insurance policy. In 2007, the SIR increased from \$500,000 to \$550,000. In 2006, an actuarial review of past claims resulted in a required reserve balance increase of \$2,311,924.

At the end of 2006, \$2,400,000 was appropriated from the General Fund to the Workers Compensation Fund to reduce the projected net asset deficiency. Another \$4,031,605 was appropriated from the General Fund at the end of 2007, which reduced the projected deficiency to \$2.106 million at the end of 2007. The Adopted 2008 Budget appropriates \$1,000,000 of proceeds from the closure of TIF districts directly to the Workers Compensation Fund, resulting in a further reduction of the projected net asset deficiency to \$1.541 million by the end of 2008.

INTRODUCTION TO AGENCY BUDGETS

Budget Requests: Target and Supplemental

Agencies were instructed to submit a 2008 budget request that was equal to 97 percent of the 2007 adopted budget. Some agencies were given adjusted targets in recognition of additional funding needed to maintain the current level of service. Agencies could also submit supplemental budget requests to continue existing services, expand or increase existing services, or fund new initiatives. The narrative on the first page of each agency budget presents the total cost of all supplemental requests submitted by that agency. A complete list of these individual supplemental requests is available as a separate document.

Budget Supplement Document

As in past years, the "Budget Supplement" is available as a separate document. It includes detailed information by agency for permanent salaries, minor object codes, inter-agency billings, and capital assets.

Enterprise Funds

The operating budget includes revenue and expenditure information pertaining to several City enterprises. Operations of the Parking Utility, Sewer Utility and Water Utility have historically been fully supported by enterprise revenues and have required no General Fund subsidy or contribution. Since 1998, there has been no subsidy for the Golf Enterprise. The budget contains appropriations to other enterprises including Metro Transit and Monona Terrace (from the Room Tax Fund). Historically, the actual appropriations to these enterprises have been adjusted based on the results of annual operations.

Beginning in 1997, those enterprises subsidized by the General Fund received an appropriation consistent with the budgeted level. Savings resulting from lower than anticipated expenses, and revenues generated in excess of budgeted levels are maintained in the individual enterprise operating funds. This change in policy affords enterprise managers the opportunity to utilize positive budget variances to benefit future year operations. It also builds capacity to respond to future budget shortfalls from enterprise resources, without affecting General Fund expenditure levels.

Effective June 28, 2001, the Civic Center was transferred to the Overture Development Corporation and is now part of the development project known as the Overture Center. The budget includes the City's subsidy to the Overture Center, as specified by the Operation and Cooperation Agreement between the City and the Madison Cultural Arts District.

The 2002 Adopted Operating Budget recognized for the first time the Stormwater Utility as a distinct agency. This agency is entirely supported by enterprise revenues, and requires no General Fund subsidy or contribution.

New Budget Presentations in 2008

The Landfill budget is presented for the first time in the Operating Budget. It was previously included in the Capital Budget. Most anticipated major remediation projects have been completed, and the agency is now primarily engaged in monitoring and maintaining existing landfills. This agency is entirely supported by the landfill remediation fee, reserves generated and interest revenues; it requires no General Fund subsidy or contribution.

The Capital Revolving Fund cash flow statement has been added to the Summaries section of the Operating Budget.