

**CITY OF MADISON
VISION AND MISSION STATEMENTS**

Vision Statement:

The City of Madison will be a safe and healthy place for all to live, learn, work and play.

Mission Statement:

The City of Madison, through the efforts of dedicated employees and elected officials, will deliver the highest quality services and provide a fair and orderly system of governance for our citizens and visitors.

2008
EXECUTIVE
OPERATING BUDGET

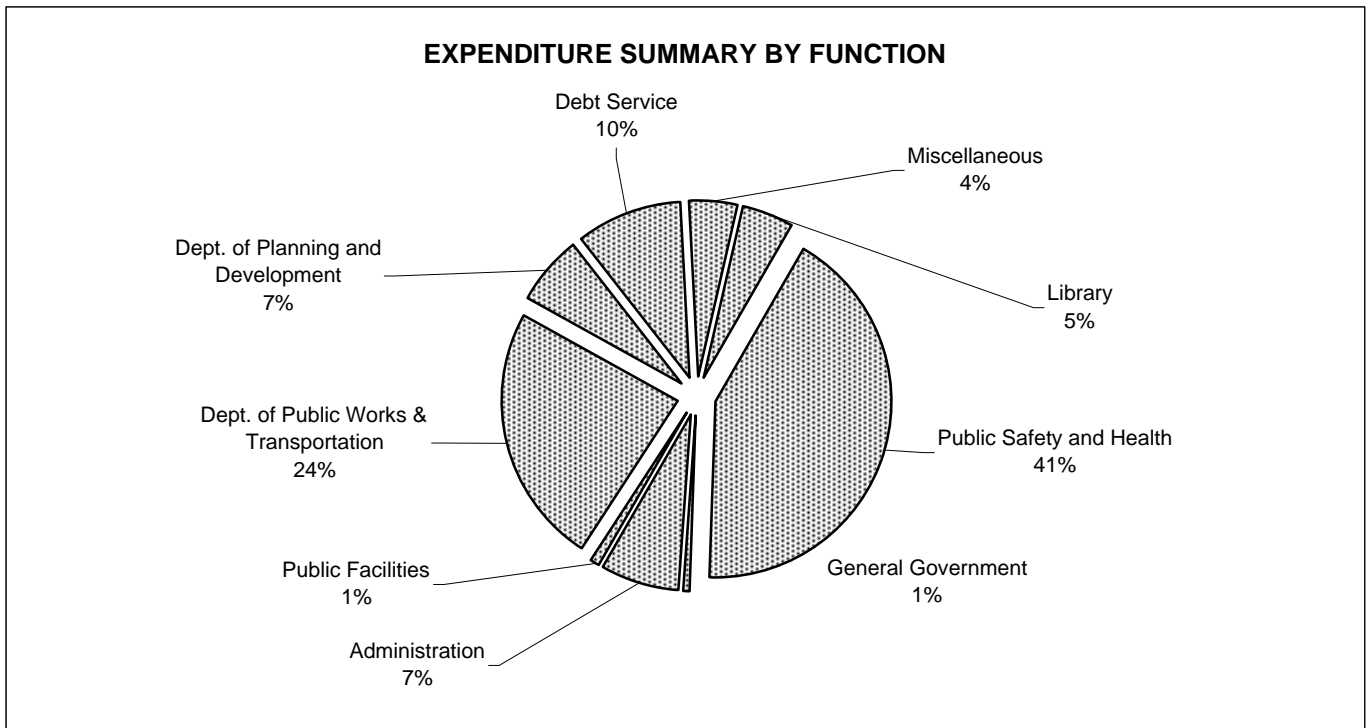
CITY TAX RATE COMPUTATION

	<u>2007 Budget</u>	<u>2008 Executive</u>	<u>2008 Adopted</u>
ASSESSED VALUE			
Real Property:			
Residential	\$ 13,656,651,400	\$ 14,335,221,800	\$ 0
Commercial	6,065,350,400	6,480,458,600	0
Agricultural	3,249,300	10,355,100	0
Manufacturing	<u>281,994,700</u>	<u>282,000,000</u>	<u>0</u>
Total Real Property	\$ 20,007,245,800	\$ 21,108,035,500	\$ 0
Personal Property:			
Locally Assessed	545,887,400	566,545,200	0
Manufacturing	73,042,600	73,000,000	0
Board of Review Adjustments	<u>0</u>	<u>(20,000,000)</u>	<u>0</u>
Total Assessable Property	20,626,175,800	21,727,580,700	0
Less TIF Increment Value	<u>(778,064,692)</u>	<u>(905,864,600)</u>	<u>0</u>
Net Taxable Property	<u>\$ 19,848,111,108</u>	<u>\$ 20,821,716,100</u>	<u>\$ 0</u>
BUDGETED REVENUES AND EXPENDITURES			
General Fund Expenditures	\$ 200,794,859	\$ 213,491,204	\$ 0
Net Library Fund Expenditures	<u>9,966,911</u>	<u>10,839,482</u>	<u>0</u>
Total Expenditures	<u>210,761,770</u>	<u>224,330,686</u>	<u>0</u>
Total Revenues	\$ 65,136,857	\$ 70,678,802	\$ 0
Fund Balance Applied	<u>2,500,000</u>	<u>2,200,000</u>	<u>0</u>
Total Revenues and Fund Balance	<u>67,636,857</u>	<u>72,878,802</u>	<u>0</u>
PROPERTY TAX LEVY	<u>\$ 143,124,913</u>	<u>\$ 151,451,884</u>	<u>\$ 0</u>
MILL RATE	<u>7.2111</u>	<u>7.2738</u>	
General Fund Portion	6.7089	6.7532	
Library Portion	0.5022	0.5206	
Average Home Value	\$ 239,449	\$ 246,062	
Taxes on Average Home	\$1,726.69	\$1,789.81	

2008
EXECUTIVE
OPERATING BUDGET

EXPENDITURE SUMMARY BY FUNCTION

	<u>2006 Actual</u>	<u>2007 Budget</u>	<u>2007 Projected</u>	<u>2008 Request</u>	<u>2008 Executive</u>	<u>2008 Adopted</u>
Public Safety and Health	\$ 86,151,083	\$ 91,347,511	\$ 92,322,466	\$ 91,383,411	\$ 94,468,720	\$ 0
General Government	1,393,934	1,612,977	1,595,088	1,552,732	1,629,238	0
Administration	14,531,228	15,723,423	15,752,752	15,673,916	16,245,258	0
Public Facilities	1,621,514	1,681,510	1,681,510	1,720,185	1,720,185	0
Dept. of Public Works & Transp.	47,002,752	52,131,228	52,127,728	52,036,683	53,475,077	0
Dept. of Planning and Developmt	12,191,502	14,350,987	14,350,987	13,952,154	14,655,397	0
Debt Service	21,323,259	20,513,055	20,513,055	21,607,727	21,607,727	0
Miscellaneous	<u>3,803,463</u>	<u>3,434,169</u>	<u>6,350,013</u>	<u>9,351,972</u>	<u>9,689,602</u>	<u>0</u>
TOTAL GENERAL FUND	\$ 188,018,736	\$ 200,794,859	\$ 204,693,598	\$ 207,278,779	\$ 213,491,204	\$ 0
Library	<u>9,476,300</u>	<u>9,966,911</u>	<u>9,966,911</u>	<u>10,672,904</u>	<u>10,839,482</u>	<u>0</u>
TOTAL EXPENDITURES	<u>\$ 197,495,036</u>	<u>\$ 210,761,770</u>	<u>\$ 214,660,509</u>	<u>\$ 217,951,683</u>	<u>\$ 224,330,686</u>	<u>\$ 0</u>



2008
EXECUTIVE
OPERATING BUDGET

AGENCY BUDGETS BY FUNCTION

	<u>2006 Actual</u>	<u>2007 Budget</u>	<u>2007 Projected</u>	<u>2008 Request</u>	<u>2008 Executive</u>	<u>2008 Adopted</u>
PUBLIC SAFETY AND HEALTH						
Fire	\$ 32,775,344	\$ 35,130,953	\$ 35,287,283	\$ 36,230,041	\$ 36,862,735	\$ 0
Police	47,609,502	50,106,451	50,925,076	51,112,793	53,109,823	0
Public Health-Madison and Dane	<u>5,766,237</u>	<u>6,110,107</u>	<u>6,110,107</u>	<u>4,040,577</u>	<u>4,496,162</u>	<u>0</u>
TOTAL	<u>\$ 86,151,083</u>	<u>\$ 91,347,511</u>	<u>\$ 92,322,466</u>	<u>\$ 91,383,411</u>	<u>\$ 94,468,720</u>	<u>\$ 0</u>
GENERAL GOVERNMENT						
Common Council	\$ 326,299	\$ 349,541	\$ 349,494	\$ 339,055	\$ 346,769	\$ 0
Mayor	1,047,131	1,133,195	1,133,178	1,099,199	1,167,991	0
Municipal Court	<u>20,505</u>	<u>130,241</u>	<u>112,416</u>	<u>114,478</u>	<u>114,478</u>	<u>0</u>
TOTAL	<u>\$ 1,393,934</u>	<u>\$ 1,612,977</u>	<u>\$ 1,595,088</u>	<u>\$ 1,552,732</u>	<u>\$ 1,629,238</u>	<u>\$ 0</u>
ADMINISTRATION						
Department of Civil Rights	\$ 114,912	\$ 1,401,722	\$ 1,435,397	\$ 1,389,670	\$ 1,389,670	\$ 0
Affirmative Action	541,110	0	0	0	0	0
Equal Opportunity	573,378	0	0	0	0	0
Attorney	2,132,926	2,452,577	2,452,577	2,379,000	2,484,484	0
Assessor	1,764,981	2,027,617	2,027,617	1,966,710	2,016,044	0
Clerk	0	937,014	937,014	1,238,748	1,248,748	0
Treasurer	0	459,332	459,332	445,505	493,505	0
Clerk-Treasurer	1,560,390	0	0	0	0	0
Madison City Channel	250,636	264,379	264,379	256,448	256,448	0
Comptroller	2,374,380	2,502,523	2,502,523	2,514,009	2,609,009	0
Information Technology	3,461,328	3,773,048	3,768,702	3,722,357	3,939,197	0
Human Resources	<u>1,757,187</u>	<u>1,905,211</u>	<u>1,905,211</u>	<u>1,761,468</u>	<u>1,808,153</u>	<u>0</u>
TOTAL	<u>\$ 14,531,228</u>	<u>\$ 15,723,423</u>	<u>\$ 15,752,752</u>	<u>\$ 15,673,916</u>	<u>\$ 16,245,258</u>	<u>\$ 0</u>

Agency Budgets by Function: Continued

	<u>2006 Actual</u>	<u>2007 Budget</u>	<u>2007 Projected</u>	<u>2008 Request</u>	<u>2008 Executive</u>	<u>2008 Adopted</u>
PUBLIC FACILITIES						
Overture Center	\$ 1,621,514	\$ 1,681,510	\$ 1,681,510	\$ 1,720,185	\$ 1,720,185	\$ 0
Monona Terrace	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL	<u>\$ 1,621,514</u>	<u>\$ 1,681,510</u>	<u>\$ 1,681,510</u>	<u>\$ 1,720,185</u>	<u>\$ 1,720,185</u>	<u>\$ 0</u>

DEPARTMENT OF PUBLIC WORKS AND TRANSPORTATION

Public Works & Transportation	\$ 11,008	\$ 10,944	\$ 10,944	\$ 10,944	\$ 10,944	\$ 0
Engineering	2,797,886	3,518,944	3,518,944	3,395,825	3,478,160	0
Sewer Utility	0	0	0	0	0	0
Stormwater Utility	0	0	0	0	0	0
Landfill	0	0	0	0	0	0
Parks	12,587,857	13,535,814	13,532,314	13,129,653	14,004,019	0
Municipal Pool	139,296	0	0	0	0	0
Golf Enterprise	0	0	0	0	0	0
Streets	18,315,095	19,811,742	19,811,742	19,217,390	19,873,383	0
Water Utility	0	0	0	0	0	0
Metro Transit	9,842,718	10,104,115	10,104,115	10,400,992	10,326,692	0
Traffic Engineering	3,308,892	5,149,669	5,149,669	4,995,178	4,995,178	0
Parking Utility	0	0	0	0	0	0
Fleet Service	<u>0</u>	<u>0</u>	<u>0</u>	<u>886,701</u>	<u>786,701</u>	<u>0</u>
TOTAL	<u>\$ 47,002,752</u>	<u>\$ 52,131,228</u>	<u>\$ 52,127,728</u>	<u>\$ 52,036,683</u>	<u>\$ 53,475,077</u>	<u>\$ 0</u>

DEPARTMENT OF PLANNING AND DEVELOPMENT

Office of the Director of Planning	\$ 662,229	\$ 847,965	\$ 847,965	\$ 499,694	\$ 499,694	\$ 0
Planning Division	1,707,184	2,348,716	2,348,716	2,298,191	2,370,018	0
Neighborhood Preservation	3,732,323	3,659,890	3,659,890	3,493,120	3,855,093	0
Economic and Community Dev.	627,540	891,920	891,920	1,270,836	1,275,836	0
Housing Operations	0	50,329	50,329	48,819	48,819	0
Community Dev. Block Grant	492,673	743,604	743,604	707,188	719,947	0
Community Services	4,574,110	5,401,674	5,401,674	5,239,624	5,474,173	0
Senior Center	<u>395,443</u>	<u>406,889</u>	<u>406,889</u>	<u>394,682</u>	<u>411,817</u>	<u>0</u>
TOTAL	<u>\$ 12,191,502</u>	<u>\$ 14,350,987</u>	<u>\$ 14,350,987</u>	<u>\$ 13,952,154</u>	<u>\$ 14,655,397</u>	<u>\$ 0</u>

LIBRARY	<u>\$ 9,476,300</u>	<u>\$ 9,966,911</u>	<u>\$ 9,966,911</u>	<u>\$ 10,672,904</u>	<u>\$ 10,839,482</u>	<u>\$ 0</u>
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2008
EXECUTIVE
OPERATING BUDGET

DEBT SERVICE SUMMARY

	2007 BUDGET			2008 EXECUTIVE		
	Principal	Interest	Total	Principal	Interest	Total
TYPE OF DEBT						
General Obligation Bonds	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Promissory Notes	28,870,010	6,659,027	35,529,037	30,805,000	7,396,999	38,201,999
Land Contracts and Mortgages	0	0	0	0	0	0
State Trust Fund Loans	279,312	1,296,135	1,575,447	358,481	1,284,982	1,643,463
Paying Agent Fees	0	10,000	10,000	0	10,000	10,000
Note Anticipation Notes	0	0	0	0	0	0
TOTAL	<u>\$ 29,149,322</u>	<u>\$ 7,965,162</u>	<u>\$ 37,114,484</u>	<u>\$ 31,163,481</u>	<u>\$ 8,691,981</u>	<u>\$ 39,855,462</u>

SOURCE OF FUNDS

Transit Utility	\$ 951,736	\$ 416,078	\$ 1,367,814	\$ 884,303	\$ 397,801	\$ 1,282,104
Golf Courses	81,012	12,958	93,970	69,695	9,609	79,304
TIF Districts	2,061,987	666,232	2,728,219	1,954,477	606,380	2,560,857
Madison Public Library	376,913	124,097	501,010	686,226	242,104	928,330
Room Tax	740,000	177,814	917,814	735,000	155,616	890,616
CDBG	341,367	57,232	398,599	366,752	32,629	399,381
Fleet Service	3,353,098	748,346	4,101,444	3,758,085	902,775	4,660,860
Stormwater Utility	2,200,654	577,887	2,778,541	2,477,754	658,011	3,135,765
Water Utility	16,219	75,188	91,407	20,790	74,540	95,330
Overture Center	8,942	20,729	29,671	5,694	20,417	26,111
Monona Terrace	5,980	27,721	33,701	7,665	27,482	35,147
Housing Operations	6,517	30,211	36,728	8,353	29,950	38,303
Madison/Dane Co Health	0	0	0	20,040	8,417	28,457
Insurance Fund	370,000	32,634	402,634	0	0	0
Interest Earnings	0	800,000	800,000	0	1,000,000	1,000,000
Special Debt Reserves	88,000	10,877	98,877	80,500	6,670	87,170
General Debt Reserves	2,221,000	0	2,221,000	3,000,000	0	3,000,000
TOTAL NON-GENERAL FUND	<u>\$ 12,823,425</u>	<u>\$ 3,778,004</u>	<u>\$ 16,601,429</u>	<u>\$ 14,075,334</u>	<u>\$ 4,172,401</u>	<u>\$ 18,247,735</u>
 General Fund Portion	 <u>\$ 16,325,897</u>	 <u>\$ 4,187,158</u>	 <u>\$ 20,513,055</u>	 <u>\$ 17,088,147</u>	 <u>\$ 4,519,580</u>	 <u>\$ 21,607,727</u>

2008
EXECUTIVE
OPERATING BUDGET

STATEMENT OF INDEBTEDNESS AND DEBT SERVICE

SUMMARY BY PURPOSE OF ISSUE

<u>Purpose</u>	<u>Principal, 2008</u>			<u>Interest Payable 2008</u>
	<u>Outstanding January 1</u>	<u>Payable</u>	<u>Outstanding December 31</u>	
Promissory Notes & State Trust Fund Loans				
Streets	\$ 67,384,754	\$ 11,002,765	\$ 56,381,989	\$ 2,637,357
Parks Improvements	9,874,621	1,682,011	8,192,610	383,182
Land Acquisition	389,514	257,505	132,009	11,274
Public Buildings	8,933,090	1,200,453	7,732,637	365,571
Equipment Purchase	16,008,885	2,525,142	13,483,742	637,050
Planning & Development	3,907,695	623,262	3,284,433	142,945
Refuse Reduction & Landfill	32,000	7,001	24,999	1,098
Police	6,319,477	1,228,725	5,090,752	262,039
Fire	6,458,275	1,311,668	5,146,607	244,180
Retirement Fund	16,994,364	249,614	16,744,750	824,884
Total General Fund	<u>\$ 136,302,674</u>	<u>\$ 20,088,146</u>	<u>\$ 116,214,528</u>	<u>\$ 5,509,581</u>
TIF Districts	14,218,923	1,954,477	12,264,445	606,380
Library	5,611,988	686,226	4,925,762	242,104
Overture Center	387,828	5,694	382,134	20,417
Monona Terrace	522,038	7,665	514,373	27,482
Golf Enterprise	222,968	69,695	153,273	9,609
Fleet Service	22,849,348	3,758,085	19,091,263	902,775
Transit Utility	8,862,604	884,303	7,978,301	397,801
Stormwater Utility	16,766,799	2,477,754	14,289,044	658,011
Water Utility	1,415,939	20,790	1,395,149	74,540
Public Health of Madison and Dane County	200,400	20,040	180,360	8,417
CDBG	484,348	366,752	117,596	32,629
Housing Operations	568,926	8,353	560,573	29,950
Miscellaneous	165,500	80,500	85,000	6,670
Room Tax	4,925,000	735,000	4,190,000	155,616
Insurance Fund	0	0	0	0
Total Non-General Fund	<u>77,202,608</u>	<u>11,075,335</u>	<u>66,127,273</u>	<u>3,172,400</u>
General Obligation Bonds	0	0	0	0
Land Contracts & Mortgages	0	0	0	0
TOTAL G.O. DEBT	<u>\$ 213,505,282</u>	<u>\$ 31,163,481</u>	<u>\$ 182,341,801</u>	<u>\$ 8,681,981</u>
Paying Agent Fees	0	0	0	10,000
	213,505,282	31,163,481	182,341,801	8,691,981
Revenue Debt	<u>108,385,000</u>	<u>6,970,000</u>	<u>101,415,000</u>	<u>5,131,585</u>
TOTAL	<u>\$ 321,890,282</u>	<u>\$ 38,133,481</u>	<u>\$ 283,756,801</u>	<u>\$ 13,823,566</u>

2008
EXECUTIVE
OPERATING BUDGET

MISCELLANEOUS APPROPRIATIONS

	<u>2006 Actual</u>	<u>2007 Budget</u>	<u>2007 Projected</u>	<u>2008 Request</u>	<u>2008 Executive</u>	<u>2008 Adopted</u>
SUPPLEMENTAL COMPENSATION						
Domestic Partner Health Ins.	\$ 102,027	\$ 95,000	\$ 124,451	\$ 137,000	\$ 137,000	\$ 0
Sick Leave Escrow	2,100,370	2,084,000	1,768,798	1,822,000	1,822,000	0
Salary Continuation Insurance	868,720	880,000	877,760	905,000	905,000	0
Unemployment Insurance	230,219	270,000	325,152	335,000	335,000	0
Metro Licenses/Certifications	0	600	0	2,172	2,172	0
Health Insurance*	23,199,324	23,729,303	23,502,873	26,149,383	26,465,383	0
Group Life Insurance	33,238	33,000	35,415	37,000	37,000	0
Wisconsin Retirement System	19,451,801	20,910,798	20,801,797	21,412,002	21,820,931	0
Social Security	9,912,357	10,652,640	10,203,960	10,964,510	11,155,065	0
Police and Fire Disability	720,516	738,470	732,180	755,000	755,000	0
Flexible Benefits Cost	24,804	27,000	26,127	27,000	27,000	0
Prior Police & Fire Pension Plan	566,044	579,000	515,969	516,000	516,000	0
Local 311 Retiree Health Insurance	233,911	234,000	240,927	249,000	249,000	0
Local 236 Retiree Health Insurance	164,247	172,000	168,578	174,000	174,000	0
Local 695 Retiree Health Insurance	303,000	303,000	303,000	303,000	303,000	0
MPPOA Retiree Health Insurance	246,745	254,000	255,756	264,000	264,000	0
Bus Pass Subsidy	70,729	95,000	94,403	95,000	95,000	0
TOTAL FRINGE BENEFITS	\$ 58,228,052	\$ 61,057,811	\$ 59,977,146	\$ 64,147,067	\$ 65,062,551	\$ 0
Less Allocation to Agencies	<u>58,209,012</u>	<u>60,821,164</u>	<u>60,821,164</u>	<u>62,191,205</u>	<u>63,284,742</u>	<u>0</u>
Net Benefits Appropriation	\$ 19,040	\$ 236,647	\$ (844,018)	\$ 1,955,862	\$ 1,777,809	\$ 0
General Wage Increase Not Allocated to Agency Budgets	<u>0</u>	<u>1,064</u>	<u>1,064</u>	<u>4,369,955</u>	<u>4,548,008</u>	<u>0</u>
TOTAL SUPPLEMENTAL COMPENSATION	\$ 19,040	\$ 237,711	\$ (842,954)	\$ 6,325,817	\$ 6,325,817	\$ 0
DIRECT APPROPRIATION TO CAPITAL / SPECIAL REVENUE						
	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 565,385</u>	<u>\$ 0</u>

* The budgeted employer health insurance cost includes deduction of a monthly premium contribution of \$20 per family and \$10 per single plan for the members of Compensation Groups 21 (Agency Managers), 18 (Professional and Supervisory), 44 (Transit Professional and Supervisory), and 19 (Elected and Appointed Officials). Total contributions are estimated at \$95,000 per year.

Miscellaneous Appropriations: Continued

	<u>2006 Actual</u>	<u>2007 Budget</u>	<u>2007 Projected</u>	<u>2008 Request</u>	<u>2008 Executive</u>	<u>2008 Adopted</u>
OTHER DIRECT APPROPRIATIONS						
Martin Luther King Holiday	\$ 1,500	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 0
Martin Luther King Awards	1,170	1,000	1,000	1,000	1,000	0
Sister City Program	9,486	10,000	10,000	10,000	10,000	0
Planning Resources	11,253	15,000	15,000	15,000	15,000	0
Police and Fire Commission	43,066	30,000	30,000	30,000	30,000	0
Special Chgs-Rescinded Taxes	3,800	123,913	123,913	71,923	71,923	0
Taxes and Special Assessments	49,995	50,000	50,000	50,000	50,000	0
Revenue Sharing Payments	240,367	250,000	250,000	417,053	417,053	0
Zoo	385,835	348,187	348,187	350,887	350,887	0
Federal Liaison	28,052	27,500	27,500	27,500	27,500	0
City Memberships	86,431	90,000	86,509	90,000	90,000	0
Collaboration Council	0	18,000	18,000	18,000	18,000	0
Youth Conservation	10,500	10,500	10,500	10,500	25,500	0
Miscellaneous Litigation	7,302	0	0	0	0	0
Improvement Initiatives (a)	8,541	20,000	20,000	20,000	20,000	0
CCB Bldg. Mtn.--New Charges	0	196,358	196,358	6,292	6,292	0
Study Circles	20,000	0	0	0	0	0
Emerging Neighborhoods (b)	124,999	100,000	100,000	100,000	200,000	0
Sesquicentennial City Histories	5,000	0	0	0	0	0
Workers Comp. Fund	2,400,000	0	5,000,000	0	0	0
Clean Air Coalition	6,000	6,000	6,000	6,000	6,000	0
Wind Power (c)	0	0	0	0	57,245	0
Downtown Public Safety Initiative (d)	0	100,000	100,000	0	0	0
Other	41,126	0	0	0	0	0
Justice for Patty	0	35,000	35,000	0	0	0
Sick Leave for Hourly Employees	0	63,000	63,000	0	0	0
Affordable Housing Trust Fund	300,000	300,000	300,000	300,000	0	0
Prior Year Encumbrances (e)	0	400,000	400,000	400,000	400,000	0
Contingent Reserve (f)	0	1,000,000	0	1,100,000	1,000,000	0
TOTAL	<u>\$ 3,784,423</u>	<u>\$ 3,196,458</u>	<u>\$ 7,192,967</u>	<u>\$ 3,026,155</u>	<u>\$ 2,798,400</u>	<u>\$ 0</u>
TOTAL MISCELLANEOUS APPROPRIATIONS						
	<u>\$ 3,803,463</u>	<u>\$ 3,434,169</u>	<u>\$ 6,350,013</u>	<u>\$ 9,351,972</u>	<u>\$ 9,689,602</u>	<u>\$ 0</u>

(a) This funding may be used to contract for services for employee and leadership development, as well as strategic planning and customer satisfaction surveys in conjunction with success indicators.

(b) The Emerging Neighborhoods Fund is designed to quickly deploy resources to neighborhoods facing various challenges. The goal is to address potential problems in neighborhoods before they become more serious, and more expensive, to address later. In past years, the Fund has awarded grants to programs that support afterschool programs, childcare initiatives, and neighborhood associations in challenged neighborhoods. Grants from the Fund are typically modestly-sized, one-time awards. The 2008 Executive Operating Budget doubles the size of the Fund, to provide the City with more resources to address emerging challenges in areas such as public safety and poverty.

(c) This funding is entirely offset by a grant from MG&E, which is included in General Fund Revenues.

(d) This funding was transferred to the Police Department in the 2008 budget.

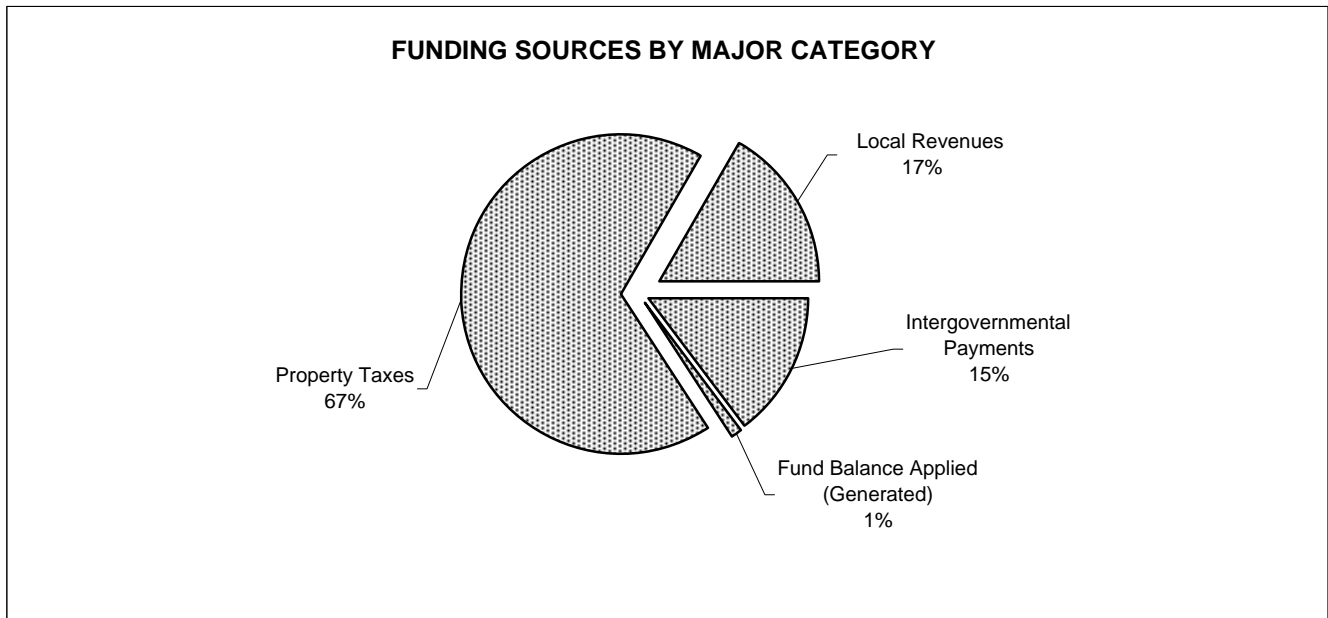
(e) Financial reporting standards recommend that annual budget comparison reports include a carry-over budget to recognize the expenditure of funds encumbered at the end of the previous year but spent in the current year. To achieve conformance with this requirement, the Adopted Budget includes an appropriation of funds for the payment of prior year encumbrances.

(f) It is the City's policy to appropriate 0.5% of budgeted expenditures to the Contingent Reserve.

2008
EXECUTIVE
OPERATING BUDGET

FUNDING SOURCES BY MAJOR CATEGORY

	2006 Actual	2007 Budget	2007 Projected	2008 Request	2008 Executive	2008 Adopted
Payments in Lieu of Tax	\$ 5,477,522	\$ 5,514,752	\$ 5,505,878	\$ 5,585,166	\$ 5,585,166	\$ 0
Other Local Taxes	1,028,867	1,183,200	1,183,200	1,184,679	1,184,679	0
Fines and Forfeitures	6,711,849	7,450,000	6,750,000	7,200,000	7,200,000	0
Charges for Services	4,182,115	4,290,000	4,485,000	4,385,000	4,735,000	0
Licenses and Permits	6,663,428	6,634,000	6,534,000	5,834,000	5,834,000	0
Ungrouped Revenues	<u>11,915,226</u>	<u>7,362,000</u>	<u>9,719,069</u>	<u>12,967,000</u>	<u>13,024,245</u>	<u>0</u>
Local Revenues	\$ 35,979,007	\$ 32,433,952	\$ 34,177,147	\$ 37,155,845	\$ 37,563,090	\$ 0
Intergovernmental Payments	<u>32,341,485</u>	<u>32,702,905</u>	<u>32,893,837</u>	<u>33,115,712</u>	<u>33,115,712</u>	<u>0</u>
Total Revenues	\$ 68,320,492	\$ 65,136,857	\$ 67,070,984	\$ 70,271,557	\$ 70,678,802	\$ 0
Fund Balance Applied (Generated)	<u>(6,816,457)</u>	<u>2,500,000</u>	<u>4,664,525</u>	<u>2,200,000</u>	<u>2,200,000</u>	<u>0</u>
Total Revenue and Fund Balance	\$ 61,504,035	\$ 67,636,857	\$ 71,735,509	\$ 72,471,557	\$ 72,878,802	\$ 0
Property Taxes	<u>135,991,001</u>	<u>143,124,913</u>	<u>142,925,000</u>	<u>145,480,126</u>	<u>151,451,884</u>	<u>0</u>
TOTAL SOURCES	<u>\$ 197,495,036</u>	<u>\$ 210,761,770</u>	<u>\$ 214,660,509</u>	<u>\$ 217,951,683</u>	<u>\$ 224,330,686</u>	<u>\$ 0</u>



2008
EXECUTIVE
OPERATING BUDGET

GENERAL FUND REVENUES

	<u>2006 Actual</u>	<u>2007 Budget</u>	<u>2007 Projected</u>	<u>2008 Request</u>	<u>2008 Executive</u>	<u>2008 Adopted</u>
PAYMENTS IN LIEU OF TAX						
CDA	\$ 232,598	\$ 152,000	\$ 152,510	\$ 152,500	\$ 152,500	\$ 0
Parking Utility	996,608	1,155,535	964,993	1,013,243	1,013,243	0
Parking Meter Occ. Fee	171,470	0	191,900	191,900	191,900	0
Water Utility	2,730,315	2,776,167	2,738,918	2,752,640	2,752,640	0
Golf Enterprise	131,946	130,000	130,000	130,000	130,000	0
Monona Terrace	274,000	284,400	284,400	291,000	291,000	0
Overture Center	450,000	466,650	466,650	477,383	477,383	0
Other	<u>490,585</u>	<u>550,000</u>	<u>576,507</u>	<u>576,500</u>	<u>576,500</u>	<u>0</u>
TOTAL	<u>\$ 5,477,522</u>	<u>\$ 5,514,752</u>	<u>\$ 5,505,878</u>	<u>\$ 5,585,166</u>	<u>\$ 5,585,166</u>	<u>\$ 0</u>
OTHER LOCAL TAXES						
Room Tax	\$ 610,207	\$ 1,033,200	\$ 1,033,200	\$ 1,034,679	\$ 1,034,679	\$ 0
Mobile Home Tax	95,968	100,000	100,000	100,000	100,000	0
Use Value Tax	75,666	0	0	0	0	0
Prior Year Taxes	210,032	0	0	0	0	0
Penalties on Delinquent Taxes	<u>36,994</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>0</u>
TOTAL	<u>\$ 1,028,867</u>	<u>\$ 1,183,200</u>	<u>\$ 1,183,200</u>	<u>\$ 1,184,679</u>	<u>\$ 1,184,679</u>	<u>\$ 0</u>
FINES AND FORFEITURES						
Moving Violations	\$ 775,303	\$ 900,000	\$ 700,000	\$ 800,000	\$ 800,000	\$ 0
Uniform Citations	946,017	900,000	1,050,000	900,000	900,000	0
Parking Violations	<u>4,990,529</u>	<u>5,650,000</u>	<u>5,000,000</u>	<u>5,500,000</u>	<u>5,500,000</u>	<u>0</u>
TOTAL	<u>\$ 6,711,849</u>	<u>\$ 7,450,000</u>	<u>\$ 6,750,000</u>	<u>\$ 7,200,000</u>	<u>\$ 7,200,000</u>	<u>\$ 0</u>
CHARGES FOR SERVICES						
Engineering Charges	\$ 255,104	\$ 175,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 0
Cemetery Fees	215,108	170,000	170,000	170,000	170,000	0
Parks Use Charges	444,259	330,000	400,000	400,000	400,000	0
Ambulance Conveyance Fees	3,129,179	3,500,000	3,600,000	3,500,000	3,850,000	0
Other Service Charges	<u>138,465</u>	<u>115,000</u>	<u>115,000</u>	<u>115,000</u>	<u>115,000</u>	<u>0</u>
TOTAL	<u>\$ 4,182,115</u>	<u>\$ 4,290,000</u>	<u>\$ 4,485,000</u>	<u>\$ 4,385,000</u>	<u>\$ 4,735,000</u>	<u>\$ 0</u>

General Fund Revenues: Continued

	<u>2006 Actual</u>	<u>2007 Budget</u>	<u>2007 Projected</u>	<u>2008 Request</u>	<u>2008 Executive</u>	<u>2008 Adopted</u>
LICENSES AND PERMITS						
Dog Licenses	\$ 40,941	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	0
Cat Licenses	16,798	15,000	15,000	15,000	15,000	0
Bicycle Licenses	31,024	30,000	30,000	30,000	30,000	0
Miscellaneous Licenses	393,682	450,000	450,000	450,000	450,000	0
Liquor Licenses	311,492	295,000	295,000	295,000	295,000	0
Public Health Licenses (a)	698,315	800,000	800,000	0	0	0
Building Permits	4,629,232	4,650,000	4,550,000	4,650,000	4,650,000	0
Reinspection & Extension Fees	97,210	45,000	45,000	45,000	45,000	0
Weights and Measures Permits	127,527	129,000	129,000	129,000	129,000	0
Street Opening Permits	186,781	150,000	150,000	150,000	150,000	0
Other Permits	130,426	40,000	40,000	40,000	40,000	0
TOTAL	<u>\$ 6,663,428</u>	<u>\$ 6,634,000</u>	<u>\$ 6,534,000</u>	<u>\$ 5,834,000</u>	<u>\$ 5,834,000</u>	<u>\$ 0</u>

UNGROUPED REVENUES

Interest on Investments	\$ 8,737,341	\$ 4,500,000	\$ 6,000,000	\$ 6,000,000	\$ 6,000,000	\$ 0
P-Card Rebates	\$ 0	12,000	\$ 64,069	\$ 65,000	\$ 65,000	0
Rentals and Property Leases	668,819	350,000	480,000	427,000	427,000	0
Sale of Property	20,646	0	0	0	0	0
Cable Franchise Revenues	2,126,786	2,050,000	2,200,000	2,200,000	2,200,000	0
TIF Reimbursements	106,400	0	600,000	3,900,000	3,900,000	0
Halloween Revenues	90,884	200,000	125,000	125,000	125,000	0
Miscellaneous Revenues	164,350	250,000	250,000	250,000	307,245	0
TOTAL	<u>\$ 11,915,226</u>	<u>\$ 7,362,000</u>	<u>\$ 9,719,069</u>	<u>\$ 12,967,000</u>	<u>\$ 13,024,245</u>	<u>\$ 0</u>

INTERGOVERNMENTAL REVENUES

State Shared Revenue	\$ 8,552,414	\$ 8,523,188	\$ 8,593,183	\$ 8,562,328	\$ 8,562,328	\$ 0
State Expenditure Restraint	5,272,017	5,208,717	5,181,569	5,466,287	5,466,287	0
State Pmt for Municipal Service	8,314,143	8,732,870	8,800,471	8,659,967	8,659,967	0
State Highway Aid	6,918,824	7,102,480	7,102,480	7,242,480	7,242,480	0
State Recycling Aid	957,942	958,000	956,949	957,000	957,000	0
Computer Reimbursement	1,656,894	1,627,650	1,628,752	1,627,650	1,627,650	0
Fire Insurance Dues	669,251	550,000	630,433	600,000	600,000	0
TOTAL	<u>\$ 32,341,485</u>	<u>\$ 32,702,905</u>	<u>\$ 32,893,837</u>	<u>\$ 33,115,712</u>	<u>\$ 33,115,712</u>	<u>\$ 0</u>

(a) Note: the revenues derived from Public Health Licenses have been incorporated into the budget of the Public Health - Madison and Dane County agency.

2008
EXECUTIVE
OPERATING BUDGET

**PUBLIC, EDUCATIONAL AND GOVERNMENTAL
(PEG) ACCESS FUNDING FROM SUBSCRIBER CONTRIBUTIONS**

PEG Fund	<u>2006 Actual</u>	<u>2007 Budget</u>	<u>2007 Projected</u>	<u>2008 Executive</u>
Fund Balance, January 1	\$ 4,631	\$ 4,799	\$ 4,799	\$ 4,799
SOURCES				
Cable Franchise Fees	398,226	390,000	400,000	414,000
TOTAL SOURCES	\$ 398,226	\$ 390,000	\$ 400,000	\$ 414,000
USES				
WYOU	\$ 132,211	\$ 129,480	\$ 132,800	\$ 139,042
Madison City Channel - Operating Fund	209,344	201,293	207,500	239,568
Madison City Channel - Capital Fund	49,503	52,207	52,680	32,651
Misc. Special Programming	7,000	7,020	7,020	7,538
TOTAL USES	\$ 398,058	\$ 390,000	\$ 400,000	\$ 418,799
Fund Balance, December 31	\$ 4,799	\$ 4,799	\$ 4,799	\$ -

All revenue is from a PEG Access charge of \$0.63 per subscriber per month. In continuing with City policy the PEG Access funds are distributed along the following percentages: WYOU 33.2%, Madison City Channel 65.0% and Misc. Special Programming 1.8%.

The City will enter into a contract with WYOU for its funding. The contract will include programs produced by youth.

The Madison City Channel has an operating budget subsidy of \$256,448. Of the total \$272,219 in PEG funding allocated to the City Channel, \$239,568 is reflected in the operating budget revenues. The balance of this amount, \$32,651 in 2008, is transferred to the MVS Trust Fund for infrastructure purchases. The \$7,538 for Miscellaneous programming is reflected in the Mayor's Office operating budget and is available for coverage of City functions.

Municipal Video Service Trust Fund	<u>2006 Actual</u>	<u>2007 Budget</u>	<u>2007 Projected</u>	<u>2008 Executive</u>
Fund Balance, January 1	\$ 121,431	\$ 88,925	\$ 88,925	\$ 57,105
SOURCES				
Transfer In from PEG Access Fund	49,503	52,207	52,680	32,651
TOTAL SOURCES	\$ 49,503	\$ 52,207	\$ 52,680	\$ 32,651
USES				
Purchased Services	\$ 17,876	\$ -	\$ 20,000	\$ 4,000
Supplies	64,133	-	22,000	13,000
Other Operating Costs	-	-	500	-
Capital Purchases	-	52,207	42,000	50,000
TOTAL USES	\$ 82,009	\$ 52,207	\$ 84,500	\$ 67,000
Fund Balance, December 31	\$ 88,925	\$ 88,925	\$ 57,105	\$ 22,756

2008
EXECUTIVE
OPERATING BUDGET

ROOM TAX FUND

	<u>2006 Actual</u>	<u>2007 Budget</u>	<u>2007 Projected</u>	<u>2008 Executive</u>
Fund Balance, January 1	\$ 1,917,489	\$ 1,961,401	\$ 2,072,022	\$ 1,951,591
Reserved for Bond Requirements	(1,004,346)	(1,004,346)	(1,004,346)	(1,004,346)
Reserved for Event Booking Assistance Commitments	(222,378)	(222,378)	(295,495)	(295,495)
Balance of Unreserved Funds, January 1	<u>\$ 690,765</u>	<u>\$ 734,677</u>	<u>\$ 772,181</u>	<u>\$ 651,750</u>
 SOURCES				
Estimated Total Room Tax Receipts (a)	\$ 7,114,123	\$ 7,945,000	\$ 8,168,964	\$ 8,414,000
Interest Revenue	16,525	15,000	35,000	33,000
TOTAL SOURCES	<u>\$ 7,130,648</u>	<u>\$ 7,960,000</u>	<u>\$ 8,203,964</u>	<u>\$ 8,447,000</u>
 USES				
<u>Monona Terrace:</u>				
Debt Service Payment - Revenue Bond Issue	\$ 991,696	\$ 993,496	\$ 993,496	\$ 994,896
Debt Service Payment - General Obligation Bond Issue	955,465	917,815	917,815	890,615
Operating Subsidy	2,912,452	2,925,631	2,925,631	2,812,862
Capital Purchases	373,614	627,000	627,000	273,500
Subtotal: Monona Terrace	<u>\$ 5,233,227</u>	<u>\$ 5,463,942</u>	<u>\$ 5,463,942</u>	<u>\$ 4,971,873</u>
 <u>Greater Madison Convention and Visitors Bureau:</u>				
Destination Marketing (b)	960,767	1,542,746	1,600,678	1,633,793
Leisure Travel Marketing Promotion	36,181	-	-	-
Estimated Event Booking Assistance Subsidy	91,967	100,000	100,000	100,000
Establishment of Reserve for Event Booking Assistance	-	-	-	-
Subtotal: GMCVB	<u>\$ 1,088,915</u>	<u>\$ 1,642,746</u>	<u>\$ 1,700,678</u>	<u>\$ 1,733,793</u>
 <u>Other:</u>				
Transfers to General Fund for:				
General Purposes	516,542	600,000	600,000	600,000
Overture Operations	-	350,000	350,000	350,000
Rhythm & Booms - City Agency Base Costs	50,153	73,200	73,000	74,679
Rhythm & Booms - Transit Costs	8,458	10,000	10,000	10,000
Madison Arts Commission	67,000	67,000	67,000	67,000
Badger State Games (c)	15,000	20,000	20,000	20,000
Rhythm & Booms - Cash Contribution	11,750	17,775	17,775	17,775
Rhythm & Booms - Costs Above Cap	43,512	-	-	-
Madison Scouts and Capitol Sound	12,000	12,000	12,000	12,000
Civic Promotion	2,675	10,000	10,000	10,000
Subtotal: Other	<u>\$ 727,090</u>	<u>\$ 1,159,975</u>	<u>\$ 1,159,775</u>	<u>\$ 1,161,454</u>
TOTAL USES	<u>\$ 7,049,232</u>	<u>\$ 8,266,663</u>	<u>\$ 8,324,395</u>	<u>\$ 7,867,120</u>
Balance of Unreserved Funds, December 31	<u>\$ 772,181</u>	<u>\$ 428,014</u>	<u>\$ 651,750</u>	<u>\$ 1,231,630</u>

(a) The Room Tax budgeted for 2007 reflects adoption of an ordinance increasing the City of Madison Room Tax rate from 8% to 9% effective January 1, 2007.

(b) In 2007, City contributions to the Greater Madison Convention and Visitors Bureau (GMCVB) to support destination marketing efforts were calculated based on 20% of the actual 2006 room tax collections increased by a factor of 9/8ths, to match the tax rate increase effective at the beginning of 2007. The City negotiated and entered into a 5-year renewable agreement with the GMCVB whereby future year contributions to the GMCVB to support destination marketing efforts will be equal to 20% of the actual prior year room tax collections. Funding increases resulting from the foregoing will be invested, for the purpose of increasing conventions and other events in Madison, in additional resources in the following five areas: convention sales, convention services, marketing, sports development and strategic planning.

(c) The organizers of the Badger State Games (BSG) will work with the Parks Division to explore the use of City of Madison golf courses as the venue for future BSG golf events.

2008
EXECUTIVE
OPERATING BUDGET

CAPITAL REVOLVING FUND

	<u>2006 Actual</u>	<u>2007 Budget</u>	<u>2007 Projected</u>	<u>2008 Executive</u>
Cash Balance (Deficit), January 1	\$ 828,120.00	\$ 1,059,883.00	\$ 1,059,883.00	\$ 875,983.00
Inflows:				
Loan Repayments:				
Interest	67,820	60,000	122,000	55,000
Principal	209,340	70,000	54,000	184,000
Principal Prepayment	-	-	-	30,000
	-	-	-	-
Application Fees	200	-	100	-
	-	-	-	-
	-	-	-	-
Proceeds from Borrowing	-	-	-	-
Total Inflows:	<u>\$ 277,360</u>	<u>\$ 130,000</u>	<u>\$ 176,100</u>	<u>\$ 269,000</u>
Project Outflows:				
Loans:	-	240,000	250,000	1,000,000
	-	-	-	-
	-	-	-	-
Façade Grants	37,149	125,000	100,000	125,000
	-	-	-	-
	-	-	-	-
Staff Costs	8,448	25,000	10,000	10,000
Other	-	-	-	-
Total Outflows:	<u>\$ 45,597</u>	<u>\$ 390,000</u>	<u>\$ 360,000</u>	<u>\$ 1,135,000</u>
Annual Net Cash Flow	<u>\$ 231,763</u>	<u>\$ (260,000)</u>	<u>\$ (183,900)</u>	<u>\$ (866,000)</u>
Cash Balance (Deficit), December 31	<u>\$ 1,059,883</u>	<u>\$ 799,883</u>	<u>\$ 875,983</u>	<u>\$ 9,983</u>

2008
EXECUTIVE
OPERATING BUDGET

AFFORDABLE HOUSING TRUST FUND

	<u>2006 Actual</u>	<u>2007 Budget</u>	<u>2007 Projected</u>	<u>2008 Executive</u>
Fund Balance, January 1	\$ 2,470,160	\$ 2,490,160	\$ 2,508,868	\$ 3,913,648
SOURCES				
<u>Dedicated:</u>				
Private Contributions	\$ -	\$ -	\$ -	\$ -
Payments in Lieu of Program Participation	-	-	-	-
Matching Funds from Federal Trust	-	-	-	-
Loan Repayment Principal	-	-	-	-
Loan Repayment Interest	-	-	-	-
Investment Revenue	113,708	110,000	170,000	195,000
<u>Discretionary:</u>				
Equity Participation Payments	-	-	-	-
Proceeds from Sale of Surplus Property	-	-	944,780	-
Transfer from General Fund (a)	-	300,000	300,000	-
TOTAL SOURCES	<u>\$ 113,708</u>	<u>\$ 410,000</u>	<u>\$ 1,414,780</u>	<u>\$ 195,000</u>
USES				
Loans to Create Affordable Housing	\$ 75,000	\$ 26,250	\$ 10,000	\$ -
Allied Drive Redevelopment	-	-	-	3,000,000
TOTAL USES	<u>\$ 75,000</u>	<u>\$ 26,250</u>	<u>\$ 10,000</u>	<u>\$ 3,000,000</u>
Fund Balance, December 31	<u>\$ 2,508,868</u>	<u>\$ 2,873,910</u>	<u>\$ 3,913,648</u>	<u>\$ 1,108,648</u>
Portion of Balance Authorized for Distribution:				
Total Prior Year Sources Deposited	\$ 368,853	\$ 105,000	\$ 113,708	\$ 1,414,780
Less Loan Repayments	-	-	-	-
Subtotal	<u>\$ 368,853</u>	<u>\$ 105,000</u>	<u>\$ 113,708</u>	<u>\$ 1,414,780</u>
Distribution Proportion	25%	25%	25%	25%
Authorized for Distribution by Ordinance	<u>\$ 92,213</u>	<u>\$ 26,250</u>	<u>\$ 28,427</u>	<u>\$ 353,695</u>

(a) In the Adopted 2006 Budget, the first \$500,000 of any proceeds after the first \$1,000,000 received from the sale of excess City-owned property would have been deposited in this fund. This level of land sales revenue was not achieved and, therefore, no transfer from the General Fund occurred. In addition to the \$300,000 appropriated from the General Fund in 2007, up to \$200,000 of any funds remaining in the Contingent Reserve at the end of 2007 may be used for the Affordable Housing Trust Fund. No transfer from the General Fund is budgeted for 2008.

2008
EXECUTIVE
OPERATING BUDGET

INCLUSIONARY ZONING SPECIAL REVENUE FUND

	<u>2006 Actual</u>	<u>2007 Budget</u>	<u>2007 Projected</u>	<u>2008 Executive</u>
Fund Balance, January 1	\$ 272,236	\$ 669,932	\$ 344,747	\$ 508,200
SOURCES				
Payments in Lieu of Program Participation	\$ 59,980	\$ 374,933	\$ 179,950	\$ -
City Share of Equity on Unit Sales	-	-	-	-
Inclusionary Unit Transfer Fees	-	-	-	-
Private Contributions	-	-	-	-
Investment Revenue	12,531	30,000	17,000	25,000
TOTAL SOURCES	\$ 72,511	\$ 404,933	\$ 196,950	\$ 25,000
USES				
Incentive Payments	\$ -	\$ 502,449	\$ -	\$ -
Purchase of IZ Options	-	-	-	-
Purchase of Lots or Units	-	133,986	-	-
CDBG Administrative Costs	-	33,497	33,497	75,000
TOTAL USES	\$ -	\$ 669,932	\$ 33,497	\$ 75,000
Fund Balance, December 31	\$ 344,747	\$ 404,933	\$ 508,200	\$ 458,200

Note: This fund (SO41) was established by resolution in 2004. No revenues or expenditures occurred in that year, nor were any included in the 2005 Adopted Budget. Guidelines for the expenditure of funds from this account were adopted by the Common Council in 2005 (RES-05-00692). Expenditures from this fund not enumerated above would require separate Common Council budget authorization.

Actual or Anticipated "In Lieu" Sources

417 W Dayton - Capitol Bassett	\$ -	\$ -	\$ 30,000	\$ -
Block 51 - Capitol West	59,980	89,970	149,950	-
University Square	-	284,963	-	-
Other	-	-	-	-
	\$ 59,980	\$ 374,933	\$ 179,950	\$ -

2008
EXECUTIVE
OPERATING BUDGET

CITY INSURANCE FUND

	2006 Actual	2007 Budget	2007 Projected	2008 Executive
Cash and Other Assets	\$ 5,268,607	\$ 5,498,011	\$ 5,375,446	\$ 5,496,346
Claims Payable and Other Liabilities	<u>(4,237,406)</u>	<u>(4,200,000)</u>	<u>(4,564,968)</u>	<u>(4,200,000)</u>
Net Assets: January 1	\$ 1,031,201	\$ 1,298,011	\$ 810,478	\$ 1,296,346
REVENUES				
Billings to Departments	1,004,070	1,000,000	1,000,000	1,000,000
Interest Income	24,648	25,000	25,000	25,000
Insurance Recoveries	45,929	40,000	310,000	40,000
Miscellaneous Revenue	54,684	30,000	30,000	30,000
WMMIC Dividend	<u>469,300</u>	<u>400,000</u>	<u>400,000</u>	<u>400,000</u>
Total Revenues	1,598,631	1,495,000	1,765,000	1,495,000
EXPENSES				
Liability Premium	382,616	400,000	298,661	350,000
Property Premium	324,573	320,000	340,000	350,000
Other Premiums	52,409	50,000	55,099	60,000
Claims	118,033	300,000	450,000	200,000
Reserve Adjustment	763,683	0	0	0
Interest Expense	65,360	32,634	35,372	0
Miscellaneous Expense	<u>112,680</u>	<u>93,000</u>	<u>100,000</u>	<u>150,000</u>
Total Expenses	1,819,354	1,195,634	1,279,132	1,110,000
Net Assets: December 31	\$ 810,478	\$ 1,597,377	\$ 1,296,346	\$ 1,681,346
Net Asset Goal	<u>\$ 1,900,000</u>	<u>\$ 1,900,000</u>	<u>\$ 1,900,000</u>	<u>\$ 1,900,000</u>
Surplus (Deficiency)	<u>\$ (1,089,522)</u>	<u>\$ (302,623)</u>	<u>\$ (603,654)</u>	<u>\$ (218,654)</u>

Note on Reserve Policy:

The City's Insurance Fund reserve policy is to maintain a net asset balance equal to or greater than the current year aggregate self-insured retention (SIR) contained in the City's liability insurance coverage as established by Wisconsin Municipal Mutual Insurance Company (WMMIC) policy.

The City of Madison aggregate SIR for 2007 is \$1.9 million. Based on the reserve policy, the Insurance Fund is expected to be deficient by \$218,654 at the end of 2008.

2008
EXECUTIVE
OPERATING BUDGET

CITY WORKERS COMPENSATION FUND

	<u>2006 Actual</u>	<u>2007 Budget</u>	<u>2007 Projected</u>	<u>2008 Executive</u>
Cash and Other Assets	\$ 2,728,202	\$ 4,850,617	\$ 4,054,336	\$ 9,000,000
Claims Payable and Other Liabilities	<u>(6,902,584)</u>	<u>(6,900,000)</u>	<u>(9,225,971)</u>	<u>(9,587,421)</u>
Net Assets: January 1	(4,174,382)	(2,049,383)	(5,171,635)	(587,421)
 REVENUES				
Billings to Departments	2,502,628	3,000,000	3,000,000	3,000,000
General Fund Appropriation	2,400,000	0	5,000,000	0
Misc. Revenue (3rd Party Subrogation)	<u>26,961</u>	<u>37,000</u>	<u>40,668</u>	<u>40,000</u>
Total Revenue	4,929,589	3,037,000	8,040,668	3,040,000
 EXPENSES				
Workers' Compensation Losses Paid	3,140,479	2,400,000	3,000,000	3,000,000
Actuarial Reserve Adjustment	2,311,924	0	0	0
Legal Services	68,375	30,000	50,000	50,000
Outside Services	226,458	200,000	215,000	225,000
Insurance	<u>179,606</u>	<u>180,000</u>	<u>191,454</u>	<u>200,000</u>
Total Expenses	5,926,842	2,810,000	3,456,454	3,475,000
 Net Assets: December 31	 \$ (5,171,635)	 \$ (1,822,383)	 \$ (587,421)	 \$ (1,022,421)
Net Asset Goal	<u>\$ 500,000</u>	<u>\$ 550,000</u>	<u>\$ 550,000</u>	<u>\$ 550,000</u>
Deficiency	<u>\$ (5,671,635)</u>	<u>\$ (2,372,383)</u>	<u>\$ (1,137,421)</u>	<u>\$ (1,572,421)</u>

Note on Workers Compensation Fund Policy:

The City's Workers Compensation Fund policy is to maintain a net asset balance equal to or greater than the current self-insured retention (SIR) contained in the City's excess Workers Compensation insurance policy. In 2007, the SIR increased from \$500,000 to \$550,000. In 2006, an actuarial review of past claims resulted in a required reserve balance increase of \$2,311,924.

At the end of 2004, \$2,270,000 was appropriated from the General Fund to the Workers Compensation Fund to reduce the projected net asset deficiency. At the end of 2005, an additional \$496,100 was appropriated from the General Fund. Another \$2,400,000 was appropriated from the General Fund at the end of 2006. Projections for 2007 include an additional General Fund appropriation of \$5,000,000, which would reduce the projected deficiency to \$1.137 million at the end of 2007, and a 2008 budgeted deficiency of \$1.57 million.

INTRODUCTION TO AGENCY BUDGETS

Budget Requests: Target and Supplemental

Agencies were instructed to submit a 2008 budget request that was equal to 97 percent of the 2007 adopted budget. Some agencies were given adjusted targets in recognition of additional funding needed to maintain the current level of service. Agencies could also submit supplemental budget requests to continue existing services, expand or increase existing services, or fund new initiatives. The narrative on the first page of each agency budget presents the total cost of all supplemental requests submitted by that agency. A complete list of these individual supplemental requests is available as a separate document.

Budget Supplement Document

As in past years, the "Budget Supplement" is available as a separate document. It includes detailed information by agency for permanent salaries, minor object codes, inter-agency billings, and capital assets.

Enterprise Funds

The operating budget includes revenue and expenditure information pertaining to several City enterprises. Operations of the Parking Utility, Sewer Utility and Water Utility have historically been fully supported by enterprise revenues and have required no General Fund subsidy or contribution. Since 1998, there has been no subsidy for the Golf Enterprise. The budget contains appropriations to other enterprises including Metro Transit and Monona Terrace (from the Room Tax Fund). Historically, the actual appropriations to these enterprises have been adjusted based on the results of annual operations.

Beginning in 1997, those enterprises subsidized by the General Fund received an appropriation consistent with the budgeted level. Savings resulting from lower than anticipated expenses, and revenues generated in excess of budgeted levels are maintained in the individual enterprise operating funds. This change in policy affords enterprise managers the opportunity to utilize positive budget variances to benefit future year operations. It also builds capacity to respond to future budget shortfalls from enterprise resources, without affecting General Fund expenditure levels.

Effective June 28, 2001, the Civic Center was transferred to the Overture Development Corporation and is now part of the development project known as the Overture Center. The budget includes the City's subsidy to the Overture Center, as specified by the Operation and Cooperation Agreement between the City and the Madison Cultural Arts District.

The 2002 Adopted Operating Budget recognized for the first time the Stormwater Utility as a distinct agency. This agency is entirely supported by enterprise revenues, and requires no General Fund subsidy or contribution.

New Budget Presentations in 2008

The Landfill budget is presented for the first time in the Operating Budget. It was previously included in the Capital Budget. Most anticipated major remediation projects have been completed, and the agency is now primarily engaged in monitoring and maintaining existing landfills. This agency is entirely supported by the landfill remediation fee, reserves generated and interest revenues; it requires no General Fund subsidy or contribution.

The Capital Revolving Fund cash flow statement has been added to the Summaries section of the Operating Budget.