

**CITY OF MADISON
VISION AND MISSION STATEMENTS**

Vision Statement:

The City of Madison will be a safe and healthy place for all to live, learn, work and play.

Mission Statement:

The City of Madison, through the efforts of dedicated employees and elected officials, will deliver the highest quality services and provide a fair and orderly system of governance for our citizens and visitors.

GENERAL BUDGET POLICY

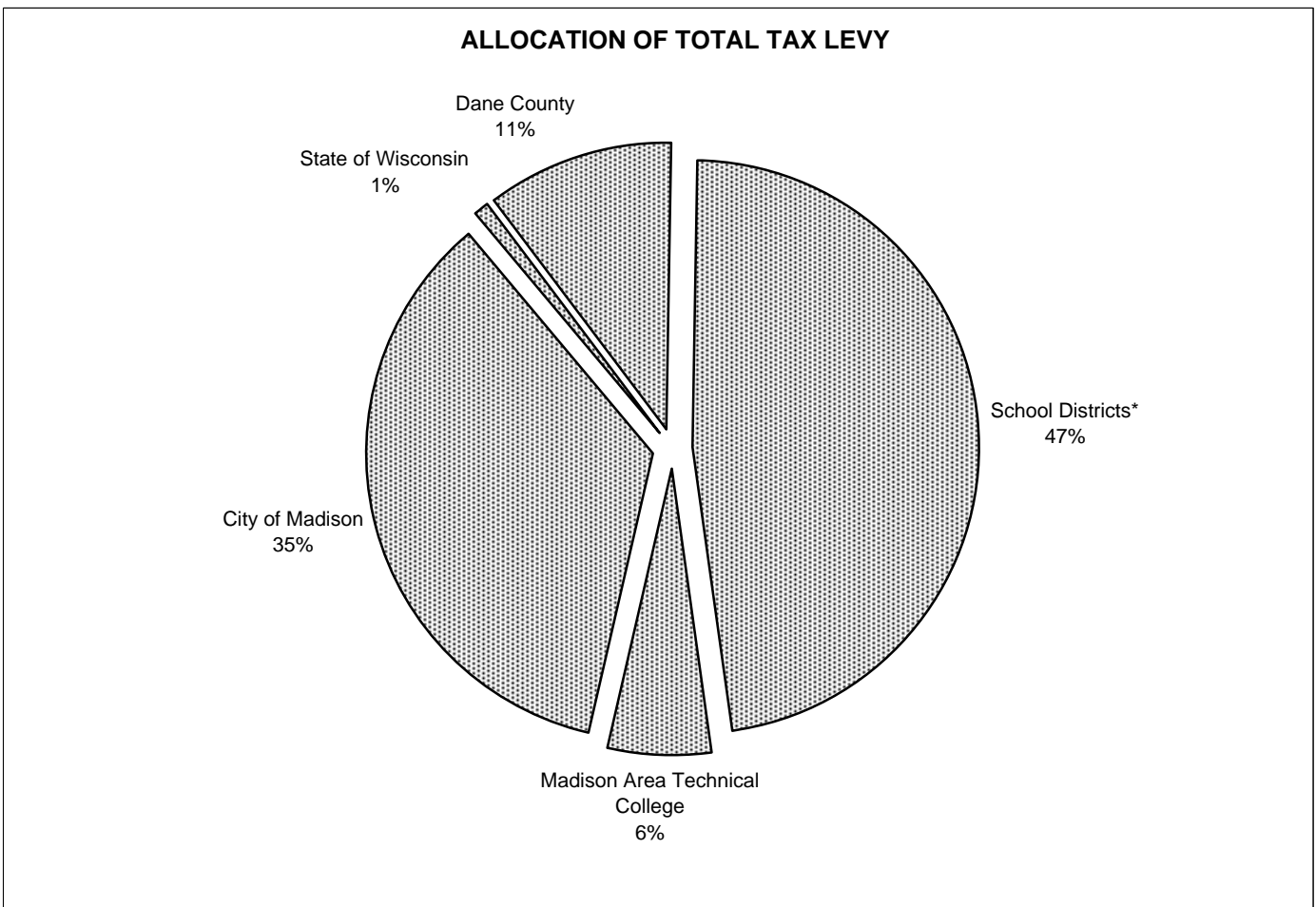
To avoid the creation of future structural budget deficits, the City of Madison will not use one-time revenue sources to fund ongoing operating expenses.

2009
ADOPTED
OPERATING BUDGET

SUMMARY OF LOCAL PROPERTY TAX LEVIES

<u>Taxing Jurisdiction</u>	<u>2007</u>		<u>2008</u>		<u>2009</u>	
	<u>Levy</u>	<u>Mills</u>	<u>Levy</u>	<u>Mills</u>	<u>Levy</u>	<u>Mills</u>
State of Wisconsin	\$ 3,726,291	0.1807	\$ 3,786,082	0.1742	\$ 3,921,141	0.1745
Dane County	46,346,254	2.3351	46,724,216	2.2405	49,311,992	2.2367
School Districts*	203,613,571	10.3052	214,659,881	10.3448	221,985,146	10.0846
Madison Area Technical College	24,751,152	1.2471	25,662,537	1.2306	27,461,576	1.2456
City of Madison	<u>143,124,913</u>	<u>7.2111</u>	<u>152,733,336</u>	<u>7.3237</u>	<u>165,389,781</u>	<u>7.5015</u>
Total Tax Levy	421,562,181	21.2792	443,566,052	21.3138	468,069,636	21.2429
State Tax Credit	<u>(32,533,538)</u>	<u>(1.5772)</u>	<u>(36,251,433)</u>	<u>(1.6676)</u>	<u>(39,880,620)</u>	<u>(1.7746)</u>
Net Tax Levy	<u>\$ 389,028,643</u>	<u>19.7020</u>	<u>\$ 407,314,619</u>	<u>19.6462</u>	<u>\$ 428,189,016</u>	<u>19.4683</u>

*Eight different school districts levy taxes on property within the boundaries of the City of Madison. The levy amount shown is the total of all school levies applicable to property within the City. The mill rate shown is that of the Madison Metropolitan School District.



2009
ADOPTED
OPERATING BUDGET

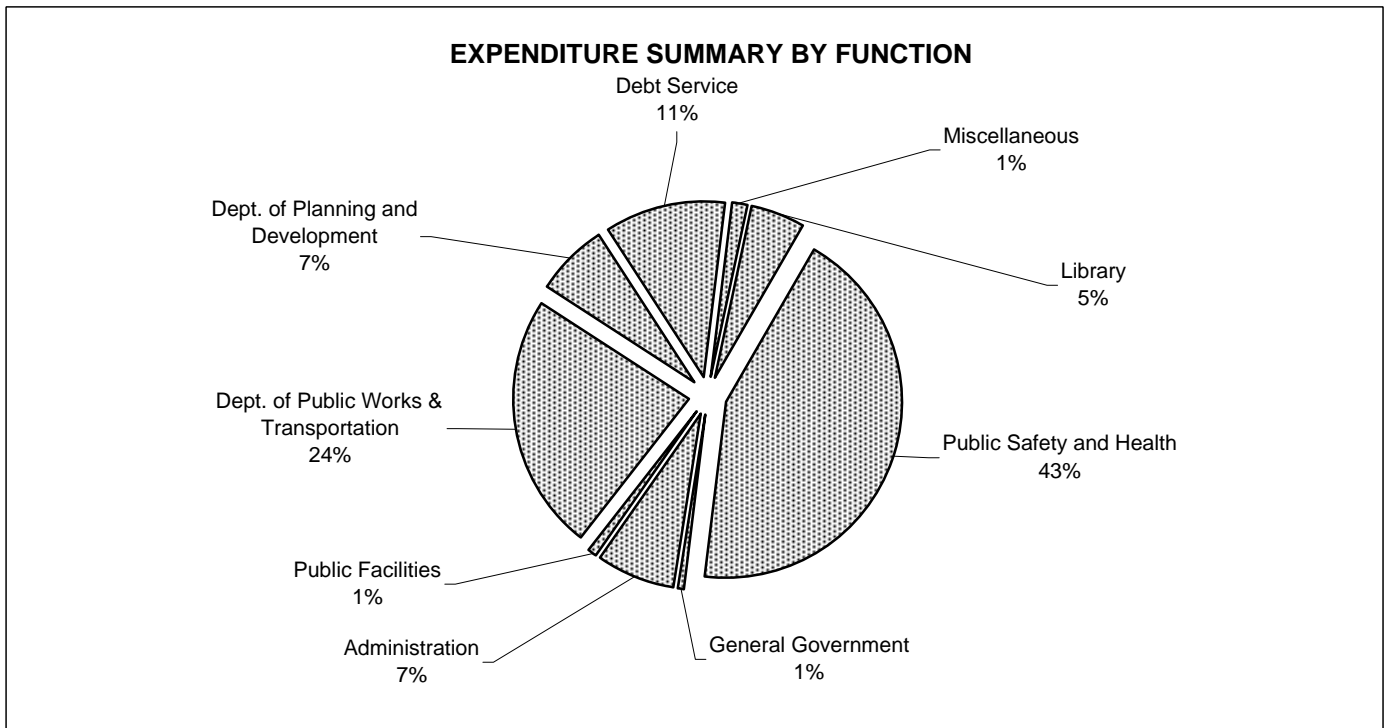
CITY TAX RATE COMPUTATION

	<u>2008 Budget</u>	<u>2009 Executive</u>	<u>2009 Adopted</u>
ASSESSED VALUE			
Real Property:			
Residential	\$ 14,329,958,500	\$ 14,661,892,800	\$ 14,650,450,000
Commercial	6,463,530,600	6,803,397,400	6,803,581,400
Agricultural	10,352,200	11,896,000	11,938,000
Manufacturing	<u>287,307,400</u>	<u>273,281,200</u>	<u>273,237,500</u>
Total Real Property	\$ 21,091,148,700	\$ 21,750,467,400	\$ 21,739,206,900
Personal Property:			
Locally Assessed	576,241,000	651,293,500	649,074,700
Manufacturing	71,237,500	82,591,500	84,428,600
Board of Review Adjustments	<u>0</u>	<u>(16,300,000)</u>	<u>0</u>
Total Assessable Property	\$ 21,738,627,200	\$ 22,468,052,400	\$ 22,472,710,200
Less TIF Increment Value	<u>(883,902,060)</u>	<u>(436,396,100)</u>	<u>(424,974,070)</u>
Net Taxable Property	<u>\$ 20,854,725,140</u>	<u>\$ 22,031,656,300</u>	<u>\$ 22,047,736,130</u>
BUDGETED REVENUES AND EXPENDITURES			
General Fund Expenditures	\$ 213,335,352	\$ 226,101,012	\$ 226,353,565
Net Library Fund Expenditures	<u>11,113,220</u>	<u>11,768,320</u>	<u>11,798,733</u>
Total Expenditures	<u>\$ 224,448,572</u>	<u>\$ 237,869,331</u>	<u>\$ 238,152,298</u>
Total Revenues	69,715,236	69,738,292	69,762,517
Fund Balance Applied	<u>2,000,000</u>	<u>3,300,000</u>	<u>3,000,000</u>
Total Revenues and Fund Balance	<u>\$ 71,715,236</u>	<u>\$ 73,038,292</u>	<u>\$ 72,762,517</u>
PROPERTY TAX LEVY	<u>\$ 152,733,336</u>	<u>\$ 164,831,039</u>	<u>\$ 165,389,781</u>
MILL RATE	<u>7.3237</u>	<u>7.4816</u>	<u>7.5015</u>
General Fund Portion	6.7908	6.9474	6.9663
Library Portion	0.5329	0.5342	0.5352
Average Home Value	\$246,062	\$247,974	\$247,974
Taxes on Average Home	\$1,802.08	\$1,855.24	\$1,860.18

2009
ADOPTED
OPERATING BUDGET

EXPENDITURE SUMMARY BY FUNCTION

	<u>2007 Actual</u>	<u>2008 Budget</u>	<u>2008 Projected</u>	<u>2009 Request</u>	<u>2009 Executive</u>	<u>2009 Adopted</u>
Public Safety and Health	\$ 92,179,778	\$ 97,066,688	\$ 97,874,330	\$ 101,457,531	\$ 101,272,391	\$ 103,762,205
General Government	1,413,826	1,693,580	1,693,580	1,682,343	1,601,221	1,651,503
Administration	14,950,683	16,858,638	16,822,285	16,522,922	16,420,768	16,961,183
Public Facilities	1,681,510	1,720,185	1,720,185	1,790,712	1,795,873	1,795,873
Dept. of Public Works & Transp.	53,406,066	54,291,111	55,483,274	55,890,238	55,340,513	56,607,811
Dept. of Planning and Developmt.	13,582,192	15,312,405	15,308,925	15,564,114	15,257,806	15,858,040
Debt Service	20,513,055	21,607,727	21,607,727	25,979,820	25,979,820	25,979,820
Miscellaneous	5,407,664	4,785,019	2,381,485	9,296,046	8,432,620	3,737,130
TOTAL GENERAL FUND	\$ 203,134,775	\$ 213,335,352	\$ 212,891,790	\$ 228,183,726	\$ 226,101,012	\$ 226,353,565
Library	9,966,910	11,113,220	11,113,220	11,624,423	11,768,320	11,798,733
TOTAL EXPENDITURES	\$ 213,101,685	\$ 224,448,572	\$ 224,005,010	\$ 239,808,149	\$ 237,869,331	\$ 238,152,298



2009
ADOPTED
OPERATING BUDGET

AGENCY BUDGETS BY FUNCTION

	<u>2007 Actual</u>	<u>2008 Budget</u>	<u>2008 Projected</u>	<u>2009 Request</u>	<u>2009 Executive</u>	<u>2009 Adopted</u>
PUBLIC SAFETY AND HEALTH						
Fire	\$ 35,599,634	\$ 38,001,068	\$ 38,195,511	\$ 41,220,947	\$ 40,762,281	\$ 41,570,914
Police	50,540,747	54,569,458	55,124,458	56,001,500	56,013,690	57,692,615
Public Health-Madison and Dane County	<u>6,039,397</u>	<u>4,496,162</u>	<u>4,554,361</u>	<u>4,235,084</u>	<u>4,496,420</u>	<u>4,498,676</u>
TOTAL	<u>\$ 92,179,778</u>	<u>\$ 97,066,688</u>	<u>\$ 97,874,330</u>	<u>\$ 101,457,531</u>	<u>\$ 101,272,391</u>	<u>\$ 103,762,205</u>
 GENERAL GOVERNMENT						
Common Council	\$ 335,787	\$ 351,499	\$ 351,499	\$ 357,272	\$ 357,272	\$ 361,707
Mayor	1,053,672	1,211,283	1,211,283	1,201,609	1,195,958	1,232,846
Municipal Court	<u>24,366</u>	<u>130,798</u>	<u>130,798</u>	<u>123,462</u>	<u>47,991</u>	<u>56,950</u>
TOTAL	<u>\$ 1,413,826</u>	<u>\$ 1,693,580</u>	<u>\$ 1,693,580</u>	<u>\$ 1,682,343</u>	<u>\$ 1,601,221</u>	<u>\$ 1,651,503</u>
 ADMINISTRATION						
Department of Civil Rights	\$ 1,251,053	\$ 1,439,218	\$ 1,449,089	\$ 1,420,933	\$ 1,396,910	\$ 1,443,040
Attorney	2,304,487	2,585,183	2,585,183	2,575,715	2,582,799	2,678,052
Assessor	1,894,692	2,137,167	2,137,167	2,139,003	2,164,591	2,231,958
Clerk	875,263	1,260,776	1,260,776	1,063,018	1,063,018	1,079,855
Treasurer	446,376	509,534	509,534	497,618	497,618	512,375
Madison City Channel	264,028	274,147	274,147	268,373	235,433	259,977
Comptroller	2,455,684	2,716,810	2,671,748	2,644,795	2,607,766	2,709,106
Information Technology	3,649,450	4,066,502	4,065,340	4,060,185	4,060,185	4,177,859
Human Resources	<u>1,809,650</u>	<u>1,869,300</u>	<u>1,869,300</u>	<u>1,853,282</u>	<u>1,812,448</u>	<u>1,868,961</u>
TOTAL	<u>\$ 14,950,683</u>	<u>\$ 16,858,638</u>	<u>\$ 16,822,285</u>	<u>\$ 16,522,922</u>	<u>\$ 16,420,768</u>	<u>\$ 16,961,183</u>

Agency Budgets by Function: Continued

	<u>2007 Actual</u>	<u>2008 Budget</u>	<u>2008 Projected</u>	<u>2009 Request</u>	<u>2009 Executive</u>	<u>2009 Adopted</u>
PUBLIC FACILITIES						
Overture Center	\$ 1,681,510	\$ 1,720,185	\$ 1,720,185	\$ 1,790,712	\$ 1,795,873	\$ 1,795,873
Monona Terrace	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL	<u>\$ 1,681,510</u>	<u>\$ 1,720,185</u>	<u>\$ 1,720,185</u>	<u>\$ 1,790,712</u>	<u>\$ 1,795,873</u>	<u>\$ 1,795,873</u>

DEPARTMENT OF PUBLIC WORKS AND TRANSPORTATION

Public Works & Transportation	\$ 10,944	\$ 11,024	\$ 11,024	\$ 11,024	\$ 11,024	\$ 11,064
Engineering	3,514,926	3,855,984	3,855,984	3,794,614	3,603,367	3,970,741
Sewer Utility	0	0	0	0	0	0
Stormwater Utility	0	0	0	0	0	0
Landfill	0	0	0	0	0	0
Parks	13,946,506	14,460,881	14,460,881	14,403,611	14,475,997	14,969,653
Municipal Pool	0	0	0	0	0	0
Golf Enterprise	0	0	0	0	0	0
Streets	21,499,516	20,966,443	22,158,606	21,105,781	20,876,480	22,194,198
Water Utility	0	0	0	0	0	0
Metro Transit	10,104,114	9,766,712	9,766,712	10,592,523	10,176,375	10,176,375
Traffic Engineering	4,330,059	5,230,067	5,230,067	5,271,274	5,162,550	5,285,781
Parking Utility	0	0	0	0	0	0
Fleet Service	<u>0</u>	<u>0</u>	<u>0</u>	<u>711,411</u>	<u>1,034,721</u>	<u>0</u>
TOTAL	<u>\$ 53,406,066</u>	<u>\$ 54,291,111</u>	<u>\$ 55,483,274</u>	<u>\$ 55,890,238</u>	<u>\$ 55,340,513</u>	<u>\$ 56,607,811</u>

DEPARTMENT OF PLANNING AND DEVELOPMENT

Office of the Director of Planning	\$ 720,174	\$ 517,563	\$ 517,563	\$ 537,385	\$ 515,620	\$ 533,950
Planning Division	1,815,343	2,464,673	2,464,673	2,357,461	2,343,900	2,431,175
Building Inspection Division	3,641,850	4,022,144	4,022,144	4,067,080	3,949,568	4,058,347
Economic Development Division	817,708	1,276,427	1,276,427	1,374,867	1,193,016	1,254,445
CDA Housing Operations	50,329	48,819	48,819	50,484	50,484	50,484
CDA Redevelopment	0	0	0	0	299,852	299,852
Community Development Division	0	77,744	77,744	128,292	130,910	135,327
Community Dev. Block Grant	743,604	736,148	732,668	788,103	766,019	894,395
Community Services	5,397,304	5,743,148	5,743,148	5,833,842	5,584,837	5,763,711
Senior Center	<u>395,879</u>	<u>425,739</u>	<u>425,739</u>	<u>426,600</u>	<u>423,600</u>	<u>436,354</u>
TOTAL	<u>\$ 13,582,192</u>	<u>\$ 15,312,405</u>	<u>\$ 15,308,925</u>	<u>\$ 15,564,114</u>	<u>\$ 15,257,806</u>	<u>\$ 15,858,040</u>

LIBRARY	<u>\$ 9,966,910</u>	<u>\$ 11,113,220</u>	<u>\$ 11,113,220</u>	<u>\$ 11,624,423</u>	<u>\$ 11,768,320</u>	<u>\$ 11,798,733</u>
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2009
ADOPTED
OPERATING BUDGET

GENERAL OBLIGATION DEBT SERVICE SUMMARY

	2008 BUDGET			2009 ADOPTED		
	Principal	Interest	Total	Principal	Interest	Total
TYPE OF DEBT						
General Obligation Bonds	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Promissory Notes	30,805,000	7,396,999	38,201,999	33,945,000	8,847,757	42,792,757
Land Contracts and Mortgages	0	0	0	0	0	0
State Trust Fund Loans	358,481	1,284,982	1,643,463	442,277	1,262,651	1,704,928
Paying Agent Fees	0	10,000	10,000	0	10,000	10,000
Note Anticipation Notes	0	0	0	0	0	0
TOTAL	<u>\$ 31,163,481</u>	<u>\$ 8,691,981</u>	<u>\$ 39,855,462</u>	<u>\$ 34,387,277</u>	<u>\$ 10,120,408</u>	<u>\$ 44,507,685</u>

SOURCE OF FUNDS

Transit Utility	\$ 884,303	\$ 397,801	\$ 1,282,104	\$ 961,066	\$ 417,916	\$ 1,378,982
Golf Courses	69,695	9,609	79,304	8,708	7,867	16,575
TIF Districts	1,954,477	606,380	2,560,857	2,609,877	848,789	3,458,666
Madison Public Library	686,226	242,104	928,330	833,550	267,805	1,101,355
Room Tax	735,000	155,616	890,616	720,000	133,564	853,564
CDBG	366,752	32,629	399,381	2,163	6,174	8,337
Fleet Service	3,758,085	902,775	4,660,860	3,704,985	843,269	4,548,254
Stormwater Utility	2,477,754	658,011	3,135,765	2,608,294	650,920	3,259,214
Water Utility	20,790	74,540	95,330	25,656	73,245	98,901
Overture Center	5,694	20,417	26,111	7,027	20,062	27,089
Monona Terrace	7,665	27,482	35,147	9,459	27,005	36,464
Housing Operations	8,353	29,950	38,303	10,309	29,430	39,739
Madison/Dane Co Health	20,040	8,417	28,457	43,988	16,460	60,448
Interest Earnings	0	1,000,000	1,000,000	0	1,000,000	1,000,000
Special Debt Reserves	80,500	6,670	87,170	128,100	26,170	154,270
General Debt Reserves	3,000,000	0	3,000,000	1,975,086	510,921	2,486,007
TOTAL NON-GENERAL FUND	<u>\$ 14,075,334</u>	<u>\$ 4,172,401</u>	<u>\$ 18,247,735</u>	<u>\$ 13,648,268</u>	<u>\$ 4,879,597</u>	<u>\$ 18,527,865</u>
General Fund Portion	<u>\$ 17,088,147</u>	<u>\$ 4,519,580</u>	<u>\$ 21,607,727</u>	<u>\$ 20,739,009</u>	<u>\$ 5,240,811</u>	<u>\$ 25,979,820</u>

2009
ADOPTED
OPERATING BUDGET

STATEMENT OF INDEBTEDNESS AND DEBT SERVICE

SUMMARY BY PURPOSE OF ISSUE

<u>Purpose</u>	<u>Principal, 2009</u>			<u>Interest Payable 2009</u>
	<u>Outstanding January 1</u>	<u>Payable</u>	<u>Outstanding December 31</u>	
Promissory Notes & State Trust Fund Loans				
Streets	\$ 79,759,816	\$ 12,649,255	\$ 67,110,561	\$ 3,077,461
Parks Improvements	9,436,151	1,684,783	7,751,368	361,915
Land Acquisition	132,023	50,510	81,514	4,646
Public Buildings	13,512,240	1,679,107	11,833,133	531,309
Equipment Purchase	17,148,452	2,719,271	14,429,182	669,897
Planning & Development	7,083,349	961,623	6,121,726	262,738
Refuse Reduction & Landfill	24,999	5,003	19,996	905
Police	5,169,074	1,227,505	3,941,569	209,946
Fire	7,951,234	1,453,124	6,498,110	301,447
Retirement Fund	15,438,992	283,917	15,155,076	810,547
Total General Purposes	<u>\$ 155,656,330</u>	<u>\$ 22,714,095</u>	<u>\$ 132,942,235</u>	<u>\$ 6,230,811</u>
TIF Districts	20,817,245	2,609,877	18,207,368	848,789
Library	6,445,762	833,550	5,612,212	267,805
Overture Center	382,134	7,027	375,107	20,062
Monona Terrace	514,373	9,459	504,914	27,005
Golf Enterprise	153,273	8,708	144,565	7,867
Fleet Service	21,526,262	3,704,985	17,821,277	843,269
Transit Utility	9,398,301	961,066	8,437,235	417,916
Stormwater Utility	16,789,444	2,608,294	14,181,150	650,920
Water Utility	1,395,149	25,656	1,369,493	73,245
Public Health of Madison and Dane County	419,843	43,988	375,855	16,460
CDBG	117,596	2,163	115,433	6,174
Housing Operations	560,573	10,309	550,264	29,430
Room Tax	4,190,000	720,000	3,470,000	133,564
Debt Service Reserves	659,200	128,100	531,100	537,092
Total Non-General Purposes	<u>\$ 83,369,155</u>	<u>\$ 11,673,182</u>	<u>\$ 71,695,973</u>	<u>\$ 3,879,598</u>
General Obligation Bonds	0	0	0	0
Land Contracts & Mortgages	0	0	0	0
TOTAL G.O. DEBT	<u>\$ 239,025,485</u>	<u>\$ 34,387,277</u>	<u>\$ 204,638,208</u>	<u>\$ 10,110,409</u>
Paying Agent Fees	0	0	0	10,000
	<u>\$ 239,025,485</u>	<u>\$ 34,387,277</u>	<u>\$ 204,638,208</u>	<u>\$ 10,120,409</u>
Revenue Debt	116,457,656	6,135,848	110,321,808	5,194,129
TOTAL	<u>\$ 355,483,141</u>	<u>\$ 40,523,125</u>	<u>\$ 314,960,016</u>	<u>\$ 15,314,538</u>

2009
ADOPTED
OPERATING BUDGET

MISCELLANEOUS APPROPRIATIONS

	<u>2007 Actual</u>	<u>2008 Budget</u>	<u>2008 Projected</u>	<u>2009 Request</u>	<u>2009 Executive</u>	<u>2009 Adopted</u>
SUPPLEMENTAL COMPENSATION						
Domestic Partner Health Ins.	\$ 131,402	\$ 137,000	\$ 158,203	\$ 175,000	\$ 175,000	\$ 175,000
Sick Leave Escrow	1,820,980	2,022,000	1,962,343	2,022,000	1,952,000	1,952,000
Salary Continuation Insurance	882,058	905,000	927,744	956,000	956,000	956,000
Unemployment Insurance	315,694	335,000	335,194	346,000	346,000	496,000
Metro Licenses/Certifications	0	2,172	0	0	0	2,000
Health Insurance*	23,626,805	26,530,000	26,257,335	28,090,092	28,105,092	28,215,500
Group Life Insurance	35,781	37,000	35,992	38,000	38,000	38,000
Wisconsin Retirement System	21,016,626	22,325,116	21,895,522	22,469,336	22,407,476	22,974,451
Social Security	10,462,374	11,360,258	10,682,459	11,455,311	11,431,392	11,694,865
Police and Fire Disability	746,222	755,000	764,398	788,000	788,000	788,000
Flexible Benefits Cost	4,451	27,000	14,000	14,000	14,000	14,000
Prior Police & Fire Pension Plan	515,969	516,000	471,103	472,000	472,000	472,000
Local 311 Retiree Health Insurance	240,927	249,000	248,155	256,000	256,000	256,000
Local 236 Retiree Health Insurance	168,578	174,000	173,635	179,000	179,000	179,000
Local 695 Retiree Health Insurance	303,000	303,000	303,000	303,000	303,000	303,000
MPPOA Retiree Health Insurance	264,669	264,000	275,382	284,000	284,000	284,000
Bus Pass Subsidy	99,175	95,000	108,341	109,000	109,000	109,000
TOTAL FRINGE BENEFITS	<u>\$ 60,634,711</u>	<u>\$ 66,036,546</u>	<u>\$ 64,612,806</u>	<u>\$ 67,956,739</u>	<u>\$ 67,815,960</u>	<u>\$ 68,908,816</u>
Less Allocation to Agencies	<u>60,522,957</u>	<u>65,495,106</u>	<u>64,195,106</u>	<u>66,467,229</u>	<u>66,348,683</u>	<u>68,188,030</u>
Net Benefits Appropriation	\$ 111,754	\$ 541,440	\$ 417,700	\$ 1,489,510	\$ 1,467,277	\$ 720,786
General Wage Increase Not Allocated to Agency Budgets	<u>0</u>	<u>816,794</u>	<u>0</u>	<u>4,248,969</u>	<u>4,240,161</u>	<u>7,467</u>
TOTAL SUPPLEMENTAL COMPENSATION	<u>\$ 111,754</u>	<u>\$ 1,358,234</u>	<u>\$ 417,700</u>	<u>\$ 5,738,479</u>	<u>\$ 5,707,438</u>	<u>\$ 728,253</u>
DIRECT APPROPRIATION TO CAPITAL / SPECIAL REVENUE						
	<u>\$ 200,000</u>	<u>\$ 565,385</u>	<u>\$ 565,385</u>	<u>\$ 565,385</u>	<u>\$ 0</u>	<u>\$ 0</u>

* The budgeted employer health insurance cost includes deduction of a monthly premium contribution of \$20 per family and \$10 per single plan for the members of Compensation Groups 21 (Agency Managers), 18 (Professional and Supervisory), 44 (Transit Professional and Supervisory), and 19 (Elected and Appointed Officials). Total contributions are estimated at \$87,360 per year.

Miscellaneous Appropriations: Continued

	<u>2007</u> <u>Actual</u>	<u>2008</u> <u>Budget</u>	<u>2008</u> <u>Projected</u>	<u>2009</u> <u>Request</u>	<u>2009</u> <u>Executive</u>	<u>2009</u> <u>Adopted</u>
OTHER DIRECT APPROPRIATIONS						
Martin Luther King Holiday	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
Martin Luther King Awards	1,169	1,000	1,000	1,000	1,000	1,000
Sister City Program (a)	8,734	10,000	10,000	10,000	0	0
Planning Resources	15,496	15,000	15,000	15,000	15,000	15,000
Police and Fire Commission	42,150	30,000	30,000	30,000	30,000	30,000
Special Chgs-Rescinded Taxes	123,913	71,923	71,923	41,774	41,774	41,774
Taxes and Special Assessments	14,497	50,000	50,000	50,000	50,000	50,000
Revenue Sharing Payments	248,636	417,053	417,053	418,163	418,163	418,163
Zoo	369,772	350,887	350,887	370,000	370,000	359,280
Federal Liaison	26,423	27,500	27,500	27,500	27,500	27,500
State Liaison	0	0	0	0	30,000	30,000
City Memberships	80,509	90,000	90,000	90,000	43,000	43,000
THRIVE	18,000	18,000	18,000	18,000	18,000	18,000
Youth Conservation	10,500	25,500	25,500	25,500	25,500	25,500
Miscellaneous Litigation	7,421	0	0	0	0	0
Improvement Initiatives (b)	15,986	20,000	20,000	20,000	25,000	25,000
CCB Bldg. Mtn.--New Charges	2,739	6,292	6,292	10,000	10,000	20,590
Emerging Neighborhoods (c)	12,360	200,000	200,000	200,000	50,000	50,000
Workers Comp. Fund	4,031,605	0	0	0	0	0
Clean Air Coalition	6,000	6,000	6,000	6,000	6,000	6,000
Wind Power (d)	17,000	57,245	57,245	57,245	57,245	57,245
Transit for Jobs (e)	0	0	0	0	80,000	80,000
Other	6,000	0	0	0	0	0
Justice for Patty	35,000	0	0	0	0	0
Sick Leave for Hourly Employees	0	63,000	0	0	0	60,000
State Power Plant Study	0	0	0	0	25,000	25,000
Prior Year Encumbrances (f)	0	400,000	0	400,000	400,000	400,000
Affordable Housing Trust Fund	0	0	0	0	0	23,825
Contingent Reserve (g)	0	1,000,000	0	1,200,000	1,000,000	1,200,000
TOTAL	<u>\$ 5,095,910</u>	<u>\$ 2,861,400</u>	<u>\$ 1,398,400</u>	<u>\$ 2,992,182</u>	<u>\$ 2,725,182</u>	<u>\$ 3,008,877</u>
TOTAL MISCELLANEOUS APPROPRIATIONS						
	<u>\$ 5,407,664</u>	<u>\$ 4,785,019</u>	<u>\$ 2,381,485</u>	<u>\$ 9,296,046</u>	<u>\$ 8,432,620</u>	<u>\$ 3,737,130</u>

(a) \$5,000 of funding is included in the Room Tax Fund in the 2009 Budget. The funding is designed to be used as leverage to solicit donations from private companies, some of which may benefit from these Sister City partnerships. A Madison Sister Cities Board is created and made up of representatives from each of the ten Sister City Committees, the Madison Common Council, the Greater Madison Convention and Visitors Bureau, the Greater Madison Chamber of Commerce, and the Madison Arts Commission. The Board would be tasked with raising the profile of Madison Sister City partnerships; setting and achieving fundraising goals; maximizing business opportunities for Madison companies in the regions or countries of our Sister Cities; setting potential criteria for any new Sister City partnerships, with a moratorium placed on new Sister Cities until the Board has reached a consensus on this issue; reviewing inactive Sister City partnerships; and exploring potential for joint initiatives.

(b) This funding may be used to contract for services for employee and leadership development, as well as strategic planning and customer satisfaction surveys in conjunction with success indicators. This appropriation includes funding for annual resident satisfaction surveys administered by the University of Wisconsin Survey Center.

(c) The Emerging Neighborhoods Fund is designed to quickly deploy resources to neighborhoods facing various challenges. The goal is to address potential problems in neighborhoods before they become more serious and more expensive to the community. In past years, the Fund has awarded grants to after-school programs, childcare initiatives, neighborhood associations in challenged neighborhoods, and grassroots initiatives aimed at enhancing the quality of life in a neighborhood. Grants from the Fund are typically modestly-sized, one-time awards. Because of fiscal constraints, the 2009 Operating Budget reduces the available funds to \$50,000. Applications shall be made available at least twice in 2009 and shall be reviewed by a workgroup consisting of an Alder from the Community Services Commission and one staff member from the Office of Community Services, the Community Development Block Grant Office, the Planning Unit, and the Mayor's Office. Funding recommendations shall be made to the Common Council in the form of a resolution.

(d) In 2008, this funding was entirely offset by a grant from MG&E, which was included in General Fund Revenues.

(e) \$40,000 will be used for the current program (formerly included in the Office of Community Services budget), and \$40,000 will be allocated to the same or another program to be determined by the Community Services Commission.

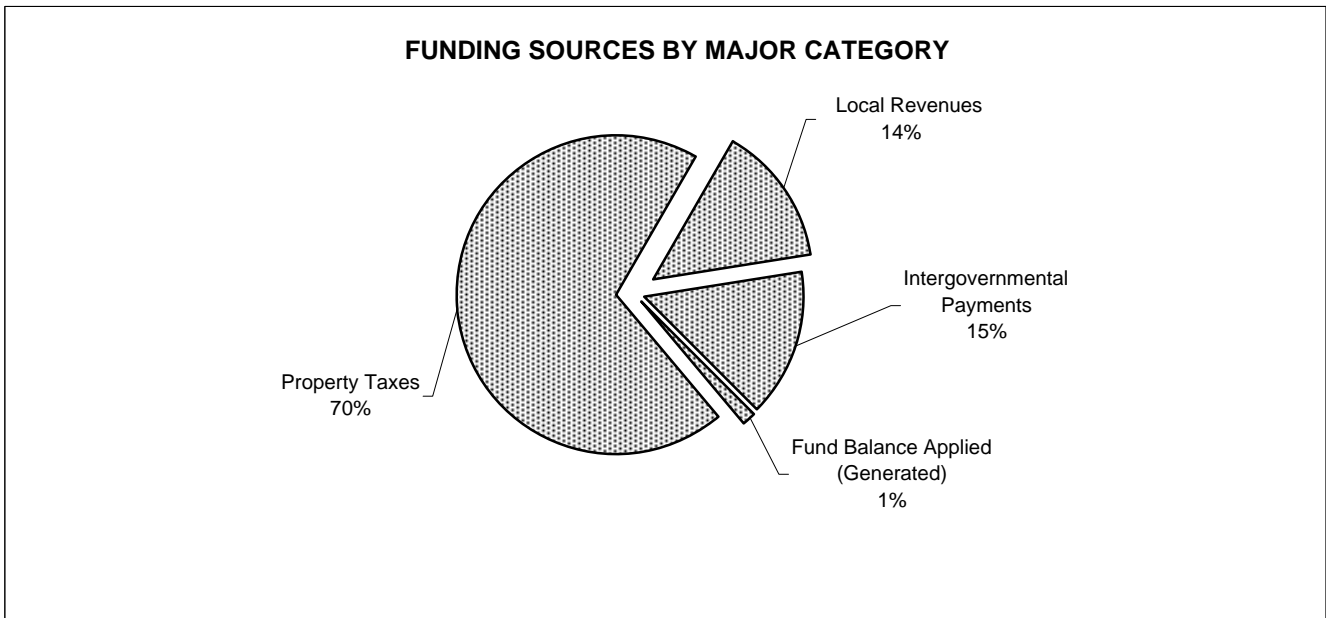
(f) Financial reporting standards require that annual budget comparison reports include a carry-over budget to recognize the expenditure of funds encumbered at the end of the previous year but spent in the current year. To achieve conformance with this requirement, the Adopted Budget includes an appropriation of funds for the payment of prior year encumbrances. This spending authority is later reallocated to the various agencies with prior year encumbrances through a Common Council resolution, and the corresponding expenditures are recorded in the appropriate agencies. Thus, no costs are displayed here for the prior year actual or current year projected columns.

(g) It is the City's policy to appropriate 0.5% of budgeted expenditures to the Contingent Reserve. The appropriation of \$1,200,000 is in conformance with this policy. Contingent Reserve spending authority may later be reallocated to various agencies through resolutions of the Common Council. Thus, no costs are displayed here for the prior year actual or current year projected columns.

2009
ADOPTED
OPERATING BUDGET

FUNDING SOURCES BY MAJOR CATEGORY

	<u>2007 Actual</u>	<u>2008 Budget</u>	<u>2008 Projected</u>	<u>2009 Request</u>	<u>2009 Executive</u>	<u>2009 Adopted</u>
Payments in Lieu of Tax	\$ 5,938,913	\$ 5,585,166	\$ 6,167,246	\$ 6,258,498	\$ 6,233,151	\$ 6,233,151
Other Local Taxes	1,148,902	1,184,679	1,242,190	1,246,000	2,246,000	2,266,225
Fines and Forfeitures	6,731,277	7,200,000	6,600,000	6,600,000	6,950,000	6,950,000
Charges for Services	5,739,272	4,735,000	5,085,000	5,115,000	5,835,000	5,835,000
Licenses and Permits	6,547,560	5,834,000	4,394,000	4,444,000	4,474,000	4,508,000
Ungrouped Revenues	<u>12,534,679</u>	<u>12,024,245</u>	<u>12,024,245</u>	<u>8,452,000</u>	<u>8,172,000</u>	<u>8,172,000</u>
Local Revenues	\$ 38,640,603	\$ 36,563,090	\$ 35,512,681	\$ 32,115,498	\$ 33,910,151	\$ 33,964,376
Intergovernmental Payments	<u>32,893,373</u>	<u>33,152,146</u>	<u>33,674,429</u>	<u>33,134,000</u>	<u>35,828,141</u>	<u>35,798,141</u>
Total Revenues	\$ 71,533,976	\$ 69,715,236	\$ 69,187,110	\$ 65,249,498	\$ 69,738,292	\$ 69,762,517
Fund Balance Applied (Generated)	<u>(1,436,266)</u>	<u>2,000,000</u>	<u>2,104,680</u>	<u>2,000,000</u>	<u>3,300,000</u>	<u>3,000,000</u>
Total Revenue and Fund Balance	\$ 70,097,710	\$ 71,715,236	\$ 71,291,790	\$ 67,249,498	\$ 73,038,292	\$ 72,762,517
Property Taxes	<u>143,003,975</u>	<u>152,733,336</u>	<u>152,713,220</u>	<u>172,558,651</u>	<u>164,831,039</u>	<u>165,389,781</u>
TOTAL SOURCES	<u>\$ 213,101,685</u>	<u>\$ 224,448,572</u>	<u>\$ 224,005,010</u>	<u>\$ 239,808,149</u>	<u>\$ 237,869,331</u>	<u>\$ 238,152,298</u>



2009
ADOPTED
OPERATING BUDGET

GENERAL FUND REVENUES

	<u>2007 Actual</u>	<u>2008 Budget</u>	<u>2008 Projected</u>	<u>2009 Request</u>	<u>2009 Executive</u>	<u>2009 Adopted</u>
PAYMENTS IN LIEU OF TAX						
CDA	\$ 238,030	\$ 152,500	\$ 237,500	\$ 237,500	\$ 237,500	\$ 237,500
Parking Utility	1,009,529	1,013,243	1,160,097	1,168,000	1,168,000	1,168,000
Parking Meter Occ. Fee	184,577	191,900	171,230	186,230	186,230	186,230
Water Utility	3,027,577	2,752,640	3,156,235	3,165,347	3,137,200	3,137,200
Golf Enterprise	142,114	130,000	130,000	130,000	130,600	130,600
Monona Terrace	284,400	291,000	291,000	303,000	303,800	303,800
Overture Center	466,650	477,383	477,383	497,000	498,400	498,400
Other	<u>586,036</u>	<u>576,500</u>	<u>543,801</u>	<u>571,421</u>	<u>571,421</u>	<u>571,421</u>
TOTAL	<u>\$ 5,938,913</u>	<u>\$ 5,585,166</u>	<u>\$ 6,167,246</u>	<u>\$ 6,258,498</u>	<u>\$ 6,233,151</u>	<u>\$ 6,233,151</u>
OTHER LOCAL TAXES						
Room Tax	\$ 1,023,697	\$ 1,034,679	\$ 1,092,190	\$ 1,096,000	\$ 2,096,000	\$ 2,096,000
Mobile Home Tax	88,593	100,000	100,000	100,000	100,000	100,000
Use Value Tax	5,066	0	0	0	0	0
Prior Year Taxes	244	0	0	0	0	20,225
Penalties on Delinquent Taxes	<u>31,302</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>
TOTAL	<u>\$ 1,148,902</u>	<u>\$ 1,184,679</u>	<u>\$ 1,242,190</u>	<u>\$ 1,246,000</u>	<u>\$ 2,246,000</u>	<u>\$ 2,266,225</u>
FINES AND FORFEITURES						
Moving Violations	\$ 649,155	\$ 800,000	\$ 650,000	\$ 700,000	\$ 700,000	\$ 700,000
Uniform Citations	1,164,857	900,000	950,000	900,000	900,000	900,000
Parking Violations	<u>4,917,265</u>	<u>5,500,000</u>	<u>5,000,000</u>	<u>5,000,000</u>	<u>5,350,000</u>	<u>5,350,000</u>
TOTAL	<u>\$ 6,731,277</u>	<u>\$ 7,200,000</u>	<u>\$ 6,600,000</u>	<u>\$ 6,600,000</u>	<u>\$ 6,950,000</u>	<u>\$ 6,950,000</u>
CHARGES FOR SERVICES						
Engineering Charges	\$ 954,704	\$ 200,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Cemetery Fees	218,407	170,000	170,000	200,000	200,000	200,000
Parks Use Charges	413,468	400,000	400,000	400,000	400,000	400,000
Ambulance Conveyance Fees	4,032,516	3,850,000	4,300,000	4,300,000	5,020,000	5,020,000
Other Service Charges	<u>120,177</u>	<u>115,000</u>	<u>115,000</u>	<u>115,000</u>	<u>115,000</u>	<u>115,000</u>
TOTAL	<u>\$ 5,739,272</u>	<u>\$ 4,735,000</u>	<u>\$ 5,085,000</u>	<u>\$ 5,115,000</u>	<u>\$ 5,835,000</u>	<u>\$ 5,835,000</u>

General Fund Revenues: Continued

	<u>2007 Actual</u>	<u>2008 Budget</u>	<u>2008 Projected</u>	<u>2009 Request</u>	<u>2009 Executive</u>	<u>2009 Adopted</u>
LICENSES AND PERMITS						
Dog Licenses	\$ 42,113	\$ 30,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 65,000
Cat Licenses	16,972	15,000	15,000	15,000	15,000	24,000
Bicycle Licenses	25,133	30,000	30,000	30,000	60,000	60,000
Miscellaneous Licenses	444,196	450,000	450,000	450,000	450,000	450,000
Liquor Licenses	333,840	295,000	295,000	295,000	295,000	295,000
Public Health Licenses (a)	884,730	0	0	0	0	0
Building Permits	4,278,275	4,650,000	3,200,000	3,200,000	3,200,000	3,200,000
Reinspection & Extension Fees	101,450	45,000	45,000	45,000	45,000	45,000
Weights and Measures Permits	128,765	129,000	129,000	129,000	129,000	129,000
Street Opening Permits	194,071	150,000	150,000	200,000	200,000	200,000
Other Permits	98,015	40,000	40,000	40,000	40,000	40,000
TOTAL	<u>\$ 6,547,560</u>	<u>\$ 5,834,000</u>	<u>\$ 4,394,000</u>	<u>\$ 4,444,000</u>	<u>\$ 4,474,000</u>	<u>\$ 4,508,000</u>

UNGROUPED REVENUES

Interest on Investments	\$ 8,613,044	\$ 6,000,000	\$ 6,000,000	\$ 5,250,000	\$ 4,750,000	\$ 4,750,000
P-Card Rebates	139,700	65,000	65,000	75,000	75,000	75,000
Rentals and Property Leases	404,317	427,000	427,000	427,000	427,000	427,000
Sale of Property	5,243	0	0	0	0	0
Cable Franchise Revenues	2,203,217	2,200,000	2,200,000	2,275,000	2,275,000	2,275,000
TIF Reimbursements	617,615	2,900,000	2,900,000	0	220,000	220,000
Halloween Revenues	88,522	125,000	125,000	125,000	125,000	125,000
Miscellaneous Revenues	463,021	307,245	307,245	300,000	300,000	300,000
TOTAL	<u>\$ 12,534,679</u>	<u>\$ 12,024,245</u>	<u>\$ 12,024,245</u>	<u>\$ 8,452,000</u>	<u>\$ 8,172,000</u>	<u>\$ 8,172,000</u>

INTERGOVERNMENTAL REVENUES

State Shared Revenue	\$ 8,593,184	\$ 8,562,328	\$ 8,562,328	\$ 8,560,000	\$ 8,762,331	\$ 8,762,331
State Expenditure Restraint	5,181,569	5,466,287	5,466,287	5,466,000	5,833,569	5,833,569
State Pmt for Municipal Service	8,800,471	8,659,967	8,626,707	8,626,000	9,043,803	9,043,803
State Highway Aid	7,102,015	6,982,079	7,470,257	6,982,000	8,169,668	8,169,668
State Recycling Aid	956,949	1,195,550	1,210,048	1,200,000	1,200,000	1,200,000
Computer Reimbursement	1,628,752	1,685,935	1,700,854	1,700,000	2,218,770	2,188,770
Fire Insurance Dues	630,433	600,000	637,948	600,000	600,000	600,000
TOTAL	<u>\$ 32,893,373</u>	<u>\$ 33,152,146</u>	<u>\$ 33,674,429</u>	<u>\$ 33,134,000</u>	<u>\$ 35,828,141</u>	<u>\$ 35,798,141</u>

(a) Note: the revenues derived from Public Health Licenses have been incorporated into the budget of the Public Health - Madison and Dane County agency.