**Budget Overivew** 

# Agency Budget by Fund

	2018 Actual	2019 Adopted	2019 Actual	2020 Adopted	2021 C2C	2021 Request	
Other Restricted	890,102	986,860	990,318	1,076,213	397,637	1,279,280	
TOTAL	\$ 890.102	\$ 986.860	\$ 990.318	\$ 1.076.213	\$ 397.637	\$ 1,279,280	

### Agency Budget by Service

	2018 Actual	2019 Adopted	2019 Actual	2020 Adopted	2021 C2C	2021 Request
Landfill Management Maintenance	890,102	986,860	990,318	1,076,213	397,637	1,279,280
TOTAL	\$ 890.102	\$ 986.860	\$ 990.318	\$ 1.076.213	\$ 397.637	\$ 1.279.280

### Agency Budget by Major-Revenue

	2018 Actual	2019 Adopted	2019 Actuals	2020 Adopted	2021 C2C	2021 Request
Charges For Services	(714,177)	(813,600)	(830,863)	(813,600)	-	(1,023,100)
Fine & Forfeiture	(2,173)	(2,000)	(3,359)	(2,000)	-	(2,500)
Investments & Other Contributions	(89,946)	(42,400)	(115,474)	(52,000)	-	(102,000)
Other Financing Source	(78,691)	(128,860)	(13,500)	(208,613)	(397,637)	(151,680)
Transfer In	(5,115)	-	(27,124)	-	-	<u> </u>
TOTAL	(890,102)	(986,860)	(990,318)	(1,076,213)	(397,637)	(1,279,280)

### Agency Budget by Major-Expenses

	20	18 Actual	2019 Adopted	2019 Actuals	2020 Adopted	2021 C2C	2021 Request
Salaries		283,888	331,588	301,370	338,522	295,739	313,849
Benefits		103,050	108,623	96,594	105,595	90,384	93,553
Supplies		50,085	87,700	78,100	62,700	-	63,500
Purchased Services		235,047	324,007	270,000	312,421	-	569,925
Debt & Other Financing		-	-	172,818	-	-	-
Inter Depart Charges		240,381	145,112	125,136	259,875	11,514	249,453
Inter Depart Billing		(75,656)	(101,900)	(100,001)	(101,900)	-	(101,000)
Transfer Out		53,306	91,730	46,301	99,000	-	90,000
ΤΟΤΔΙ	\$	890 102	\$ 986,860	\$ 990 318	\$ 1,076,213	\$ 397.637	\$ 1 279 280



#### Department of Public Works

## **Engineering Division**

Robert F. Phillips, P.E., City Engineer

City-County Building, Room 115 210 Martin Luther King, Jr. Boulevard Madison, Wisconsin 53703 Phone: (608) 266-4751 Fax: (608) 264-9275 engineering@cityofmadison.com www.citvofmadison.com/engineering

**Deputy City Engineer** Gregory T. Fries, P.E.

**Deputy Division Manager** Kathleen M. Cryan

**Principal Engineer 2** 

John S. Fahrney, P.E. Christopher J. Petykowski, P.E. Janet Schmidt, P.E.

**Principal Engineer 1** 

Christina M. Bachmann, P.E. Mark D. Moder, P.E. James M. Wolfe, P.E.

**Facilities & Sustainability** Bryan Cooper, Principal Architect

**Mapping Section Manager** Eric T. Pederson, P.S.

**Financial Manager** 

Steven B. Danner-Rivers

To: Mayor Satya Rhodes-Conway

**Dave Schmiedicke, Finance Director** 

From: Robert F Phillips P.E., City Engineer

Date: **July 10, 2020** 

**Subject: Landfill 2021 Operating Budget** 

The Engineering Division is please to submit our 2021 operating budget for Landfills, an agency funded through the Landfill remediation fee.

## Major Goals

The primary objective of the City of Madison's landfill group is to protect public safety and the environment. This is done primarily by minimizing the migration of gas and contaminated water from the landfill sites. The Landfill group also maintains usable green space.

#### COVID Response & Recovery

The Landfill team has not been significantly impacted by the pandemic.

#### 2021 Request & Equity

We will continue working to increase the diversity of our workforce by actively recruiting women and people of color. This includes a variety of activities including, but not limited to, using the Equitable Hiring Tool; developing an individual outreach and recruitment plan for external hiring processes; participating in targeted job and career fairs, outreach activities at local schools and community events; and filling positions at the trainee level.

#### 2021 Request & Sustainability

Although some native plantings areas have been established on the fringes of the landfills, the majority of the turf could be improved. The intent for 2021 is to pilot prairie conversion on the landfill cap at one or two landfills and to determine a plan for expansion of prairie plantings in future years if the pilot is successful. Note that the intent of the landfill cap is to prevent water from getting into the waste below. Therefore, plan species with deep roots may not be possible.

### Major Changes in the 2021 Operating Budget

The prairie conversion pilot project as discussed above is included in the operating budget. We have also included a project at the Mineral Point Landfill to resolve an issue with the gas scrubber condensate and a project at the Greentree Landfill to replace a landfill gas header pipe.

Summary of Reductions

None

Impact on rates

The Landfill Remediation Fee is expected to increase by 10 cents per month for the average household.

C.C. Laura Larsen, Budget and Program Evaluation Manager Stephanie Mabrey, Budget Analyst Christie Baumel, Deputy Mayor Steve Danner-Rivers, Engineering Finance Manager Kathy Cryan, Deputy Division Manager Greg Fries, Deputy City Engineer

# 2021 Operating Budget

# Service Budget Proposal

SELECT YOUR AGENCY:						
_andfill						
ELECT YOUR AGENCY'S SERVIC	E:					
andfill Management Maintena	ance					
ERVICE NUMBER:						
21						
ERVICE DESCRIPTION:						
his service manages the five cl clean environment.		en by the City. The g	goal of this service i	s to eliminate the m	igration of landfill contamina	tion and gas to mainta
Part 1: Base Budget Proposition	OSdi					
	2018 Actual	2019 Adopted	2019 Actual	2020 Adopted	2021 C2C	2021 Request
Budget by Fund		·				
General-Net	\$0	\$0	\$0	\$	\$0 \$0	\$(
Other-Expenditures	\$889,784	\$986,860	\$990,318	\$1,076,21	3 \$397,637	\$1,279,28
otal	\$889,784	\$986,860	\$990,318	\$1,076,21	3 \$397,637	\$1,279,28
udget by Major						
Revenue	\$0	\$0	\$0	\$	0 \$0	\$
Personnel	\$386,938	\$440,211	\$397,964	\$444,11	7 \$386,123	\$407,40
Non-Personnel	\$338,438	\$503,437	\$567,218	\$474,12	1 \$0	\$723,42
Agency Billings	\$164,407	\$43,212	\$25,135	\$157,97	\$11,514	\$148,45
otal	\$889,783	\$986,860	\$990,317	\$1,076,21	3 \$397,637	\$1,279,28
FTEs		4.16		4.1	7 4.17	4.1
Citywide Element Green of Control			ing the migration o	f landfill contaminati	ion and gas to protect the he	alth and safety of our
ACTIVITIES PERFORMED BY	THIS SERVICE					
Activity		% of Effort		D	escription	
Landfill Management and Regula	ntory Compliance	15		F Id F F a	Plan, direct and implement la eachate, and gas sampling ar programs. Submit required da Prepare and submit plan moc innual reports demonstrating egulatory requirement.	nd monitoring ata to WI-DNR. lification requests and
Monitoring and Sampling		45			Nonitor landfill gas extraction	and migration

2021 Operating Budget: Agency Reuqests

control systems. Perform leachate, condensate and

262

water sampling.

what are the service level impacts of the proposed funding changes?  No anticipated service level impacts of the proposed funding changes?  No anticipated service level impacts  Are you proposing an allocation change to the FTEs for this service?  No  Type Perm Wages Benefits Total  Explain the assumptions behind the allocation change?  What is the justification behind the allocation change?  Type Fund Amount Description  Explain the assumptions behind the allocation change?  What is the justification behind the allocation change?  Type Overtime Premium Pay Hourly Total  Explain the assumptions behind the requested funding.  What is the justification behind the increased funding?	aintenance and Repair	40			Perform scheduled preventive maintenance and repair to landfill gas collection and migration control, leachate collection, and SCADA systems t assure reliable operation, maximize energy efficiency and protect taxpayers investment by maximizing useful life. Provide emergency response.
What is the proposed change to the service's budget from cost to continue to agency request?  What are the service level impacts of the proposed funding changes?  No anticipated service level impacts  Are you proposing an allocation change to the FTEs for this service?  No  Type Perm Wages Benefits Total  Explain the assumptions behind the allocation change?  What is the justification behind the allocation change?  What is the justification behind the allocation change?  Fund Amount Description  Permium Personnel Spending  Are you requesting additional personnel spending for non annualized pay?  No  Premium Pay Hourly Total So  Explain the assumptions behind the requested funding?  What is the justification behind the increased funding?  What is the justification behind the measured funding?  Fund Major Amount Description	ERVICE BUDGET CHANGES				
No anticipated service level impacts  Are you proposing an allocation change to the FTEs for this service?  No  Type Perm Wages Benefits Total Explain the assumptions behind the allocation change?  What is the justification behind the allocation change?  What is the justification behind the allocation change?  What is the justification behind the allocation change?  No  Type Fund Amount Description Overtime Premium Pay Hourly Total Explain the assumptions behind the requested funding:  What is the justification behind the increased funding?  What is the justification behind the increased funding?  What is the justification behind the increased funding:  What is the justification behind the increased funding?  Increase Fund Major Amount Description Inc in LF Remediation Fees Inc in estimated interest earnings based on recent experience		the service's budget from	m cost to continue to ag	ency request?	224680
Are you proposing an allocation change to the FTEs for this service? No  Type Fund Amount Description  Perm Wages Benefits Total 50  Explain the assumptions behind the allocation change.  What is the justification behind the allocation change?  What is the justification behind the allocation change?  Type Fund Amount Description  Type Fund Amount Description  Overtime Premium Pay Hourly So  Explain the assumptions behind the requested funding.  What is the justification behind the increased funding?  What is the justification behind the increased funding?  What is the justification behind the increased funding?  Fund Major Amount Description  Description  Description  Description  Description  Description  Description  Description  Lado 43440 \$128,700 Inc in LF Remediation Fees  Inc in estimated interest earnings based on recent experience	What are the service level impac	cts of the proposed fund	ing changes?		
Are you proposing an allocation change to the FTEs for this service?  No  Type Perm Wages Benefits Total So  Explain the assumptions behind the allocation change?  What is the justification behind the allocation change?  What is the justification behind the allocation change?  Type Fund Amount Description  Type Fund Amount Description  Overtime Premium Pay Hourly Total  Explain the assumptions behind the requested funding?  What is the justification behind the increased funding?  What is the justification behind the increased funding?  Explain the assumptions behind the increased funding?  What is the justification behind the increased funding?  Explain the assumptions behind the increased funding?  Fund Are you proposing a change to the service's budgeted revenue?  Increase Fund Major Amount Description  Li240 A9440 S128,700 Inc in Explainterest earnings based on recent experience	No anticipated service level imp	acts			
Type Perm Wages Benefits Total \$0  Explain the assumptions behind the allocation change.  What is the justification behind the allocation change?  What is the justification behind the allocation change?  No  Type Fund Amount Description  Overtime Premium Pay Hourly Total  Explain the assumptions behind the requested funding.  What is the justification behind the increased funding?  What is the justification behind the increased funding?  Increase Are you proposing a change to the service's budgeted revenue? Increase Are you proposing an increase or a decrease to the budgeted revenue? Increase Increase Increase Increase Increase Increase Increase Increase Increase Increased Increased Increase Incr	rsonnel-Permanent Positions				
Benefits  Total \$0  Explain the assumptions behind the allocation change.  What is the justification behind the allocation change?  What is the justification behind the allocation change?  What is the justification behind the allocation change?  Type Fund Amount Description Overtime Premium Pay Hourly Total  Explain the assumptions behind the requested funding.  What is the justification behind the increased funding?  What is the justification behind the increased funding?  What is the justification behind the increased funding?  Enue Are you proposing a change to the service's budgeted revenue?  Yes  Are you proposing an increase or a decrease to the budgeted revenue?  Increase Fund Major Amount Description  Inc in LF Remediation Fees  Inc in LF Remediation Fees  Inc in LF Remediation Fees	Are you proposing an allocation	on change to the FTEs	for this service? No		
Benefits Total So  Explain the assumptions behind the allocation change?  What is the justification behind the allocation change?  What is the justification behind the allocation change?  Type Overtime Premium Pay Hourly Total So  Explain the assumptions behind the requested funding.  What is the justification behind the increased funding?  What is the justification behind the increased funding?  Are you proposing a change to the service's budgeted revenue?  Yes Are you proposing an increase or a decrease to the budgeted revenue?  Increase Fund Major Amount Description  Description  Inc in LF Remediation Fees	Туре	Fun	d Amount	Description	
Total  Explain the assumptions behind the allocation change.  What is the justification behind the allocation change?  What is the justification behind the allocation change?  Sonnel-Other Personnel Spending  Are you requesting additional personnel spending for non-annualized pay? No  Type Fund Amount Description  Overtime Son  Premium Pay Son	Perm Wages				
Explain the assumptions behind the allocation change.  What is the justification behind the allocation change?  Sonnel-Other Personnel Spending  Are you requesting additional personnel spending for non-annualized pay? No  Type Fund Amount Description  Overtime Premium Pay Hourly Total \$50  Explain the assumptions behind the requested funding?  What is the justification behind the increased funding?  What is the justification behind the service's budgeted revenue?  Yes  Are you proposing a change to the service's budgeted revenue?  Increase Fund Major Amount Description  Increase In	Benefits				
What is the justification behind the allocation change?  Sonnel-Other Personnel Spending  Are you requesting additional personnel spending for non-annualized pay?  Type Permium Pay Hourly Total Explain the assumptions behind the requested funding?  What is the justification behind the increased funding?  What is the justification behind the increased funding?  Fenue  Are you proposing a change to the service's budgeted revenue?  Yes  Are you proposing an increase or a decrease to the budgeted revenue?  Increase Fund Major Amount Description  1240  Anount Description Inc in LF Remediation Fees	Total		\$0		
Are you requesting additional personnel spending for non-annualized pay? No  Type Overtime Premium Pay Hourly Total Explain the assumptions behind the requested funding?  What is the justification behind the increased funding?  What is the justification behind the service's budgeted revenue?  Yes Are you proposing a change to the service's budgeted revenue?  Increase Fund Major Amount Description  Description  Inc in LF Remediation Fees	Explain the assumptions behind	the allocation change.			
What is the justification behind the increased funding?  Frenue  Are you proposing a change to the service's budgeted revenue?  Yes  Are you proposing an increase or a decrease to the budgeted revenue?  Increase  Fund  Major  Amount  Description  1240  43440  \$128,700  Inc in LF Remediation Fees  Inc in estimated interest earnings based on recent experience	Premium Pay Hourly <i>Total</i>	the requested funding	\$0		
Are you proposing a change to the service's budgeted revenue?  Yes  Are you proposing an increase or a decrease to the budgeted revenue?  Increase  Fund  Major  Amount  Description  1240  43440  \$128,700  Inc in LF Remediation Fees  Inc in estimated interest earnings based on recent experience					
Are you proposing a change to the service's budgeted revenue?  Yes  Are you proposing an increase or a decrease to the budgeted revenue?  Increase  Fund  Major  Amount  Description  Inc in LF Remediation Fees  Inc in estimated interest earnings based on recent experience	what is the justification behind	the increased funding:			
Fund Major Amount Description  1240 43440 \$128,700 Inc in LF Remediation Fees  1240 46110 \$50,000 Inc in estimated interest earnings based on recent experience		:he service's budgeted re	evenue?		
Inc in LF Remediation Fees  1240 \$50,000 Inc in estimated interest earnings based on recent experience	Are you proposing an increase of		geted revenue?		
Inc in estimated interest earnings based on recent experience	Are you proposing an increase of Increase	or a decrease to the budg		Description	
Explain the assumptions behind the change to budgeted revenue.	Are you proposing an increase of Increase Fund	or a decrease to the budg Major	Amount		ation Fees
	Are you proposing an increase of Increase Fund 1240	Major 43440	Amount \$128,700	Inc in LF Remedia	
	Are you proposing an increase of Increase Fund 1240	Major  43440  46110  d the change to budgeted	Amount \$128,700 \$50,000 d revenue.	Inc in LF Remedia	

What is the just	ification behind the pro	pposed change?		
Need to offset in	ncreased preventative I	maintenance witho	ut negatively im	pacting Sewer Utility Bond Coverage (which is still tied to Landfill net revenu
Personnel				
Are you request	ing additional non-pers	sonnel funding for t	his service?	
	Yes			
	Fund	Major	Amount	Description
	1240	54000	\$231,275	Header replacement at Greentree; Discharge Piping at Mineral Point & Prairie Turf Conversion Pilot
Explain the assu	mptions behind the red	quested funding.		
Recommendation	ons from our Landfill ma	anager		
What is the justi	fication behind the inc	reased funding?		
Necessary preve	entative maintenance			
Proposed Bu	dget Reduction			
What is 5% of the	agency's net budget?			\$0
What is the propo	sed reduction to this se	ervice's budget?		\$0
				<b>P</b>
	Activity	\$A	mount	Description
	Total	\$0		
		70		
Explain the chang	es by major expenditur	e category that you	ır agency would	implement as a result of the funding decrease to this service.
Name	\$ Amount			Description
Personnel				
Non-Personnel				
Agency Billings				
Total	ćo			
	\$0			
Is the City mandat	and to porform the activ	vitios of this sorvice	2 If so ovalain t	he mandate and mandated service level. If not, are there other local organiz
	erforming these activiti		e: II 30, explail t	ne mandate and mandated service level. If not, are there other local organiz
Has this reduction	been proposed in prio	or years?		Select
Has this reduction	been proposed in prio	or years?		Select
	been proposed in prio	·	nt positions?	Select
		iminating permane	nt positions?	
Does the propose	d reduction result in eli If yes, what is the	iminating permane decrease in FTEs:		Select
Does the propose	d reduction result in eli If yes, what is the d reduction impact oth	iminating permane decrease in FTEs: er agencies (i.e. Fle		
Does the propose	d reduction result in eli If yes, what is the	iminating permane decrease in FTEs: er agencies (i.e. Fle		Select
Does the propose Does the propose	d reduction result in eli If yes, what is the d reduction impact oth	iminating permane decrease in FTEs: er agencies (i.e. Flencies:		Select

xplain the impacts of the pro	oposed reduction on the en	d user of the service.	How can impacts of thi	s reduction be mitigated?	