

Office of the City Attorney

Michael R. Haas, City Attorney

Patricia A. Lauten, Deputy City Attorney

ASSISTANT CITY ATTORNEYS

Benjamin C. Becker Steven C. Brist Jason P. Donker Lara M. Mainella Amber R. McReynolds Marci A. Kurtz Adriana M. Peguero Matthew D. Robles Avery J. Schulman Kate M. Smith Jaime L. Staffaroni Doran E. Viste Brittany A. Wilson Jennifer Zilavy City-County Building, Room 401 210 Martin Luther King, Jr. Boulevard Madison, Wisconsin 53703-3345

(Telephone) 608-266-4511 (Facsimile) 608-267-8715 attorney@cityofmadison.com

PARALEGAL Ryan M. Riley

OFFICE OF THE CITY ATTORNEY

VISION AND MISSION

<u>Vision</u>

The City of Madison complies with all laws, reduces its legal liabilities, and uses the law to advance the goals and vision of the City.

Mission

The Office of the City Attorney will provide professional legal services and representation of the highest quality to the City of Madison government.

GOALS AND OBJECTIVES

As the City's lawyers, the Office of the City Attorney engages in three major activities:

- First, we prosecute violations of the City's laws, enforcing ordinances adopted by the Common Council.
- Second, we provide legislative counsel, drafting and revising the City's code of ordinances and advising the Common Council and City Boards, Committees and Commissions on the meaning of legislative enactments.
- Third, we provide general legal counsel and representation to the City, drafting documents, advising City officials and employees on compliance with the law, representing the City in court, negotiating on the City's behalf, and otherwise using legal procedures to support and defend the lawful decisions of City officials and agencies.

CITY ATTORNEY

- Statutory office pursuant to Sec. 62.09(12), Wis. Stats.
- Attorney is to "conduct all the law business in which the City is interested." .
- Appointed by the Mayor and confirmed by the Common Council.
- Five year contract, renewable.

ATTORNEY STAFF IN OCA

- One Deputy City Attorney, who has full authority to act on all matters entrusted to the City Attorney.
- Fifteen Assistant City Attorneys (ACAs), including a new position focusing on Metro and Transportation issues.
- Five ACAs serve primarily as prosecuting attorneys for ordinance violations, from parking and traffic to building inspection to health to alcohol. They are in municipal court every day. One serves as lead prosecutor and supervisor.
- The OCA does not prosecute criminal cases. All convictions result in a fine or forfeiture.
- Other ACAs are assigned duties related to City agency functions and legal areas of expertise that cut across City agencies.
- All ACAs are supervised by the City Attorney. All are under the Madison civil service.

NON-ATTORNEY STAFF IN OCA

- One Paralegal
- One Administrative Supervisor
- One Ordinance Revision Specialist
- Three Legal Administrative Assistants
- One Legal Office Assistant
- One Receptionist/Clerk Typist
- Student Law Clerks

ROLE OF THE OCA

The City Attorney does not give general legal advice to the public. The City is the client.

OFFICE OF CITY ATTORNEY 210 Martin Luther King, Jr. Blvd., Suite 401 Telephone: 266-4511, TDD: 866-704-2340, Fax: 267-8715 (Updated March, 2023)

LEGAL STAFF

Name Position	Areas of Law	Agencies Primarily Served	
Michael R. Haas City Attorney	Office Administration Government Operations Council & Committee Procedures Redistricting and Clerk's Office back-up Litigation Open Meetings/Public Records back-up	Mayor City Clerk Common Council Finance Treasurer	
Patricia A. Lauten Deputy City Attorney	Office Administration Personnel & Employment Labor Agreements Arbitration Discrimination / Harassment Government Operations Worker's Comp Tort/Risk Management /Outside Counsel	Human Resources Finance (WMMIC, Worker's Comp. and Risk Management) Personnel Board EAP	
Jennifer Zilavy Assistant City Attorney	Alcohol License Enforcement, Training & Outreach Community Prosecution Major Nuisance Violations Special Prosecutions (ALRC) Halloween Neighborhood Resources Teams Liaison	Police Department Building Inspection Neighborhood Resource Teams Clerk (ALRC)	
Lara Mainella Assistant City Attorney	Contracts Software/Tech contracts Street Use / Parades/Events Street Vending Signs First Amendment Administrative Appeals & certiorari	RESJI Core Team Finance (Purchasing) Contracts (except public works and employee/labor) IT (contracts, licensing) OBR (Vending) Parks (Street Use) Admin. Review Bd. Zoning (signs)	

Name Position	Areas of Law	Agencies Primarily Served
Steve Brist Assistant City Attorney	ALRC Advisor (Liquor Reg.) Clerk's Office (Lobbying, Elections, Ethics Code) Library Railroads Senior Center Transportation/Metro Transit/MPO Monona Terrace Special Prosecution (PFC) I.P. (Trademark, Copyright) Housing Policy, and Ch. 32 Landlord-Tenant Ethics Code	ALRC City Clerk Traffic Engineering (Railroad) Library Senior Center Monona Terrace Ethics Board Metro Transportation
Marci Kurtz P Assistant City Attorney	olice and Fire (Policy, Recruitment, Commissioned Personnel, Discipline, PFC Prosecution, contracts) Emergency Government Hazardous Materials COVID & Infectious Diseases Health / Smoking Law HIPAA	Police Civilian Oversight Board Fire Public Health
Jaime Staffaroni Assistant City Attorney	Tax Litigation Delinquent Personal Prop. Foreclosures Bankruptcies Unemployment Compensation	Assessor Treasurer Board of Review
Doran Viste Assistant City Attorney	Intergovernmental Agmts. Cooperative Plans and Boundary Issues Contracts / Public Works Environmental Regs. Condemnation Litigation Real Estate Special Assessment, Special Charges and Impact Fees Special Prosecutions Privilege in Streets / Right of Way BRT Infrastructure Agreements with DOT and other municipalities IT Infrastructure	Engineering / Public Works Stormwater, Water, and Wastewater Utilities Planning (Intergovernmental) Traffic Engineering Parks Real Estate Forestry Parking Division Operations Streets Information Technology

Name Position	Areas of Law	Agencies Primarily Served
Adriana Peguero Assistant City Attorney	Civil Rights (EOC, AA and CPD) including AA Contract Compliance Open Meetings Public Records IT Operations Arts	DCR: EOC, AA, DRC Equity Core Team Appeals Board - SBE Information Technology, including City Channel Arts Commission
Kate Smith Assistant City Attorney	Planning Zoning Boundary & Annexation Subdivision Regulations Public Health General Matters	DPCED (Planning & Zoning) PHMDC
Matt Robles Assistant City Attorney	Bonds Tax Incremental Financing Economic Development Surety & Letters of Credit Real Estate Development Public Works Contracts Parking Division	Finance (TIF Financing, Purchasing/Bonds) CDA (Development) Engineering /Public Works DPCED (Development) CDBG CDD Real Estate Parking Division (Finance)
Vacant Assistant City Attorney	Metro, Transportation Issues Software/Tech Contracts Back-up	Metro Transportation IT

PROSECUTION / ORDINANCE ENFORCEMENT TEAM				
Amber McReynolds Assistant City Attorney Lead Prosecutor	Traffic General Ordinance Violations; Building Inspection/Zoning Long Form Complaints Homelessness Restorative Justice (HRJ)Project	Police Building Inspection/Zoning		
Brittany Wilson Assistant City Attorney	Traffic General Ordinance Violations; CDA Housing, Evictions, and Section 8	Police Community Development Authority (CDA)		
Jason Donker Assistant City Attorney	Traffic, General Ordinance Violations Parking Enforcement SBE Appeals	Police Civil Rights Parking Enforcement Transportation (Parking Division) Court Services (Parking, Towing and Impound)		
Avery Schulman Assistant City Attorney	Traffic, General Ordinance Violations Health and Fire Code Long Forms (incl. Animal Control)	Police Health Fire		
Benjamin Becker Assistant City Attorney	Traffic, General Ordinance Violations Building Inspection/Zoning Long Forms Taxis	Police Building Inspection/Zoning Traffic Engineering (Taxis) ⁻		
PARALEGAL STAFF				
Ryan Riley Paralegal	Long Form Complaints Discovery Requests Contract Review Document / Exhibit Prep General Legal Research Bankruptcy Worker's Comp			

SUPPORT STAFF

Sue Mautz, Administrative Supervisor Megan Glaeser, Ordinance Revision Specialist Patti Mendez-Smith, Legal Administrative Assistant 2 Derek Schuld, Legal Administrative Assistant 2 Rebecca Braselton, Legal Administrative Assistant 2 Jen Janke Bartholomew, Legal Office Assistant Marie Berman, Receptionist

Personnel and Employment Practice Group

Patricia Lauten Marci Kurtz Michael Haas

This team meets as necessary to coordinate legal advice on grievances, discrimination, affirmative action, Americans with Disabilities Act (ADA), employee discipline issues and general employment law, i.e., Family Medical Leave Act (FMLA), Fair Labor Standards Act (FLSA), etc.

In-House Training Group

Steve Brist Michael Haas

This team meets as necessary to coordinate in-house CLE training for attorneys.

Contract Group

Lara Mainella Michael Haas Doran Viste Marci Kurtz

This group meets quarterly with City staff responsible for contracting within their Departments. Representatives of Finance, DCR, Risk, Purchasing, Public Works, IT, and City Clerk attend meetings. Meetings include training and review of contracting practices, templates, and ssues.

Ten Tips for Using Your Municipal Attorney More Effectively

Claire Silverman, Legal Counsel, League of Wisconsin Municipalities

What role does the municipal attorney play in your city or village? Is the attorney contacted on a regular basis and kept apprised of what's going on in the community, or is the municipal attorney only contacted when there's a crisis?

The municipal attorney can play a valuable role in helping a municipality carry out its responsibilities and accomplish its objectives in a lawful manner. This legal comment explains what the municipal attorney does and offers some tips for using the municipal attorney more effectively.

What Does the Municipal Attorney Do?

Wisconsin law does not specify the responsibilities of the municipal attorney in any great detail. In fact, although the attorney is an enumerated officer in the statutory chapter governing cities,¹ the chapter governing villages does not mention an attorney at all. Nonetheless, most villages have a village attorney.

The statute setting forth the responsibilities of the city attorney states that the attorney shall "conduct all the law business in which the city is interested,"² and sets forth a few specific duties.

With so little statutory guidance there are, understandably, wide variations in the way in which communities use their municipal attorney. Although the job of the municipal attorney varies depending on the size of the municipality and the complexity of the issues it faces and the services it provides, here are some things that municipal attorneys or special counsel (e.g., labor counsel or bond counsel) typically do for municipalities:

- Give legal advice and opinions to the governing body, and other boards, commissions, and departments.
- Draft resolutions, ordinances, deeds, contracts, and other legal documents that the municipality is a party to.
- Represent the municipality's interests in legal proceedings.
- Examine the tax and assessment rolls and other tax proceedings and advise the proper municipal officers in regard thereto.³
- Attend governing body meetings and meetings of other boards and commissions, when requested.
- Review governing body agendas to identify potential legal problems.
- Develop forms, policies, and procedures to standardize government operations and ensure that the municipality is proceeding lawfully.
- Ensure that bodies acting in a quasijudicial capacity do so in a meaningful way that ensures due process and develops an adequate evidentiary record.
- Represent the municipality in labor negotiations.
- Advise the municipality regarding financial matters.
- Assist in matters relating to land acquisition and development.
- Prosecute cases involving ordinance violations.

• Assist in ordinance codification.

Tips for Using Your Attorney More Effectively

The following list is not intended to be exhaustive but, rather, is a starting point for using your municipal attorney effectively.

1. Remember that you and the municipal attorney are on the same team.

The municipal attorney should not be viewed as an obstructionist. It is the municipal attorney's job to protect the municipality by identifying potential legal problems and to assist the municipality so that it exercises its powers in a lawful manner. Specific goals should be clearly communicated to the attorney. It may be that the goal itself is unlawful. In that case, it is better to know that in advance in order to protect the municipality from liability. Assuming the end goal is legitimate, there may be a variety of ways to achieve the desired result. The means of achieving the goal are less important than reaching the desired result, but using the wrong means can have significant legal consequences. Consult with the municipal attorney and allow the attorney to identify the various legal ways to achieve the desired result and the benefits and pitfalls of taking a particular route. Be open to the attorney's suggestions.

2. Remember who the client is.

The municipal attorney's client is the municipality, acting through its governing body, and not the individual officers or employees. Because the municipality is the client and it is often unclear who can

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speak or act on behalf of the municipality, it can be helpful for both the attorney and municipal officials if the governing body develops clear guidelines regarding who can contact the municipal attorney and under what circumstances it is appropriate to do so. Individual officers and employees must understand that they themselves are not the attorney's client and that the municipal attorney may not be able to keep everything told to the attorney confidential. Moreover, officials and employees should not attempt or expect to persuade the municipal attorney to act in a manner that is inconsistent with the attorney's obligation to the client, the municipality.

3. Involve your municipal attorney early.

When a municipality does not have in-house counsel, local officials are sometimes reluctant to call the municipal attorney because it costs money. Although the cost of legal services is a valid concern and it's unnecessary to call the municipal attorney for every little thing, the best advice is don't be penny-wise and pound-foolish. There are many times when an early request for legal assistance can save money and unnecessary headaches down the road.

Consult the municipal attorney whenever the municipality or its officers and employees are the subject of or receive legal documents such as complaints or subpoenas. Legal advice is also warranted whenever municipalities must follow specific statutory procedures in order to exercise certain powers (e.g., annexation of property, creating tax increment finance districts, imposing special assessments and impact fees, razing of buildings, zoning and platting matters, revocation of licenses). It's also wise to consult the attorney when failure to take adequate steps to protect the municipality can result in significant expense for the municipality. For example, in matters relating to development, failure to secure the necessary protections can leave a municipality responsible for making substantial and expensive improvements, completing unfinished work or redoing shoddy work.

Finally, it's also a good idea to seek legal advice whenever the municipality will be bound by contracts or other negotiations. With regard to significant contracts or negotiations, it's important to involve the attorney early, before all the details have been worked out. Once a deal is ready to be concluded, it gains a momentum of its own and it is very difficult for an attorney who is brought in at the end of a deal to have meaningful input. Furthermore, when an attorney is brought in late and then spots a number of legal issues and potential problems, it can be more expensive to address the problems and remedy them. Moreover, if the potential problems are not addressed and later become actual problems or lead to litigation, legal assistance becomes truly expensive.

4. Prepare before speaking or meeting with your municipal attorney.

Just as a good lawyer should prepare to meet with a client, a client can and should spend time preparing to meet with an attorney. Doing your homework before meeting with the attorney will give the municipality the best value for the money it spends on legal services. The attorney often comes into a situation knowing very little about it. Take time, before meeting with the attorney, to identify and document the pertinent facts, and to identify what you think the important issues and concerns are. Understand what the municipality's objectives are and be prepared to explain them to the attorney.

5. Be clear regarding expectations.

Have a clear idea regarding the importance of the matter and convey those expectations to the attorney. Think about the role you expect the municipal attorney to play. Should the attorney write a formal opinion letter laying out the relevant facts and explaining the various options? Should the attorney draft certain legal documents? Is the matter a minor one where the attorney is being used primarily as a sounding board? Make sure the attorney understands the priority of the matter - low, intermediate or high - and that you explain what the municipality's time frame is regarding the matter and when the answer or work product is needed.

6. Plan ahead for legal services.

Give the attorney adequate time to research issues and answer questions. Don't demand an immediate response from the municipal attorney at a meeting. Municipal law is not a compact, welldefined body of law. Rather, municipal law includes a vast number of areas such as annexation, contracts, employment law, powers of governmental bodies, platting, zoning, open meeting and public record laws, and public utilities (just to mention a few). Provisions relating to municipal







Excellence in Engineering Since 1946. Madison 608.251.4843 Milwaukee www.strand.com | 414.271.0771 law are complex and are sprinkled throughout the statutes, both federal and state, and in administrative regulations. On top of that, there is often case law where the courts have interpreted these provisions. The municipal attorney should not be expected to have all the various provisions memorized or to shoot from the hip.

7. Provide the attorney with the necessary resources to do the job requested or clearly limit the scope of the job.

Don't ask your attorney to do a quick review of complex documents or just "look things over." If a review is to be meaningful, it is necessary to allow the attorney to take the time and measures necessary to do the job. The municipal attorney can commit malpractice by doing an inadequate job. Therefore, it is only fair to give the attorney some express indication if the attorney's review is intended to be limited in its scope.

8. Be candid with your municipal attorney.

Disclose all the pertinent facts and don't be selective. Although being selective in what you tell the municipal attorney may get you the answer you want, it may have significant consequences for the municipality later. With careful thought and planning, a good attorney can deal with bad facts. However, it is very difficult for an attorney to deal with damaging facts when the attorney is blindsided later in the process. In all likelihood, damaging or unfavorable facts will eventually be revealed, so be candid with your municipal attorney and make sure the attorney is aware of all relevant facts so he or she can figure out how they weigh in the equation and deal with them accordingly.

9. Understand that your municipal attorney cannot always give a concrete answer.

Contrary to popular opinion, attorneys do not like to waffle. Attorneys like to be able to advise their clients with certainty but quite often the law does not provide a clear-cut answer to a legal question. Although your municipal attorney should be able to analyze the law in a given area and make an educated prediction regarding the likely outcome, there are times when the attorney will not feel comfortable making a prediction because it is too close for the attorney to call. In those situations, it is reasonable for the attorney to explain the relevant law and why the question is too close to call. The attorney should also explain the consequences given several different outcomes.

10. Remember that lawyers are legal advisors, not policy makers.

The municipal attorney is a legal advisor and it is the attorney's job to help the municipality see what the options are and what the benefits and disadvantages might be of proceeding in a given way. The municipal attorney should not be pulled into politics and should be allowed to maintain independence and objectivity so that the attorney can give the correct

legal answer rather than the desired legal answer. Once the legislative body has decided which way to proceed, the municipal attorney can then implement the plan and make sure the municipality carries out its powers lawfully.

Conclusion

The municipal attorney is a valuable part of any municipal team and, when used effectively, can do a lot to help the municipality carry out its responsibilities and lawfully achieve its goals while at the same time protecting the municipality and its officers and employees from significant liability.

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About the Author:

Claire Silverman is Legal Counsel for the League of Wisconsin Municipalities. Claire's responsibilities include supervising the legal services provided by the League, answering questions of a general nature for officials and employees of member municipalities, writing legal articles for the League's magazine and amicus briefs in appellate cases involving issues of statewide concern to municipalities, organizing an annual institute for municipal attorneys, and educating local officials on a variety of topics pertaining to their duties. In addition, she coordinates legal material for the League's web page. Claire joined the League staff in 1992. Contact Claire at cms@lwm-info.org

1. Wis. Stat. § 62.09(1).

2. Wis. Stat. § 62.09(12).



1-800-732-4379 Jeff Herrling Jim Herrling Scott Herrling Greg Herrling 4033 Barlow Rd., Cross Plains, WI 53528





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3. Wis. Stat. § 62.09(12)(e)



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PARALEGAL Ryan M. Riley

LEGAL RESOURCES FOR ELECTED OFFICIALS

- 1. Wisconsin Statutes, especially Chapter 62 and Chapter 66
- 2. Madison General Ordinances
- 3. Training materials, legal opinions and other resources related to municipal law on the <u>website</u> of the Office of City Attorney
- 4. Legal Resources on League of Wisconsin Municipalities website