

2027 Capital Budget

Agency Request Packet

Note: This request packet includes each agency's complete budget submission including a transmittal memo, summary of changes between the request and 2026 Capital Improvement Plan (CIP) and detailed project proposals.



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Administration & Government

Finance

Information Technology (IT)

Mayor's Office

Finance's 2027 Capital Budget Request Summary

This summary provides an overview of the capital budget submitted by the agency. The full request packet includes the agency's transmittal memo and detailed budget proposals.

Request by Proposal

Finance's 2027 capital budget request includes **1** proposal.

Table 1. List of all proposals by Project/ Program name, with the requested funding by year

Project/ Program Name	2027	2028	2029	2030	2031	2032
Capital Budget Administration	\$546,300	\$586,000	\$625,800	\$665,600	\$705,400	\$745,200
Total	\$546,300	\$586,000	\$625,800	\$665,600	\$705,400	\$745,200

Request by Funding Source

2027 Request

Table 2. Total funding request by GO Borrowing and Other Sources, by year.

Funding Source	2027	2028	2029	2030	2031	2032
GO Borrowing	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$546,300	\$586,000	\$625,800	\$665,600	\$705,400	\$745,200
Total	\$546,300	\$586,000	\$625,800	\$665,600	\$705,400	\$745,200

2026 Adopted CIP (Prior Year; PYA)

Table 3. Total funding approved in the 2026 CIP by GO Borrowing and Other Sources, by year. The table does not include 2032 as that was not in the 2026 CIP.

Funding Source	2027	2028	2029	2030	2031
GO Borrowing	\$0	\$0	\$0	\$0	\$0
Other	\$523,469	\$523,469	\$523,469	\$523,469	\$523,469
Total	\$523,469	\$523,469	\$523,469	\$523,469	\$523,469

2027 Request Compared to 2026 Adopted CIP (Prior Year; PYA)

Table 4. Difference between the 2027 request amount and the 2026 CIP by GO Borrowing and Other Sources, by year. It does not include 2032 as that was not in the 2026 CIP. Positive numbers indicate the agency requested an increase in funding, negative numbers indicate a requested decrease in funding.

Funding Source	2027	2028	2029	2030	2031
GO Borrowing	\$0	\$0	\$0	\$0	\$0
Other	\$22,831	\$62,531	\$102,331	\$142,131	\$181,931
Total	\$22,831	\$62,531	\$102,331	\$142,131	\$181,931

Figure 1. Clustered bar graph comparing the 2026 Adopted CIP and 2027 Request, by all funds, by year.

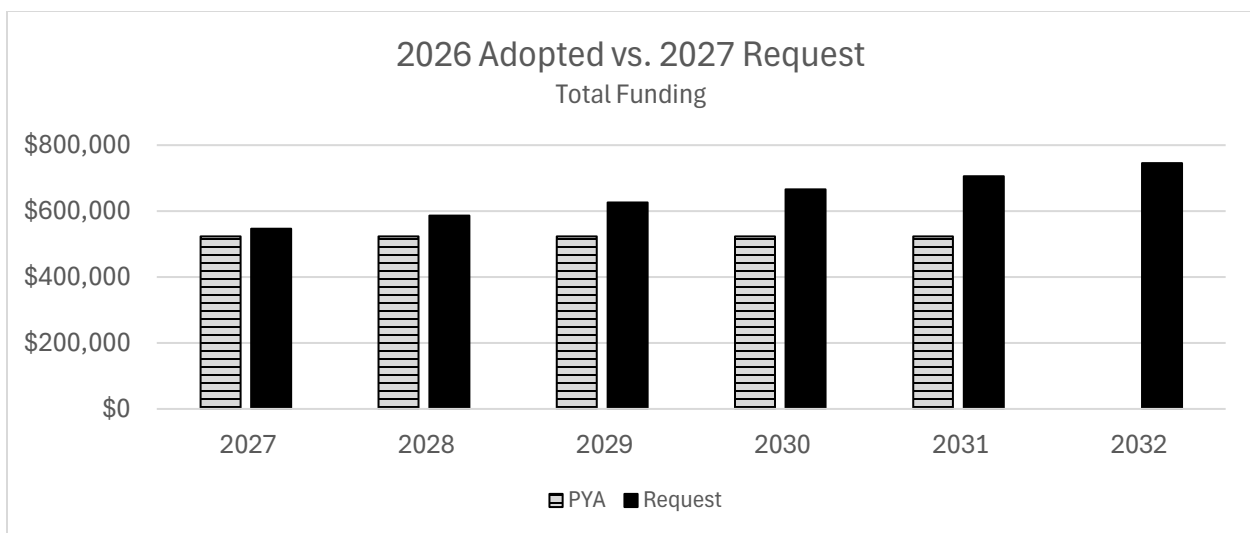


Figure 2. Clustered bar graph comparing the 2026 Adopted CIP and 2027 Request, by GO Borrowing, by year.

Not applicable for Finance. No GO Funding Requested.

Description of Major Changes

This section lists all projects and programs submitted by the agency with a brief summary of major changes between the 2026 Adopted CIP and the 2027 CIP Request.

Capital Budget Administration

- Program budget increased by \$511,800 from 2027 to 2031. This reflects a 20% increase.

- The amounts in this capital program are determined by the results of an annual cost allocation plan. Previously, the costs identified in the most recent plan were shown as a flat amount across the entire CIP. The 2027 request updates the CIP to better represent growing costs in the out years of the CIP.

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Finance	New or Existing Project	Existing
Proposal Name	Capital Budget Administration	Project Type	Program
Project Number	12509	2027 Project Number	16259

Project Description

This program is for costs associated with administering and overseeing the City's capital budget and Capital Improvement Plan. These costs are primarily staffing costs from the Finance Department for time spent building the capital budget and administering the budget. The amount is based on results from an annual Cost Allocation Plan that will be completed by an external consultant in the Summer of 2026. The goal of the program is to provide accurate and timely analysis regarding capital budget items.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 523,469	\$ 523,469	\$ 523,469	\$ 523,469	\$ 523,469	
2027 CIP Total	\$ 546,300	\$ 586,000	\$ 625,800	\$ 665,600	\$ 705,400	\$ 745,200
Difference '27 vs. '26	\$ 22,831	\$ 62,531	\$ 102,331	\$ 142,131	\$ 181,931	\$ 745,200

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Transfer In From General Fund	\$ 546,300	\$ 586,000	\$ 625,800	\$ 665,600	\$ 705,400	\$ 745,200
Total	\$ 546,300	\$ 586,000	\$ 625,800	\$ 665,600	\$ 705,400	\$ 745,200

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Other	\$ 546,300	\$ 586,000	\$ 625,800	\$ 665,600	\$ 705,400	\$ 745,200
Total	\$ 546,300	\$ 586,000	\$ 625,800	\$ 665,600	\$ 705,400	\$ 745,200

Explain any changes from the 2026 CIP in the proposed funding for this project/program

The amounts in this capital program are determined by the results of an annual cost allocation plan. Previously, the costs identified in the most recent plan were shown as a flat amount across the entire CIP. To better represent the growing costs within this program, the CIP has been revised to present forecasted amounts.

The 2027 cost plan number will be available once the plan is completed by an external consultant in the summer of 2026. Amounts in the 2027 request are based on cost growth seen in plans completed for the 2024 to 2026 budgets.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Finance

Project/Program: Capital Budget Administration

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	No

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance?	No

No

Percent for Art requirements detailed in MGO Section 4.30

End of Proposal Form

Information Technology's 2027 Capital Budget Request Summary

This summary provides an overview of the capital budget submitted by the agency. The full request packet includes the agency's transmittal memo and detailed budget proposals.

Request by Proposal

Information Technology's 2027 capital budget request includes **9** proposals.

Table 1. List of all proposals by Project/ Program name, with the requested funding by year

Project/ Program Name	2027	2028	2029	2030	2031	2032
Camera Lifecycle Management	\$50,000	\$305,000	\$305,000	\$307,750	\$307,750	\$307,750
Clerk's Election Equipment Lifecycle Management	\$310,000	\$315,000	\$300,000	\$320,000	\$160,000	\$170,000
Digital Inclusion	\$335,000	\$215,000	\$280,000	\$225,000	\$315,000	\$220,000
Digital Media Program	\$313,000	\$559,000	\$417,000	\$460,000	\$405,000	\$405,000
Digital Workplace	\$1,300,000	\$1,310,000	\$1,665,000	\$1,800,000	\$1,725,000	\$1,455,000
Enterprise Business Solutions	\$432,000	\$280,000	\$230,000	\$230,000	\$230,000	\$230,000
Fiber Network	\$1,182,000	\$665,000	\$500,000	\$500,000	\$878,000	\$650,000
Network Operations & Infrastructure Lifecycle Management	\$1,460,000	\$1,833,000	\$2,115,000	\$1,800,000	\$1,495,000	\$1,495,000
Security, Risk, and Compliance	\$1,422,000	\$330,000	\$260,000	\$265,000	\$265,000	\$305,000
Total	\$6,804,000	\$5,812,000	\$6,072,000	\$5,907,750	\$5,780,750	\$5,237,750

Request by Funding Source

2027 Request

Table 2. Total funding request by GO Borrowing and Other Sources, by year.

Funding Source	2027	2028	2029	2030	2031	2032
GO Borrowing	\$6,564,000	\$5,537,000	\$5,922,000	\$5,757,750	\$5,630,750	\$5,087,750
Other	\$240,000	\$275,000	\$150,000	\$150,000	\$150,000	\$150,000
Total	\$6,804,000	\$5,812,000	\$6,072,000	\$5,907,750	\$5,780,750	\$5,237,750

2026 Adopted CIP (Prior Year; PYA)

Table 3. Total funding approved in the 2026 CIP by GO Borrowing and Other Sources, by year. The table does not include 2032 as that was not in the 2026 CIP.

Funding Source	2027	2028	2029	2030	2031
GO Borrowing	\$6,843,350	\$5,389,100	\$5,705,172	\$5,697,540	\$5,541,750
Other	\$165,000	\$50,000	\$50,000	\$50,000	\$50,000
Total	\$7,008,350	\$5,439,100	\$5,755,172	\$5,747,540	\$5,591,750

2027 Request Compared to 2026 Adopted CIP (Prior Year; PYA)

Table 4. Difference between the 2027 request amount and the 2026 CIP by GO Borrowing and Other Sources, by year. It does not include 2032 as that was not in the 2026 CIP. Positive numbers indicate the agency requested an increase in funding, negative numbers indicate a requested decrease in funding.

Funding Source	2027	2028	2029	2030	2031
GO Borrowing	\$-279,350	\$147,900	\$216,828	\$60,210	\$89,000
Other	\$75,000	\$225,000	\$100,000	\$100,000	\$100,000
Total	\$-204,350	\$372,900	\$316,828	\$160,210	\$189,000

Figure 1. Clustered bar graph comparing the 2026 Adopted CIP and 2027 Request, by all funds, by year.

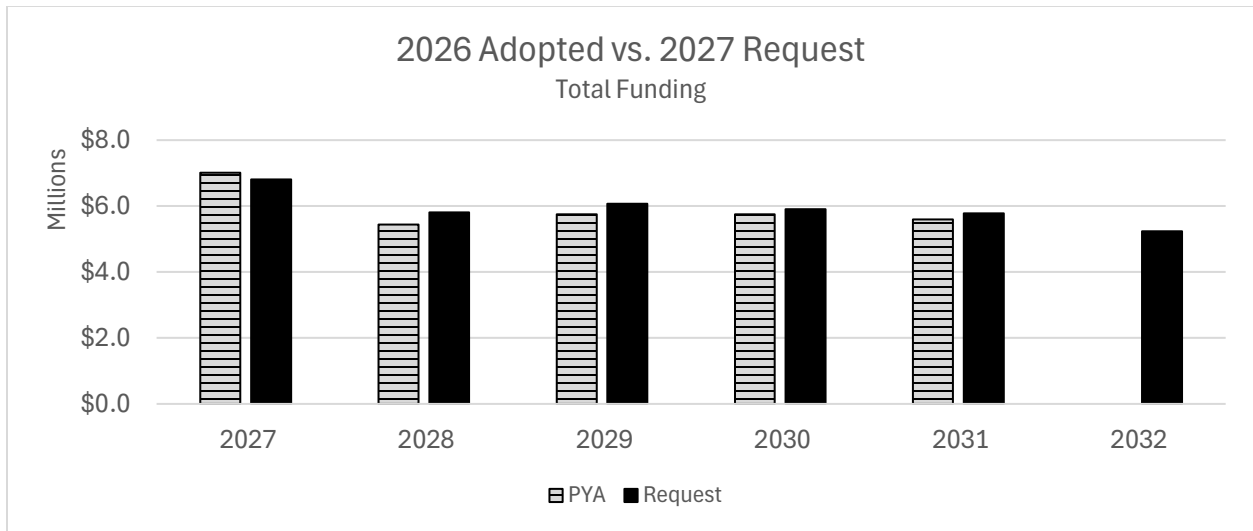
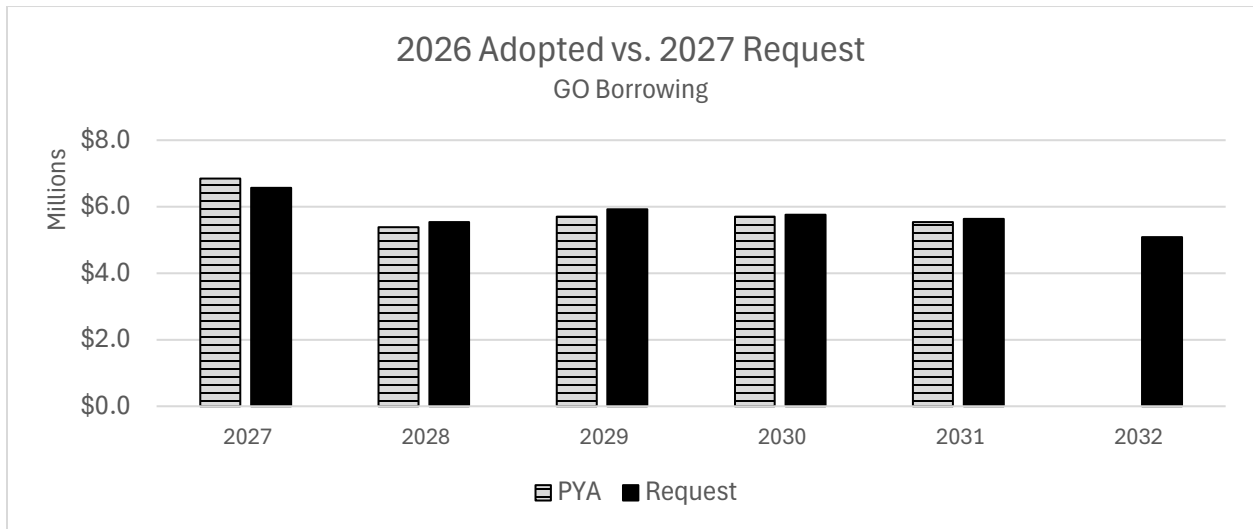


Figure 2. Clustered bar graph comparing the 2026 Adopted CIP and 2027 Request, by GO Borrowing, by year.



Description of Major Changes

This section lists all projects and programs submitted by the agency with a brief summary of major changes between the 2026 Adopted CIP and the 2027 CIP Request.

Camera Lifecycle Management

- Program budget decreased by \$200,000 in General Fund-supported GO Borrowing in 2027. This reflects a 13.6% decrease. Staff capacity is such that sufficient

carryforward budget authority from 2025 and 2026 remains in the program to replace and maintain cameras in 2027.

Clerk's Election Equipment Lifecycle Management

- No major changes compared to 2026 Adopted CIP.

Digital Inclusion

- Program budget increased \$316,000 in Transfer in from General Fund (\$50,000) and General Fund-supported GO Borrowing (\$266,000) in 2027 – 2031. This reflects a 30.0% increase. The increase relates to compliance with the federal web content accessibility rule going into effect in 2027.

Digital Media Program

- Program budget decreased by \$6,000 in General Fund-supported GO Borrowing in 2027 – 2031. MediaSite cloud migration moved from 2027 to 2028.

Digital Workplace

- Program budget increased by \$579,600 in General Fund-supported GO Borrowing (\$514,600) and Transfer in from General Fund (\$65,000) in 2027 – 2031. This reflects an 8.0% increase. The increase relates to workstation hardware cost inflation and to the replacement of virtual desktop infrastructure scheduled for 2031.

Enterprise Business Solutions

- Program budget increased \$392,000 in Transfer in from General Fund (\$350,000) and General Fund-supported GO Borrowing (\$42,000) in 2027 – 2031. This reflects a 38.8% increase. The increase in 2027 relates to the migration of the public works asset management system to the cloud. Increases in the subsequent years of the proposed CIP relate to professional service and software costs related to software system integration.

Fiber Network

- Program budget increased by \$1.2 million in General Fund-supported GO Borrowing in 2028 – 2030. This reflects a 24.1% decrease. Decreases relate to updated project costs for Monona Drive fiber expansion and updated consultant and maintenance costs.

Network Operation & Infrastructure Lifecycle Management

- Program budget increased by \$781,000 in General Fund-supported GO Borrowing in 2027 – 2031. This reflects a 9.9% increase. The increase is due to updated quotes for data center power supply hardware replacements and server replacements.

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Security, Risk, and Compliance

- Program budget increased by \$152,000 in General Fund-supported GO Borrowing (\$27,000) and Transfer in from General Fund (\$125,000) in 2027 – 2028 due to increased contract estimates for firewall lifecycle management. This reflects a 6.4% increase.



Information Technology

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cityofmadison.com/information-technology

Information Technology Capital Budget Transmittal Memo

TO: Mayor Satya Rhodes-Conway and Finance Director Dave Schmiedicke

FROM: Sarah Edgerton, Information Technology Director

DATE: April 21, 2026

Summary of Changes from 2026 Capital Improvement Plan

Information Technology's (IT) 2027 work planning will be focused on completing enterprise implementations that began in 2026 while maintaining, replacing and supporting our large technology infrastructure. We have seen a significant cost increase in hardware quotes from 2025 to 2026, and even more granular, from month to month since January. In the Digital Workplace program, the average laptop in January was \$1010 and in February, it went up to \$1300 and six weeks later, we were quoted \$1510, which is over a 50% increase. On average, quotes are about 25% higher than they were in 2025. For the entire CIP, we were able to stay within a 5% increase, using program and project reductions to offset the 25% hardware inflation costs. From our approved 2026 CIP plan, we are asking for an additional \$160,000 for 2027 -2028, and for 2028 - 2031, we are asking for an additional \$840,000 due to inflation costs. We will continue to monitor the IT CIP to see if there are additional changes as we move forward with projects.

2027 Budget Changes

Reductions:

- **Camera Management Lifecycle Program (16295):** We have carryover funds from 2025 and 2026 which will not be spent down by the end of year, so we reduced our 2027 budget request by \$200,000. In 2025, we migrated the remaining cameras to the new Camera Management System and continued to maintain and support current cameras and add new cameras. New cameras are being added as part of new facility builds and remodels which IT staff must support as part of the Camera Management Lifecycle Program, limiting our ability to replace cameras with the rigorous replacement schedule we had established at the inception of the program. We continue to have a strong model for maintaining our camera network but will need to rethink our support model for replacing cameras.

Net Neutral Changes:

- **Digital Media Program (16297):** After meeting with the vendor, the MediaSite Cloud Migration was moved from 2027 to 2028.
- **Fiber Network Program (16303):** We moved two projects that had been slated for 2027: University Ave Connection and Fish Hatch Hall Connection. For the University Avenue Connection, we completed work in late 2025. For Fish Hatch Hall, we will be able to take advantage of the new Cannonball Bike path and build out the infrastructure needed for supporting the City facility.

- **Network Operations & Infrastructure (16300):** In 2026, we requested \$200,000 for the replacement of both of our Data Centers Uninterruptable Power Supply (UPS). Due to increases in UPS hardware replacement costs, we budgeted for one replacement for 2027 at \$150,000 and the second one for 2028 at \$150,000. The Load Balancer replacement project quote came in at \$80,000 rather than the original request of \$250,000. Additionally, we moved the scheduled 2027 VSAN Hosts replacement project to 2028.

Funding Increases to Existing Projects and Programs:

- **Digital Inclusion (16296):** Increased due to the DOJ Federal ADA WCAG compliance that goes into effect in 2027. As we progress, we will continue to evaluate the program and adjust funding levels, as needed.
- **Digital Workplace (16298):** In 2026, we are replacing the current hardware supporting the City's Virtual Desktop Infrastructure (VDI), the next replacement is scheduled for 2031 and is now accounted for in the CIP. We adjusted the Workstation Lifecycle Management Program to offset the inflation costs for hardware but there are still funding increases to the program.
- **Enterprise Business Solutions (16299):** In 2027, there is an increase of \$242,200 for the CityWorks migration to Cloud hosting, professional services and software to support integrations between software systems.
- **Security, Risk and Compliance (16301):** In 2027, we have an increase in our Firewall Lifecycle Replacement; for 2026, the quote was \$650,000 and our current quote is \$900,000. We are also requesting funding for Microsoft professional services and software to support our security and compliance infrastructure.

Prioritized List of Capital Requests:

Information Technology (IT) used Gartner's three key IT components (run, grow, transform) to develop the 2027 IT Capital budget priorities and outline our key goals.

Definitions

Run: We are ensuring that technology renewal meets industry and operational standards.

Grow: We are introducing new capabilities or improving existing ones to increase efficiency and improve business processes.

Transform: We are researching, purchasing and developing technologies that will make fundamental changes to City business processes and provide opportunities for transformation.

Capital Budget Program Priorities:

- **Priority #1 (Run):** 16301, Security, Risk, & Compliance Program – Continue to invest in cybersecurity measures that protect the City's critical assets and continuity of operations.
- **Priority #2 (Run):** 16302, Election Hardware Replacement Lifecycle Program – Support the scheduled replacement program for election hardware.
- **Priority #3 (Run):** 16300, Network Operations & Infrastructure Lifecycle Management Program – Replace the City's aging infrastructure by building a robust and resilient technology infrastructure foundation.
- **Priority #4 (Run):** 16295, Camera Management Lifecycle Program – Support the City's digital security and traffic cameras.
- **Priority #5 (Grow):** 16296, Digital Inclusion Program – Support the development of digital government services to be effectively designed to reach community members and improve how residents interact with government.

- **Priority #6 (Transform):** 16299, Enterprise Business Solutions Program – Support the continuation of the modernization of paper-based processes to digital processes and aligning enterprise systems to create shared services
- **Priority #7 (Run):** 16303, Fiber Network Program – Improve service delivery through interconnectivity and redundancy to City facilities by expanding the fiber optic infrastructure.
- **Priority #8 (Run):** 16297, Digital Media Program – Support the City’s audiovisual portfolio.
- **Priority #9 (Run):** 16298, Digital Workplace Program – Grow and refresh our digital workplace equipment and systems to support our digital workforce

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Information Technology	New or Existing Project	Existing
Proposal Name	Camera Lifecycle Management	Project Type	Program
Project Number	14356	2027 Project Number	16295

Project Description

This program supports the replacement and maintenance of the City's digital security and traffic cameras. The funding allocation will be distributed between Information Technology to support the City's digital security cameras and Traffic Engineering to support the City's traffic cameras. The goal of this program is to maintain a strong and secure digital camera network.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 250,000	\$ 305,000	\$ 305,000	\$ 307,750	\$ 307,750	
2027 CIP Total	\$ 50,000	\$ 305,000	\$ 305,000	\$ 307,750	\$ 307,750	\$ 307,750
Difference '27 vs. '26	\$ (200,000)	\$ -	\$ -	\$ -	\$ -	\$ 307,750

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 50,000	\$ 305,000	\$ 305,000	\$ 307,750	\$ 307,750	\$ 307,750
Total	\$ 50,000	\$ 305,000	\$ 305,000	\$ 307,750	\$ 307,750	\$ 307,750

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Machinery and Equipment	\$ 35,000	\$ 230,000	\$ 230,000	\$ 232,750	\$ 232,750	\$ 232,750
Other	\$ 15,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000
Total	\$ 50,000	\$ 305,000	\$ 305,000	\$ 307,750	\$ 307,750	\$ 307,750

Explain any changes from the 2026 CIP in the proposed funding for this project/program

We have carryover funds from 2025 and 2026 which will not be spent down by the end of year, so we reduced our 2027 budget request by \$200,000. In 2025, we migrated the remaining cameras to the new Camera Management System and continued to maintain and support current cameras and add new cameras. New cameras are being added as part of new facility builds and remodels which IT staff must support as part of the Camera Management Lifecycle Program, limiting our ability to replace cameras with the rigorous replacement schedule we had established at the inception of the program. We continue to have a strong model for maintaining our camera network but will need to rethink our support model for replacing cameras.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Information Technology

Project/Program: Camera Lifecycle Management

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

Year	Phase/Project Name	Cost	Location	Alder District
2027	End-Of-Life Camera Replacements and camera break fixes	\$ 50,000	City-Wide	
2028	End-Of-Life Camera Replacements and camera break fixes	\$ 305,000	City-Wide	
2029	End-Of-Life Camera Replacements and camera break fixes	\$ 305,000	City-Wide	
2030	End-Of-Life Camera Replacements and camera break fixes	\$ 307,750	City-Wide	
2031	End-Of-Life Camera Replacements and camera break fixes	\$ 307,750	City-Wide	
2032	End-Of-Life Camera Replacements and camera break fixes	\$ 307,750	City-Wide	

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

Yes

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?

No

Software or software licenses?

No

Vehicle setup or maintenance costs?

No

External management or consulting contracts?

No

Additional FTE positions for ongoing operations of this project/program?

Yes

Is this project/program required to meet the Percent for Arts ordinance?

No

[Percent for Art requirements detailed in MGO Section 4.30](#)

Please provide additional information in the following section.

Project Information

Agency: Information Technology

Project/Program: Camera Lifecycle Management

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

No

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

Yes

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

Yes

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

No

Does your project or program require purchasing implementation services or other one-time costs?

Yes

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
If we continue to expand our security and traffic camera footprint at the rate of growth that we are experiencing, we will need a second position to assist in supporting the camera infrastructure. The fact that we significantly reduced our funding for 2027 due to carryover fund balances from previous years is an indicator of the number of new requests that we must support in addition to the work to maintain and replace cameras.	100000

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

N/A

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Information Technology	New or Existing Project	Existing
Proposal Name	Clerk's Election Equipment Lifecycle Management	Project Type	Program
Project Number	15768	2027 Project Number	16302

Project Description

This program provides funding for functional, up-to-date election equipment to help residents cast votes and have a voice in government. The goal is to create a lifecycle management plan for these devices to ensure the equipment stays in compliance with new standards and regulations, and stays functional.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 310,000	\$ 315,000	\$ 300,000	\$ 320,000	\$ 160,000	
2027 CIP Total	\$ 310,000	\$ 315,000	\$ 300,000	\$ 320,000	\$ 160,000	\$ 170,000
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 170,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 310,000	\$ 315,000	\$ 300,000	\$ 320,000	\$ 160,000	\$ 170,000
Total	\$ 310,000	\$ 315,000	\$ 300,000	\$ 320,000	\$ 160,000	\$ 170,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Machinery and Equipment	\$ 303,000	\$ 308,000	\$ 294,000	\$ 313,000	\$ 156,000	\$ 160,000
Other	\$ 7,000	\$ 7,000	\$ 6,000	\$ 7,000	\$ 4,000	\$ 10,000
Total	\$ 310,000	\$ 315,000	\$ 300,000	\$ 320,000	\$ 160,000	\$ 170,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

No Changes in the CIP from 2026 to 2027.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Information Technology

Project/Program: Clerk's Election Equipment Lifecycle Management

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	Yes

Yes

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance?	No

☐ No

[Percent for Art requirements detailed in MGO Section 4.30](#)

Please provide additional information in the following section.

Project Information

Agency: Information Technology

Project/Program: Clerk's Election Equipment Lifecycle Management

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

N/A

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

Yes

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

No

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

No

Does your project or program require purchasing implementation services or other one-time costs?

No

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
Annual HMA services provided by the vendor to support these devices billed under Operating budget	134000
Annual Firmware license costs billed under Operating budget	27052

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

N/A

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Information Technology	New or Existing Project	Existing
Proposal Name	Digital Inclusion	Project Type	Program
Project Number	12417	2027 Project Number	16296

Project Description

This program develops and supports new technology and online systems that improve accessibility and interaction with City Services. Digital services include the City of Madison website, Digital Accessibility, Licensing & Permitting, Online Payments, Madison City Channel, and Virtual Boards, Commissions and Committees which support more opportunities for digital inclusion and resident engagement. The goal is to connect residents, policymakers, and staff with internal and external resources that support improved user experience and engagement in City government through technology.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 247,000	\$ 118,000	\$ 244,000	\$ 130,000	\$ 315,000	
2027 CIP Total	\$ 335,000	\$ 215,000	\$ 280,000	\$ 225,000	\$ 315,000	\$ 220,000
Difference '27 vs. '26	\$ 88,000	\$ 97,000	\$ 36,000	\$ 95,000	\$ -	\$ 220,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 285,000	\$ 215,000	\$ 280,000	\$ 225,000	\$ 315,000	\$ 220,000
Transfer In From General Fund	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 335,000	\$ 215,000	\$ 280,000	\$ 225,000	\$ 315,000	\$ 220,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Software and Licenses	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ 285,000	\$ 215,000	\$ 280,000	\$ 225,000	\$ 315,000	\$ 220,000
Total	\$ 335,000	\$ 215,000	\$ 280,000	\$ 225,000	\$ 315,000	\$ 220,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

Increased due to the DOJ Federal ADA WCAG compliance that goes into effect in 2027. As we progress, we will continue to evaluate the program and adjust funding levels, as needed.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Information Technology

Project/Program: Digital Inclusion

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

Year	Phase/Project Name	Cost	Location	Alder District
2027	Website Accessibility Audit	\$ 50,000		
2027	Digital Inclusion Professional Services	\$ 45,000		
2027	Digital Accessibility - Remediation Software Tools	\$ 50,000		
2027	Digital Accessibility - Training, consulting and PDF remediation Services	\$ 135,000		
2027	Staff Salaries	\$ 55,000		
2028	Digital Accessibility - Training, consulting and PDF remediation Services	\$ 110,000		
2028	Digital Inclusion Professional Services	\$ 45,000		
2028	Staff Salaries	\$ 60,000		
2029	Website Accessibility Audit	\$ 60,000		
2029	Digital Inclusion Professional Services	\$ 45,000		
2029	Digital Accessibility - Training, consulting and PDF remediation Services	\$ 110,000		
2029	Staff Salaries	\$ 65,000		
2030	Digital Inclusion Professional Services	\$ 45,000		
2030	Digital Accessibility - Training, consulting and PDF remediation Services	\$ 110,000		
2030	Staff Salaries	\$ 70,000		
2031	Website Accessibility Audit	\$ 70,000		
2031	Digital Inclusion Professional Services	\$ 45,000		
2031	Digital Accessibility - Training, consulting and PDF remediation Services	\$ 125,000		
2031	Staff Salaries	\$ 75,000		
2032	Digital Inclusion Professional Services	\$ 45,000		
2032	Digital Accessibility - Training, consulting and PDF remediation Services	\$ 100,000		
2032	Staff Salaries	\$ 75,000		

Project Information

Agency: Information Technology

Project/Program: Digital Inclusion

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

Yes

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?

No

Software or software licenses?

Yes

Vehicle setup or maintenance costs?

No

External management or consulting contracts?

Yes

Additional FTE positions for ongoing operations of this project/program?

No

Is this project/program required to meet the Percent for Arts ordinance?

No

[Percent for Art requirements detailed in MGO Section 4.30](#)

Please provide additional information in the following section.

Project Information

Agency: Information Technology

Project/Program: Digital Inclusion

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

N/A

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

Yes

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

No

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology

Does your project or program require purchasing software licenses?

Yes

Does your project or program require purchasing implementation services or other one-time costs?

No

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Information Technology	New or Existing Project	Existing
Proposal Name	Digital Media Program	Project Type	Program
Project Number	13535	2027 Project Number	16297

Project Description

This program funds the replacement and maintenance of the City's audiovisual products and systems including digital signage, projectors, videoconferencing products, and AV recording devices for training, collaborative conferencing, information displays, remote control monitoring, and hardware for Boards, Commission, and Committee meetings. The goal of this program is to maintain a strong and secure digital media network that supports continuous City operations.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 510,000	\$ 370,000	\$ 415,000	\$ 460,000	\$ 405,000	
2027 CIP Total	\$ 313,000	\$ 559,000	\$ 417,000	\$ 460,000	\$ 405,000	\$ 405,000
Difference '27 vs. '26	\$ (197,000)	\$ 189,000	\$ 2,000	\$ -	\$ -	\$ 405,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Transfer In From General Fund	\$ -	\$ 125,000	\$ -	\$ -	\$ -	
Borrowing - GF GO	\$ 313,000	\$ 434,000	\$ 417,000	\$ 460,000	\$ 405,000	\$ 405,000
Total	\$ 313,000	\$ 559,000	\$ 417,000	\$ 460,000	\$ 405,000	\$ 405,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Machinery and Equipment	\$ 232,000	\$ 334,000	\$ 330,000	\$ 370,000	\$ 310,000	\$ 310,000
Software and Licenses	\$ -	\$ 125,000	\$ -	\$ -	\$ -	\$ -
Other	\$ 81,000	\$ 100,000	\$ 87,000	\$ 90,000	\$ 95,000	\$ 95,000
Total	\$ 313,000	\$ 559,000	\$ 417,000	\$ 460,000	\$ 405,000	\$ 405,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

After meeting with the vendor, the MediaSite Cloud Migration was moved from 2027 to 2028.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Information Technology

Project/Program: Digital Media Program

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

Year	Phase/Project Name	Cost	Location	Alder District
2027	Media Team Equipment Lifecycle Management	\$ 152,000		
2027	AV Systems Lifecycle Management	\$ 80,000		
2027	Staff Salaries	\$ 81,000		
2028	Mediasite Cloud Migration	\$ 125,000		
2028	Media Team Equipment Lifecycle Management	\$ 170,000		
2028	AV Systems Lifecycle Management	\$ 120,000		
2028	Staff Salaries	\$ 84,000		
2028	Promax Online Media Storage Expansion	\$ 60,000		
2029	Media Team Equipment Lifecycle Management	\$ 190,000		
2029	AV Systems Lifecycle Management	\$ 140,000		
2029	Staff Salaries	\$ 87,000		
2030	Media Team Equipment Lifecycle Management	\$ 210,000		
2030	AV Systems Lifecycle Management	\$ 160,000		
2030	Staff Salaries	\$ 90,000		
2031	Media Team Equipment Lifecycle Management	\$ 210,000		
2031	AV Systems Lifecycle Management	\$ 100,000		
2031	Staff Salaries	\$ 95,000		
2032	Management	\$ 210,000		
2032	AV Systems Lifecycle Management	\$ 100,000		
2032	Staff Salaries	\$ 97,000		

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

Yes

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?

No

Software or software licenses?

No

Vehicle setup or maintenance costs?

No

External management or consulting contracts?

No

Additional FTE positions for ongoing operations of this project/program?

No

Is this project/program required to meet the Percent for Arts ordinance?

No

[Percent for Art requirements detailed in MGO Section 4.30](#)

Please provide additional information in the following section.

Project Information

Agency: Information Technology

Project/Program: Digital Media Program

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

N/A

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

Yes

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

No

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

Yes

Does your project or program require purchasing implementation services or other one-time costs?

Yes

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

N/A

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Information Technology	New or Existing Project	Existing
Proposal Name	Digital Workplace	Project Type	Program
Project Number	13537	2027 Project Number	16298

Project Description

This program funds the procurement and deployment of the City's fleet of laptops, tablets, tough books, credit card readers, workstations, printers, and related equipment. The goal of this program is to provide City employees with the tools they need to do their jobs, improve efficiency, support City operations, and maintain compliance with the best security practices.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 1,211,350	\$ 1,220,100	\$ 1,568,172	\$ 1,709,790	\$ 1,511,000	
2027 CIP Total	\$ 1,300,000	\$ 1,310,000	\$ 1,665,000	\$ 1,800,000	\$ 1,725,000	\$ 1,455,000
Difference '27 vs. '26	\$ 88,650	\$ 89,900	\$ 96,828	\$ 90,210	\$ 214,000	\$ 1,455,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 1,235,000	\$ 1,310,000	\$ 1,665,000	\$ 1,800,000	\$ 1,725,000	\$ 1,455,000
Transfer In From General Fund	\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 1,300,000	\$ 1,310,000	\$ 1,665,000	\$ 1,800,000	\$ 1,725,000	\$ 1,455,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Machinery and Equipment	\$ 980,000	\$ 1,035,000	\$ 1,400,000	\$ 1,530,000	\$ 1,450,000	\$ 1,180,000
Software and Licenses	\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ 255,000	\$ 275,000	\$ 265,000	\$ 270,000	\$ 275,000	\$ 275,000
Total	\$ 1,300,000	\$ 1,310,000	\$ 1,665,000	\$ 1,800,000	\$ 1,725,000	\$ 1,455,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

In 2026, we are replacing the current hardware supporting the City's Virtual Desktop Infrastructure (VDI), the next replacement is scheduled for 2031 and is now accounted for in the CIP. We adjusted the Workstation Lifecycle Management Program to offset the inflation costs for hardware but there are still funding increases to the program.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Information Technology

Project/Program: Digital Workplace

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

Year	Phase/Project Name	Cost	Location	Alder District
2027	Workstation Equipment Lifecycle Management	\$ 895,000		
2027	Green Initiative: Power Management Software	\$ 65,000		
2027	PC imaging Services	\$ 60,000		
2027	ERP Equipment Lifecycle Management	\$ 25,000		
2027	Printer Lifecycle Management	\$ 60,000		
2027	Staff Salaries	\$ 195,000		
2028	Workstation Equipment Lifecycle Management	\$ 920,000		
2028	PC imaging Services	\$ 65,000		
2028	ERP Equipment Lifecycle Management	\$ 25,000		
2028	Printer Lifecycle Management	\$ 90,000		
2028	Staff Salaries	\$ 200,000		
2029	Workstation Equipment Lifecycle Management	\$ 1,200,000		
2029	PC imaging Services	\$ 65,000		
2029	ERP Equipment Lifecycle Management	\$ 25,000		
2029	Printer Lifecycle Management	\$ 165,000		
2029	Staff Salaries	\$ 210,000		
2030	Workstation Equipment Lifecycle Management	\$ 1,343,000		
2030	PC imaging Services	\$ 65,000		
2030	ERP Equipment Lifecycle Management	\$ 27,000		
2030	Printer Lifecycle Management	\$ 155,000		
2030	Staff Salaries	\$ 210,000		
2031	Workstation Equipment Lifecycle Management	\$ 875,000		
2031	PC imaging Services	\$ 65,000		
2031	ERP Equipment Lifecycle Management	\$ 30,000		
2031	Printer Lifecycle Management	\$ 140,000		
2031	Staff Salaries	\$ 215,000		
2031	VDI Environment Lifecycle Management	\$ 400,000		
2032	Workstation Equipment Lifecycle Management	\$ 950,000		
2032	PC imaging Services	\$ 65,000		
2032	ERP Equipment Lifecycle Management	\$ 35,000		
2032	Printer Lifecycle Management	\$ 190,000		
2032	Staff Salaries	\$ 215,000		

Project Information

Agency: Information Technology

Project/Program: Digital Workplace

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?

No

Software or software licenses?

Yes

Vehicle setup or maintenance costs?

No

External management or consulting contracts?

No

Additional FTE positions for ongoing operations of this project/program?

No

Is this project/program required to meet the Percent for Arts ordinance?

No

[Percent for Art requirements detailed in MGO Section 4.30](#)

Please provide additional information in the following section.

Project Information

Agency: Information Technology

Project/Program: Digital Workplace

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

N/A

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

Yes

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

No

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

Yes

Does your project or program require purchasing implementation services or other one-time costs?

Yes

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
Power Management Software	65000

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Information Technology	New or Existing Project	Existing
Proposal Name	Enterprise Business Solutions	Project Type	Program
Project Number	12418	2027 Project Number	16299

Project Description

This program supports enterprise business applications, system implementation, development, enhancements, and database systems. This program also provides for the lifecycle management of the City's database infrastructure hardware, software, licensing, upgrades, and tools. The goal of this program is to deliver and support the innovative, integrated, cost-effective enterprise solutions to our customers to support the City's growing technology needs. Projects budgeted in 2026 include the migration of the City's financial management system to the cloud. Additional costs in 2026 include professional services for three projects: time-keeping system cloud migration, human resources management system implementation, and .gov domain name change support.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 190,000	\$ 190,000	\$ 190,000	\$ 190,000	\$ 250,000	
2027 CIP Total	\$ 432,000	\$ 280,000	\$ 230,000	\$ 230,000	\$ 230,000	\$ 230,000
Difference '27 vs. '26	\$ 242,000	\$ 90,000	\$ 40,000	\$ 40,000	\$ (20,000)	\$ 230,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Transfer In From General Fund	\$ -	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000
Borrowing - GF GO	\$ 432,000	\$ 130,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000
Total	\$ 432,000	\$ 280,000	\$ 230,000	\$ 230,000	\$ 230,000	\$ 230,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Software and Licenses	\$ -	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000
Other	\$ 432,000	\$ 130,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000
Total	\$ 432,000	\$ 280,000	\$ 230,000	\$ 230,000	\$ 230,000	\$ 230,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

In 2027, there is an increase of \$242,200 for the CityWorks migration to Cloud hosting, professional services and software to support integrations between software systems.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Information Technology

Project/Program: Enterprise Business Solutions

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

Year	Phase/Project Name	Cost	Location	Alder District
2027	Enterprise Business Solutions Professional Services Consultant	\$ 432,000		
2028	Enterprise Business Solutions Systems	\$ 150,000		
2028	Enterprise Business Solutions Professional Services Consultant	\$ 130,000		
2029	Enterprise Business Solutions Systems	\$ 150,000		
2029	Enterprise Business Solutions Professional Services Consultant	\$ 80,000		
2030	Enterprise Business Solutions Systems	\$ 150,000		
2030	Enterprise Business Solutions Professional Services Consultant	\$ 80,000		
2031	Enterprise Business Solutions Systems	\$ 150,000		
2031	Enterprise Business Solutions Professional Services Consultant	\$ 80,000		
2032	Enterprise Business Solutions Systems	\$ 150,000		
2032	Enterprise Business Solutions Professional Services Consultant	\$ 80,000		

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

Yes

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?

No

Software or software licenses?

Yes

Vehicle setup or maintenance costs?

No

External management or consulting contracts?

No

Additional FTE positions for ongoing operations of this project/program?

No

Is this project/program required to meet the Percent for Arts ordinance?

No

[Percent for Art requirements detailed in MGO Section 4.30](#)

Please provide additional information in the following section.

Project Information

Agency: Information Technology

Project/Program: Enterprise Business Solutions

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

N/A

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

Yes

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

No

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

Yes

Does your project or program require purchasing implementation services or other one-time costs?

Yes

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

N/A

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Information Technology	New or Existing Project	Existing
Proposal Name	Fiber Network	Project Type	Program
Project Number	17404	2027 Project Number	16303

Project Description

This program supports the City's high-speed fiber optic network. The Fiber Network program supports the City's strategic priority of growing and strengthening our technology infrastructure and operations. Building and maintaining a strong, well-connected fiber network furthers the work of all City agencies' goals and initiatives. The goal of this program is to improve service delivery through interconnectivity and redundancy to City facilities by maintaining and expanding the fiber optic infrastructure.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 1,182,000	\$ 1,033,000	\$ 935,000	\$ 877,000	\$ 878,000	
2027 CIP Total	\$ 1,182,000	\$ 665,000	\$ 500,000	\$ 500,000	\$ 878,000	\$ 650,000
Difference '27 vs. '26	\$ -	\$ (368,000)	\$ (435,000)	\$ (377,000)	\$ -	\$ 650,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 1,182,000	\$ 665,000	\$ 500,000	\$ 500,000	\$ 878,000	\$ 650,000
Total	\$ 1,182,000	\$ 665,000	\$ 500,000	\$ 500,000	\$ 878,000	\$ 650,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Fiber Network	\$ 565,000	\$ 300,000	\$ 250,000	\$ 250,000	\$ 439,000	\$ 325,000
Other	\$ 617,000	\$ 365,000	\$ 250,000	\$ 250,000	\$ 439,000	\$ 325,000
Total	\$ 1,182,000	\$ 665,000	\$ 500,000	\$ 500,000	\$ 878,000	\$ 650,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

We moved two projects that had been slated for 2027: University Ave Connection and Fish Hatch Hall Connection. For the University Avenue Connection, we completed work in late 2025. For Fish Hatch Hall, we will be able to take advantage of the new Cannonball Bike path and build out the infrastructure needed for supporting the City facility.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Information Technology

Project/Program: Fiber Network

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

Year	Phase/Project Name	Cost	Location	Alder District
2027	Gammon Rd - Beltline to Elver Park Conduit and Fiber Install	\$ 350,000	Gammon Rd - Beltline to Elver Park	19, 20
2027	North PD and FS 10 fiber relocation	\$ 125,000	2033 Londonderry Drive and 1517 Troy Drive	18
2027	Park Street Temporary Aerial Fiber Relocation	\$ 500,000	Park St from Wingra to W Washington	13
2027	Fiber Consultant and Maintenance	\$ 92,000		
2027	Staff Salaries	\$ 115,000		
2028	Fire Station 2 Redundancy	\$ 150,000	Odana to Gammon Rd	19
2028	John Nolen - Broom to CCB cable install	\$ 200,000	John Nolen - Broom to CCB	4
2028	Monona Dr Fiber Expansion	\$ 25,000	Monona Drive between Coldsprings and Cottage Grove Rd	15
2028	Fiber Consultant and Maintenance	\$ 160,000		
2028	Fiber Engineering Plans	\$ 10,000		
2028	Staff Salaries	\$ 120,000		
2029	Whitney Way Fiber Expansion	\$ 350,000	Whitney Way between Old Middleton and Odana Rd	11 and 19
2029	TBD	\$ 95,000		
2029	Fiber Consultant and Maintenance	\$ 250,000		
2029	Fiber Engineering Plans	\$ 30,000		
2029	Staff Salaries	\$ 125,000		
2030	TBD	\$ 95,000		
2030	Fiber Consultant and Maintenance	\$ 250,000		
2030	Fiber Engineering Plans	\$ 30,000		
2030	Staff Salaries	\$ 125,000		
2031	TBD	\$ 500,000		
2031	Fiber Consultant and Maintenance	\$ 235,000		
2031	Fiber Engineering Plans	\$ 20,000		
2031	Staff Salaries	\$ 125,000		
2032	TBD	\$ 245,000		
2032	Fiber Consultant and Maintenance	\$ 250,000		
2032	Fiber Engineering Plans	\$ 30,000		
2032	Staff Salaries	\$ 125,000		

Project Information

Agency: Information Technology

Project/Program: Fiber Network

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

Yes

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?

No

Software or software licenses?

No

Vehicle setup or maintenance costs?

No

External management or consulting contracts?

No

Additional FTE positions for ongoing operations of this project/program?

No

Is this project/program required to meet the Percent for Arts ordinance?

No

[Percent for Art requirements detailed in MGO Section 4.30](#)

Please provide additional information in the following section.

Project Information

Agency: Information Technology

Project/Program: Fiber Network

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

N/A

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

Yes

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

No

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

No

Does your project or program require purchasing implementation services or other one-time costs?

Yes

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

No

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Information Technology	New or Existing Project	Existing
Proposal Name	Network Operations & Infrastructure Lifecycle Management	Project Type	Program
Project Number	12412	2027 Project Number	16300

Project Description

This program maintains the City's data network, data storage, systems hosting, backups and internet access, while minimizing downtime to City operations. Funding also supports the continuation of the building of the Network Operations & Network Lifecycle program to create a robust network infrastructure to support the increased network bandwidth traffic. The goal of this program is to maintain a strong and secure technology infrastructure backbone.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 1,913,000	\$ 1,483,000	\$ 1,538,000	\$ 1,488,000	\$ 1,500,000	
2027 CIP Total	\$ 1,460,000	\$ 1,833,000	\$ 2,115,000	\$ 1,800,000	\$ 1,495,000	\$ 1,495,000
Difference '27 vs. '26	\$ (453,000)	\$ 350,000	\$ 577,000	\$ 312,000	\$ (5,000)	\$ 1,495,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 1,460,000	\$ 1,833,000	\$ 2,115,000	\$ 1,800,000	\$ 1,495,000	\$ 1,495,000
Total	\$ 1,460,000	\$ 1,833,000	\$ 2,115,000	\$ 1,800,000	\$ 1,495,000	\$ 1,495,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Machinery and Equipment	\$ 1,055,000	\$ 1,373,000	\$ 1,575,000	\$ 1,200,000	\$ 1,000,000	\$ 1,000,000
Other	\$ 405,000	\$ 460,000	\$ 540,000	\$ 600,000	\$ 495,000	\$ 495,000
Total	\$ 1,460,000	\$ 1,833,000	\$ 2,115,000	\$ 1,800,000	\$ 1,495,000	\$ 1,495,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

In 2026, we requested \$200,000 for the replacement of both of our Data Centers Uninterruptable Power Supply (UPS). Due to increases in UPS hardware replacement costs, we budgeted for one replacement for 2027 at \$150,000 and the second one for 2028 at \$150,000. The Load Balancer replacement project quote came in at \$80,000 rather than the original request of \$250,000. Additionally, we moved the scheduled 2027 VSAN Hosts replacement project to 2028.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Information Technology

Project/Program: Network Operations & Infrastructure Lifecycle Management

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

Year	Phase/Project Name	Cost	Location	Alder District
2027	Network Lifecycle Management	\$ 1,055,000		
	Network Lifecycle Management Professional			
2027	Services	\$ 230,000		
2027	Staff Salaries	\$ 175,000		
2028	Network Lifecycle Management	\$ 1,373,000		
	Network Lifecycle Management Professional			
2028	Services	\$ 275,000		
2028	Staff Salaries	\$ 185,000		
2029	Network Lifecycle Management	\$ 1,575,000		
	Network Lifecycle Management Professional			
2029	Services	\$ 350,000		
2029	Staff Salaries	\$ 190,000		
2030	Network Lifecycle Management	\$ 1,200,000		
	Network Lifecycle Management Professional			
2030	Services	\$ 405,000		
2030	Staff Salaries	\$ 195,000		
2031	Network Lifecycle Management	\$ 1,000,000		
	Network Lifecycle Management Professional			
2031	Services	\$ 295,000		
2031	Staff Salaries	\$ 200,000		
2032	Network Lifecycle Management	\$ 1,000,000		
	Network Lifecycle Management Professional			
2032	Services	\$ 295,000		
2032	Staff Salaries	\$ 200,000		

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

Yes

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?

No

Software or software licenses?

No

Vehicle setup or maintenance costs?

No

External management or consulting contracts?

No

Additional FTE positions for ongoing operations of this project/program?

No

Is this project/program required to meet the Percent for Arts ordinance?

No

[Percent for Art requirements detailed in MGO Section 4.30](#)

Please provide additional information in the following section.

Project Information

Agency: Information Technology

Project/Program: Network Operations & Infrastructure Lifecycle Management

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

N/A

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

Yes

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

No

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

Yes

Does your project or program require purchasing implementation services or other one-time costs?

Yes

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

N/A

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Information Technology	New or Existing Project	Existing
Proposal Name	Security, Risk, and Compliance	Project Type	Program
Project Number	17401	2027 Project Number	16301

Project Description

This program protects the information contained, processed or transmitted by information technology systems. This program is also responsible for developing and measuring compliance with security policies and procedures, minimizing risk through implementation of effective technical, administrative and physical security controls. The goal of this program is to reduce the City's overall risk of security incidents to a moderate level or below.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 1,195,000	\$ 405,000	\$ 260,000	\$ 265,000	\$ 265,000	
2027 CIP Total	\$ 1,422,000	\$ 330,000	\$ 260,000	\$ 265,000	\$ 265,000	\$ 305,000
Difference '27 vs. '26	\$ 227,000	\$ (75,000)	\$ -	\$ -	\$ -	\$ 305,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 1,297,000	\$ 330,000	\$ 260,000	\$ 265,000	\$ 265,000	\$ 305,000
Transfer In From General Fund	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 1,422,000	\$ 330,000	\$ 260,000	\$ 265,000	\$ 265,000	\$ 305,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Machinery and Equipment	\$ 915,000	\$ 55,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
Software and Licenses	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ 382,000	\$ 275,000	\$ 245,000	\$ 250,000	\$ 250,000	\$ 290,000
Total	\$ 1,422,000	\$ 330,000	\$ 260,000	\$ 265,000	\$ 265,000	\$ 305,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

In 2027, we have an increase in our Firewall Lifecycle Replacement; for 2026, the quote was \$650,000 and our current quote is \$900,000. We are also requesting funding for Microsoft professional services and software to support our security and compliance infrastructure.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Information Technology

Project/Program: Security, Risk, and Compliance

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

Year	Phase/Project Name	Cost	Location	Alder District
2027	Patching Software Replacement	\$ 50,000		
2027	Firewall Lifecycle Management	\$ 900,000		
2027	Professional Services/Consultant	\$ 60,000		
2027	Microsoft Consultant and additional licensing	\$ 250,000		
2027	Staff Salaries	\$ 92,000		
2027	Security Assessment	\$ 55,000		
2027	Keyscan Lifecycle Management	\$ 15,000		
2028	Professional Services/Consultant	\$ 90,000		
2028	DDOS System Replacement	\$ 80,000		
2028	Staff Salaries	\$ 95,000		
2028	Security Assessment	\$ 50,000		
2028	Keyscan Lifecycle Management	\$ 15,000		
2029	Security Consultant	\$ 80,000		
2029	Security Assessment	\$ 65,000		
2029	Staff Salaries	\$ 100,000		
2029	Keyscan Lifecycle Management	\$ 15,000		
2030	Security Consultant	\$ 65,000		
2030	Security Assessment	\$ 70,000		
2030	Staff Salaries	\$ 115,000		
2030	Keyscan Lifecycle Management	\$ 15,000		
2031	Security Consultant	\$ 55,000		
2031	Security Assessment	\$ 75,000		
2031	Staff Salaries	\$ 120,000		
2031	Keyscan Lifecycle Management	\$ 15,000		
2032	Security Consultant	\$ 95,000		
2032	Security Assessment	\$ 75,000		
2032	Staff Salaries	\$ 120,000		
2032	Keyscan Lifecycle Management	\$ 15,000		

Project Information

Agency: Information Technology

Project/Program: Security, Risk, and Compliance

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

Yes

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?

No

Software or software licenses?

Yes

Vehicle setup or maintenance costs?

No

External management or consulting contracts?

No

Additional FTE positions for ongoing operations of this project/program?

No

Is this project/program required to meet the Percent for Arts ordinance?

No

[Percent for Art requirements detailed in MGO Section 4.30](#)

Please provide additional information in the following section.

Project Information

Agency: Information Technology

Project/Program: Security, Risk, and Compliance

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

N/A

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

Yes

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

No

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology

Does your project or program require purchasing software licenses?

Yes

Does your project or program require purchasing implementation services or other one-time costs?

Yes

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
Microsoft Licensing - Potential and dependent on the consultant review	75000
Patching Software	50000

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

N/A

End of Proposal Form

Mayor's Office's 2027 Capital Budget Request Summary

This summary provides an overview of the capital budget submitted by the agency. The full request packet includes the agency's transmittal memo and detailed budget proposals.

Request by Proposal

Mayor's Office's 2027 capital budget request includes **1** proposal.

Table 1. List of all proposals by Project/ Program name, with the requested funding by year

Project/ Program Name	2027	2028	2029	2030	2031	2032
Sustainability Improvements	\$850,000	\$850,000	\$850,000	\$850,000	\$850,000	\$892,500
Total	\$850,000	\$850,000	\$850,000	\$850,000	\$850,000	\$892,500

Request by Funding Source

2027 Request

Table 2. Total funding request by GO Borrowing and Other Sources, by year.

Funding Source	2027	2028	2029	2030	2031	2032
GO Borrowing	\$850,000	\$850,000	\$850,000	\$850,000	\$850,000	\$892,500
Other	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$850,000	\$850,000	\$850,000	\$850,000	\$850,000	\$892,500

2026 Adopted CIP (Prior Year; PYA)

Table 3. Total funding approved in the 2026 CIP by GO Borrowing and Other Sources, by year. The table does not include 2032 as that was not in the 2026 CIP.

Funding Source	2027	2028	2029	2030	2031
GO Borrowing	\$850,000	\$850,000	\$850,000	\$850,000	\$850,000
Other	\$0	\$0	\$0	\$0	\$0
Total	\$850,000	\$850,000	\$850,000	\$850,000	\$850,000

2027 Request Compared to 2026 Adopted CIP (Prior Year; PYA)

Table 4. Difference between the 2027 request amount and the 2026 CIP by GO Borrowing and Other Sources, by year. It does not include 2032 as that was not in the 2026 CIP. Positive numbers indicate the agency requested an increase in funding, negative numbers indicate a requested decrease in funding.

Funding Source	2027	2028	2029	2030	2031
GO Borrowing	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0
Total	\$0	\$0	\$0	\$0	\$0

Figure 1. Clustered bar graph comparing the 2026 Adopted CIP and 2027 Request, by all funds, by year.

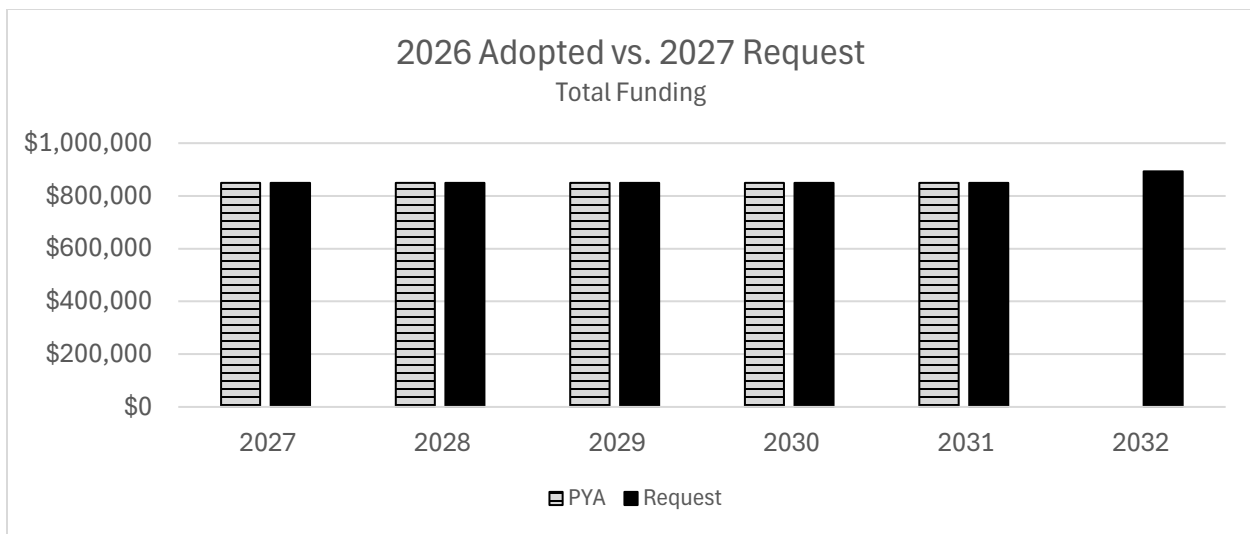
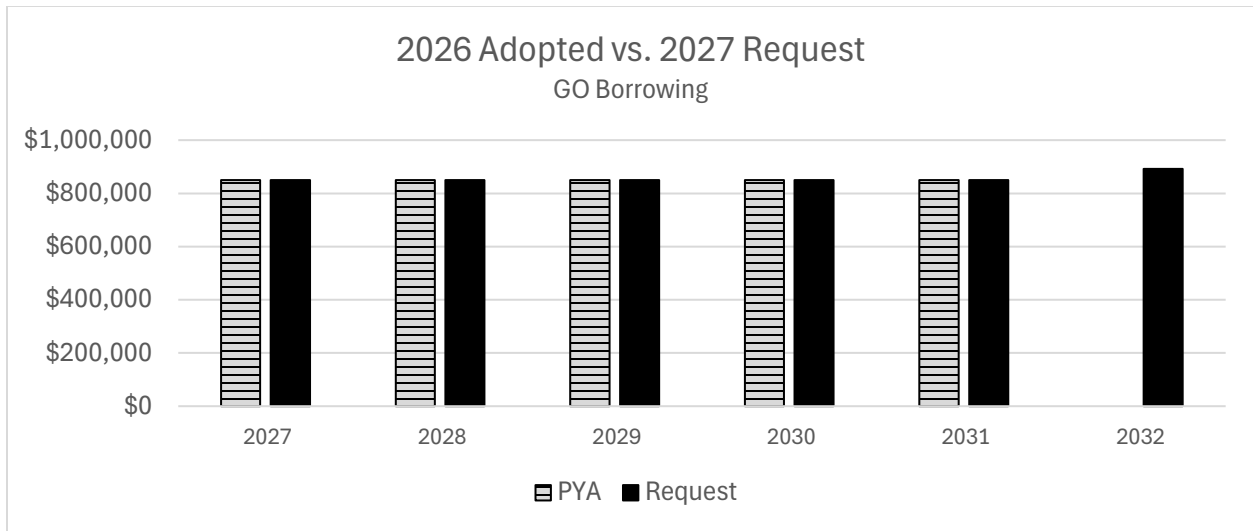


Figure 2. Clustered bar graph comparing the 2026 Adopted CIP and 2027 Request, by GO Borrowing, by year.



Description of Major Changes

This section lists all projects and programs submitted by the agency with a brief summary of major changes between the 2026 Adopted CIP and the 2027 CIP Request.

Sustainability Improvements

- No major changes compared to 2026 Adopted CIP.

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Mayor's Office	New or Existing Project	Existing
Proposal Name	Sustainability Improvements	Project Type	Program
Project Number	10563	2027 Project Number	16306

Project Description

This program is for the implementation of the City of Madison's sustainability and climate resilience projects. This program's goals include: (1) reaching the City's goal of 100% renewable energy and net zero carbon emissions for City operations by 2030 and community-wide by 2050; (2) improving the City's resilience to the direct and indirect impacts of climate change; and (3) reducing the City's overall environmental impact, all while centering equity and environmental justice. Projects funded in this program are included in the City's Sustainability Plan, recommendations of the 100% Renewable Madison Report, and the Climate Forward agenda. Projects planned for 2027 include supporting renewable energy through the MadiSUN program, advancing the City's progress toward net zero carbon emissions, improving building energy efficiency through the Building Energy Savings Program and Efficiency Navigator Program, and leading initiatives focused on air quality and heat resilience.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	
2027 CIP Total	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 892,500
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 892,500

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 892,500
Total	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 892,500

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Other	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 892,500
Total	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 892,500

Explain any changes from the 2026 CIP in the proposed funding for this project/program

5% budget increase in 2032 to account for rising costs.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Mayor's Office

Project/Program: Sustainability Improvements

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

Year	Phase/Project Name	Cost	Location	Alder District
2027	Building Energy Efficiency Program	\$ 421,000	citywide	citywide
2027	Renewable Energy Program	\$ 254,000	citywide	citywide
2027	Sustainability Program	\$ 120,339	citywide	citywide
2027	Zero Waste Program	\$ 15,000	citywide	citywide
2027	Climate Resilience Program	\$ 39,661	citywide	citywide
2028	Building Energy Efficiency Program	\$ 404,000	citywide	citywide
2028	Renewable Energy Program	\$ 254,000	citywide	citywide
2028	Sustainability Program	\$ 120,339	citywide	citywide
2028	Zero Waste Program	\$ 15,000	citywide	citywide
2028	Climate Resilience Program	\$ 56,661	citywide	citywide
2029	Building Energy Efficiency Program	\$ 421,000	citywide	citywide
2029	Renewable Energy Program	\$ 170,000	citywide	citywide
2029	Electrification/Decarbonization Program	\$ 75,000	citywide	citywide
2029	Sustainability Program	\$ 120,339	citywide	citywide
2029	Zero Waste Program	\$ 15,000	citywide	citywide
2029	Climate Resilience Program	\$ 48,661	citywide	citywide
2030	Building Energy Efficiency Program	\$ 404,000	citywide	citywide
2030	Renewable Energy Program	\$ 170,000	citywide	citywide
2030	Electrification/Decarbonization Program	\$ 75,000	citywide	citywide
2030	Sustainability Program	\$ 120,339	citywide	citywide
2030	Zero Waste Program	\$ 15,000	citywide	citywide
2030	Climate Resilience Program	\$ 65,661	citywide	citywide
2031	Building Energy Efficiency Program	\$ 421,000	citywide	citywide
2031	Renewable Energy Program	\$ 170,000	citywide	citywide
2031	Electrification/Decarbonization Program	\$ 75,000	citywide	citywide
2031	Sustainability Program	\$ 120,340	citywide	citywide
2031	Zero Waste Program	\$ 15,000	citywide	citywide
2031	Climate Resilience Program	\$ 48,660	citywide	citywide
2032	Building Energy Efficiency Program	\$ 424,200	citywide	citywide
2032	Renewable Energy Program	\$ 178,500	citywide	citywide
2032	Electrification/Decarbonization Program	\$ 78,750	citywide	citywide
2032	Sustainability Program	\$ 126,356	citywide	citywide
2032	Zero Waste Program	\$ 15,750	citywide	citywide
2032	Climate Resilience Program	\$ 68,944	citywide	citywide

Project Information

Agency: Mayor's Office

Project/Program: Sustainability Improvements

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?

No

Software or software licenses?

No

Vehicle setup or maintenance costs?

No

External management or consulting contracts?

No

Additional FTE positions for ongoing operations of this project/program?

No

Is this project/program required to meet the Percent for Arts ordinance?

No

[Percent for Art requirements detailed in MGO Section 4.30](#)

End of Proposal Form

Planning & Development

CDA Redevelopment

Community Development Division (CDD)

Economic Development Division (EDD)

Planning Division

CDA Redevelopment's 2027 Capital Budget Request Summary

This summary provides an overview of the capital budget submitted by the agency. The full request packet includes the agency's transmittal memo and detailed budget proposals.

Request by Proposal

CDA Redevelopment's 2027 capital budget request includes **2** proposals.

Table 1. List of all proposals by Project/ Program name, with the requested funding by year

Project/ Program Name	2027	2028	2029	2030	2031	2032
Affordable Housing Redevelopment, Development, & Preservation	\$10,000,000	\$2,000,000	\$2,000,000	\$2,100,000	\$2,205,000	\$2,205,000
Triangle Redevelopment	\$25,000,000	\$0	\$0	\$0	\$0	\$0
Total	\$35,000,000	\$2,000,000	\$2,000,000	\$2,100,000	\$2,205,000	\$2,205,000

Request by Funding Source

2027 Request

Table 2. Total funding request by GO Borrowing and Other Sources, by year.

Funding Source	2027	2028	2029	2030	2031	2032
GO Borrowing	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$35,000,000	\$2,000,000	\$2,000,000	\$2,100,000	\$2,205,000	\$2,205,000
Total	\$35,000,000	\$2,000,000	\$2,000,000	\$2,100,000	\$2,205,000	\$2,205,000

2026 Adopted CIP (Prior Year; PYA)

Table 3. Total funding approved in the 2026 CIP by GO Borrowing and Other Sources, by year. The table does not include 2032 as that was not in the 2026 CIP.

Funding Source	2027	2028	2029	2030	2031
GO Borrowing	\$0	\$0	\$0	\$0	\$0
Other	\$2,000,000	\$2,000,000	\$2,000,000	\$2,100,000	\$2,205,000
Total	\$2,000,000	\$2,000,000	\$2,000,000	\$2,100,000	\$2,205,000

2027 Request Compared to 2026 Adopted CIP (Prior Year; PYA)

Table 4. Difference between the 2027 request amount and the 2026 CIP by GO Borrowing and Other Sources, by year. It does not include 2032 as that was not in the 2026 CIP. Positive numbers indicate the agency requested an increase in funding, negative numbers indicate a requested decrease in funding.

Funding Source	2027	2028	2029	2030	2031
GO Borrowing	\$0	\$0	\$0	\$0	\$0
Other	\$33,000,000	\$0	\$0	\$0	\$0
Total	\$33,000,000	\$0	\$0	\$0	\$0

Figure 1. Clustered bar graph comparing the 2026 Adopted CIP and 2027 Request, by all funds, by year.

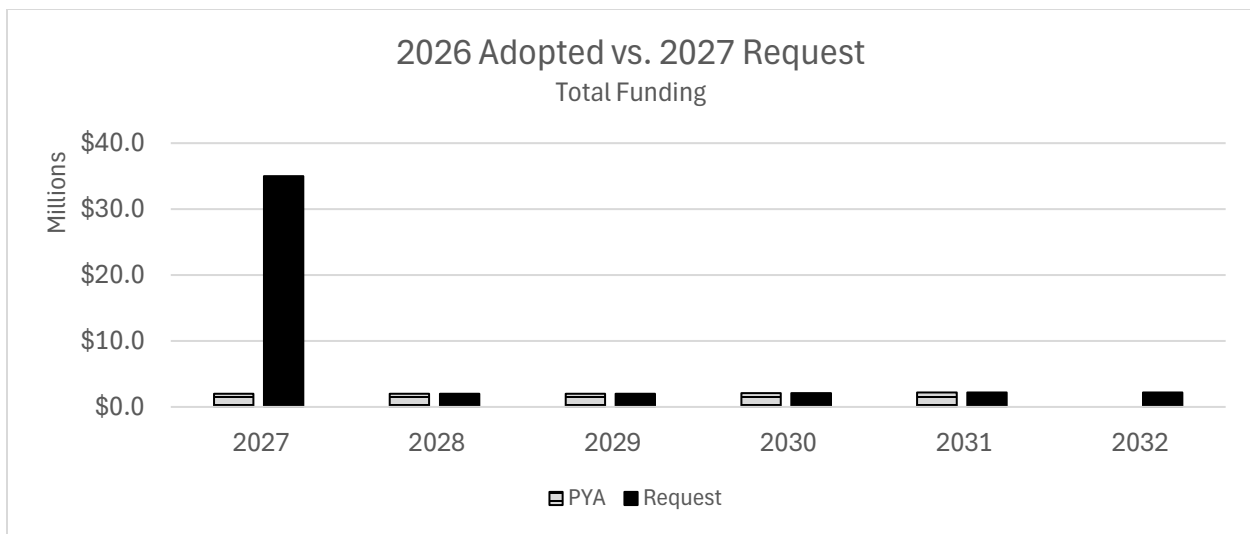


Figure 2. Clustered bar graph comparing the 2026 Adopted CIP and 2027 Request, by GO Borrowing, by year.

Not applicable for CDA Redevelopment. No GO Funding Requested.

Description of Major Changes

This section lists all projects and programs submitted by the agency with a brief summary of major changes between the 2026 Adopted CIP and the 2027 CIP Request.

Affordable Housing Redevelopment, Development, & Preservation

- Program budget increased by \$8.0 million in Developer Capital Funding in 2027 to support the development of for-sale town homes at scattered sites throughout the city.

Triangle Redevelopment

- Project budget increased by \$25.0 million in Developer Capital Funding in 2027 to address phase 2 funding gaps.
- The project is in 5 phases. Phase 1 funding (\$11.0 million) was allocated in the 2024 Adopted Capital Budget. Phases 2 and 3 were initially funded in the 2025 Adopted Capital Budget (\$30.2 million). Phases 4 and 5 remain on the Horizon List as CDA continues working with the U.S. Department of Housing and Urban Development (HUD) on refining cost estimates. All phases of the project are expected to cost approximately \$300.0 million with a majority coming from outside sources.



CommunityDevelopmentAuthority CDA Redevelopment

Madison Municipal Building, Suite 130
215 Martin Luther King Jr. Boulevard
Madison, Wisconsin 53703
ph (608)266.5940

<https://www.cityofmadison.com/dpced/housing/>

CDA Redevelopment Capital Budget Transmittal Memo

TO: David Schmiedicke, Finance Department
FROM: Matthew Wachter, CDA Executive Director
DATE: April 17, 2026

Summary of Changes from 2026 Capital Improvement Plan

In the 2027 CDA Capital Improvement Plan, the CDA has incorporated the following increase from the 2026 Capital Improvement Plan:

- Capital Project 11817 – Increase of \$10,000,000 in capital developer source funding for the development of for-sale town homes at City and CDA sites. The project is anticipated to develop 15-30 townhomes across multiple sites. Funds would be used for construction but would be repaid upon sale of the housing. Development is likely to be done through CDA's non-profit Madison Revitalization and Community Development Corporation (MRCDC).
- Capital Project 14696 – Request of \$25,000,000 for phase 2 of Triangle redevelopment, Taking Shape B2 & B3. The second phase of Triangle redevelopment creates 182 units of affordable housing, including 175 replacement units for repositioned Public and Multifamily Housing consisting of Gay Braxton, Parkside, and Karabis Apartments, as well as an additional 5 new affordable housing units. It is anticipated that the \$25,000,000 would come from a variety of Federal and private sources that we are actively pursuing. Depending on availability, TID 48 could also be a source of funding.

Prioritized List of Capital Requests

The CDA's mission is to develop and provide inclusive and safe places through quality affordable housing, services, and community resources in the City of Madison. The following prioritization list is based on this mission:

1) Triangle Redevelopment, Project 14696

- Taking Shape B2 & B3 is part of a larger neighborhood redevelopment project, and the project is in an area that is part of a concerted community revitalization plan for affordable housing as part of the City of Madison Comprehensive Plan. Existing properties were constructed in the 1960's and 1970's, have begun to deteriorate, and face significant costs to renovate to modern standards. The project reinvests in existing Public Housing that supports those living with very low incomes and the project brings in additional units of affordable housing. As such the CDA has determined this project to be its top priority.

2) Affordable Housing Redevelopment, Development, & Preservation, Project 11817

- The primary project for 2027 is a collaboration with a variety of PCED agencies to deliver for-sale missing middle housing at a variety of price points to further the City's Housing Forward plan.

Enterprise Agencies Only

As required by numerous Federal, State, and local guidelines, operating costs incurred by the Redevelopment's activities are to be self-funded outside of the initial capital investments and net-neutral to the City of Madison's Operational Budget.

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	CDA Redevelopment	New or Existing Project	Existing
Proposal Name	Affordable Housing Redevelopment, Development, & Preservation	Project Type	Program
Project Number	11817	2027 Project Number	16294

Project Description

This program is comprised of the funds, planning, and implementation of CDA or Madison Revitalization and Community Development Corporation (MRCDC) sponsored affordable housing development, redevelopment, and preservation. This includes public housing redevelopment, land banking pre-development & development, mixed-use developments, preservation initiatives, for-sale townhomes, and affordable housing renovation support. The CDA accomplishes these projects with the use of loans from the CDD Affordable Housing Development projects, TIF funding, and various external funding sources such as Low-Income Housing Tax Credit programs and other grants/loan structures. The goal of this program is to provide quality, affordable, and integrated housing for low-income individuals, people with disabilities, seniors, formerly homeless persons, and low-income families. The scope of the program includes the redevelopment of CDA Redevelopment-owned properties that are outside of their 15-year tax credit compliance, public housing units moving through disposition, formerly public housing units that have been disposed out of the HUD portfolio, current public housing sites, currently-held City/CDA sites waiting for redevelopment, and sites procured through the City's land banking program.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,100,000	\$ 2,205,000	
2027 CIP Total	\$ 10,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,100,000	\$ 2,205,000	\$ 2,205,000
Difference '27 vs. '26	\$ 8,000,000	\$ -	\$ -	\$ -	\$ -	\$ 2,205,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Developer Capital Funding	\$ 10,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,100,000	\$ 2,205,000	\$ 2,205,000
Total	\$ 10,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,100,000	\$ 2,205,000	\$ 2,205,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Building	\$ 10,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,100,000	\$ 2,205,000	\$ 2,205,000
Total	\$ 10,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,100,000	\$ 2,205,000	\$ 2,205,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

Additional developer source funding for City and CDA site development of For-Sale Townhomes

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: CDA Redevelopment

Project/Program: Affordable Housing Redevelopment, Development, & Preservation

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	No

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance? No

No

Percent for Art requirements detailed in MGO Section 4.30

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	CDA Redevelopment	New or Existing Project	Existing
Proposal Name	Triangle Redevelopment	Project Type	Project
Project Number	14696		

Project Description

The goal of this project is to provide quality, affordable, and integrated housing for individuals with low-incomes, people with disabilities, seniors, formerly homeless persons, and low-income families at the current Public Housing developments called the Triangle, Parkside, and Karabis. The scope of the project includes the redevelopment of 360 Public and Multifamily Housing units moving through repositioning and the potential of up to 800 units as defined by the Taking Shape, Our Triangle, Master Plan. Taking Shape B2 & B3 is the second phase of Triangle redevelopment, and intends to replace Gay Braxton, Parkside, and Karabis Apartments.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ -	\$ -	\$ -	\$ -	\$ -	
2027 CIP Total	\$ 25,000,000	\$ -	\$ -	\$ -	\$ -	\$ -
Difference '27 vs. '26	\$ 25,000,000	\$ -	\$ -	\$ -	\$ -	\$ -

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Developer Capital Funding	\$ 25,000,000					
Total	\$ 25,000,000	\$ -	\$ -	\$ -	\$ -	\$ -

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Building	\$ 25,000,000					
Total	\$ 25,000,000	\$ -	\$ -	\$ -	\$ -	\$ -

Explain any changes from the 2026 CIP in the proposed funding for this project/program

Triangle Redevelopment Phase 2 - Taking Shape B2 & B3

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: CDA Redevelopment

Project/Program: Triangle Redevelopment

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	No

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance? No

No

Percent for Art requirements detailed in MGO Section 4.30

End of Proposal Form

Community Development Division's 2027 Capital Budget Request Summary

This summary provides an overview of the capital budget submitted by the agency. The full request packet includes the agency's transmittal memo and detailed budget proposals.

Request by Proposal

Community Development Division's 2027 capital budget request includes **3** proposals.

Table 1. List of all proposals by Project/ Program name, with the requested funding by year

Project/ Program Name	2027	2028	2029	2030	2031	2032
Affordable Housing-Consumer Lending	\$3,207,000	\$3,207,000	\$3,207,000	\$3,273,850	\$3,344,042	\$3,417,744
Affordable Housing-Development Projects	\$14,500,000	\$15,500,000	\$25,905,160	\$9,572,420	\$7,082,420	\$17,781,750
Community Facilities Loan (CFL) Program	\$1,000,000	\$1,000,000	\$1,000,000	\$1,050,000	\$1,100,000	\$1,150,000
Total	\$18,707,000	\$19,707,000	\$30,112,160	\$13,896,270	\$11,526,462	\$22,349,494

Request by Funding Source

2027 Request

Table 2. Total funding request by GO Borrowing and Other Sources, by year.

Funding Source	2027	2028	2029	2030	2031	2032
GO Borrowing	\$12,647,668	\$15,965,453	\$2,337,000	\$12,026,270	\$9,656,462	\$20,479,494
Other	\$6,059,332	\$3,741,547	\$27,775,160	\$1,870,000	\$1,870,000	\$1,870,000
Total	\$18,707,000	\$19,707,000	\$30,112,160	\$13,896,270	\$11,526,462	\$22,349,494

2026 Adopted CIP (Prior Year; PYA)

Table 3. Total funding approved in the 2026 CIP by GO Borrowing and Other Sources, by year. The table does not include 2032 as that was not in the 2026 CIP.

Funding Source	2027	2028	2029	2030	2031
GO Borrowing	\$12,647,668	\$15,965,453	\$2,337,000	\$12,026,270	\$9,656,462
Other	\$6,059,332	\$3,741,547	\$27,775,160	\$1,870,000	\$1,870,000
Total	\$18,707,000	\$19,707,000	\$30,112,160	\$13,896,270	\$11,526,462

2027 Request Compared to 2026 Adopted CIP (Prior Year; PYA)

Table 4. Difference between the 2027 request amount and the 2026 CIP by GO Borrowing and Other Sources, by year. It does not include 2032 as that was not in the 2026 CIP. Positive numbers indicate the agency requested an increase in funding, negative numbers indicate a requested decrease in funding.

Funding Source	2027	2028	2029	2030	2031
GO Borrowing	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0
Total	\$0	\$0	\$0	\$0	\$0

Figure 1. Clustered bar graph comparing the 2026 Adopted CIP and 2027 Request, by all funds, by year.

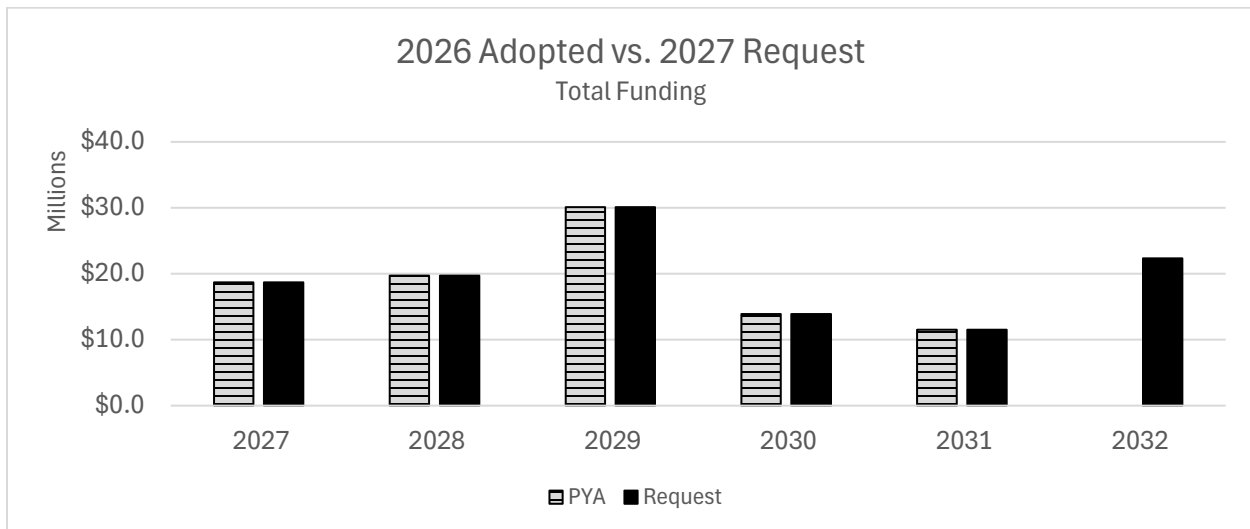
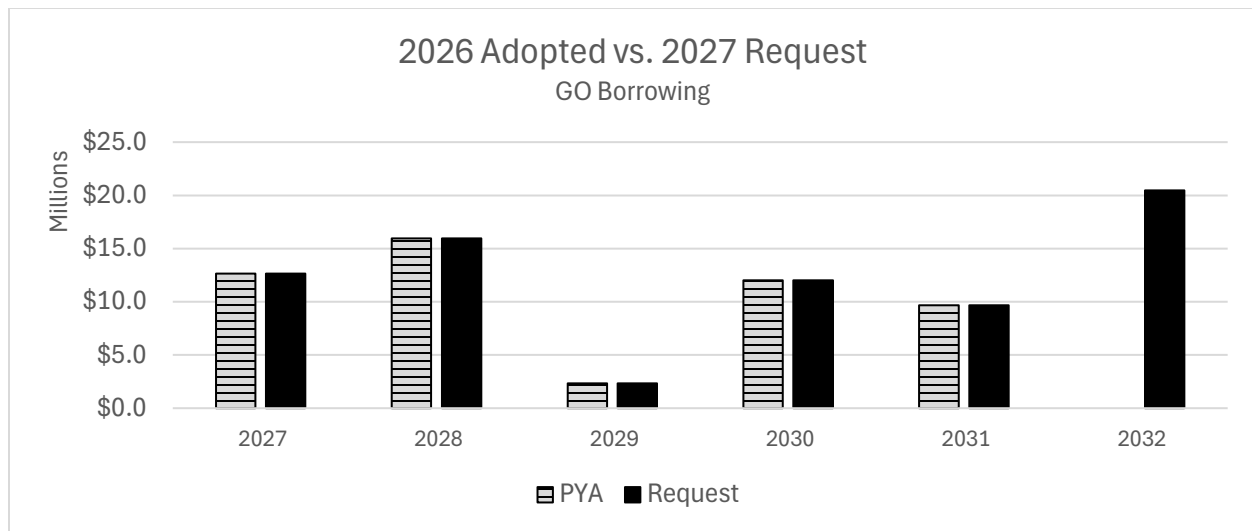


Figure 2. Clustered bar graph comparing the 2026 Adopted CIP and 2027 Request, by GO Borrowing, by year.



Description of Major Changes

This section lists all projects and programs submitted by the agency with a brief summary of major changes between the 2026 Adopted CIP and the 2027 CIP Request.

Affordable Housing – Consumer Lending

- No major changes compared to the 2026 Adopted CIP.

Affordable Housing – Development Projects

- Program budget increased by \$17.8 million in General Fund-supported GO Borrowing in 2032. This reflects a 22.5% increase compared to the 5-year average of all funding sources in 2027 – 2031.

Community Facilities Loan (CFL) Program

- No major changes compared to the 2026 Adopted CIP.



Department of Planning and Community & Economic Development

Community Development Division

215 Martin Luther King, Jr. Boulevard, Suite 300

Mailing Address:

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www.cityofmadison.com/cdd

Child Care
Community Resources
Housing & Community Investments
Madison Senior Center

Community Development Division Capital Budget Transmittal Memo

TO: Dave Schmiedicke, Finance Director
Satya Rhodes-Conway, Mayor
FROM: Jim O'Keefe, Community Development Division Director
DATE: April 10, 2026

Thank you for the opportunity to offer recommendations for the Community Development Division's 2027 Capital Budget.

The Division's recommendations generally adhere to the Division's 2026 CIP, with a couple of modest, and budget neutral, proposed reallocations within the Consumer Lending Program. Our recommendations also seek 5% funding increases in the final year of the Capital Improvement Plan for each of the Division's three programs, consistent with the Mayor's guidelines, to reflect anticipated inflationary impacts.

Summary of Changes from 2026 Capital Improvement Plan

Budget Neutral Changes or Reductions

The Division's recommendations request a budget neutral change, beginning in 2027, within the Consumer Lending Program. Consumer Lending encompasses three distinct housing programs – 1) Home Buy the American Dream (HBAD) – a down payment assistance loan program for eligible first-time homebuyers; 2) Property Tax Assistance for Seniors – a loan program that helps eligible homeowners age 65+ pay property taxes; and 3) Rental Rehabilitation – a loan program that helps owners of rental property finance repairs or upgrades to their properties.

The recommended reallocations of budget authority between the three programs respond to current and anticipated demand for program funds. More specifically, they propose transferring budget authority from Rental Rehabilitation to HBAD. Despite program modifications that have been made in recent years to make funds more attractive to rental property owners, demand for Rental Rehabilitation assistance continues to fall short of budgeted levels. In contrast, the number of homebuyers assisted through HBAD has grown three-fold since 2022, 33% in the past year. We anticipate continued strong demand for these funds. To accommodate that growth, CDD proposes increasing budget authority for HBAD from \$2,250,000 to \$2,807,000, beginning in 2027. A smaller increase is recommended for Property Tax Assistance for Seniors (from the 2026 expenditure level of \$226,389 to \$300,000.) These increases are offset by reductions in budget authority for Rental Rehabilitation, so the changes are net budget neutral.

Other than the previously mentioned 5% increase in budget authority sought for 2032, the Division is recommending no changes at this point regarding Affordable Housing Development. However, changes are

imminent. Earlier this month, Governor Evers signed into law 2025 Wisconsin Act 173 which adds a second year to the time that municipalities may extend the life of Tax Increment Financing districts and use their proceeds to benefit affordable housing. CDD is working with other City agencies to analyze the legislation and explore available options to maximize the measure's benefits for affordable housing in Madison. The provisions of Act 173 do not take effect until January 1, 2028, so will not impact CDD's 2027 Capital Budget. But they do have implications for the balance of the CIP. Therefore, as we gather more information about the Act's longer-term potential we ask for the opportunity to discuss this part of the budget in more detail before the Executive Budget is finalized.

Prioritized List of Capital Requests

The Community Development Division's Capital Budget is centered on efforts to expand access to housing opportunities for lower-income households, and support investments in physical spaces used by community partners for neighborhood-focused programming. Both make important contributions to ensuring that all Madison residents enjoy a higher quality of life. However, as access to quality, stable housing is foundational to virtually every other aspect of daily living – health outcomes, educational attainment, gainful employment, household stability, successful aging, etc. – efforts to advance that goal must remain the Division's top priority. For that reason, the Division prioritizes its capital budget requests as follows:

1. **Affordable Housing – Development Projects** [18115] (Major: 17110)
Maintains support for the Affordable Housing Fund (AHF), enabling CDD to respond to a broader range of development opportunities that emerge within the City. This work provides the greatest long-term benefit for the greatest number of people.
2. **Affordable Housing – Consumer Lending** [18110/18111/18114] (Major: 62010)
Continues support for loan programs designed to help households achieve and maintain home ownership (with particular emphasis on extending that support to households of color) and to make needed repairs and improvements to existing rental homes.
3. **Community Facilities Loan (CFL) Program** [18113] (Major: 13672)
Continues support for a loan program that offers help to community partners to finance non-residential capital projects that establish or improve spaces in neighborhoods that are used for public benefit.

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Community Development Division	New or Existing Project	Existing
Proposal Name	Affordable Housing-Consumer Lending	Project Type	Program
Project Number	62010	2027 Project Number	18110/11/14

Project Description

This program supports several direct consumer lending programs administered by the Community Development Division (CDD), including the Home Purchase Assistance (Home-Buy the American Dream), Property Tax Financing for Seniors, and Rental Rehabilitation programs. Their goals are to help eligible residents acquire homes, to finance their property taxes, and to finance small-scale rehabilitation of rental housing. City funds complement, or are occasionally combined with, available federal and state dollars to support these programs. The programs help advance the objectives in the City's Housing Forward Initiative to increase homeownership among households of color and enable senior homeowners to remain in their homes, and they offer help to owners of rental properties to maintain and improve their units. These programs are parts of a larger affordable housing strategy that also devotes resources to financial literacy programs, complementary down payment assistance programs, and a program that helps single-family homeowners make needed repairs to their homes.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 3,207,000	\$ 3,207,000	\$ 3,207,000	\$ 3,273,850	\$ 3,344,042	
2027 CIP Total	\$ 3,207,000	\$ 3,207,000	\$ 3,207,000	\$ 3,273,850	\$ 3,344,042	\$ 3,417,744
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,417,744

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 1,037,000	\$ 1,337,000	\$ 1,337,000	\$ 1,403,850	\$ 1,474,042	\$ 1,547,744
Federal Sources	\$ 973,000	\$ 973,000	\$ 973,000	\$ 973,000	\$ 973,000	\$ 973,000
Reserves Applied	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -
Loan Repayment	\$ 560,000	\$ 560,000	\$ 560,000	\$ 560,000	\$ 560,000	\$ 560,000
State Sources	\$ 337,000	\$ 337,000	\$ 337,000	\$ 337,000	\$ 337,000	\$ 337,000
Total	\$ 3,207,000	\$ 3,207,000	\$ 3,207,000	\$ 3,273,850	\$ 3,344,042	\$ 3,417,744

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Loans	\$ 3,207,000	\$ 3,207,000	\$ 3,207,000	\$ 3,273,850	\$ 3,344,042	\$ 3,417,744
Total	\$ 3,207,000	\$ 3,207,000	\$ 3,207,000	\$ 3,273,850	\$ 3,344,042	\$ 3,417,744

Explain any changes from the 2026 CIP in the proposed funding for this project/program

"Trued up" Federal vs State funding and made a few shifts between consumer lending programs to better address current and future needs.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Community Development Division

Project/Program: Affordable Housing-Consumer Lending

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

Year	Phase/Project Name	Cost	Location	Alder District
2027	Home Purchase Assistance	\$ 2,807,000	TBD	TBD
2027	Housing Rehabilitation Services	\$ 100,000	TBD	TBD
2027	Property Tax Financing for Eligible Seniors	\$ 300,000	TBD	TBD
2028	Home Purchase Assistance	\$ 2,807,000	TBD	TBD
2028	Housing Rehabilitation Services	\$ 100,000	TBD	TBD
2028	Property Tax Financing for Eligible Seniors	\$ 300,000	TBD	TBD
2029	Home Purchase Assistance	\$ 2,807,000	TBD	TBD
2029	Housing Rehabilitation Services	\$ 100,000	TBD	TBD
2029	Property Tax Financing for Eligible Seniors	\$ 300,000	TBD	TBD
2030	Home Purchase Assistance	\$ 2,873,850	TBD	TBD
2030	Housing Rehabilitation Services	\$ 100,000	TBD	TBD
2030	Property Tax Financing for Eligible Seniors	\$ 300,000	TBD	TBD
2031	Home Purchase Assistance	\$ 2,944,042	TBD	TBD
2031	Housing Rehabilitation Services	\$ 100,000	TBD	TBD
2031	Property Tax Financing for Eligible Seniors	\$ 300,000	TBD	TBD
2032	Home Purchase Assistance	\$ 3,017,744	TBD	TBD
2032	Housing Rehabilitation Services	\$ 100,000	TBD	TBD
2032	Property Tax Financing for Eligible Seniors	\$ 300,000	TBD	TBD

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?

No

Software or software licenses?

No

Vehicle setup or maintenance costs?

No

External management or consulting contracts?

No

Additional FTE positions for ongoing operations of this project/program?

No

Is this project/program required to meet the Percent for Arts ordinance?

No

[Percent for Art requirements detailed in MGO Section 4.30](#)

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Community Development Division	New or Existing Project	Existing
Proposal Name	Affordable Housing-Development Projects	Project Type	Program
Project Number	17110	2027 Project Number	18115

Project Description

This program represents the primary resource by which the City offers direct support for efforts to expand and improve the supply of quality, affordable housing accessible to low- and moderate-income households in Madison. Generally, program funds are used in combination with other public and private resources in order to maximize their impact. The program's support was once limited to medium-density rental developments that also relied on a specific type of federal low-income housing tax credits. However, in recent years, the program has supported a wider range of project types and scales, as well as development opportunities initiated more directly by the City or the Madison Community Development Authority. Funds are allocated through a series of competitive funding processes, each of which targets specific project types. Each commitment of City funds requires Council approval. Since the Affordable Housing Fund was created in 2015, it has been used to support a variety of development proposals, including 33 tax credit projects that, collectively, have or will add over 2,750 units of new rental housing in Madison, nearly 2,240 of which are reserved for households earning not more than 60% of the Dane County median income. The City's offers of support to selected developers are made contingent upon their securing tax credits and/or other needed funding, outcomes which often are determined months after City funds are offered. If developers are unsuccessful in attracting these other resources, they must return City funds. Continued pressures on the Madison housing market, especially for lower-income households, changes in how developers are choosing to finance projects, steadily rising construction costs, and other economic uncertainties will combine to make likely that demand for these program funds will only grow.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 14,500,000	\$ 15,500,000	\$ 25,905,160	\$ 9,572,420	\$ 7,082,420	
2027 CIP Total	\$ 14,500,000	\$ 15,500,000	\$ 25,905,160	\$ 9,572,420	\$ 7,082,420	\$ 17,781,750
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,781,750

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 10,610,668	\$ 13,628,453	\$ -	\$ 9,572,420	\$ 7,082,420	\$ 17,781,750
TIF Increment	\$ 3,889,332	\$ 1,871,547	\$ 25,905,160	\$ -	\$ -	\$ -
Total	\$ 14,500,000	\$ 15,500,000	\$ 25,905,160	\$ 9,572,420	\$ 7,082,420	\$ 17,781,750

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Loans	\$ 14,500,000	\$ 15,500,000	\$ 25,905,160	\$ 9,572,420	\$ 7,082,420	\$ 17,781,750
Total	\$ 14,500,000	\$ 15,500,000	\$ 25,905,160	\$ 9,572,420	\$ 7,082,420	\$ 17,781,750

Explain any changes from the 2026 CIP in the proposed funding for this project/program

TIF funding is included in this request:	Yes
Impact Fees are included in this request:	No

Request includes TIF or Impact Fees. Proceed to Supplemental Budget Info.

Supplemental Budget Info

Project Information

Agency: Community Development Division

Project/Program: Affordable Housing-Development Projects

TIF Supported Projects/Programs

If TIF is a funding source, please identify the amounts by district for TIF-supported borrowing and TIF increments:

TIF Borrowing

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

TIF Increment

District	2027	2028	2029	2030	2031	2032
TID 51 South Madison	\$ 2,500,000					
TID 41 University/Whitney (UW Clinic Project)	\$ 1,389,332					
TID 44 Royster Clark		\$ 1,871,547				
TID 46 Research Park			\$ 10,457,562			
TID 37 Union Corners			\$ 3,743,178			
TID 36 Capitol Gateway Corridor			\$ 11,704,420			
Total	\$ 3,889,332	\$ 1,871,547	\$ 25,905,160	\$ -	\$ -	\$ -

If TIF is a requested funding source, is this request included in an approved TIF project plan?

Yes

Impact Fees

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project Information

Agency: Community Development Division

Project/Program: Affordable Housing-Development Projects

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	No

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance?	No

☐ No

[Percent for Art requirements detailed in MGO Section 4.30](#)

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Community Development Division	New or Existing Project	Existing
Proposal Name	Community Facilities Loan (CFL) Program	Project Type	Program
Project Number	13672	2027 Project Number	18113

Project Description

This program supports modest-sized capital projects by non-profit partners to meet facility needs that serve or benefit specific neighborhoods or populations. Originally authorized in 2022, the program offers a valuable and flexible resource for external agencies that need help to acquire or improve properties from which they serve residents in low- to moderate-income households. Per Council directive, unused budget authority in any given year is not carried forward to the subsequent year. These funds supplement Federal Community Development Block Grant (CDBG) funds, the usefulness of which is often hampered by regulatory burdens that add cost and complexity to small projects, and by the inability to predict when those funds will be available. Availability of CDBG funds is largely dependent upon program income generated from loan repayments that are unplanned/unscheduled.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,050,000	\$ 1,100,000	
2027 CIP Total	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,050,000	\$ 1,100,000	\$ 1,150,000
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,150,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,050,000	\$ 1,100,000	\$ 1,150,000
Total	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,050,000	\$ 1,100,000	\$ 1,150,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Loans	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,050,000	\$ 1,100,000	\$ 1,150,000
Total	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,050,000	\$ 1,100,000	\$ 1,150,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Community Development Division

Project/Program: Community Facilities Loan (CFL) Program

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	No

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance?	No

☐ No

[Percent for Art requirements detailed in MGO Section 4.30](#)

End of Proposal Form

Economic Development Division's 2027 Capital Budget Request Summary

This summary provides an overview of the capital budget submitted by the agency. The full request packet includes the agency's transmittal memo and detailed budget proposals.

Request by Proposal

Economic Development Division's 2027 capital budget request includes **14** proposals.

Table 1. List of all proposals by Project/ Program name, with the requested funding by year

Project/ Program Name	2027	2028	2029	2030	2031	2032
Business Park Holding Costs	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
General Land Acquisition Fund	\$90,000	\$90,000	\$90,000	\$94,500	\$99,000	\$103,000
Healthy Retail Access Program	\$250,000	\$250,000	\$250,000	\$260,000	\$270,000	\$280,000
Land Banking	\$1,000,000	\$1,000,000	\$1,000,000	\$1,050,000	\$1,100,000	\$1,150,000
Small Business Development Program	\$500,000	\$500,000	\$500,000	\$525,000	\$550,000	\$575,000
TID 44 - Royster Clark	\$500,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
TID 46 - Research Park	\$500,000	\$500,000	\$0	\$0	\$0	\$0
TID 50 State Street	\$600,000	\$600,000	\$600,000	\$630,000	\$660,000	\$690,000
TID 51 South Madison	\$3,000,000	\$3,000,000	\$3,000,000	\$3,150,000	\$3,300,000	\$3,450,000
TID 53 Wilson Street	\$400,000	\$400,000	\$400,000	\$420,000	\$440,000	\$460,000
TID 54 Pennsylvania Avenue	\$0	\$750,000	\$750,000	\$785,000	\$820,000	\$860,000
TID 55 Voit Farm	\$1,937,000	\$50,000	\$50,000	\$50,000	\$50,000	\$52,500
TID 56 - Grand Teton	\$250,000	\$250,000	\$250,000	\$0	\$0	\$0
TID 57 - Medical Circle	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000
Total	\$9,297,000	\$7,710,000	\$7,210,000	\$7,284,500	\$7,609,000	\$7,940,500

Request by Funding Source

2027 Request

Table 2. Total funding request by GO Borrowing and Other Sources, by year.

Funding Source	2027	2028	2029	2030	2031	2032
GO Borrowing	\$5,207,000	\$7,070,000	\$7,070,000	\$7,140,000	\$7,460,000	\$7,787,500
Other	\$4,090,000	\$640,000	\$140,000	\$144,500	\$149,000	\$153,000
Total	\$9,297,000	\$7,710,000	\$7,210,000	\$7,284,500	\$7,609,000	\$7,940,500

2026 Adopted CIP (Prior Year; PYA)

Table 3. Total funding approved in the 2026 CIP by GO Borrowing and Other Sources, by year. The table does not include 2032 as that was not in the 2026 CIP.

Funding Source	2027	2028	2029	2030	2031
GO Borrowing	\$5,477,000	\$6,590,000	\$6,590,000	\$6,912,000	\$7,234,000
Other	\$3,290,000	\$190,000	\$190,000	\$199,500	\$209,000
Total	\$8,767,000	\$6,780,000	\$6,780,000	\$7,111,500	\$7,443,000

2027 Request Compared to 2026 Adopted CIP (Prior Year; PYA)

Table 4. Difference between the 2027 request amount and the 2026 CIP by GO Borrowing and Other Sources, by year. It does not include 2032 as that was not in the 2026 CIP. Positive numbers indicate the agency requested an increase in funding, negative numbers indicate a requested decrease in funding.

Funding Source	2027	2028	2029	2030	2031
GO Borrowing	\$-270,000	\$480,000	\$480,000	\$228,000	\$226,000
Other	\$800,000	\$450,000	\$-50,000	\$-55,000	\$-60,000
Total	\$530,000	\$930,000	\$430,000	\$173,000	\$166,000

Figure 1. Clustered bar graph comparing the 2026 Adopted CIP and 2027 Request, by all funds, by year.

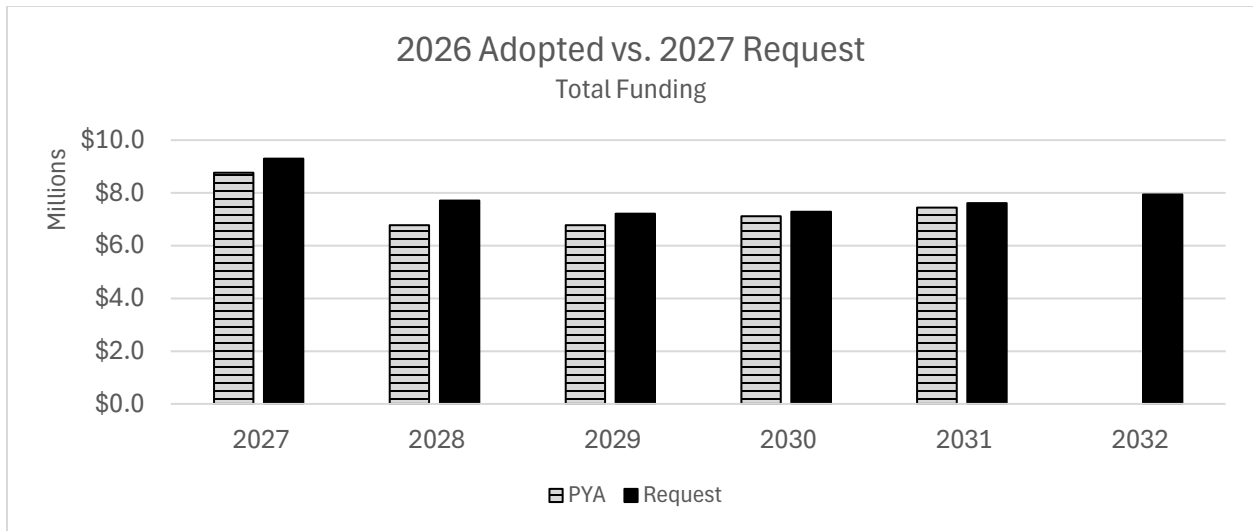
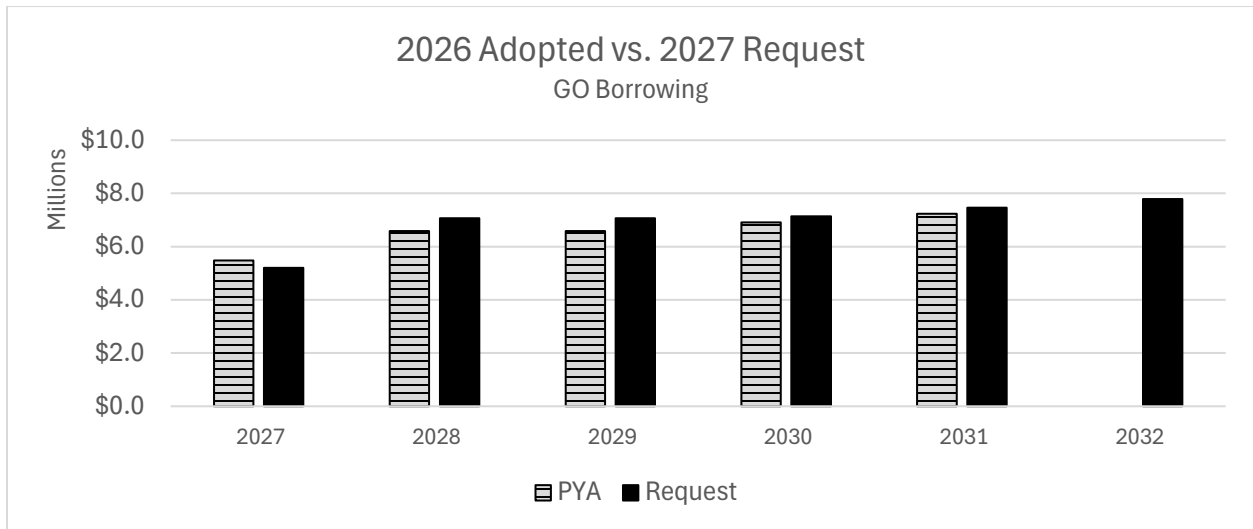


Figure 2. Clustered bar graph comparing the 2026 Adopted CIP and 2027 Request, by GO Borrowing, by year.



Description of Major Changes

This section lists all projects and programs submitted by the agency with a brief summary of major changes between the 2026 Adopted CIP and the 2027 CIP Request.

Business Park Holding Costs

- Program budget decreased by \$106,000 in General Fund-supported GO Borrowing in 2027 – 2031 due to City-owned land being sold. This reflects a 51.5% decrease.

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General Land Acquisition Fund

- No major changes compared to 2026 Adopted CIP.

Healthy Retail Access Program

- No major changes compared to 2026 Adopted CIP.

Land Banking

- No major changes compared to 2026 Adopted CIP.

Small Business Development Program

- No major changes compared to 2026 Adopted CIP.

TID 36

- Program removed from CIP.

TID 42

- Program removed from CIP.

TID 44

- Program budget increased by \$750,000 in TIF increment in 2027 – 2032 to support small business development as well as holding and pre-development costs for Royster Corners parcels being purchased in 2026 and 2027. This program was last included in EDD's CIP in 2016.

TID 46

- Program budget increased by \$1.0 million in TIF increment in 2027 – 2028 to support small business development. This program was last included in EDD's CIP in 2022.

TID 50

- No major changes compared to 2026 Adopted CIP.

TID 51

- No major changes compared to 2026 Adopted CIP.

TID 53

- No major changes compared to 2026 Adopted CIP.

TID 54

- Program budget decreased by \$750,000 in TID-supported GO Borrowing in 2027 due to sufficient carryforward budget authority being available.

TID 55

- No major changes compared to 2026 Adopted CIP.

TID 56

- New program. Request includes \$750,000 in TID-supported GO Borrowing in 2027 – 2029 to support small business development. See proposal for additional information.

TID 57

- New program. Request includes \$1.5 million in TID-supported GO Borrowing in 2027 – 2032 to support small business development. See proposal for additional information.



Department of Planning & Community & Economic Development

Economic Development Division

Matthew B. Mikolajewski, Director

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Business Resources
Real Estate Development
Real Estate Services

Economic Development Division Capital Budget Transmittal Memo

To: Mayor Satya Rhodes-Conway and Dave Schmiedicke

From: Matthew B. Mikolajewski

Date: April 17, 2026

Summary of Changes from 2026 Capital Improvement Plan

The 2027 Economic Development Division Capital Budget request includes eight changes when compared with the 2026 Capital Improvement Plan. They are as follows:

- Business Park Holding Costs (2027 Project # 16269) has been reduced by \$20,000 to \$20,000. As the City continues to sell property within its Business Parks, less funding is needed to cover holding costs. This allows us to reduce funding in our request.
- TID 36 Capitol Gateway Corridor (2027 Project # 99002) has been reduced by \$100,000 to \$0. The Statutorily allowed expenditure period for TID 36 expires in 2027, and staff does not anticipate a need for new funds in 2027.
- TID 42 Wingra (2027 Project # 99005) has been reduced by \$100,000 to \$0. The City no longer owns any property within the boundary of TID 42 requiring holding cost payments, and we do not currently anticipate completing due diligence to purchase any additional property in 2027 or beyond. As such, the need for additional funding in 2027 is not anticipated.
- TID 54 Pennsylvania Avenue (2027 Project # 99015) has been reduced by \$750,000 to \$0. These funds were proposed to be used to support the City's Small Business Development Programs; however, the City has a healthy carryforward balance of Small Business Development Program funds from previous years in this TID. As such, we do not believe we will require a new allocation of funding in 2027.
- TID 44 Royster Clark (2027 Project # 99007) has been added with \$500,000 included in 2027 for Small Business Development Programs. TID 44 is performing well, and we believe TID increment can cover this cost, rather than the need to borrow these funds. We already have staff assigned to manage the Small Business Development Programs. There is some concern that increasing the geographic eligibility, and in turn, applications will put a strain on staff capacity; however, we are exploring better ways to process and manage applications as well as possibly further

refining eligibility criteria in the context of the Economic Development Plan. As such, applications may not increase significantly overall, and we may become more efficient at processing applications and managing contracts. Many recipients of the City's Small Business Development Programs are historically disadvantaged entrepreneurs, as are many of their employees. By supporting employment opportunities and possibly generational wealth creation for business owners, the City is attempting to address historic inequities. Many of the businesses receiving funding through the City's Small Business Development Program are customer-facing, which will hopefully improve quality of life in neighborhoods where they are located.

- TID 46 Research Park (2027 Project # 99009) has been added with \$500,000 included in 2027 for Small Business Development Programs. TID 46 is performing well, and we believe TID increment can cover this cost, rather than the need to borrow these funds. Staff, equity, and quality of life considerations for TID 46 are the same as for TID 44 above.
- TID 56 Grand Teton (2027 Project # 99018) has been added with \$250,000 included in 2027 for Small Business Development Programs. This is a new TID being created in 2026. TID-supported GO Borrowing is needed to support this new program; however, with the reduction in funding for TID #54 noted above, overall GO Borrowing is reduced in EDD's 2027 request, even with this addition. Staff, equity, and quality of life considerations for TID 56 are the same as for TID 44 above.
- TID 57 Medical Circle (2027 Project # 99019) has been added with \$250,000 included in 2027 for Small Business Development Programs. This is a new TID being created in 2026. TID-supported GO Borrowing is needed to support this new program; however, with the reduction in funding for TID #54 noted above, overall GO Borrowing is reduced in EDD's 2027 request, even with this addition. Staff, equity, and quality of life considerations for TID 57 are the same as for TID 44 above.

Prioritized List of Capital Requests

Our prioritization criteria are based on the following:

- At a minimum, we need to maintain properties that are owned by the City. As such, requests related to property holding costs are included early in our list of priorities.
- The development of more housing units continues to be a paramount priority for the community. As such, requests related to purchasing property and supporting private development are included next.
- Our small business development programs then follow, with the four new requests for 2027 included last.

Following is a list of these initiatives in priority order:

Priority # 1 – Business Park Holding Costs (16269)

- \$20,000 in 2027 for property holding costs

Priority # 2 – General Land Acquisition Fund (16270)

- \$90,000 in 2027 for property holding costs and acquisition due diligence

Priority # 3 – Land Banking (16265)

- \$1,000,000 in 2027 for due diligence, purchase, holding costs, and pre-development costs

Priority # 4 – TID 55 Voit Farm (99017)

- \$1,887,000 in 2027 for private developer loans and \$50,000 in 2027 for property holding costs

Priority # 5 – TID 51 South Madison (99011)

- \$3,000,000 in 2027 for small business development programs and land banking

Priority # 6 – Small Business Development Program (16268)

- \$500,000 in 2027 for small business development programs for projects not located in a TID with funding available for this purpose

Priority # 7 – Healthy Retail Access Program (16267)

- \$250,000 in 2027 for grants

Priority # 8 – TID 50 State Street (99012)

- \$600,000 in 2027 for small business development programs and repair/upgrades to furniture and fixtures

Priority # 9 – TID 53 E Wilson Street (99016)

- \$100,000 in 2027 for Block 113 (Brayton Lot) predevelopment expenses, and \$300,000 in 2027 for small business development programs

Priority # 10 – TID 44 Royster Clark (99007)

- \$500,000 in 2027 for small business development programs

Priority # 11 – TID 46 Research Park (99009)

- \$500,000 in 2027 for small business development programs

Priority # 12 – TID 56 Grand Teton (99018)

- \$250,000 in 2027 for small business development programs

Priority # 13 – TID 57 Medical Circle (99019)

- \$250,000 in 2027 for small business development programs

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Economic Development Division	New or Existing Project	Existing
Proposal Name	Business Park Holding Costs	Project Type	Program
Project Number	63022	2027 Project Number	16269

Project Description

This program funds the annual holding, maintenance, marketing, and other acquisition costs for Business Parks owned by the City, including the Center for Industry and Commerce and Southeast Madison Business Park. The goal of the program is to attract and retain companies within the City of Madison and to increase the tax base. Planned projects for 2027 include property maintenance and marketing of parcels owned by the City.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 40,000	\$ 40,000	\$ 40,000	\$ 42,000	\$ 44,000	
2027 CIP Total	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
Difference '27 vs. '26	\$ (20,000)	\$ (20,000)	\$ (20,000)	\$ (22,000)	\$ (24,000)	\$ 20,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
Total	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Land	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
Total	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

As we have sold land, our holding costs have decreased. As such, request has been decreased. Funding added in final year of CIP.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Economic Development Division

Project/Program: Business Park Holding Costs

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance? No

☐ No

Percent for Art requirements detailed in MGO Section 4.30

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Economic Development Division	New or Existing Project	Existing
Proposal Name	General Land Acquisition Fund	Project Type	Program
Project Number	63060	2027 Project Number	16270

Project Description

This program funds land purchases for future municipal purposes. Purchases from the fund can only be completed to the extent that funds are available and specific Common Council approval is obtained. The primary revenue source for the fund is from the sale of surplus property and sites within City-owned business parks. Funding in 2027 is for completing due diligence for properties that may be purchased through the General Land Acquisition Fund, and for property holding costs for parcels currently owned by the City.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 90,000	\$ 90,000	\$ 90,000	\$ 94,500	\$ 99,000	
2027 CIP Total	\$ 90,000	\$ 90,000	\$ 90,000	\$ 94,500	\$ 99,000	\$ 103,000
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 103,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Reserves Applied	\$ 90,000	\$ 90,000	\$ 90,000	\$ 94,500	\$ 99,000	\$ 103,000
Total	\$ 90,000	\$ 90,000	\$ 90,000	\$ 94,500	\$ 99,000	\$ 103,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Land	\$ 90,000	\$ 90,000	\$ 90,000	\$ 94,500	\$ 99,000	\$ 103,000
Total	\$ 90,000	\$ 90,000	\$ 90,000	\$ 94,500	\$ 99,000	\$ 103,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

Added funding to final year of the CIP.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Economic Development Division

Project/Program: General Land Acquisition Fund

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

No

No

No

Yes
No

No
No

Is this project/program required to meet the Percent for Arts ordinance?

No

[Percent for Art requirements detailed in MGO Section 4.30](#)

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Economic Development Division	New or Existing Project	Existing
Proposal Name	Healthy Retail Access Program	Project Type	Program
Project Number	63009	2027 Project Number	16267

Project Description

This program provides grants for capital projects that aim to improve access to affordable and healthy food within areas identified in the Food Access Improvement Map. Planned projects for 2027 include grants for building improvements and equipment purchases, including related technical support, for businesses and organizations that want to increase healthy food access.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 250,000	\$ 250,000	\$ 250,000	\$ 260,000	\$ 270,000	
2027 CIP Total	\$ 250,000	\$ 250,000	\$ 250,000	\$ 260,000	\$ 270,000	\$ 280,000
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 280,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 250,000	\$ 250,000	\$ 250,000	\$ 260,000	\$ 270,000	\$ 280,000
Total	\$ 250,000	\$ 250,000	\$ 250,000	\$ 260,000	\$ 270,000	\$ 280,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Other	\$ 250,000	\$ 250,000	\$ 250,000	\$ 260,000	\$ 270,000	\$ 280,000
Total	\$ 250,000	\$ 250,000	\$ 250,000	\$ 260,000	\$ 270,000	\$ 280,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

Added funding for final year of the CIP.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Economic Development Division

Project/Program: Healthy Retail Access Program

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

No

No

No

Yes
No

No
No

Is this project/program required to meet the Percent for Arts ordinance?

No

[Percent for Art requirements detailed in MGO Section 4.30](#)

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Economic Development Division	New or Existing Project	Existing
Proposal Name	Land Banking	Project Type	Program
Project Number	12640	2027 Project Number	16265

Project Description

This program is for the acquisition of land and buildings that could be used for future economic development, affordable housing projects, and other City uses in accordance with the City's Land Banking Fund Policy. The goal of this program is to acquire strategic properties for future purposes that might include: assisting displaced businesses, reducing blight, stabilizing housing markets, improving the quality of life for residents and neighborhoods, and preserving land for City purposes. Projects planned for 2027 include due diligence for the possible acquisition of new property, the acquisition of new property, property maintenance and management of newly acquired and previously acquired properties through this program, and predevelopment costs associated with future redevelopment of acquired properties.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,050,000	\$ 1,100,000	
2027 CIP Total	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,050,000	\$ 1,100,000	\$ 1,150,000
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,150,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,050,000	\$ 1,100,000	\$ 1,150,000
Total	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,050,000	\$ 1,100,000	\$ 1,150,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Land	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,050,000	\$ 1,100,000	\$ 1,150,000
Total	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,050,000	\$ 1,100,000	\$ 1,150,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

Adding funding to the final year of the CIP.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Economic Development Division

Project/Program: Land Banking

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

No

No

No

Yes
No

No
No

Is this project/program required to meet the Percent for Arts ordinance?

No

[Percent for Art requirements detailed in MGO Section 4.30](#)

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Economic Development Division	New or Existing Project	Existing
Proposal Name	Small Business Development Program	Project Type	Program
Project Number	13072	2027 Project Number	16268

Project Description

This program combines several programs and initiatives aimed at supporting small business development. Projects planned in 2027 include the following: Façade Grant Program, Commercial Ownership Assistance Program, ACRE Pre-Development Grants, and similar programs and initiatives approved by the Common Council. Funding through this program will be used when Tax Increment Finance (TIF) or other funding sources aren't available to pay for a project.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 500,000	\$ 500,000	\$ 500,000	\$ 525,000	\$ 550,000	
2027 CIP Total	\$ 500,000	\$ 500,000	\$ 500,000	\$ 525,000	\$ 550,000	\$ 575,000
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 575,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 500,000	\$ 500,000	\$ 500,000	\$ 525,000	\$ 550,000	\$ 575,000
Total	\$ 500,000	\$ 500,000	\$ 500,000	\$ 525,000	\$ 550,000	\$ 575,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Other	\$ 500,000	\$ 500,000	\$ 500,000	\$ 525,000	\$ 550,000	\$ 575,000
Total	\$ 500,000	\$ 500,000	\$ 500,000	\$ 525,000	\$ 550,000	\$ 575,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

Added funding for final year of CIP.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Economic Development Division

Project/Program: Small Business Development Program

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance? No

☐ No

Percent for Art requirements detailed in MGO Section 4.30

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Economic Development Division	New or Existing Project	New
Proposal Name	TID 44 - Royster Clark	Project Type	Program
Project Number	99007	2027 Project Number	99007

Project Description

This program supports projects within TID 44, created in 2013. TID 44 is located generally along Cottage Grove Road between Atwood Avenue and Flora Lane. The goal of the program is to capture incremental value to fund public works improvements and private development projects that will benefit the TID and larger community. Funding in 2027 includes \$500,000 for small business development programs, including the Building Improvement Grant Program, Facade Grant Program, Commercial Ownership Assistance Program, Small Cap TIF Program, and similar economic development initiatives approved by the Common Council within the boundary of TID 44 and within a one-half mile radius of the boundary of TID 44.

Alignment with Strategic Plans and Citywide Priorities

Identify the Citywide Element and Strategy from the Imagine Madison Comprehensive Plan that is most relevant to your proposal.

Citywide Element	Economy and Opportunity
Strategy	Support small businesses and cultivate entrepreneurship, especially businesses owned by underrepresented

Is this project related to a city agenda or strategic plan other than Imagine Madison (e.g. Climate Forward, Housing Forward, Metro Forward, Vision Zero)?

No

Does this project/program improve the city's climate resilience or sustainability by addressing climate change impacts, reducing greenhouse gas (GHG) emissions, improving energy efficiency, or other benefit?

No

Does this project/program create operational efficiencies or cost savings? For example, by reducing staff travel time, reducing utility expenses, or other operational change?

No

Describe how this proposal advances the selected Imagine Madison Element. In addition, if you answered "Yes" to any of the three questions above, describe how the proposal advances these other citywide priorities.

Funding will be used to support the City's Small Business Development Programs. As such, it specifically advances the Imagine Madison Strategy of "support small businesses and cultivate entrepreneurship."

Describe how this proposal considers equity and quality of life for residents. (For example, does this project address specific inequities, is it based on equity-related data/ prioritization, or is it from a Neighborhood Resource Team (NRT) recommendation?)

Many recipients of the City's Small Business Development Programs are historically disadvantaged entrepreneurs, and many employees of these businesses are historically disadvantaged as well. By supporting employment and generational wealth from business ownership, the City's Small Business Development Programs are attempting to address inequities. These businesses will hopefully also serve residents in surrounding neighborhoods, positively impacting quality of life.

Project Information

Agency: Economic Development Division

Project/Program: TID 44 - Royster Clark

Budget Information

Agencies may submit requests for new projects under the following circumstances: 1) Project is primarily funded by non-general obligation borrowing funding sources, 2) the project meets an emergency need not anticipated in 2026, 3) the project is currently on the Horizon List and is ready to be advanced, or 4) the project is planned for the last year of the CIP (2032).

What "New Project" criteria does your proposal meet? Select "Yes" for all that apply.

- 1) Primarily funded by non- GO sources
- 2) Meets emergency need
- 3) Currently on horizon list
- 4) Proposed for last year of CIP

Yes

Describe how the proposal meets the criteria above. Why is this project needed in the 2027 CIP?

This project will be funded by TID 44 increment. Small Business Development Programs are not necessarily needed in 2027; however, the healthy condition of this TID affords the City the opportunity to fund Small Business Development Programs with increment. EDD has funding for holding costs and pre-development expenses associated with the Royster Corners parcels that we are purchasing for 2026 and 2027; however, starting in 2028, we will need additional budget authority. This is the \$50,000 included in 2028 and the years beyond.

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
TIF Increment	\$ 500,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
Total	\$ 500,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Other	\$ 500,000					
Land Improvements		\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
Total	\$ 500,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000

TIF funding is included in this request:	Yes
Impact Fees are included in this request:	No

Request includes TIF or Impact Fees. Proceed to Supplemental Budget Info.

Project Information

Agency: Economic Development Division

Project/Program: TID 44 - Royster Clark

TIF Supported Projects/Programs

If TIF is a funding source, please identify the amounts by district for TIF-supported borrowing and TIF increments:

TIF Borrowing

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

TIF Increment

District	2027	2028	2029	2030	2031	2032
TID 44 Royster Clark	\$ 500,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
Total	\$ 500,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000

If TIF is a requested funding source, is this request included in an approved TIF project plan?

Yes

Impact Fees

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project Information

Agency: Economic Development Division

Project/Program: TID 44 - Royster Clark

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

No
No
No
No
No

Is this project/program required to meet the Percent for Arts ordinance?

No

Percent for Art requirements detailed in MGO Section 4.30

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Economic Development Division	New or Existing Project	New
Proposal Name	TID 46 - Research Park	Project Type	Program
Project Number	99009	2027 Project Number	99009

Project Description

This program supports projects within TID 46, created in 2015. TID 46 is located on the westside, centered on University Research Park. The goal of the program is to capture incremental value to fund public works improvements and private development projects that will benefit the TID and larger community. Funding in 2027 includes \$500,000 for small business development programs, including the Building Improvement Grant Program, Facade Grant Program, Commercial Ownership Assistance Program, Small Cap TIF Program, and similar economic development initiatives approved by the Common Council within the boundary of TID 46 and within a one-half mile radius of the boundary of TID 46.

Alignment with Strategic Plans and Citywide Priorities

Identify the Citywide Element and Strategy from the Imagine Madison Comprehensive Plan that is most relevant to your proposal.

Citywide Element	Economy and Opportunity
Strategy	Support small businesses and cultivate entrepreneurship, especially businesses owned by underrepresented

Is this project related to a city agenda or strategic plan other than Imagine Madison (e.g. Climate Forward, Housing Forward, Metro Forward, Vision Zero)?

No

Does this project/program improve the city's climate resilience or sustainability by addressing climate change impacts, reducing greenhouse gas (GHG) emissions, improving energy efficiency, or other benefit?

No

Does this project/program create operational efficiencies or cost savings? For example, by reducing staff travel time, reducing utility expenses, or other operational change?

No

Describe how this proposal advances the selected Imagine Madison Element. In addition, if you answered "Yes" to any of the three questions above, describe how the proposal advances these other citywide priorities.

Funding will be used to support the City's Small Business Development Programs. As such, it specifically advances the Imagine Madison Strategy of "support small businesses and cultivate entrepreneurship."

Describe how this proposal considers equity and quality of life for residents. (For example, does this project address specific inequities, is it based on equity-related data/ prioritization, or is it from a Neighborhood Resource Team (NRT) recommendation?)

Many recipients of the City's Small Business Development Programs are historically disadvantaged entrepreneurs, and many employees of these businesses are historically disadvantaged as well. By supporting employment and generational wealth through business ownership, the City's Small Business Development Programs are attempting to address inequities. These businesses will hopefully also serve residents in surrounding neighborhoods, positively impacting quality of life.

Project Information

Agency: Economic Development Division

Project/Program: TID 46 - Research Park

Budget Information

Agencies may submit requests for new projects under the following circumstances: 1) Project is primarily funded by non-general obligation borrowing funding sources, 2) the project meets an emergency need not anticipated in 2026, 3) the project is currently on the Horizon List and is ready to be advanced, or 4) the project is planned for the last year of the CIP (2032).

What "New Project" criteria does your proposal meet? Select "Yes" for all that apply.

- 1) Primarily funded by non- GO sources
- 2) Meets emergency need
- 3) Currently on horizon list
- 4) Proposed for last year of CIP

Yes

Describe how the proposal meets the criteria above. Why is this project needed in the 2027 CIP?

This project will be funded by TID 46 increment. The project isn't necessarily needed in 2027; however, the healthy condition of the TID affords the City the opportunity to fund Small Business Development Programs with increment.

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
TIF Increment	\$ 500,000	\$ 500,000				
Total	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ -	\$ -

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Other	\$ 500,000	\$ 500,000				
Total	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ -	\$ -

TIF funding is included in this request:	Yes
Impact Fees are included in this request:	No

Request includes TIF or Impact Fees. Proceed to Supplemental Budget Info.

Project Information

Agency: Economic Development Division

Project/Program: TID 46 - Research Park

TIF Supported Projects/Programs

If TIF is a funding source, please identify the amounts by district for TIF-supported borrowing and TIF increments:

TIF Borrowing

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

TIF Increment

District	2027	2028	2029	2030	2031	2032
TID 46 Research Park	\$ 500,000	\$ 500,000				
Total	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ -	\$ -

If TIF is a requested funding source, is this request included in an approved TIF project plan?

Yes

Impact Fees

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project Information

Agency: Economic Development Division

Project/Program: TID 46 - Research Park

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

No
No
No
No
No

Is this project/program required to meet the Percent for Arts ordinance?

No

[Percent for Art requirements detailed in MGO Section 4.30](#)

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Economic Development Division	New or Existing Project	Existing
Proposal Name	TID 50 State Street	Project Type	Program
Project Number	99012	2027 Project Number	99012

Project Description

This program supports projects within TID 50, created in 2022. TID 50 extends along State Street from Lake Street to the Capitol Square. The goal of this program is to support continued investment in Downtown Madison. Funding in 2027 is for Building Improvement Grants, Facade Grants, Commercial Ownership Assistance Program support, furniture and fixture repair/upgrades, and related economic development initiatives approved by the Common Council within the boundary of TID 50 and within a one-half mile radius of the TID 50 boundary.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 600,000	\$ 600,000	\$ 600,000	\$ 630,000	\$ 660,000	
2027 CIP Total	\$ 600,000	\$ 600,000	\$ 600,000	\$ 630,000	\$ 660,000	\$ 690,000
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 690,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - TIF	\$ 600,000	\$ 600,000	\$ 600,000	\$ 630,000	\$ 660,000	\$ 690,000
Total	\$ 600,000	\$ 600,000	\$ 600,000	\$ 630,000	\$ 660,000	\$ 690,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Machinery and Equipment	\$ 100,000	\$ 100,000	\$ 100,000	\$ 130,000	\$ 130,000	\$ 130,000
Loans	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 530,000	\$ 560,000
Total	\$ 600,000	\$ 600,000	\$ 600,000	\$ 630,000	\$ 660,000	\$ 690,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

Additional funding added to the final year of the CIP.

TIF funding is included in this request:	Yes
Impact Fees are included in this request:	No

Request includes TIF or Impact Fees. Proceed to Supplemental Budget Info.

Supplemental Budget Info

Project Information

Agency: Economic Development Division

Project/Program: TID 50 State Street

TIF Supported Projects/Programs

If TIF is a funding source, please identify the amounts by district for TIF-supported borrowing and TIF increments:

TIF Borrowing

District	2027	2028	2029	2030	2031	2032
TID 50 State Street	\$ 600,000	\$ 600,000	\$ 600,000	\$ 630,000	\$ 660,000	\$ 690,000
Total	\$ 600,000	\$ 600,000	\$ 600,000	\$ 630,000	\$ 660,000	\$ 690,000

TIF Increment

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

If TIF is a requested funding source, is this request included in an approved TIF project plan?

Yes

Impact Fees

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project Information

Agency: Economic Development Division

Project/Program: TID 50 State Street

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

No

No

No

Yes
No

No
No

Is this project/program required to meet the Percent for Arts ordinance?

No

[Percent for Art requirements detailed in MGO Section 4.30](#)

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Economic Development Division	New or Existing Project	Existing
Proposal Name	TID 51 South Madison	Project Type	Program
Project Number	99011	2027 Project Number	99011

Project Description

This program supports projects within TID 51, created in 2023. TID 51 is generally bounded by Fish Hatchery Road, John Nolen Drive, Wingra Creek, and the Beltline. The goal of this program is to support investment in South Madison in accordance with the 2022 South Madison Plan. Funding in 2027 will be used for costs associated with small business development programs (Building Improvement Grant Program, Facade Grant Program, Commercial Ownership Assistance Program, Small Cap TIF Program), Land Banking (due diligence, purchase, holding costs, remediation, and other pre-development expenses), Development Loans, and other similar economic development initiatives within the boundary of TID 51 and within a half-mile radius of the boundary of TID 51. Funding for projects will be supported through donation of tax increment revenues from TID 36 & 37 in 2025 - 2027 and TID-supported GO Borrowing in 2028 - 2032.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,150,000	\$ 3,300,000	
2027 CIP Total	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,150,000	\$ 3,300,000	\$ 3,450,000
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,450,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
TIF Increment	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	
Borrowing - TIF	\$ -	\$ 3,000,000	\$ 3,000,000	\$ 3,150,000	\$ 3,300,000	\$ 3,450,000
Total	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,150,000	\$ 3,300,000	\$ 3,450,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Land Improvements	\$ 1,250,000	\$ 1,250,000	\$ 1,250,000	\$ 1,250,000	\$ 1,250,000	\$ 1,250,000
Loans	\$ 1,750,000	\$ 1,750,000	\$ 1,750,000	\$ 1,900,000	\$ 2,050,000	\$ 2,200,000
Other	\$ -	\$ -	\$ -	\$ -	\$ -	
Total	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,150,000	\$ 3,300,000	\$ 3,450,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

Additional funding added in final year of the CIP.

TIF funding is included in this request:	Yes
Impact Fees are included in this request:	No

Request includes TIF or Impact Fees. Proceed to Supplemental Budget Info.

Supplemental Budget Info

Project Information

Agency: Economic Development Division

Project/Program: TID 51 South Madison

TIF Supported Projects/Programs

If TIF is a funding source, please identify the amounts by district for TIF-supported borrowing and TIF increments:

TIF Borrowing

District	2027	2028	2029	2030	2031	2032
TID 51 South Madison	\$ -	\$ 3,000,000	\$ 3,000,000	\$ 3,150,000	\$ 3,300,000	\$ 3,450,000
Total	\$ -	\$ 3,000,000	\$ 3,000,000	\$ 3,150,000	\$ 3,300,000	\$ 3,450,000

TIF Increment

District	2027	2028	2029	2030	2031	2032
TID 51 South Madison	\$ 3,000,000					
Total	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ -

If TIF is a requested funding source, is this request included in an approved TIF project plan?

Yes

Impact Fees

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project Information

Agency: Economic Development Division

Project/Program: TID 51 South Madison

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

No
No
No
No
No

Is this project/program required to meet the Percent for Arts ordinance?

No

[Percent for Art requirements detailed in MGO Section 4.30](#)

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Economic Development Division	New or Existing Project	Existing
Proposal Name	TID 53 Wilson Street	Project Type	Program
Project Number	99016	2027 Project Number	99016

Project Description

This program supports projects within TID 53, created in 2023. TID 53 is located generally along Wilson Street from Carroll Street to Blair Street, between John Nolen Drive and East Washington Avenue. The goal of the program is to capture incremental value to fund public works improvements and private development projects that will benefit the TID and the larger community. Funding in 2027 includes \$100,000 for pre-development costs associated with the redevelopment of Block 113 (Brayton Lot); \$300,000 for small business development programs, including the Building Improvement Grant Program, Facade Grant Program, Commercial Ownership Assistance Program, and similar economic development initiatives approved by the Common Council within the boundary of TID 53 and within a one-half mile radius of the boundary of TID 53.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 400,000	\$ 400,000	\$ 400,000	\$ 420,000	\$ 440,000	
2027 CIP Total	\$ 400,000	\$ 400,000	\$ 400,000	\$ 420,000	\$ 440,000	\$ 460,000
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 460,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - TIF	\$ 400,000	\$ 400,000	\$ 400,000	\$ 420,000	\$ 440,000	\$ 460,000
Total	\$ 400,000	\$ 400,000	\$ 400,000	\$ 420,000	\$ 440,000	\$ 460,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Loans	\$ 400,000	\$ 400,000	\$ 400,000	\$ 420,000	\$ 440,000	\$ 460,000
Total	\$ 400,000	\$ 400,000	\$ 400,000	\$ 420,000	\$ 440,000	\$ 460,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

Additional funding added to final year CIP.

TIF funding is included in this request:	Yes
Impact Fees are included in this request:	No

Request includes TIF or Impact Fees. Proceed to Supplemental Budget Info.

Supplemental Budget Info

Project Information

Agency: Economic Development Division

Project/Program: TID 53 Wilson Street

TIF Supported Projects/Programs

If TIF is a funding source, please identify the amounts by district for TIF-supported borrowing and TIF increments:

TIF Borrowing

District	2027	2028	2029	2030	2031	2032
TID 53 Wilson Street	\$ 400,000	\$ 400,000	\$ 400,000	\$ 420,000	\$ 440,000	\$ 460,000
Total	\$ 400,000	\$ 400,000	\$ 400,000	\$ 420,000	\$ 440,000	\$ 460,000

TIF Increment

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

If TIF is a requested funding source, is this request included in an approved TIF project plan?

Yes

Impact Fees

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project Information

Agency: Economic Development Division

Project/Program: TID 53 Wilson Street

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

No
No
No
No
No

Is this project/program required to meet the Percent for Arts ordinance?

No

[Percent for Art requirements detailed in MGO Section 4.30](#)

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Economic Development Division	New or Existing Project	Existing
Proposal Name	TID 54 Pennsylvania Avenue	Project Type	Program
Project Number	99015	2027 Project Number	99015

Project Description

This program supports projects within TID 54, created in 2023. TID 54 is located along the Pennsylvania Avenue and Packers Avenue corridors, generally between Aberg Avenue and North First Street. The goal of the program is to facilitate housing development, business development, and infrastructure improvements that will benefit the TID and the larger community.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 750,000	\$ 750,000	\$ 750,000	\$ 785,000	\$ 820,000	
2027 CIP Total	\$ -	\$ 750,000	\$ 750,000	\$ 785,000	\$ 820,000	\$ 860,000
Difference '27 vs. '26	\$ (750,000)	\$ -	\$ -	\$ -	\$ -	\$ 860,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - TIF	\$ -	\$ 750,000	\$ 750,000	\$ 785,000	\$ 820,000	\$ 860,000
Total	\$ -	\$ 750,000	\$ 750,000	\$ 785,000	\$ 820,000	\$ 860,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Loans	\$ -	\$ 750,000	\$ 750,000	\$ 785,000	\$ 820,000	\$ 860,000
Total	\$ -	\$ 750,000	\$ 750,000	\$ 785,000	\$ 820,000	\$ 860,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

We have a healthy carryforward balance of funding from previous years and do not anticipate that additional borrowing for this program is needed in 2027. New funding has been added to the final year of the CIP.

TIF funding is included in this request:	Yes
Impact Fees are included in this request:	No

Request includes TIF or Impact Fees. Proceed to Supplemental Budget Info.

Supplemental Budget Info

Project Information

Agency: Economic Development Division

Project/Program: TID 54 Pennsylvania Avenue

TIF Supported Projects/Programs

If TIF is a funding source, please identify the amounts by district for TIF-supported borrowing and TIF increments:

TIF Borrowing

District	2027	2028	2029	2030	2031	2032
TID 54 Pennsylvania Avenue	\$ -	\$ 750,000	\$ 750,000	\$ 785,000	\$ 820,000	\$ 860,000
Total	\$ -	\$ 750,000	\$ 750,000	\$ 785,000	\$ 820,000	\$ 860,000

TIF Increment

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

If TIF is a requested funding source, is this request included in an approved TIF project plan?

Yes

Impact Fees

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project Information

Agency: Economic Development Division

Project/Program: TID 54 Pennsylvania Avenue

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	No

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance?	No

☐ No

[Percent for Art requirements detailed in MGO Section 4.30](#)

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Economic Development Division	New or Existing Project	Existing
Proposal Name	TID 55 Voit Farm	Project Type	Program
Project Number	99017	2027 Project Number	99017

Project Description

This program supports projects within TID 55, created in 2025. TID 55 is located generally along Milwaukee Street between Fair Oaks Avenue and Stoughton Road. The goal of the program is to capture incremental value to fund public works improvements and private development projects that will benefit the TID and larger community. Funding in 2027 includes \$1,887,000 for private development loans and \$50,000 for holding costs and pre-development costs for City-owned land banked properties.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 1,937,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	
2027 CIP Total	\$ 1,937,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 52,500
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 52,500

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - TIF	\$ 1,937,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 52,500
Total	\$ 1,937,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 52,500

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Loans	\$ 1,887,000	\$ -	\$ -	\$ -	\$ -	
Land Improvements	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 52,500
Total	\$ 1,937,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 52,500

Explain any changes from the 2026 CIP in the proposed funding for this project/program

Adding funding in the last year of the CIP.

TIF funding is included in this request:	Yes
Impact Fees are included in this request:	No

Request includes TIF or Impact Fees. Proceed to Supplemental Budget Info.

Supplemental Budget Info

Project Information

Agency: Economic Development Division

Project/Program: TID 55 Voit Farm

TIF Supported Projects/Programs

If TIF is a funding source, please identify the amounts by district for TIF-supported borrowing and TIF increments:

TIF Borrowing

District	2027	2028	2029	2030	2031	2032
TID 55 Voit Farm	\$ 1,937,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 52,500
Total	\$ 1,937,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 52,500

TIF Increment

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

If TIF is a requested funding source, is this request included in an approved TIF project plan?

Yes

Impact Fees

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project Information

Agency: Economic Development Division

Project/Program: TID 55 Voit Farm

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	No

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance?	No

☐ No

[Percent for Art requirements detailed in MGO Section 4.30](#)

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Economic Development Division	New or Existing Project	New
Proposal Name	TID 56 - Grand Teton	Project Type	Program
Project Number	99018	2027 Project Number	99018

Project Description

This program supports projects within TID 56, created in 2026. TID 56 is located on the westside, centered on the intersection of Grand Teton Plaza and Yellowstone Drive. The goal of the program is to capture incremental value to fund public works improvements and private development projects that will benefit the TID and larger community. Funding in 2027 includes \$250,000 for small business development programs, including the Building Improvement Grant Program, Facade Grant Program, Commercial Ownership Assistance Program, Small Cap TIF Program, and similar economic development initiatives approved by the Common Council within the boundary of TID 56 and within a one-half mile radius of the boundary of TID 56.

Alignment with Strategic Plans and Citywide Priorities

Identify the Citywide Element and Strategy from the Imagine Madison Comprehensive Plan that is most relevant to your proposal.

Citywide Element	Economy and Opportunity
Strategy	Support small businesses and cultivate entrepreneurship, especially businesses owned by underrepresented

Is this project related to a city agenda or strategic plan other than Imagine Madison (e.g. Climate Forward, Housing Forward, Metro Forward, Vision Zero)?

No

Does this project/program improve the city's climate resilience or sustainability by addressing climate change impacts, reducing greenhouse gas (GHG) emissions, improving energy efficiency, or other benefit?

No

Does this project/program create operational efficiencies or cost savings? For example, by reducing staff travel time, reducing utility expenses, or other operational change?

No

Describe how this proposal advances the selected Imagine Madison Element. In addition, if you answered "Yes" to any of the three questions above, describe how the proposal advances these other citywide priorities.

Funding will be used to support the City's Small Business Development Programs. As such, it specifically advances the Imagine Madison Strategy of "support small businesses and cultivate entrepreneurship."

Describe how this proposal considers equity and quality of life for residents. (For example, does this project address specific inequities, is it based on equity-related data/ prioritization, or is it from a Neighborhood Resource Team (NRT) recommendation?)

Many recipients of the City's Small Business Development Programs are historically disadvantaged entrepreneurs, and many employees of these businesses are historically disadvantaged as well. By supporting employment and generational wealth from business ownership, the City's Small Business Development Programs are attempting to address inequities. These businesses will hopefully also serve residents in surrounding neighborhoods, positively impacting quality of life.

Project Information

Agency: Economic Development Division

Project/Program: TID 56 - Grand Teton

Budget Information

Agencies may submit requests for new projects under the following circumstances: 1) Project is primarily funded by non-general obligation borrowing funding sources, 2) the project meets an emergency need not anticipated in 2026, 3) the project is currently on the Horizon List and is ready to be advanced, or 4) the project is planned for the last year of the CIP (2032).

What "New Project" criteria does your proposal meet? Select "Yes" for all that apply.

- 1) Primarily funded by non- GO sources
- 2) Meets emergency need
- 3) Currently on horizon list
- 4) Proposed for last year of CIP

Yes

Describe how the proposal meets the criteria above. Why is this project needed in the 2027 CIP?

This project will be funded by TID supported GO Borrowing. The project isn't necessarily needed in 2027; however, as we implement a new TID at this location, we will have the capacity to fund our Small Business Development Programs.

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - TIF	\$ 250,000	\$ 250,000	\$ 250,000			
Total	\$ 250,000	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ -

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Other	\$ 250,000	\$ 250,000	\$ 250,000			
Total	\$ 250,000	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ -

TIF funding is included in this request:	Yes
Impact Fees are included in this request:	No

Request includes TIF or Impact Fees. Proceed to Supplemental Budget Info.

Project Information

Agency: Economic Development Division

Project/Program: TID 56 - Grand Teton

TIF Supported Projects/Programs

If TIF is a funding source, please identify the amounts by district for TIF-supported borrowing and TIF increments:

TIF Borrowing

District	2027	2028	2029	2030	2031	2032
TID 56 Grand Teton	\$ 250,000	\$ 250,000	\$ 250,000			
Total	\$ 250,000	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ -

TIF Increment

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

If TIF is a requested funding source, is this request included in an approved TIF project plan?

Yes

Impact Fees

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project Information

Agency: Economic Development Division

Project/Program: TID 56 - Grand Teton

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	No

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance? No

No

Percent for Art requirements detailed in MGO Section 4.30

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Economic Development Division	New or Existing Project	New
Proposal Name	TID 57 - Medical Circle	Project Type	Program
Project Number	99019	2027 Project Number	99019

Project Description

This program supports projects within TID 57, created in 2026. TID 57 is located on the westside, centered on Medical Circle. The goal of the program is to capture incremental value to fund public works improvements and private development projects that will benefit the TID and larger community. Funding in 2027 includes \$250,000 for small business development programs, including the Building Improvement Grant Program, Facade Grant Program, Commercial Ownership Assistance Program, Small Cap TIF Program, and similar economic development initiatives approved by the Common Council within the boundary of TID 57 and within a one-half mile radius of the boundary of TID 57.

Alignment with Strategic Plans and Citywide Priorities

Identify the Citywide Element and Strategy from the Imagine Madison Comprehensive Plan that is most relevant to your proposal.

Citywide Element	Economy and Opportunity
Strategy	Support small businesses and cultivate entrepreneurship, especially businesses owned by underrepresented

Is this project related to a city agenda or strategic plan other than Imagine Madison (e.g. Climate Forward, Housing Forward, Metro Forward, Vision Zero)?

Does this project/program improve the city's climate resilience or sustainability by addressing climate change impacts, reducing greenhouse gas (GHG) emissions, improving energy efficiency, or other benefit?

Does this project/program create operational efficiencies or cost savings? For example, by reducing staff travel time, reducing utility expenses, or other operational change?

Describe how this proposal advances the selected Imagine Madison Element. In addition, if you answered "Yes" to any of the three questions above, describe how the proposal advances these other citywide priorities.

Funding will be used to support the City's Small Business Development Programs. As such, it specifically advances the Imagine Madison Strategy of "support small businesses and cultivate entrepreneurship."

Describe how this proposal considers equity and quality of life for residents. (For example, does this project address specific inequities, is it based on equity-related data/ prioritization, or is it from a Neighborhood Resource Team (NRT) recommendation?)

Many recipients of the City's Small Business Development Programs are historically disadvantaged entrepreneurs, and many employees of these businesses are historically disadvantaged as well. By supporting employment and generational wealth from business ownership, the City's Small Business Development Programs are attempting to address inequities.

Project Information

Agency: Economic Development Division

Project/Program: TID 57 - Medical Circle

Budget Information

Agencies may submit requests for new projects under the following circumstances: 1) Project is primarily funded by non-general obligation borrowing funding sources, 2) the project meets an emergency need not anticipated in 2026, 3) the project is currently on the Horizon List and is ready to be advanced, or 4) the project is planned for the last year of the CIP (2032).

What "New Project" criteria does your proposal meet? Select "Yes" for all that apply.

- 1) Primarily funded by non- GO sources
- 2) Meets emergency need
- 3) Currently on horizon list
- 4) Proposed for last year of CIP

Yes

Describe how the proposal meets the criteria above. Why is this project needed in the 2027 CIP?

This project will be funded by TID supported GO Borrowing. The project isn't necessarily needed in 2027; however, as the City implements a new TID at this location, there is capacity to fund our Small Business Development Programs.

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - TIF	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000
Total	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Other	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000
Total	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000

TIF funding is included in this request:	Yes
Impact Fees are included in this request:	No

Request includes TIF or Impact Fees. Proceed to Supplemental Budget Info.

Project Information

Agency: Economic Development Division

Project/Program: TID 57 - Medical Circle

TIF Supported Projects/Programs

If TIF is a funding source, please identify the amounts by district for TIF-supported borrowing and TIF increments:

TIF Borrowing

District	2027	2028	2029	2030	2031	2032
TID 57 Medical Circle	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000
Total	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000

TIF Increment

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

If TIF is a requested funding source, is this request included in an approved TIF project plan?

Yes

Impact Fees

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project Information

Agency: Economic Development Division

Project/Program: TID 57 - Medical Circle

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

No
No
No
No
No

Is this project/program required to meet the Percent for Arts ordinance?

No

[Percent for Art requirements detailed in MGO Section 4.30](#)

End of Proposal Form

Planning Division's 2027 Capital Budget Request Summary

This summary provides an overview of the capital budget submitted by the agency. The full request packet includes the agency's transmittal memo and detailed budget proposals.

Request by Proposal

Planning Division's 2027 capital budget request includes **1** proposal.

Table 1. List of all proposals by Project/ Program name, with the requested funding by year

Project/ Program Name	2027	2028	2029	2030	2031	2032
Municipal Art Fund	\$240,900	\$246,600	\$252,450	\$258,700	\$265,350	\$271,700
Total	\$240,900	\$246,600	\$252,450	\$258,700	\$265,350	\$271,700

Request by Funding Source

2027 Request

Table 2. Total funding request by GO Borrowing and Other Sources, by year.

Funding Source	2027	2028	2029	2030	2031	2032
GO Borrowing	\$206,900	\$212,600	\$218,450	\$224,700	\$231,350	\$237,700
Other	\$34,000	\$34,000	\$34,000	\$34,000	\$34,000	\$34,000
Total	\$240,900	\$246,600	\$252,450	\$258,700	\$265,350	\$271,700

2026 Adopted CIP (Prior Year; PYA)

Table 3. Total funding approved in the 2026 CIP by GO Borrowing and Other Sources, by year. The table does not include 2032 as that was not in the 2026 CIP.

Funding Source	2027	2028	2029	2030	2031
GO Borrowing	\$205,000	\$206,250	\$207,400	\$208,500	\$221,750
Other	\$34,000	\$34,000	\$34,000	\$34,000	\$34,000
Total	\$239,000	\$240,250	\$241,400	\$242,500	\$255,750

2027 Request Compared to 2026 Adopted CIP (Prior Year; PYA)

Table 4. Difference between the 2027 request amount and the 2026 CIP by GO Borrowing and Other Sources, by year. It does not include 2032 as that was not in the 2026 CIP. Positive numbers indicate the agency requested an increase in funding, negative numbers indicate a requested decrease in funding.

Funding Source	2027	2028	2029	2030	2031
GO Borrowing	\$1,900	\$6,350	\$11,050	\$16,200	\$9,600
Other	\$0	\$0	\$0	\$0	\$0
Total	\$1,900	\$6,350	\$11,050	\$16,200	\$9,600

Figure 1. Clustered bar graph comparing the 2026 Adopted CIP and 2027 Request, by all funds, by year.

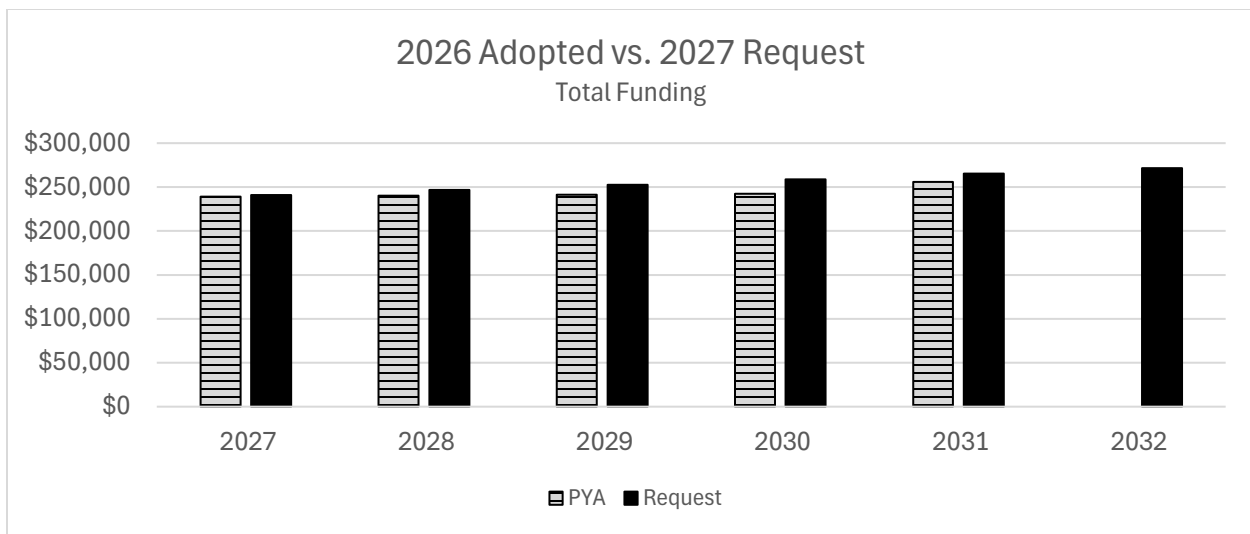
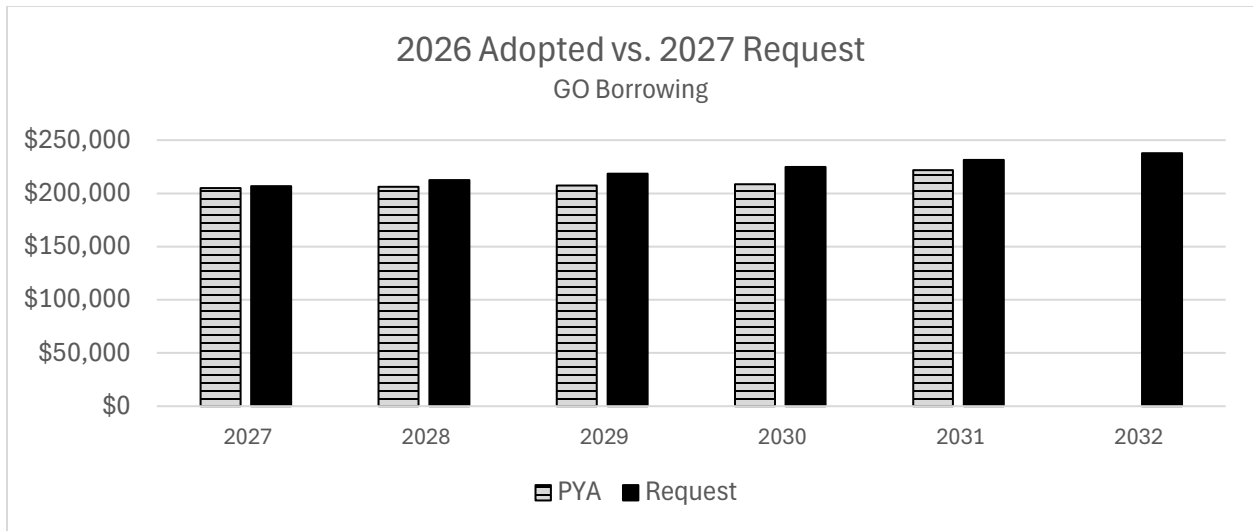


Figure 2. Clustered bar graph comparing the 2026 Adopted CIP and 2027 Request, by GO Borrowing, by year.



Description of Major Changes

This section lists all projects and programs submitted by the agency with a brief summary of major changes between the 2026 Adopted CIP and the 2027 CIP Request.

Municipal Art Fund

- Program budget increased by \$45,100 in General Fund-supported GO Borrowing in 2027 – 2031. This reflects a 3.7% increase. The increase addresses a slight miscalculation of the cost of living adjustment in each year of the 2026 Adopted CIP for staff time dedicated to Municipal Art Fund administration. It also includes an approximately 2.5% increase for art & historical treasures in each year of the CIP to address rising costs for materials and contracted artists' time.



Department of Planning & Community & Economic Development

Planning Division

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P.O. Box 2985
Madison, WI 53701-2985
Phone: (608) 266-4635
planning@cityofmadison.com

Planning Division Capital Budget Transmittal Memo

TO: Finance Director & Mayor
FROM: Meagan Tuttle, Planning Division Director
DATE: April 17, 2026

The Planning Division's Capital Budget is limited to the Municipal Art Fund. This program focuses on the maintenance and expansion of the City's public art collection, emphasizing the equitable distribution of these investments. Within the program, details are subject to future decisions by the Madison Arts Commission.

Summary of Changes from 2026 Capital Improvement Plan

An increase of \$45,100 for years 2027-2031 is proposed to the Municipal Art Fund from last year's approved CIP. These changes are proposed for two reasons. First, the 2026 CIP included an adjustment to the portion of the fund that covers staff time administering the fund. This was updated to a base of \$96,000 in 2026, and was intended to include an approx. 3% increase annually from 2027-2031. However, in reviewing this year's CIP, staff identified this increase was not calculated correctly. The "Other" portion of the fund has been adjusted accordingly, and accounts for \$28,900 of the difference from last year's CIP.

Second, the Arts & Historical Treasures portion of the fund is a small fund that is leveraged using other sources. For example, in 2027 this includes \$108,000 of city funding and an estimated \$34,000 in non-city contributions (donations, endowments, etc.), for a total of \$142,000. Historically, increases in the city portion of this fund have only been budgeted every 4 years. The 2026 CIP included the next planned increase of \$12,000 in 2031, which would update the city's portion of the fund from \$108,000 to \$120,000 annually. However, projects are impacted by rising costs for both materials and contracted artists' and installers' work. The 2027 proposal builds in an approx. 2.5% annual increase to the city portion of this fund beginning in 2028. This builds incrementally to the planned city contribution of 120,000 in 2031, but allows the program to navigate rising costs on an annual basis. This accounts for \$16,200 of the difference from last year's CIP. The \$34,000 annual private contribution to the fund has not been adjusted as this is a placeholder figure.

As in most years, there are minor proposed changes to the Municipal Art Fund schedule of projects from the 2026 CIP. Based on project development from year-to-year, there are slight adjustments to anticipated start date or specifics for individual Art in Public Places (AIPP) commissions within the fund itself. The 2026 AIPP allocation for the Walnut Street Overpass will be complemented by additional funding in 2027 to support the project's completion. Due to changes in other agency work plans, the anticipated AIPP project associated with the Fisher Street Bike Lane has been updated to a more general South Madison Public Art project and is now anticipated in 2028; the specific project will be determined at a later time.

Prioritized List of Capital Requests

The capital budget includes only the Municipal Art Fund, which is a modest investment to advance Strategy 6 of the Culture and Character element of the *Imagine Madison Comprehensive Plan*—to integrate public art throughout the city, in ways that reflect the city’s cultural diversity and heritage and emphasizes equitable geographic distribution.

Details about the implementation of the Fund are subject to future decisions by the Madison Arts Commission and are dependent on other initiatives undertaken by City agencies and community partners. We anticipate that approximately 60% of the requested funding in 2027 will support staff time to administer the fund, maintain the rotating exhibits in the Madison Municipal and City County buildings, support conservation work for existing public art, and allow for lighting and plaques to be added to existing public art in the city. \$27,800 will support the Thurber Park Artist in Residence program, and the remaining \$40,200 will support the Art in Public Places program (for the Walnut St. underpass and the utility box program). The estimated \$34,000 in private contributions, if realized, would support either these identified projects or other projects from past years that are still in development.

With regard to the proposed increases in funding from the 2026 CIP, the \$28,900 to adequately reflect anticipated changes in staffing costs in future years is the Division’s priority.

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Planning Division	New or Existing Project	Existing
Proposal Name	Municipal Art Fund	Project Type	Program
Project Number	65001	2027 Project Number	16240

Project Description

This program focuses on the maintenance and expansion of the City's public art collection, emphasizing the equitable distribution of City investment in public art, involvement of residents, and increased opportunities for local artists of color. Planned projects for 2027 include continuation of the Thurber Park Artist in Residence program; a commission for the Walnut Street underpass; conservation, lighting, and plaques for existing public works; and additional utility box wraps and maintenance.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 239,000	\$ 240,250	\$ 241,400	\$ 242,500	\$ 255,750	
2027 CIP Total	\$ 240,900	\$ 246,600	\$ 252,450	\$ 258,700	\$ 265,350	\$ 271,700
Difference '27 vs. '26	\$ 1,900	\$ 6,350	\$ 11,050	\$ 16,200	\$ 9,600	\$ 271,700

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Private						
Contribution/Donation	\$ 34,000	\$ 34,000	\$ 34,000	\$ 34,000	\$ 34,000	\$ 34,000
Borrowing - GF GO	\$ 206,900	\$ 212,600	\$ 218,450	\$ 224,700	\$ 231,350	\$ 237,700
Total	\$ 240,900	\$ 246,600	\$ 252,450	\$ 258,700	\$ 265,350	\$ 271,700

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Art & Historical Treasures	\$ 142,000	\$ 144,700	\$ 147,500	\$ 150,600	\$ 154,000	\$ 157,000
Other	\$ 98,900	\$ 101,900	\$ 104,950	\$ 108,100	\$ 111,350	\$ 114,700
Total	\$ 240,900	\$ 246,600	\$ 252,450	\$ 258,700	\$ 265,350	\$ 271,700

Explain any changes from the 2026 CIP in the proposed funding for this project/program

1) Last year, an adjustment was made to Other to reset the intended calculation for the portion of the fund that covers staff time administering the fund. In 2027-2031, this was intended to include an approx 3% increase annually, but was not calculated correctly. Other has been adjusted accordingly, which accounts for \$28,900 of the difference for 2027-2031. 2) The Municipal Art Fund - Arts & Historical Treasures is a small fund that is leveraged using other sources. Historically, small increases in the city portion of this fund have only been budgeted every 4 years. The 2026 CIP included the next planned increase of \$12,000 in 2031, which would update the fund from \$142,000 to \$154,000 annually. However, projects are impacted by rising costs for both materials and contracted artists' time. The 2027 proposal builds in an approx. 2.5% annual increase to the city portion of this fund beginning in 2028. This builds incrementally to the planned 154,000 in 2031, but allows the program to navigate rising costs on an annual basis. This accounts for \$16,200 of the difference for 2027-2031. (Note: this does not include an increase to the \$34,000 of private contributions, as this is a placeholder figure.)

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Planning Division

Project/Program: Municipal Art Fund

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

Year	Phase/Project Name	Cost	Location	Alder District
2027	Staff time administering fund	\$ 98,900	Citywide	
2027	MMB & CCB Public Art	\$ 5,000	MMB & CCB	4
2027	Conservation	\$ 15,000	Citywide	
2027	Conservation (TBD Private Contributions)	\$ 4,000	Citywide	
2027	Artist in Residence	\$ 27,800	Thurber Park	TBD-Near 15
2027	Lighting & plaques for installed public art	\$ 20,000	Citywide	
2027	Art in Public Places (Utility Box Wraps, etc.)	\$ 10,000	Citywide	
2027	Art in Public Places	\$ 30,200	Walnut St Underpass Mural	
2027	TBD Project(s)- Private Contributions	\$ 30,000	TBD	TBD
2028	Staff time administering fund	\$ 101,900	Citywide	
2028	MMB & CCB Public Art	\$ 10,000	MMB & CCB	4
2028	Conservation	\$ 20,000	Citywide	
2028	Conservation (TBD Private Contributions)	\$ 4,000	Citywide	
2028	Artist in Residence	\$ 27,800	Thurber Park Artist Residency	TBD-Near 15
2028	Art in Public Places	\$ 42,900	South Madison Public Art	14-Near 13
2028	Art in Public Places (Utility Box Wraps, etc.)	\$ 10,000	Citywide	
2028	TBD Project(s)- Private Contributions	\$ 30,000	TBD	TBD
2029	Staff time administering fund	\$ 104,950	Citywide	
2029	MMB & CCB Public Art	\$ 10,000	MMB & CCB	4
2029	Conservation	\$ 22,000	Citywide	
2029	Conservation (TBD Private Contributions)	\$ 4,000	Citywide	
2029	Artist in Residence	\$ 28,100	Thurber Park Artist Residency	TBD-Near 15
2029	Art in Public Places	\$ 43,400	Declaration Ln Water Tank	17
2029	Art in Public Places (Utility Box Wraps, etc.)	\$ 10,000	Citywide	
2029	TBD Project(s)- Private Contributions	\$ 30,000	TBD	TBD
2030	Staff time administering fund	\$ 108,100	Citywide	
2030	MMB & CCB Public Art	\$ 10,000	MMB & CCB	4
2030	Conservation	\$ 22,000	Citywide	
2030	Conservation (TBD Private Contributions)	\$ 4,000	Citywide	
2030	Artist in Residence	\$ 28,100	Thurber Park Artist Residency	TBD-Near 15
2030	Art in Public Places	\$ 46,500	TBD	TBD
2030	Art in Public Places (Utility Box Wraps, etc.)	\$ 10,000	Citywide	
2030	TBD Project(s)- Private Contributions	\$ 30,000	TBD	TBD
2031	Staff time administering fund	\$ 111,350	Citywide	
2031	MMB & CCB Public Art	\$ 10,000	MMB & CCB	4
2031	Conservation	\$ 22,000	Citywide	
2031	Conservation (TBD Private Contributions)	\$ 4,000	Citywide	
2031	Artist in Residence	\$ 28,500	Thurber Park Artist Residency	TBD-Near 15
2031	Art in Public Places	\$ 59,500	Citywide	
2031	TBD Project(s)- Private Contributions	\$ 30,000	TBD	TBD
2032	Staff time administering fund	\$ 114,700	Citywide	
2032	MMB & CCB Public Art	\$ 10,000	MMB & CCB	4
2032	Conservation	\$ 22,000	Citywide	
2032	Conservation (TBD Private Contributions)	\$ 4,000	Citywide	
2032	Artist in Residence	\$ 28,500	Thurber Park Artist Residency	TBD-Near 15
2032	Art in Public Places (Utility Box Wraps, etc.)	\$ 62,500	Citywide	
2032	TBD Project(s)- Private Contributions	\$ 30,000	TBD	TBD

Project Information

Agency: Planning Division

Project/Program: Municipal Art Fund

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?

Yes

Software or software licenses?

No

Vehicle setup or maintenance costs?

No

External management or consulting contracts?

No

Additional FTE positions for ongoing operations of this project/program?

No

Is this project/program required to meet the Percent for Arts ordinance?

No

[Percent for Art requirements detailed in MGO Section 4.30](#)

Please provide additional information in the following section.

Project Information

Agency: Planning Division

Project/Program: Municipal Art Fund

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

Yes

Explain how you developed the facilities cost estimate for the budget request.

The Artist in Residence program uses a facility in Thurber Park that the city currently leases from Town of Blooming Grove. Lease and Utility payments for this building were historically paid from the Municipal Art Fund in Planning's Capital Budget. In 2027, Planning will include \$1600 (estimated based on historic payments) for utilities and \$150 (based on current lease terms) for a final lease payment in Planning's operating budget, 54-Purchased Services. In 2028, following final attachment of the Town, it is anticipated these annual operating costs will be included the Engineering Division's Facilities Operations & Maintenance service. An initial discussion has taken place with Bryan Cooper, with further detail to follow in the operating budget.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

N/A

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

N/A

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology

Does your project or program require purchasing software licenses?

N/A

Does your project or program require purchasing implementation services or other one-time costs?

N/A

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

N/A

End of Proposal Form

Public Facilities

Henry Vilas Zoo

Library

Monona Terrace

Henry Vilas Zoo's 2027 Capital Budget Request Summary

This summary provides an overview of the capital budget submitted by the agency. The full request packet includes the agency's transmittal memo and detailed budget proposals.

Request by Proposal

Henry Vilas Zoo's 2027 capital budget request includes **1** proposal.

Table 1. List of all proposals by Project/ Program name, with the requested funding by year

Project/ Program Name	2027	2028	2029	2030	2031	2032
Henry Vilas Zoo	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000
Total	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000

Request by Funding Source

2027 Request

Table 2. Total funding request by GO Borrowing and Other Sources, by year.

Funding Source	2027	2028	2029	2030	2031	2032
GO Borrowing	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000
Other	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000

2026 Adopted CIP (Prior Year; PYA)

Table 3. Total funding approved in the 2026 CIP by GO Borrowing and Other Sources, by year. The table does not include 2032 as that was not in the 2026 CIP.

Funding Source	2027	2028	2029	2030	2031
GO Borrowing	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000
Other	\$0	\$0	\$0	\$0	\$0
Total	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000

2027 Request Compared to 2026 Adopted CIP (Prior Year; PYA)

Table 4. Difference between the 2027 request amount and the 2026 CIP by GO Borrowing and Other Sources, by year. It does not include 2032 as that was not in the 2026 CIP. Positive numbers indicate the agency requested an increase in funding, negative numbers indicate a requested decrease in funding.

Funding Source	2027	2028	2029	2030	2031
GO Borrowing	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0
Total	\$0	\$0	\$0	\$0	\$0

Figure 1. Clustered bar graph comparing the 2026 Adopted CIP and 2027 Request, by all funds, by year.

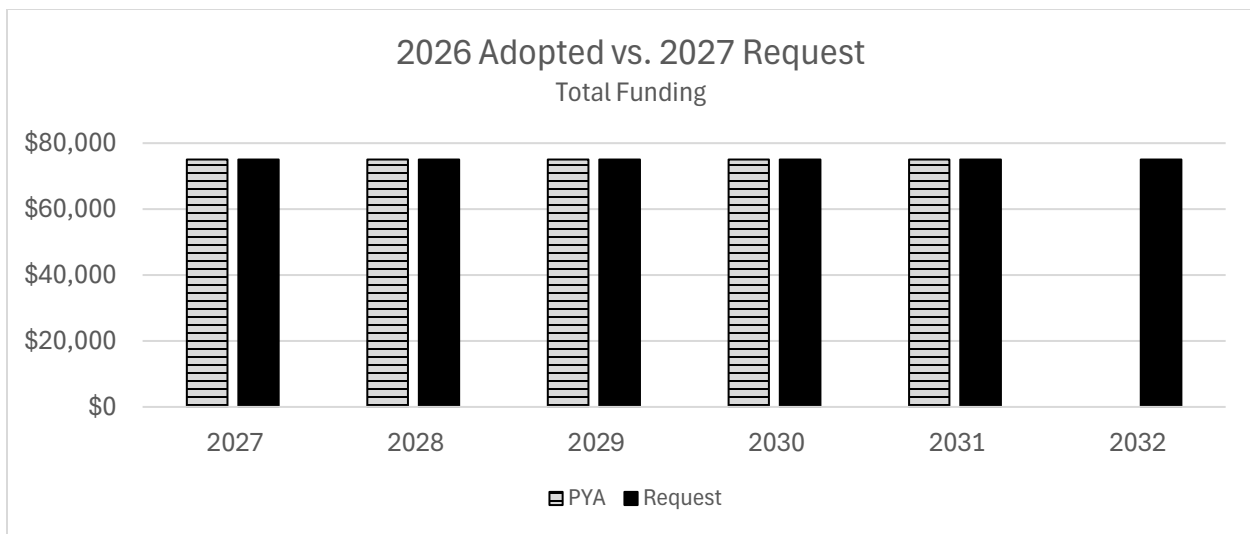
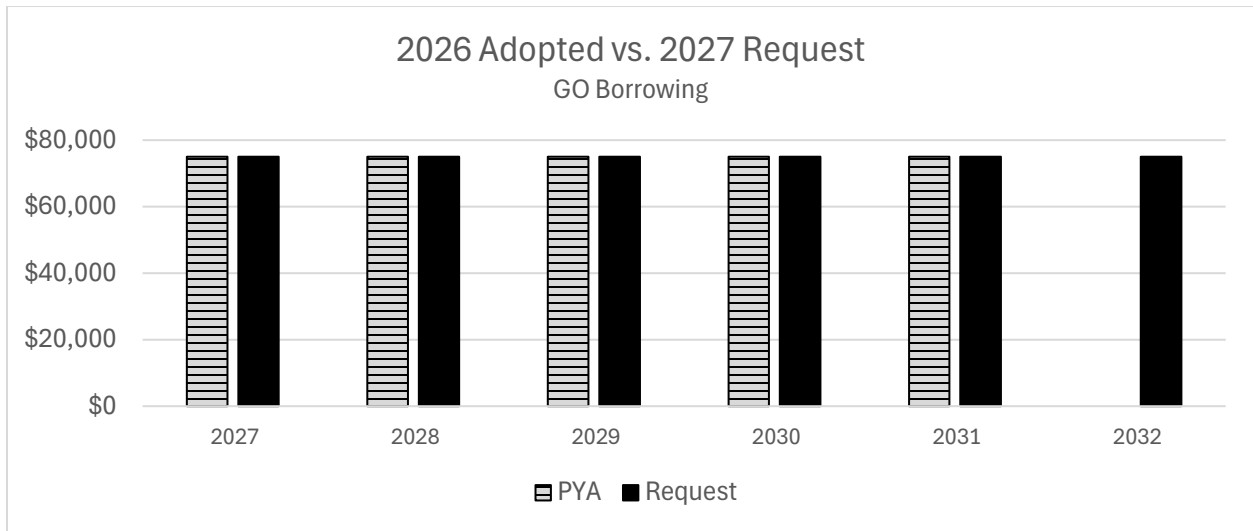


Figure 2. Clustered bar graph comparing the 2026 Adopted CIP and 2027 Request, by GO Borrowing, by year.



Description of Major Changes

This section lists all projects and programs submitted by the agency with a brief summary of major changes between the 2026 Adopted CIP and the 2027 CIP Request.

Henry Vilas Zoo

- No major changes compared to the 2026 Adopted CIP.

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Henry Vilas Zoo	New or Existing Project	Existing
Proposal Name	Henry Vilas Zoo	Project Type	Program
Project Number	11215	2027 Project Number	16260

Project Description

This program provides funding for improvements at the Henry Vilas Zoo. Under the current agreement, Zoo operating costs are split between Dane County and the City of Madison on an 80:20 ratio, while capital costs are shared on a voluntary basis. The goal of the program is to participate in the maintenance of the quality and safety of the various buildings and land improvements at Henry Vilas Zoo to enhance visitors' experiences. Specific projects for 2027 include general zoo improvements.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	
2027 CIP Total	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000
Total	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Building	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000
Total	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

No changes.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Henry Vilas Zoo

Project/Program: Henry Vilas Zoo

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

No
No
No
No
No

Is this project/program required to meet the Percent for Arts ordinance?

No

Percent for Art requirements detailed in MGO Section 4.30

End of Proposal Form

Library's 2027 Capital Budget Request Summary

This summary provides an overview of the capital budget submitted by the agency. The full request packet includes the agency's transmittal memo and detailed budget proposals.

Request by Proposal

Library's 2027 capital budget request includes **4** proposals.

Table 1. List of all proposals by Project/ Program name, with the requested funding by year

Project/ Program Name	2027	2028	2029	2030	2031	2032
10 Plus Year Flooring Replacement	\$115,000	\$185,000	\$0	\$0	\$0	\$0
Library Collection	\$1,186,500	\$1,245,800	\$1,308,100	\$1,373,500	\$1,442,200	\$1,514,310
Library Major Repairs/Repl acements	\$182,000	\$200,000	\$210,000	\$220,500	\$231,525	\$243,100
Library Service and Support Center Siding	\$1,075,500	\$0	\$0	\$0	\$0	\$0
Total	\$2,559,000	\$1,630,800	\$1,518,100	\$1,594,000	\$1,673,725	\$1,757,410

Request by Funding Source

2027 Request

Table 2. Total funding request by GO Borrowing and Other Sources, by year.

Funding Source	2027	2028	2029	2030	2031	2032
GO Borrowing	\$1,372,500	\$385,000	\$210,000	\$220,500	\$231,525	\$243,100
Other	\$1,186,500	\$1,245,800	\$1,308,100	\$1,373,500	\$1,442,200	\$1,514,310
Total	\$2,559,000	\$1,630,800	\$1,518,100	\$1,594,000	\$1,673,725	\$1,757,410

2026 Adopted CIP (Prior Year; PYA)

Table 3. Total funding approved in the 2026 CIP by GO Borrowing and Other Sources, by year. The table does not include 2032 as that was not in the 2026 CIP.

Funding Source	2027	2028	2029	2030	2031
GO Borrowing	\$297,000	\$385,000	\$210,000	\$220,500	\$231,525
Other	\$1,186,500	\$1,245,800	\$1,308,100	\$1,373,500	\$1,442,200
Total	\$1,483,500	\$1,630,800	\$1,518,100	\$1,594,000	\$1,673,725

2027 Request Compared to 2026 Adopted CIP (Prior Year; PYA)

Table 4. Difference between the 2027 request amount and the 2026 CIP by GO Borrowing and Other Sources, by year. It does not include 2032 as that was not in the 2026 CIP. Positive numbers indicate the agency requested an increase in funding, negative numbers indicate a requested decrease in funding.

Funding Source	2027	2028	2029	2030	2031
GO Borrowing	\$1,075,500	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0
Total	\$1,075,500	\$0	\$0	\$0	\$0

Figure 1. Clustered bar graph comparing the 2026 Adopted CIP and 2027 Request, by all funds, by year.

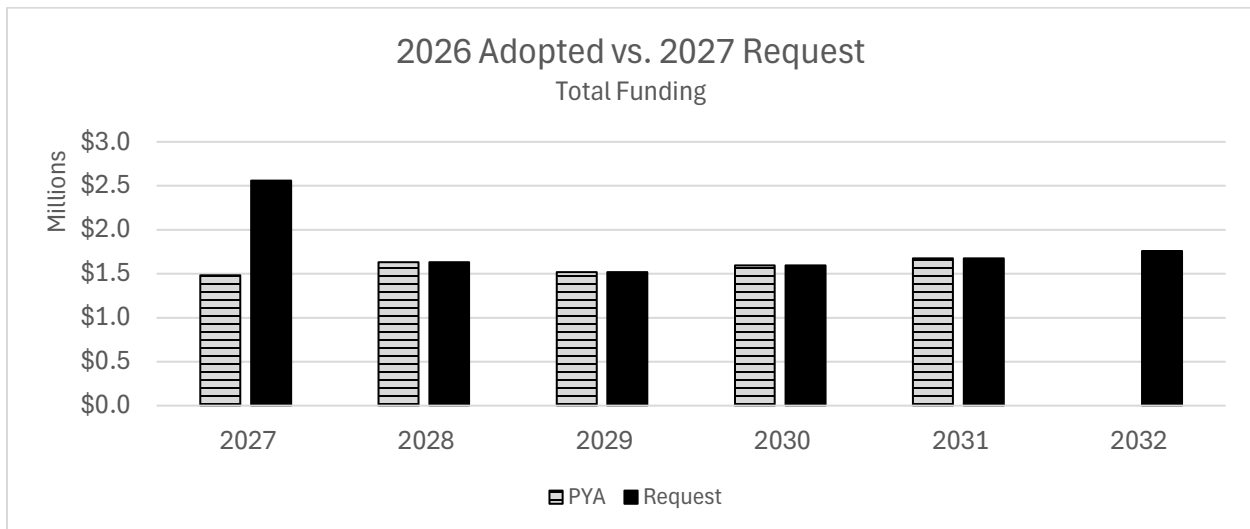
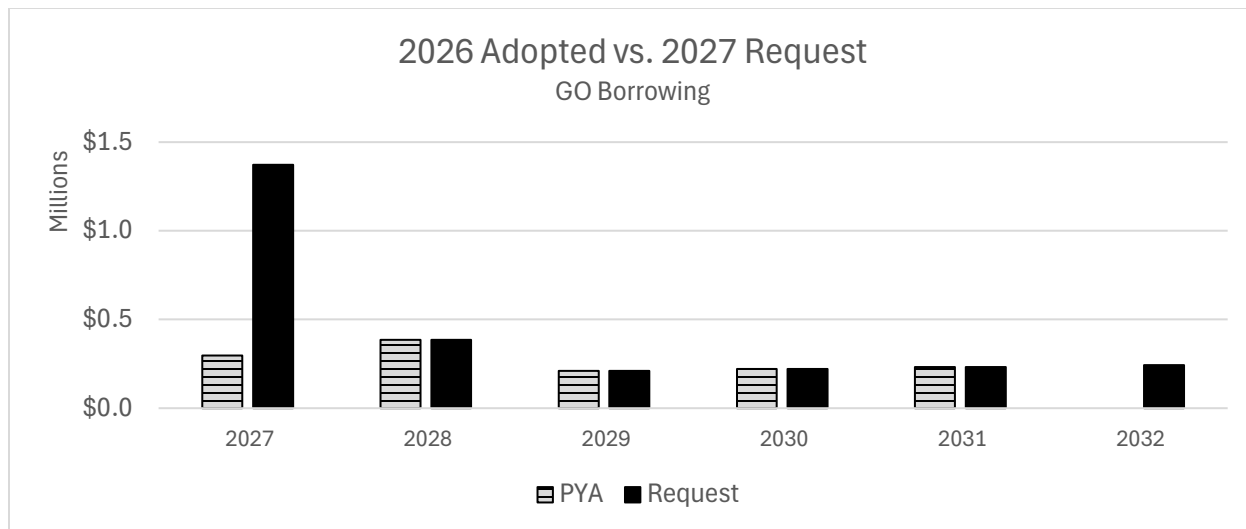


Figure 2. Clustered bar graph comparing the 2026 Adopted CIP and 2027 Request, by GO Borrowing, by year.



Description of Major Changes

This section lists all projects and programs submitted by the agency with a brief summary of major changes between the 2026 Adopted CIP and the 2027 CIP Request.

10 Plus Year Flooring Replacement

- No major changes compared to 2026 Adopted CIP.

Library Collection

- No major changes compared to 2026 Adopted CIP.

Library Major Repairs/Replacements

- No major changes compared to 2026 Adopted CIP.

Library Service and Support Center Siding

- Program budget increased by \$1.1 million in General Fund-supported GO Borrowing in 2027 to complete siding repair at the Library Service and Support Center. Additional funding is needed due to project delays and increased costs of materials.
- This project was originally included in Library's CIP in 2021 (\$300,000) with additional funding added in 2023 (\$250,000).



MADISON
PUBLIC
LIBRARY

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Library Capital Budget Transmittal Memo

TO: David Schmiedicke, Finance Director & Satya Rhodes-Conway, Mayor

FROM: Tana Elias, Library Director

DATE: 4/17/2026

This budget submission reflects our [mission and strategic priorities](#) as well as City of Madison priorities by maintaining most 2027 requests at levels indicated in last year's CIP and approved Capital budget, requesting one increase to complete our Library Service and Support Center Siding (Munis project 13160), and requesting the allowable 5% increases for both Library Collection and Library Major Repairs/Replacements programs in 2032. In addition, we are continuing to keep one request (Central Library Improvements) on the Horizon List with no cost provided, as proposed by Alder Verveer and approved through the Finance committee amendment process in 2025.

All requests focus on continuing to provide the best and most equitable service to library customers and city residents and on keeping our library spaces safe and welcoming for all.

Summary of Changes from 2026 Capital Improvement Plan

There are two programs and two projects included in this Capital Improvement Plan. There are no changes to:

- Major Repairs/Replacement program (Munis project 17074)
- Library Collection program (Munis project 12384)
- 10 Plus Year Flooring Replacement project (Munis project 12406)

There is one increase requested:

- Library Service and Support Center Siding completion (Munis project 13160)

This increase of \$1,075,500 reflects an extension of a project first approved in 2021, then increased in the 2023 Capital budget, but still not completed.

Justification for Increase

As noted above, this project was first approved in 2021, and additional funding was approved in 2023. Due to a series of capacity-related delays, additional damage detected, and increased materials costs, we've recently reviewed this project again with City Engineering, made some initial repairs to waterproof the roof to prevent additional damage, and are now requesting the remainder needed to complete the project by replacing siding and insulation with water damage. Both Engineering and Library have the capacity to complete the project if fully funded in 2027. This



project is too large to be covered by our current Major Repairs/Replacements program.

Prioritized List of Capital Requests

1. Library Collection (Munis project 12384)
2. Major Repairs and Replacement (Munis project 17074)
3. 10 Plus Year Flooring Replacement (Munis project 12406)
4. LSC Siding Replacement (Munis project 13160)

201 W. Mifflin St.
Madison, WI 53703

608.266.6300 ph
608.266.4338 fax

Priorities were established using the following questions: What most directly impacts core library services and library patrons? What meets our contractual obligations to Dane County and South Central Library System? What program/project has the greatest equity implications? Is this project needed to impact the safety of any of our operations?

2027 Capital Improvement Plan

Project Budget Proposal

Identifying Information

Agency	Library	New or Existing Project	Existing
Proposal Name	10 Plus Year Flooring Replacement	Project Type	Project
Project Number	12406		

Project Description

This 3-year project funds the replacement of the flooring at the Meadowridge, Alicia Ashman, and Sequoya libraries. The goal of this project is to create a safer and healthier environment in our spaces. The project began in 2026 at Meadowridge Library, followed in 2027 by Alicia Ashman Library, and will conclude in 2028 with Sequoya Library. There is no change to estimated costs at this time.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 115,000	\$ 185,000	\$ -	\$ -	\$ -	
2027 CIP Total	\$ 115,000	\$ 185,000	\$ -	\$ -	\$ -	\$ -
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 115,000	\$ 185,000	\$ -	\$ -	\$ -	
Total	\$ 115,000	\$ 185,000	\$ -	\$ -	\$ -	\$ -

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Building	\$ 115,000	\$ 185,000	\$ -	\$ -	\$ -	
Total	\$ 115,000	\$ 185,000	\$ -	\$ -	\$ -	\$ -

Explain any changes from the 2026 CIP in the proposed funding for this project/program

No change.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Library

Project/Program: 10 Plus Year Flooring Replacement

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	Yes

Yes

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	No

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance?	No

☐ No

[Percent for Art requirements detailed in MGO Section 4.30](#)

Please provide additional information in the following section.

Project Information

Agency: Library

Project/Program: 10 Plus Year Flooring Replacement

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

N/A

Explain how you developed the facilities cost estimate for the budget request.

Items in this project do not fall under public works. Library maintenance staff will do these projects internally.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

N/A

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

N/A

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

N/A

Does your project or program require purchasing implementation services or other one-time costs?

N/A

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
There are no additional operating costs associated with this project.	0

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

N/A

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Library	New or Existing Project	Existing
Proposal Name	Library Collection	Project Type	Program
Project Number	12384	2027 Project Number	14107

Project Description

This program funds additions and replacements to Madison Public Library's (MPL) materials collection in all formats, other than electronic resources and periodicals. The goal of the program is to maintain an equitable collection of materials in a variety of formats that meet the cultural, educational, and recreational needs of the Library's patrons. MPL must comply with the Dane County Library Standards for minimum total annual expenditures. Minimum standards are for total expenditures in both operating and capital budgets. The 2025 minimum standard was \$1,006,900. MPL expended a total of \$1,608,703.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 1,186,500	\$ 1,245,800	\$ 1,308,100	\$ 1,373,500	\$ 1,442,200	
2027 CIP Total	\$ 1,186,500	\$ 1,245,800	\$ 1,308,100	\$ 1,373,500	\$ 1,442,200	\$ 1,514,310
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,514,310

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Transfer In From General Fund	\$ 1,186,500	\$ 1,245,800	\$ 1,308,100	\$ 1,373,500	\$ 1,442,200	\$ 1,514,310
Total	\$ 1,186,500	\$ 1,245,800	\$ 1,308,100	\$ 1,373,500	\$ 1,442,200	\$ 1,514,310

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Library Collection	\$ 1,186,500	\$ 1,245,800	\$ 1,308,100	\$ 1,373,500	\$ 1,442,200	\$ 1,514,310
Total	\$ 1,186,500	\$ 1,245,800	\$ 1,308,100	\$ 1,373,500	\$ 1,442,200	\$ 1,514,310

Explain any changes from the 2026 CIP in the proposed funding for this project/program

Program amount for 2032 is increased by 5%.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Library

Project/Program: Library Collection

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	No

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance?	No

No

[Percent for Art requirements detailed in MGO Section 4.30](#)

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Library	New or Existing Project	Existing
Proposal Name	Library Major Repairs/Replacements	Project Type	Program
Project Number	17074	2027 Project Number	14654

Project Description

This program funds repair and maintenance needs at the ten library locations and the Library Service and Support Center. The goal of the program is to maintain safe, efficient, and sustainable building systems, and is vital in addressing unforeseen mechanical issues. Projects in 2027 include Lakeview paint and carpet, Central tower seal repair, and Transit vehicle replacement, with remaining amounts reserved for additional extensive repairs to facilities.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 182,000	\$ 200,000	\$ 210,000	\$ 220,500	\$ 231,525	
2027 CIP Total	\$ 182,000	\$ 200,000	\$ 210,000	\$ 220,500	\$ 231,525	\$ 243,100
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 243,100

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 182,000	\$ 200,000	\$ 210,000	\$ 220,500	\$ 231,525	\$ 243,100
Total	\$ 182,000	\$ 200,000	\$ 210,000	\$ 220,500	\$ 231,525	\$ 243,100

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Machinery and Equipment	\$ 47,392	\$ 52,079	\$ 54,683	\$ 57,417	\$ 60,288	\$ 110,000
Building	\$ 134,608	\$ 147,921	\$ 155,317	\$ 163,083	\$ 171,237	\$ 133,100
Total	\$ 182,000	\$ 200,000	\$ 210,000	\$ 220,500	\$ 231,525	\$ 243,100

Explain any changes from the 2026 CIP in the proposed funding for this project/program

2032 increased 5%.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Library

Project/Program: Library Major Repairs/Replacements

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	Yes

Yes

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	No

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance?	No

No

[Percent for Art requirements detailed in MGO Section 4.30](#)

Please provide additional information in the following section.

Project Information

Agency: Library

Project/Program: Library Major Repairs/Replacements

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

N/A

Explain how you developed the facilities cost estimate for the budget request.

Items in this project do not fall under public works. Projects are done internally by Library maintenance staff based on working with vendors to establish cost.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

N/A

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

N/A

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

N/A

Does your project or program require purchasing implementation services or other one-time costs?

No

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
N/A	0

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

N/A

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Library	New or Existing Project	Existing
Proposal Name	Library Service and Support Center Siding	Project Type	Project
Project Number	13160		

Project Description

This project funds the completion of repairs to the Library Service and Support Center originally added to the Capital Budget in 2021, with additional funds added in 2023. The goal of this project is to address leaking which has occurred since the building opened in 2018 and to provide long-term exterior envelope protection to the masonry wall against annual freeze/thaw cycles. Additional funding requested in 2027 is due to a mixture of delays and increased prices since the original request was made. We have a current estimate and intend to use existing funds and additional funds to complete the project in 2027.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ -	\$ -	\$ -	\$ -	\$ -	
2027 CIP Total	\$ 1,075,500	\$ -	\$ -	\$ -	\$ -	\$ -
Difference '27 vs. '26	\$ 1,075,500	\$ -	\$ -	\$ -	\$ -	\$ -

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 1,075,500					
Total	\$ 1,075,500	\$ -	\$ -	\$ -	\$ -	\$ -

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Building	\$ 1,075,500					
Total	\$ 1,075,500	\$ -	\$ -	\$ -	\$ -	\$ -

Explain any changes from the 2026 CIP in the proposed funding for this project/program

Engineering staff will be ready to send this to RFP in 2026 with construction beginning in 2027.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Library

Project/Program: Library Service and Support Center Siding

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	Yes

Yes

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	No

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance?	No

No

[Percent for Art requirements detailed in MGO Section 4.30](#)

Please provide additional information in the following section.

Project Information

Agency: Library

Project/Program: Library Service and Support Center Siding

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

Yes

Explain how you developed the facilities cost estimate for the budget request.

Engineering staff developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

N/A

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

N/A

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

No

Does your project or program require purchasing implementation services or other one-time costs?

No

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
N/A	0

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

No

End of Proposal Form

Monona Terrace's 2027 Capital Budget Request Summary

This summary provides an overview of the capital budget submitted by the agency. The full request packet includes the agency's transmittal memo and detailed budget proposals.

Request by Proposal

Monona Terrace's 2027 capital budget request includes **2** proposals.

Table 1. List of all proposals by Project/ Program name, with the requested funding by year

Project/ Program Name	2027	2028	2029	2030	2031	2032
Building and Building Improvements	\$1,588,000	\$6,471,750	\$330,000	\$2,025,000	\$1,375,000	\$2,225,000
Machinery and Other Equipment	\$1,074,500	\$973,000	\$1,520,000	\$1,210,000	\$1,085,000	\$615,000
Total	\$2,662,500	\$7,444,750	\$1,850,000	\$3,235,000	\$2,460,000	\$2,840,000

Request by Funding Source

2027 Request

Table 2. Total funding request by GO Borrowing and Other Sources, by year.

Funding Source	2027	2028	2029	2030	2031	2032
GO Borrowing	\$1,588,000	\$6,471,750	\$330,000	\$2,025,000	\$1,375,000	\$2,225,000
Other	\$1,074,500	\$973,000	\$1,520,000	\$1,210,000	\$1,085,000	\$615,000
Total	\$2,662,500	\$7,444,750	\$1,850,000	\$3,235,000	\$2,460,000	\$2,840,000

2026 Adopted CIP (Prior Year; PYA)

Table 3. Total funding approved in the 2026 CIP by GO Borrowing and Other Sources, by year. The table does not include 2032 as that was not in the 2026 CIP.

Funding Source	2027	2028	2029	2030	2031
GO Borrowing	\$840,500	\$971,750	\$380,000	\$2,025,000	\$1,375,000
Other	\$1,008,000	\$924,000	\$1,470,000	\$1,210,000	\$1,085,000
Total	\$1,848,500	\$1,895,750	\$1,850,000	\$3,235,000	\$2,460,000

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2027 Request Compared to 2026 Adopted CIP (Prior Year; PYA)

Table 4. Difference between the 2027 request amount and the 2026 CIP by GO Borrowing and Other Sources, by year. It does not include 2032 as that was not in the 2026 CIP. Positive numbers indicate the agency requested an increase in funding, negative numbers indicate a requested decrease in funding.

Funding Source	2027	2028	2029	2030	2031
GO Borrowing	\$747,500	\$5,500,000	\$-50,000	\$0	\$0
Other	\$66,500	\$49,000	\$50,000	\$0	\$0
Total	\$814,000	\$5,549,000	\$0	\$0	\$0

Figure 1. Clustered bar graph comparing the 2026 Adopted CIP and 2027 Request, by all funds, by year.

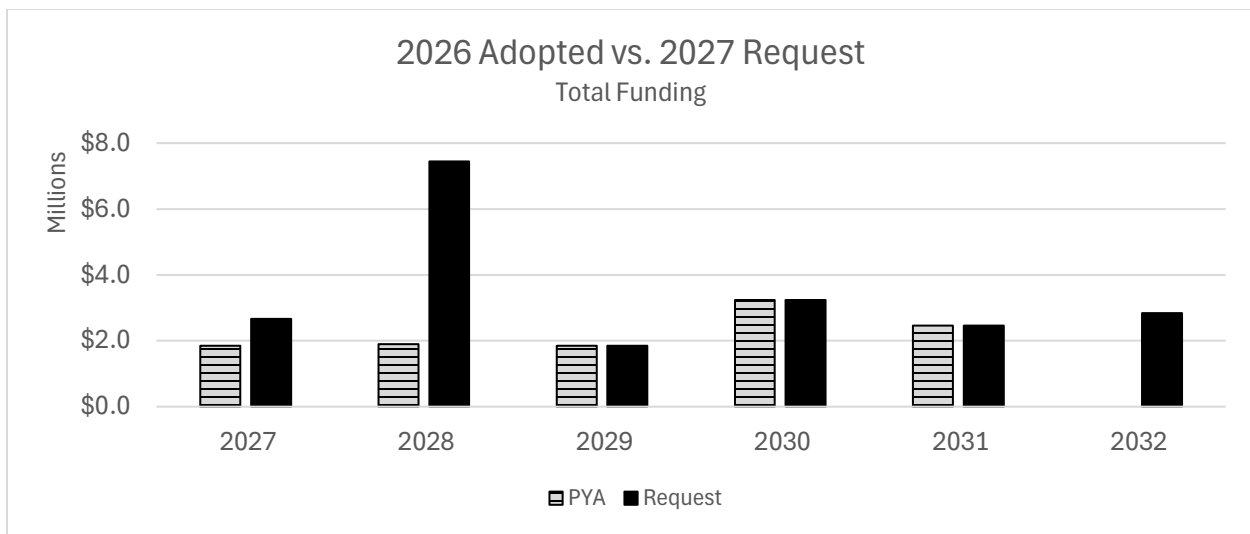
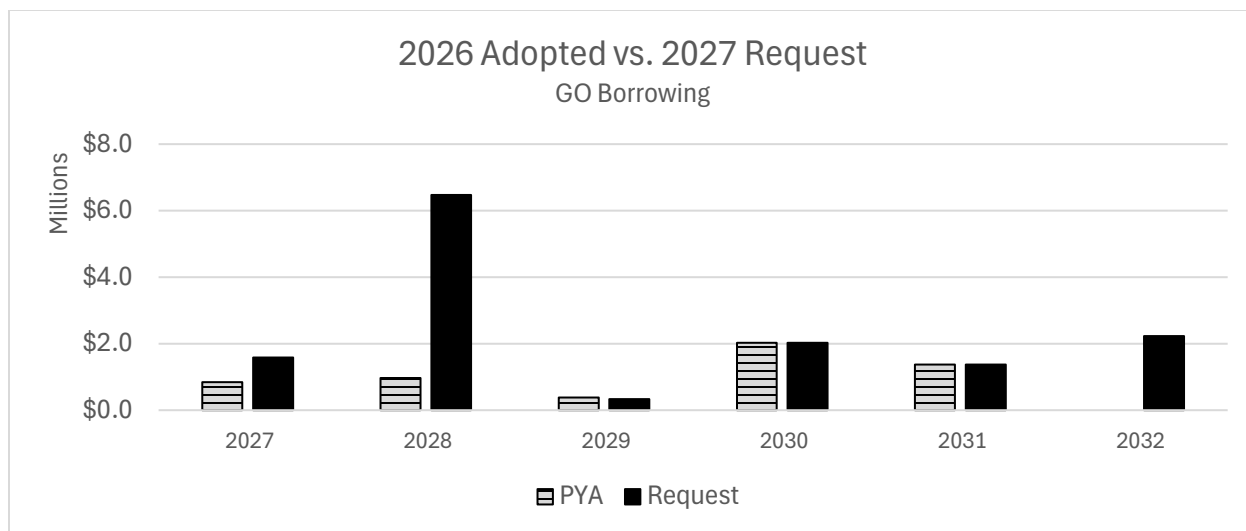


Figure 2. Clustered bar graph comparing the 2026 Adopted CIP and 2027 Request, by GO Borrowing, by year.



Description of Major Changes

This section lists all projects and programs submitted by the agency with a brief summary of major changes between the 2026 Adopted CIP and the 2027 CIP Request.

Building and Building Improvements

- Program budget increased by \$6.2 million in Non-General Fund GO Borrowing in 2027-2029. This includes a \$6.3 million increase in 2027-2028 to fund Energy Efficiency Upgrades in view of a Geothermal Construction project in 2031. This change also accounts for a \$102,500 decrease in 2027 and 2029 due to the Office Furnishing project transferred to the Machinery and Other Equipment Program to better align projects with program purposes. The overall budget changes represent a 110.8% increase from the 2026 Adopted CIP.

Machinery and Other Equipment

- Program budget increased by \$165,500 in Room Tax in 2027-2029 due to the integration of the Office Furnishing project previously in the Building and Building Improvements Program to better align projects with program purposes. Program cost estimates also increased. The overall budget changes represent a 2.9% increase from the 2026 Adopted CIP.



MONONA TERRACE COMMUNITY AND CONVENTION CENTER

ONE JOHN NOLEN DRIVE MADISON, WI 53703 TEL 608 261-4000 FAX 608 261-4049

Monona Terrace Capital Budget Transmittal Memo

TO: Finance Director & Mayor
FROM: Connie Thompson, Executive Director, Monona Terrace Community and Convention Center
DATE: April 17, 2026

Summary of Changes from 2026 Capital Improvement Plan

- **\$14,000 increase in 2027 request due to updated quote for drapery replacement.**
- **\$49,000 increase in 2028 request due to updated pricing on radio replacement.**
- **Introduction of 2032 capital requests.**
- **Geothermal and HVAC-R request added on Thursday, 4/16, for 2027-2028 per e-mail from Jessica Price (Mayor's Office) and Bryan Cooper (Engineering).**

Prioritized List of Capital Requests

Provide a prioritized list of all 2027 proposals. The prioritized list should indicate the project/program name, Munis number, and priority ranking. Define the criteria that was used to prioritize this list, such as how it advances your agency's goals, addresses community needs, advances citywide priorities, and project readiness.

1. Bike Elevator repair - #10031
2. Dish cleaning machine in Catering kitchen – #10037
3. Ice machine replacement on Level 1 - #10037
4. AHU Coils - #10037
5. Elevator/Escalator upgrade - #10037
6. Interior lighting replacement – LED in soffit - #10031
7. HVAC efficiency upgrades inside mechanical - #10031
8. Escalator cleaner - #10037
9. Olin Terrace and Rooftop exterior furniture - #10031
10. Floor and carpet cleaning equipment - #10037
11. Network VM (virtual machines) upgrade - #10031
12. Audio-visual technology upgrade - #10037
13. Exhibition Hall Floor Boxes - #10031
14. John Nolen Drive marquee upgrade - #10037
15. Gray drape replacement - #10037

- 16. Classroom tables replacement - #10037
- 17. Dane and Wisconsin meeting room furniture replacement - #10037
- 18. Rooftop membrane inspection/repair - #10031

As Monona Terrace continues to get closer to being a 30 year old building, the need to replace and/or upgrade building systems and equipment continues to be of utmost importance in maintaining the standards of the convention center. These improvements keep us an attractive, state of the art building for clients interested in holding events here.

Enterprise Agencies Only

Monona Terrace's ability to support debt service is handled through our building revenues and assistance from the Room Tax Fund. As in previous years, there may be general obligation borrowing for 2027 for our Building and Building Improvement projects, and Room Tax funding to be used for Monona Terrace's Machinery and Other Equipment projects.

User rates are not impacted by capital budget requests, they are set based on a regular review of our competitor's rates and adjusted based on the market.

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Monona Terrace	New or Existing Project	Existing
Proposal Name	Building and Building Improvements	Project Type	Program
Project Number	10031	2027 Project Number	

Project Description

This program funds building improvements at Monona Terrace Community and Convention Center. The goal of the program is to increase efficiency, maintain the overall look and functionality of the convention center, reduce maintenance costs, and improve customer experience at Monona Terrace. Projects planned for 2027 include virtual machine (VM) network upgrade, Exhibition Hall floor boxes replacement, Interior LED lighting (front of house), rooftop membrane repairs/inspections, Bike Elevator repair, and Olin Terrace/Rooftop exterior furnishings. Additionally, funding is requested in 2027 and 2028 for a Geothermal project to upgrade the convention center's HVAC-R.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 840,500	\$ 971,750	\$ 380,000	\$ 2,025,000	\$ 1,375,000	
2027 CIP Total	\$ 1,588,000	\$ 6,471,750	\$ 330,000	\$ 2,025,000	\$ 1,375,000	\$ 2,225,000
Difference '27 vs. '26	\$ 747,500	\$ 5,500,000	\$ (50,000)	\$ -	\$ -	\$ 2,225,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - Non-GF GO	\$ 1,588,000	\$ 6,471,750	\$ 330,000	\$ 2,025,000	\$ 1,375,000	\$ 2,225,000
Total	\$ 1,588,000	\$ 6,471,750	\$ 330,000	\$ 2,025,000	\$ 1,375,000	\$ 2,225,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Building	\$ 1,588,000	\$ 6,471,750	\$ 330,000	\$ 2,025,000	\$ 1,375,000	\$ 2,225,000
Total	\$ 1,588,000	\$ 6,471,750	\$ 330,000	\$ 2,025,000	\$ 1,375,000	\$ 2,225,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

Addition of funding for HVAC-R and Geothermal project in 2027 - 2028; moved one project from Bldg/Bldg Improvement to Machinery/Equipment in both 2027 and 2029.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Monona Terrace

Project/Program: Building and Building Improvements

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	Yes

Yes

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	Yes

Yes

Software or software licenses?	Yes

Yes

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance? No

No

Percent for Art requirements detailed in MGO Section 4.30

Please provide additional information in the following section.

Project Information

Agency: Monona Terrace

Project/Program: Building and Building Improvements

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

Yes

Explain how you developed the facilities cost estimate for the budget request.

Per Jessica Price and Bryan Cooper, they have given Monona Terrace initial cost estimates for Geothermal project for years 2027 - 2028. Geothermal estimates include \$800,000 in 2027 and 5,500,000 for 2028.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

N/A

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

No

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

No

Does your project or program require purchasing implementation services or other one-time costs?

No

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Monona Terrace	New or Existing Project	Existing
Proposal Name	Machinery and Other Equipment	Project Type	Program
Project Number	10037	2027 Project Number	

Project Description

This program funds machinery and equipment purchases at Monona Terrace. The program's goal is to provide a safe environment for clients and guests and to increase overall customer satisfaction. Projects planned for 2027 include replacement of an escalator cleaner, cleaning equipment, classroom tables, camera replacement, replacement of the dish cleaning and an ice machine, elevator upgrade, repairs to the John Nolen Drive marquee, replacement of drapery, audio/visual technology updates, air handling units (AHU) coils replacement, and Dane and Wisconsin room furnishing replacements.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 1,008,000	\$ 924,000	\$ 1,470,000	\$ 1,210,000	\$ 1,085,000	
2027 CIP Total	\$ 1,074,500	\$ 973,000	\$ 1,520,000	\$ 1,210,000	\$ 1,085,000	\$ 615,000
Difference '27 vs. '26	\$ 66,500	\$ 49,000	\$ 50,000	\$ -	\$ -	\$ 615,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Room Tax	\$ 1,074,500	\$ 973,000	\$ 1,520,000	\$ 1,210,000	\$ 1,085,000	\$ 615,000
Total	\$ 1,074,500	\$ 973,000	\$ 1,520,000	\$ 1,210,000	\$ 1,085,000	\$ 615,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Machinery and Equipment	\$ 1,074,500	\$ 973,000	\$ 1,520,000	\$ 1,210,000	\$ 1,085,000	\$ 615,000
Total	\$ 1,074,500	\$ 973,000	\$ 1,520,000	\$ 1,210,000	\$ 1,085,000	\$ 615,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

2027 - moved one project to Equipment from Building Improvement, added \$14,000 to one project due to getting an updated quote; 2028 - updated one project cost due to updated pricing; 2029 - moved one project to Equipment from Building Improvement; addition of 2032 to CIP.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Monona Terrace

Project/Program: Machinery and Other Equipment

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	Yes

Yes

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	Yes

Yes

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance?	No

No

Percent for Art requirements detailed in MGO Section 4.30

Please provide additional information in the following section.

Project Information

Agency: Monona Terrace

Project/Program: Machinery and Other Equipment

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

No

Explain how you developed the facilities cost estimate for the budget request.

Moved Radio replacement to 2028, and got updated pricing from potential vendor; in 2030, our budget request has a line item for a new truck and plow for Monona Terrace use. Both estimates were done during our normal in-house meetings when preparing Capital budget submissions to the City.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

N/A

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

Yes

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

No

Does your project or program require purchasing implementation services or other one-time costs?

No

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

No

End of Proposal Form

Public Safety

Fire Department

Police Department

Fire Department's 2027 Capital Budget Request Summary

This summary provides an overview of the capital budget submitted by the agency. The full request packet includes the agency's transmittal memo and detailed budget proposals.

Request by Proposal

Fire Department's 2027 capital budget request includes **2** proposals.

Table 1. List of all proposals by Project/ Program name, with the requested funding by year

Project/ Program Name	2027	2028	2029	2030	2031	2032
Communications Equipment	\$317,555	\$323,906	\$331,843	\$348,435	\$365,857	\$384,150
Fire and EMS Equipment	\$551,250	\$577,500	\$606,375	\$636,694	\$668,529	\$701,955
Total	\$868,805	\$901,406	\$938,218	\$985,129	\$1,034,386	\$1,086,105

Request by Funding Source

2027 Request

Table 2. Total funding request by GO Borrowing and Other Sources, by year.

Funding Source	2027	2028	2029	2030	2031	2032
GO Borrowing	\$868,805	\$901,406	\$938,218	\$985,129	\$1,034,386	\$1,086,105
Other	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$868,805	\$901,406	\$938,218	\$985,129	\$1,034,386	\$1,086,105

2026 Adopted CIP (Prior Year; PYA)

Table 3. Total funding approved in the 2026 CIP by GO Borrowing and Other Sources, by year. The table does not include 2032 as that was not in the 2026 CIP.

Funding Source	2027	2028	2029	2030	2031
GO Borrowing	\$868,805	\$901,406	\$938,218	\$985,129	\$1,034,386
Other	\$0	\$0	\$0	\$0	\$0
Total	\$868,805	\$901,406	\$938,218	\$985,129	\$1,034,386

2027 Request Compared to 2026 Adopted CIP (Prior Year; PYA)

Table 4. Difference between the 2027 request amount and the 2026 CIP by GO Borrowing and Other Sources, by year. It does not include 2032 as that was not in the 2026 CIP. Positive numbers indicate the agency requested an increase in funding, negative numbers indicate a requested decrease in funding.

Funding Source	2027	2028	2029	2030	2031
GO Borrowing	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0
Total	\$0	\$0	\$0	\$0	\$0

Figure 1. Clustered bar graph comparing the 2026 Adopted CIP and 2027 Request, by all funds, by year.

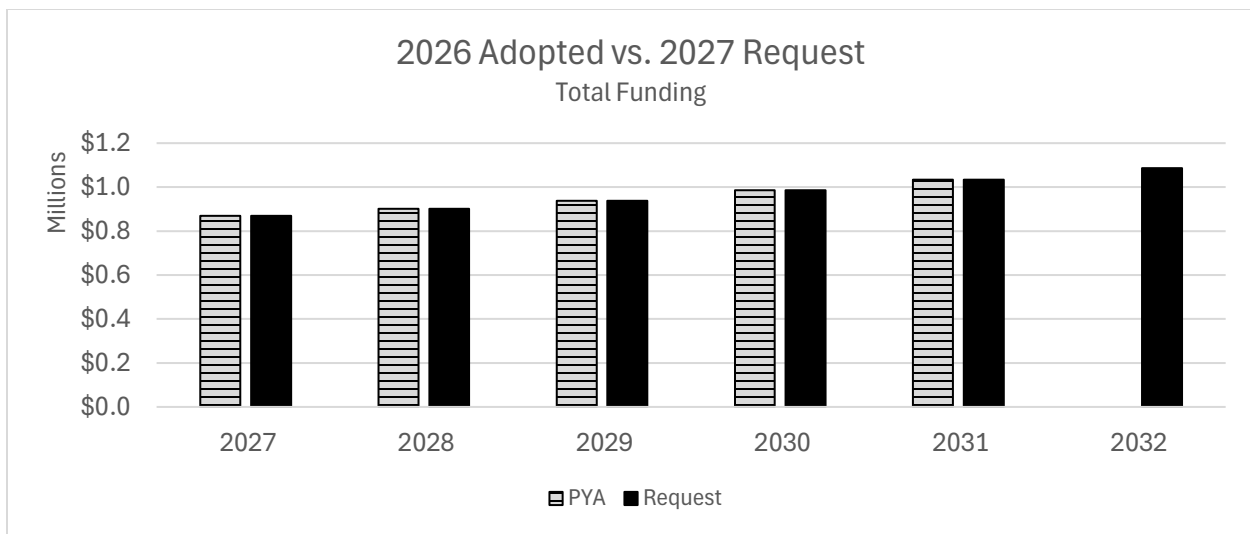
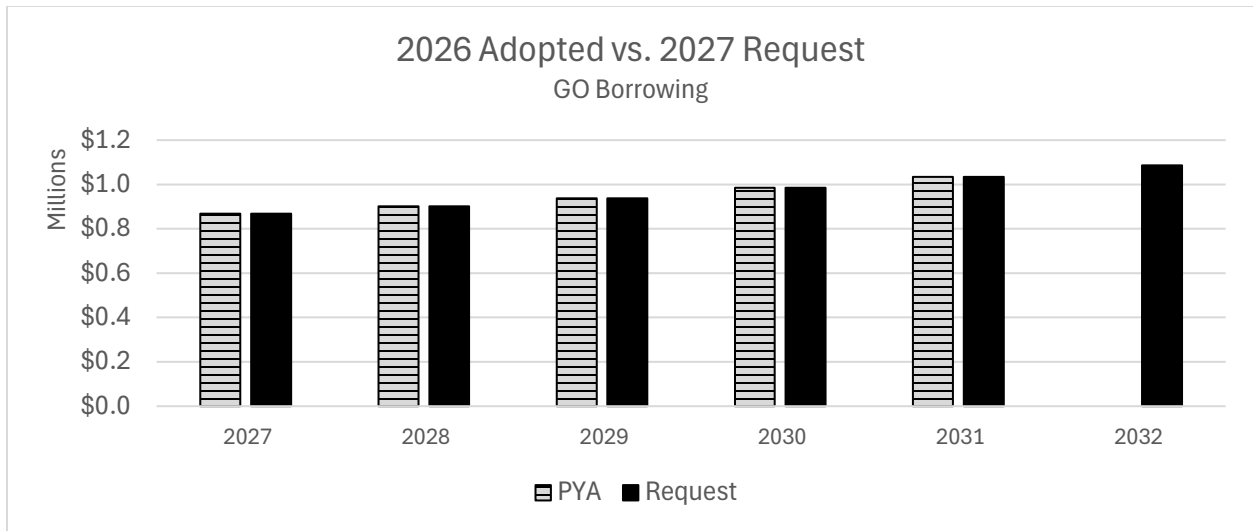


Figure 2. Clustered bar graph comparing the 2026 Adopted CIP and 2027 Request, by GO Borrowing, by year.



Description of Major Changes

This section lists all projects and programs submitted by the agency with a brief summary of major changes between the 2026 Adopted CIP and the 2027 CIP Request.

Communications Equipment

- No major changes compared to 2026 Adopted CIP.

Fire and EMS Equipment

- No major changes compared to 2026 Adopted CIP.



City of Madison Fire Department

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Jeffrey T. Larson
Assistant Chief
608-266-5946

Chris Hammes
Assistant Chief
608-266-4789

Ron Blumer
Assistant Chief
608-266-5959

Timothy J. Mrowiec
Deputy Chief
608-266-5966

Liza Tatar
Deputy Chief
608-266-5956

David Crossen II
Division Chief
608-266-4256

Lisa M. Becher
Division Chief
608-243-0195

Dan Williams
Division Chief
608-266-4201

Nate Franke
Division Chief
608-266-4886

Tim Gorzalski
Division Chief
608-267-8674

David Bridges
Division Chief
608-266-4256

Bill Sullivan
Fire Marshal
608-261-9658

Brent Sloat
Admin. Services Mgr.
608-266-4777

Megan E. Gussick, MD
Medical Director
608-266-4420

Fire Department Capital Budget Transmittal Memo

To: Mayor Rhodes-Conway and Finance Director Schmiedicke
From: Chris Carbon, Fire Chief
Date: April 17, 2026

Introduction

The goal of the 2027 capital request remains focused on ensuring the Madison Fire Department can continue to provide high level, ISO Class 1 fire protection, industry-leading EMS services, and all-hazards specialty response capabilities. The requested budget items ensure that exceptional, effective, and professional emergency services are equally accessible to all community members and visitors of our city.

The fire department is requesting to maintain core funding for the existing foundational capital programs, including Fire and EMS Equipment and Communications Equipment. We similarly remain focused on the ongoing, iterative development of Training Capabilities located at Fire Station #14; however, we will not have any additional requests this year as we will be actively completing the installation of the budgeted training tower throughout 2027.

The rebuild of Fire Station #6 is an ongoing project, included as a segment of the larger South Park Street/Badger Road redevelopment plan and will be positioned to provide modern, gender-inclusive, and accommodating staff areas that are not consistently available to these crews.

We are optimistic that a potential site may become available for the relocation and replacement of Fire Station #10, as the space is undersized for ideal operational response, and in need of improvements to achieve the type of workspace we strive to provide for our firefighters working 24-hour shifts. There are a limited number of effective sites, as it is very important for the delivery of our services to remain as close as possible to our existing location. This potential site would achieve that goal. We are enthusiastic about the opportunity to co-locate with our partners at MPD and believe that we could create a unique public safety synergy that could further enhance the delivery of both of our services to the neighborhood. Further details are available within the Engineering budgetary request.

We are grateful for the continued partnership with Engineering and Fleet to maintain, improve, and replace our buildings and apparatus, respectively. The funding necessary to achieve these goals is identified through strong collaboration and planning amongst our agencies, and is located within their budgetary requests.

On behalf of the MFD, I want to thank you for the opportunity to submit this request. Thank you for your review and consideration.

No Changes from 2026 Capital Improvement Plan

The changes from the 2026 CIP are budget neutral with no changes to the budgets for Fire and EMS Equipment, Communications Equipment, and the Training Capability Development at Station #14.

Prioritized List of Capital Requests

1. **Fire and EMS Equipment:** provides essential ongoing needs for the routine replacement of safety, rescue, and other operational equipment utilized throughout all aspects of the Madison Fire Department. This project includes vital personal protective equipment and gear that are at the core of all that we do and must remain as our top priority.
2. **Communications Equipment:** provides critical communication equipment at the station level and for emergency response, including replacement of portable and vehicle radios, incident alerting equipment, required technology upgrades, and essential accessories such as batteries, microphones, charging systems, and communications hardware. The foundations of fireground safety are rooted within consistently reliable communications. This project reflects necessities for communicating in unpredictable environments and is ranked closely behind the priority above.
3. **Training Capability Development:** no additional request for 2027 but continuing site preparation and installation of a planned training structure at Station #14 to conduct realistic fire, EMS, and special team training simulations, drills, and evolutions. As with many professions, firefighting and EMS skills are degradable without routine training. Likewise, life-safety, effectiveness, and efficiency are maximized with consistent, high-quality training. Recruit training further establishes the baseline for our personnel as they enter the profession. While the department must establish a priority list, this project remains of the utmost importance for the department's ability to deliver services safely and effectively as expected by the Madison community. This concept also reflects the next step in a series of thoughtful and planned multi-year improvements to iteratively achieve the needed capacity for both recruit training and ongoing, department-wide training that was identified at the time Station #14 was built.
4. **Fire Station #6:** this rebuild request reflects the City's planned initiatives on the expanded south side redevelopment, including environmental efficiencies and gender-inclusive accommodations for the department's workforce. It will replace the existing Station #6 that has been sold as a part of the redevelopment project and will allow for the ongoing maintenance of emergency services and growth needed to serve the community in the future.

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Fire Department	New or Existing Project	Existing
Proposal Name	Communications Equipment	Project Type	Program
Project Number	17226	2027 Project Number	16276

Project Description

This program funds communication equipment at the station level and for emergency response, including such things as the replacement of portable and vehicle radios, incident alerting equipment, necessary technology upgrades, and essential accessories such as batteries, microphones, and communications hardware. The goal of the program is to ensure seamless communication between the communication center, command post, responding units, and personnel on the scene.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 317,555	\$ 323,906	\$ 331,843	\$ 348,435	\$ 365,857	\$ -
2027 CIP Total	\$ 317,555	\$ 323,906	\$ 331,843	\$ 348,435	\$ 365,857	\$ 384,150
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 384,150

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 317,555	\$ 323,906	\$ 331,843	\$ 348,435	\$ 365,857	\$ 384,150
Total	\$ 317,555	\$ 323,906	\$ 331,843	\$ 348,435	\$ 365,857	\$ 384,150

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Machinery and Equipment	\$ 317,555	\$ 323,906	\$ 331,843	\$ 348,435	\$ 365,857	\$ 384,150
Total	\$ 317,555	\$ 323,906	\$ 331,843	\$ 348,435	\$ 365,857	\$ 384,150

Explain any changes from the 2026 CIP in the proposed funding for this project/program

No changes other than requesting funding for 2032.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Fire Department

Project/Program: Communications Equipment

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

Year	Phase/Project Name	Cost	Location	Alder District
2027	USDD (station alerting) upgrades and replacement	\$ 55,000	TBD	
2027	Radio (mobile and portable) replacements and accessories	\$ 212,000	n/a	
2027	Station community room AV	\$ 60,000	TBD	
2027	AV equipment for stations (4 stations no labor)	\$ 32,000	TBD	
2028	USDD (station alerting) upgrades and replacement	\$ 55,000	TBD	
2028	Radio (mobile and portable) replacements and accessories	\$ 215,000	n/a	
2028	Station communication equipment, vehicle routers, and networking	\$ 45,000	TBD	
2029	USDD (station alerting) upgrades and replacement	\$ 60,000	TBD	
2029	Radio (mobile and portable) replacements and accessories	\$ 215,000	n/a	
2029	Station communication equipment, vehicle routers, and networking	\$ 50,000	TBD	
2030	USDD (station alerting) upgrades and replacement	\$ 65,000	TBD	
2030	Radio (mobile and portable) replacements and accessories	\$ 230,000	n/a	
2030	Station communication equipment, vehicle routers, and networking	\$ 50,000	TBD	
2031	USDD (station alerting) upgrades and replacement	\$ 70,000	TBD	
2031	Radio (mobile and portable) replacements and accessories	\$ 235,000	n/a	
2031	Station communication equipment, vehicle routers, and networking	\$ 60,000	TBD	
2032	USDD (station alerting) upgrades and replacement	\$ 75,000	TBD	
2032	Radio (mobile and portable) replacements and accessories	\$ 240,000	n/a	
2032	Station communication equipment, vehicle routers, and networking	\$ 70,000	TBD	

Project Information

Agency: Fire Department

Project/Program: Communications Equipment

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

Yes

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?

No

Software or software licenses?

Yes

Vehicle setup or maintenance costs?

No

External management or consulting contracts?

No

Additional FTE positions for ongoing operations of this project/program?

No

Is this project/program required to meet the Percent for Arts ordinance?

No

[Percent for Art requirements detailed in MGO Section 4.30](#)

Please provide additional information in the following section.

Project Information

Agency: Fire Department

Project/Program: Communications Equipment

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

N/A

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

Yes

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

No

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

Yes

Does your project or program require purchasing implementation services or other one-time costs?

Yes

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
Maintenance & replacement of current hardware, operating costs already included in operating budget	

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

N/A

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Fire Department	New or Existing Project	Existing
Proposal Name	Fire and EMS Equipment	Project Type	Program
Project Number	17225	2027 Project Number	16285

Project Description

This program funds the ongoing needs for the replacement of safety, rescue, and other operational equipment utilized by the Fire Department. The goal of the program is to assure the department has adequate operational equipment to attend to emergency operations, such as fires, rescues, and EMS incidents. Funding in 2027 is for routine replacement of necessary response equipment (e.g., turnout gear, fire hose, extrication tools, and EMS equipment).

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 551,250	\$ 577,500	\$ 606,375	\$ 636,694	\$ 668,529	\$ -
2027 CIP Total	\$ 551,250	\$ 577,500	\$ 606,375	\$ 636,694	\$ 668,529	\$ 701,955
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 701,955

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 551,250	\$ 577,500	\$ 606,375	\$ 636,694	\$ 668,529	\$ 701,955
Total	\$ 551,250	\$ 577,500	\$ 606,375	\$ 636,694	\$ 668,529	\$ 701,955

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Machinery and Equipment	\$ 551,250	\$ 577,500	\$ 606,375	\$ 636,694	\$ 668,529	\$ 701,955
Total	\$ 551,250	\$ 577,500	\$ 606,375	\$ 636,694	\$ 668,529	\$ 701,955

Explain any changes from the 2026 CIP in the proposed funding for this project/program

No changes other than requesting funding for 2032.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Fire Department

Project/Program: Fire and EMS Equipment

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

Year	Phase/Project Name	Cost	Location	Alder District
2027	Fire hose and turnout gear	\$ 250,000	n/a	n/a
2027	Replacement fire/EMS equipment (e.g., extrication tools, thermal imaging cameras, air bags, power equipment, saws, fans)	\$ 140,000	n/a	n/a
2027	Fitness equipment	\$ 40,000	n/a	n/a
2027	SCBA facepieces and cylinders	\$ 50,000	n/a	n/a
2027	Connex boxes	\$ 25,000	n/a	n/a
2027	Ladder mill	\$ 20,000	n/a	n/a
2027	Turnout gear washers	\$ 25,000	n/a	n/a
2028	Fire hose and turnout gear	\$ 263,000	n/a	n/a
2028	Replacement fire/EMS equipment (e.g., extrication tools, thermal imaging cameras, air bags, power equipment, saws, fans)	\$ 215,000	n/a	n/a
2028	Fitness equipment	\$ 20,000	n/a	n/a
2028	SCBA facepieces and cylinders	\$ 60,000	n/a	n/a
2029	Fire hose and turnout gear	\$ 40,000	n/a	n/a
2029	Replacement fire/EMS equipment (e.g., extrication tools, thermal imaging cameras, air bags, power equipment, saws, fans)	\$ 40,000	n/a	n/a
2029	Cardiac monitor replacement - med units	\$ 650,000	n/a	n/a
2029	SCBA facepieces and cylinders	\$ 26,000	n/a	n/a
2030	Turnout gear	\$ 300,000	n/a	n/a
2030	Fire hose	\$ 60,000	n/a	n/a
2030	SCBA facepieces and cylinders	\$ 70,000	n/a	n/a
2030	Fitness equipment	\$ 30,000	n/a	n/a
2030	EMS equipment	\$ 100,000	n/a	n/a
2030	Extrication tools, thermal imaging, etc.	\$ 76,000	n/a	n/a
2031	AED replacement	\$ 418,000	n/a	n/a
2031	Fire hose and turnout gear	\$ 250,000	n/a	n/a
2032	Turnout gear	\$ 250,000	n/a	n/a
2032	Fire hose	\$ 100,000	n/a	n/a
2032	SCBA facepieces and cylinders	\$ 100,000	n/a	n/a

Project Information

Agency: Fire Department

Project/Program: Fire and EMS Equipment

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?

No

Software or software licenses?

No

Vehicle setup or maintenance costs?

No

External management or consulting contracts?

No

Additional FTE positions for ongoing operations of this project/program?

No

Is this project/program required to meet the Percent for Arts ordinance?

No

[Percent for Art requirements detailed in MGO Section 4.30](#)

End of Proposal Form

Police Department's 2027 Capital Budget Request Summary

This summary provides an overview of the capital budget submitted by the agency. The full request packet includes the agency's transmittal memo and detailed budget proposals.

Request by Proposal

Police Department's 2027 capital budget request includes **5** proposals.

Table 1. List of all proposals by Project/ Program name, with the requested funding by year

Project/ Program Name	2027	2028	2029	2030	2031	2032
Police Body- Worn Cameras	\$79,664	\$120,570	\$214,550	\$0	\$0	\$0
Police Intervention Equipment Replacement	\$598,613	\$598,613	\$0	\$0	\$0	\$0
Police Technology and Equipment	\$309,100	\$312,800	\$328,400	\$344,300	\$322,000	\$332,000
Portable Radios	\$1,250,000	\$1,250,000	\$1,250,000	\$1,250,000	\$0	\$0
South District Station and Property & Evidence Facility	\$1,250,000	\$0	\$46,400,000	\$0	\$0	\$0
Total	\$3,487,377	\$2,281,983	\$48,192,950	\$1,594,300	\$322,000	\$332,000

Request by Funding Source

2027 Request

Table 2. Total funding request by GO Borrowing and Other Sources, by year.

Funding Source	2027	2028	2029	2030	2031	2032
GO Borrowing	\$3,487,377	\$2,281,983	\$45,492,950	\$1,594,300	\$322,000	\$332,000
Other	\$0	\$0	\$2,700,000	\$0	\$0	\$0
Total	\$3,487,377	\$2,281,983	\$48,192,950	\$1,594,300	\$322,000	\$332,000

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2026 Adopted CIP (Prior Year; PYA)

Table 3. Total funding approved in the 2026 CIP by GO Borrowing and Other Sources, by year. The table does not include 2032 as that was not in the 2026 CIP.

Funding Source	2027	2028	2029	2030	2031
GO Borrowing	\$41,359,100	\$1,562,800	\$1,578,400	\$1,594,300	\$322,000
Other	\$2,700,000	\$0	\$0	\$0	\$0
Total	\$44,059,100	\$1,562,800	\$1,578,400	\$1,594,300	\$322,000

2027 Request Compared to 2026 Adopted CIP (Prior Year; PYA)

Table 4. Difference between the 2027 request amount and the 2026 CIP by GO Borrowing and Other Sources, by year. It does not include 2032 as that was not in the 2026 CIP. Positive numbers indicate the agency requested an increase in funding, negative numbers indicate a requested decrease in funding.

Funding Source	2027	2028	2029	2030	2031
GO Borrowing	\$-37,871,723	\$719,183	\$43,914,550	\$0	\$0
Other	\$-2,700,000	\$0	\$2,700,000	\$0	\$0
Total	\$-40,571,723	\$719,183	\$46,614,550	\$0	\$0

Figure 1. Clustered bar graph comparing the 2026 Adopted CIP and 2027 Request, by all funds, by year.

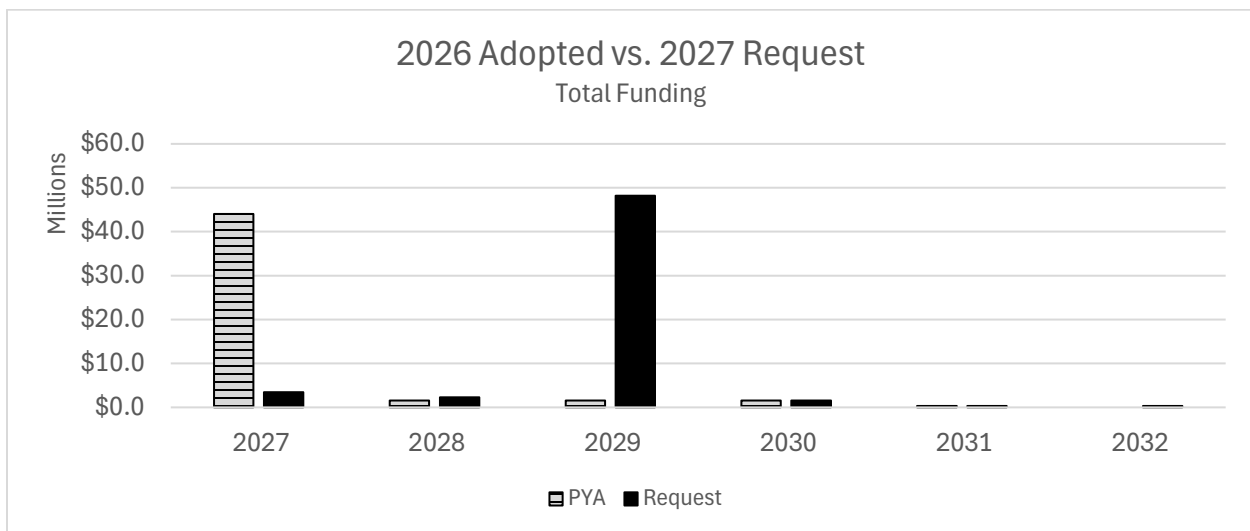
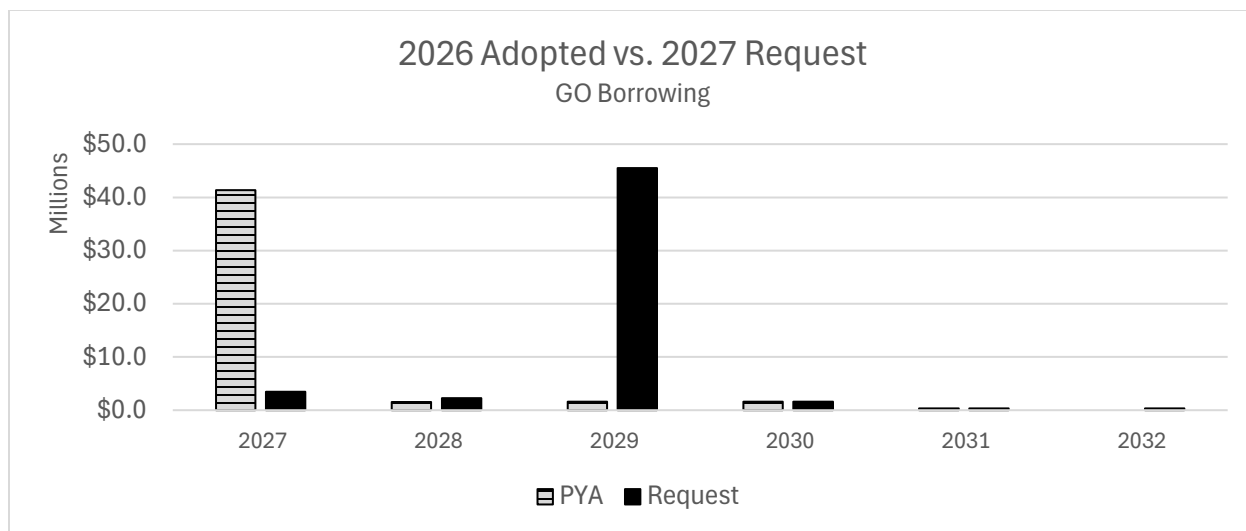


Figure 2. Clustered bar graph comparing the 2026 Adopted CIP and 2027 Request, by GO Borrowing, by year.



Description of Major Changes

This section lists all projects and programs submitted by the agency with a brief summary of major changes between the 2026 Adopted CIP and the 2027 CIP Request.

Police Body-Worn Cameras

- New project. Request includes \$414,800 in GF GO Borrowing from 2027 to 2029. See proposal for additional information.
- This project was on the 2026 horizon list citing the need for additional information on operating costs. Anticipated operating expenses include 5.0 FTE across 2028 to 2029 and approximately \$100,000 in software.

Police Intervention Equipment Replacement

- New project. Request includes \$1.2 million in GF GO Borrowing split evenly across 2027 and 2028. See proposal for additional information.

Police Technology and Equipment

- No major changes compared to 2026 Adopted CIP.

Portable Radios

- No major changes compared to 2026 Adopted CIP.

South District Station and Property & Evidence Facility

- Project updated to move construction from 2027 to 2029. A total of \$1.3 million in GF GO borrowing remains in 2027 for design work.

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- Total GF GO Borrowing for the project increased \$5.2 million based on updated estimates. This reflects a 13% increase.

**Madison Police Department**

John Patterson, Chief of Police

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211 S. Carroll St.

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Public Building Entrance at 210 Martin Luther King Jr. Blvd, Madison, WI

madisonpolice.com

Police Department 2027 Capital Budget Requests

TO: Dave Schmiedicke, Finance Director

FROM: John Patterson, Chief of Police

DATE: April 17, 2026

This memo outlines the Madison Police Department's (MPD) 2027 Capital Budget requests. This proposal reflects the department's commitment to maintaining high quality police services that support a vibrant and thriving community.

Quality of Life

Community safety is inextricably tied to Madisonians' quality of life. Each of MPD's capital requests are designed to invest in the public safety framework that underpins a safe Madison. These investments not only enhance police service but also build trust and resilience within the community.

Summary of Changes from the 2026 Capital Improvement Plan (CIP)

The Police Technology & Equipment Program and the Portable Radios Project remain unchanged from amounts previously approved in the 2026 CIP. The South District Station/Property & Evidence Facility Project has been delayed until 2029, and the cost has increased based upon updated assessments from the Engineering Division who are guiding the development and planning process. The Police Intervention Equipment Replacement Project will require an increase in the CIP in 2027-2028. Additionally, Body-Worn Camera Project will require an increase in the 2027-2029 CIP.

Prioritized List of Capital Requests

My number one request is the Body Worn Camera (BWC) Project. BWCs are essential technology for modern policing, and it is now rare to find police departments without them. BWCs enhance transparency for and accountability to the community, and they are also essential for effective oversight. With this project, I propose purchasing a total of 220 BWCs over three years. In the first year, North District and TEST officers would be equipped with BWCs; in the second year, Central and South District officers would be equipped; and in the final year, Midtown, East, and West District officers would be equipped with cameras. The BWCs acquired would be a shared resource among personnel. MPD has pooled equipment like this in the past and found it to be a cost-effective alternative to issuing each employee their own piece of equipment. Under this project, all patrol officers, neighborhood

officers, community policing team officers, mental health officers, and patrol sergeants would wear BWCs during their shifts. Detectives and other personnel would have access to BWCs as needed. This tiered rollout will align MPD with the majority of U.S. police departments and will allow for the gradual assessment of administrative and operating needs that will come with increased video processing. Under this project, the capital impact in 2027 would be \$79,664, in 2028 would be \$120,570, and in 2029 would be \$214,500. I do not anticipate this capital program would require funding in 2030.

My second capital request is to continue the ongoing Police Technology and Equipment Program. This program provides ongoing capital funds to ensure access to reliable, modern equipment and technology that support daily operations, such as: replacement of Arbitrator and related equipment, district technology upgrades, Cradlepoint replacements, investigative/forensic hardware upgrades, UAS and camera replacement, and audiovisual and technological upgrades at the Training Center. This technology is essential to current policing standards, and continuing this program is necessary to stay current with industry standards and equipment/technology life cycles. This ongoing program and the ability to manage it with our Information Management and Technology (IMAT) staff is critical for MPD to deliver adequate service consistent with community expectations.

My third capital request is the Police Intervention Equipment Replacement program, a replacement of MPD's electronic control devices, also known as Tasers. Tasers are indispensable tools for police officers because they reduce the need for higher levels of force during dangerous situations. Currently, MPD utilizes Taser model X26P which are nearing their end-of-life and will soon no longer be supported by the manufacturer (Axon) for repair or replacement. Axon has exclusive control over the electronic control device market. Like other technology vendors, Axon is transitioning to a subscription-only based service. In 2023, MPD began a limited subscription pilot project in the East District with the Taser 10 devices and found the subscription program feasible and the new model to be superior to our current outdated devices. The Police Equipment Replacement Program would ensure that, for the next five years, MPD officers will continue to be equipped with this critical less-lethal technology.

My fourth capital request is to continue with plans to construct a combined South District Station and Property and Evidence Facility. This facility is part of a multi-stage project in south Madison that is subject to timelines of other builds. In partnership with Facilities Management, MPD has selected an architect for the project, but the construction start date has necessarily advanced to 2029. MPD eagerly awaits this facility because it will address capacity constraints and inefficiencies in existing facilities. Currently, MPD stores over 190,000 pieces of evidence and property, including multiple evidentiary vehicles and bicycles in four separate locations (one of which is leased) throughout the City. Each of these locations is at capacity, and the planned new facility will address a desperate need for more space. Moreover, the current model of decentralized and ad hoc property storage presents security and integrity concerns as well as inefficient workflow, inequitable access, and highly undesirable customer service to residents. This piecemeal model is simply not sustainable and causes frustration when residents come to retrieve property and are forced to wait long periods (or even to return on another day completely) while staff search for their item(s). The consolidated facility will reduce operating costs, streamline workflows, and improve service delivery in the long term.

My fifth capital request is to continue with the Portable Radio Replacement Project. This project is designed to completely replace MPD's existing portable radio inventory over four years, beginning in 2027. This project is an emergency need as we were recently made aware by the manufacturer that most of our portable radios are beyond manufacturing life and will soon be unserviceable. Without a reliable and modern inventory, MPD would experience severe disruptions to our daily operations, be

May 4, 2026

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unable to communicate effectively with one another and other agencies and expose community members and officers to significant safety risks.

My sixth and final capital request is to keep a new North District Police Station on the Horizon List. Both MPD and the Fire Department (Station #10) are in need of new Northside facilities. MPD continues to work with other City staff to find a site suitable for a facility which would allow for co-location with the Fire Department. Since this work is still ongoing, I ask that it continue to be considered as a future Capital Budget project. The North District Police Station is still staffed well beyond its planned space use, has insufficient parking, and creates inefficient workflows and patterns due to the limited workspace. The City's Comprehensive Plan projects the Northeast side of Madison to be a priority growth area in the coming years, so there is also a need to shift district boundaries from the East District back into the North District to allow for our East District to expand. The current location of the North District Police Station does not allow for remodeling or physical expansion to occur. The building is operating beyond capacity already, so district boundaries cannot be expanded or altered. Community members on the Northside deserve to enjoy and access a facility like the other police district stations in Madison.

My prioritized list of capital requests is summarized as follows:

1. BWC; #16212
2. Police Technology and Equipment; #17240
3. Police Intervention Equipment Replacement #16214
4. South District Station / Property and Evidence Facility; #17044
5. Portable Radio Replacement; #15180
6. North District Police / Fire Facility (Horizon List only)

Respectfully,

John Patterson
Chief of Police

2027 Capital Improvement Plan

Project Budget Proposal

Identifying Information

Agency	Police Department	New or Existing Project	New
Proposal Name	Police Body-Worn Cameras	Project Type	Project
Project Number	16212		

Project Description

This project will fund citywide deployment of body-worn cameras for Madison Police Department commissioned personnel. The goal of this project is to promote transparency, accountability, and trust between police and the community. Funding will be used for the purchase of hardware, including but not limited to: cameras, batteries, docking stations, chargers, uniform mounts, and other associated accessories to support this equipment, as well as one-time training as implementation occurs.

Alignment with Strategic Plans and Citywide Priorities

Identify the Citywide Element and Strategy from the Imagine Madison Comprehensive Plan that is most relevant to your proposal.

Citywide Element	Health and Safety
Strategy	Support policies and services that foster healthy and safe living environments.

Is this project related to a city agenda or strategic plan other than Imagine Madison (e.g. Climate Forward, Housing Forward, Metro Forward, Vision Zero)?

Does this project/program improve the city's climate resilience or sustainability by addressing climate change impacts, reducing greenhouse gas (GHG) emissions, improving energy efficiency, or other benefit?

Does this project/program create operational efficiencies or cost savings? For example, by reducing staff travel time, reducing utility expenses, or other operational change?

Describe how this proposal advances the selected Imagine Madison Element. In addition, if you answered "Yes" to any of the three questions above, describe how the proposal advances these other citywide priorities.

This project advances the Effective Government element of the Imagine Madison Comprehensive Plan. Specifically, BWCs help to ensure that MPD is transparent and accountable, and is working to build better relationships between police officers and the diverse communities they serve. BWCs will create operational efficiencies by providing additional evidence resulting in faster and more effective complaint resolution.

Describe how this proposal considers equity and quality of life for residents. (For example, does this project address specific inequities, is it based on equity-related data/ prioritization, or is it from a Neighborhood Resource Team (NRT) recommendation?)

BWCs support equity by encouraging police to provide fair and unbiased service to the community. BWCs improve quality of life by enhancing police service, transparency, and accountability. People are likely to have greater confidence in police interactions when they can be documented and reviewed, leading to greater trust in government.

Project Information

Agency: Police Department

Project/Program: Police Body-Worn Cameras

Budget Information

Agencies may submit requests for new projects under the following circumstances: 1) Project is primarily funded by non-general obligation borrowing funding sources, 2) the project meets an emergency need not anticipated in 2026, 3) the project is currently on the Horizon List and is ready to be advanced, or 4) the project is planned for the last year of the CIP (2032).

What "New Project" criteria does your proposal meet? Select "Yes" for all that apply.

1) Primarily funded by non- GO sources	No
2) Meets emergency need	Yes
3) Currently on horizon list	Yes
4) Proposed for last year of CIP	No

Describe how the proposal meets the criteria above. Why is this project needed in the 2027 CIP?

BWCs are essential technology for modern policing and it is now rare to find police departments without them. BWCs enhance transparency for and accountability to the community and they are also essential for effective oversight. This proposal involves purchasing a total of 220 BWCs over three years as a shared resource among personnel. MPD has pooled equipment like this in the past and found it to be a cost-effective alternative to issuing each employee their own piece of equipment. Under this project, all patrol officers, neighborhood officers, community policing team officers, mental health officers, and patrol sergeants would wear BWCs during their shifts. Detectives and other personnel would have access to BWCs as needed. This tiered rollout will align the MPD with the majority of U.S. police departments and will allow for the gradual assessment of administrative and operating needs that will come with increased video processing.

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 79,664	\$ 120,570	\$ 214,550	\$ -	\$ -	\$ -
Total	\$ 79,664	\$ 120,570	\$ 214,550	\$ -	\$ -	\$ -

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Machinery and Equipment	\$ 77,122	\$ 115,486	\$ 206,924	\$ -	\$ -	\$ -
Non-Capitalized Expense	\$ 2,542	\$ 5,084	\$ 7,626	\$ -	\$ -	\$ -
Total	\$ 79,664	\$ 120,570	\$ 214,550	\$ -	\$ -	\$ -

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Police Department

Project/Program: Police Body-Worn Cameras

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

Yes

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

Software or software licenses?	Yes

Vehicle setup or maintenance costs?	No

External management or consulting contracts?	No

Additional FTE positions for ongoing operations of this project/program?	Yes

Yes

Yes

No

No

Yes

Is this project/program required to meet the Percent for Arts ordinance?	No

No

[Percent for Art requirements detailed in MGO Section 4.30](#)

Please provide additional information in the following section.

Project Information

Agency: Police Department

Project/Program: Police Body-Worn Cameras

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

N/A

Explain how you developed the facilities cost estimate for the budget request.

N/A

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

Yes

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

Yes

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

Yes

Does your project or program require purchasing implementation services or other one-time costs?

Yes

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
Project plan is structured to support gradual implementation from 2027-2029. As implementation continues, operating and staffing needs will be carefully evaluated on a continual basis based upon actual experience. At this time, it is anticipated MPD would require 1.0 FTE in the second year and 4.0 FTEs in the third year (~ \$455K annually with \$18K in one-time supplies). MPD will also explore any potential grant opportunities which may lessen the operating budget impact for staffing requirements.	
There will be costs to support the licensure per camera with unlimited video upload. This project timeline assumes the renewal for Genetec Clearance in 2029, at which time MPD plans to consolidate all existing 1 year license contracts into a single multi year (3-5 year) agreement. This consolidation will result in an annual increase of roughly \$100K to the licensure cost-to-continue budget, which would either be paid all years up front to realize savings or split among years.	

Project Information

Agency: Police Department

Project/Program: Police Body-Worn Cameras

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

No

End of Proposal Form

2027 Capital Improvement Plan

Project Budget Proposal

Identifying Information

Agency	Police Department	New or Existing Project	New
Proposal Name	Police Intervention Equipment Replacement	Project Type	Project
Project Number	16214		

Project Description

This project will fund a replacement of MPD's electronic control devices, otherwise known as Tasers. The goal of this project is to replace MPD's current X26P Tasers, which are at their end-of-life, with newer model 10 Tasers. Funding will be used for the purchase of 220 new Taser 10 devices and their required accessories.

Alignment with Strategic Plans and Citywide Priorities

Identify the Citywide Element and Strategy from the Imagine Madison Comprehensive Plan that is most relevant to your proposal.

Citywide Element	Health and Safety
Strategy	Reimagine public safety through an equitable, intersectional perspective that strengthens relationships between city agencies and the community.

Is this project related to a city agenda or strategic plan other than Imagine Madison (e.g. Climate Forward, Housing Forward, Metro Forward, Vision Zero)?

Does this project/program improve the city's climate resilience or sustainability by addressing climate change impacts, reducing greenhouse gas (GHG) emissions, improving energy efficiency, or other benefit?

Does this project/program create operational efficiencies or cost savings? For example, by reducing staff travel time, reducing utility expenses, or other operational change?

Describe how this proposal advances the selected Imagine Madison Element. In addition, if you answered "Yes" to any of the three questions above, describe how the proposal advances these other citywide priorities.

The Police Intervention Equipment Replacement program advances the Health and Safety Element of Madison's comprehensive plan. The strategies within the Health and Safety element emphasize best practice standards, professionalism, and prioritizing de-escalation tactics. Tasers are important police interventive equipment that allow officers to control dangerous situations without resorting to higher levels of force. This lifesaving technology positively impacts the health and wellness of all who are involved in dangerous situations.

Describe how this proposal considers equity and quality of life for residents. (For example, does this project address specific inequities, is it based on equity-related data/ prioritization, or is it from a Neighborhood Resource Team (NRT) recommendation?)

The Police Intervention Equipment Replacement program continues to equip officers with Tasers. Tasers positively impact quality of life for residents because they provide police with an alternative to firearms in dangerous situations. By reducing the need for higher levels of force, Tasers can keep community members and officers safer.

Project Information

Agency: Police Department

Project/Program: Police Intervention Equipment Replacement

Budget Information

Agencies may submit requests for new projects under the following circumstances: 1) Project is primarily funded by non-general obligation borrowing funding sources, 2) the project meets an emergency need not anticipated in 2026, 3) the project is currently on the Horizon List and is ready to be advanced, or 4) the project is planned for the last year of the CIP (2032).

What "New Project" criteria does your proposal meet? Select "Yes" for all that apply.

1) Primarily funded by non- GO sources

No

2) Meets emergency need

Yes

3) Currently on horizon list

No

4) Proposed for last year of CIP

No

Describe how the proposal meets the criteria above. Why is this project needed in the 2027 CIP?

Tasers are indispensable tools for police officers because they reduce the need for higher levels of force during dangerous situations. Currently, MPD utilizes Taser model X26P which are nearing their end-of-life and will soon no longer be supported by the manufacturer (Axon) for repair or replacement. Axon has exclusive control over the electronic control device market. Like other technology vendors, Axon is transitioning to a subscription-only based service.

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 598,613	\$ 598,613	\$ -	\$ -	\$ -	\$ -
Total	\$ 598,613	\$ 598,613	\$ -	\$ -	\$ -	\$ -

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Machinery and Equipment	\$ 598,613	\$ 598,613	\$ -	\$ -	\$ -	\$ -
Total	\$ 598,613	\$ 598,613	\$ -	\$ -	\$ -	\$ -

TIF funding is included in this request:

No

Impact Fees are included in this request:

No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Police Department

Project/Program: Police Intervention Equipment Replacement

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	Yes

Yes

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	Yes

Yes

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance?	No

No

Percent for Art requirements detailed in MGO Section 4.30

Please provide additional information in the following section.

Project Information

Agency: Police Department

Project/Program: Police Intervention Equipment Replacement

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

N/A

Explain how you developed the facilities cost estimate for the budget request.

N/A

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

Yes

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

No

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

Yes

Does your project or program require purchasing implementation services or other one-time costs?

Yes

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
MPD has maintained an existing inventory of taser equipment for many years and an associated existing operating budget line. Due to the necessary vendor migration to the subscription-based Taser 10 structure, this will be accompanied by a net increase to cost-to-continue estimated at \$141K. Once the migration is fully complete, MPD hopes to partially offset this amount through reallocating budget lines previously reserved for tasers.	

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

No

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Police Department	New or Existing Project	Existing
Proposal Name	Police Technology and Equipment	Project Type	Program
Project Number	17240	2027 Project Number	17255

Project Description

This program funds technology, safety, and other operational equipment utilized by the Police Department. The goal of the program is to have adequate operational equipment to attend to emergency incidents, significant events, and other public safety and investigative concerns. Funding in 2027 will be used to continue the arbitrator replacement cycle with related equipment, as well as district technology upgrades, replacement of cradlepoints, investigative/forensic hardware upgrades, UAS and cameras, audiovisual and technological upgrades at the Training Center, upgrading command post technology at police facilities, and other undetermined technology upgrades, enhancements and replacements as needed to support the department's operations.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 309,100	\$ 312,800	\$ 328,400	\$ 344,300	\$ 322,000	\$ -
2027 CIP Total	\$ 309,100	\$ 312,800	\$ 328,400	\$ 344,300	\$ 322,000	\$ 332,000
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 332,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 309,100	\$ 312,800	\$ 328,400	\$ 344,300	\$ 322,000	\$ 332,000
Total	\$ 309,100	\$ 312,800	\$ 328,400	\$ 344,300	\$ 322,000	\$ 332,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Machinery and Equipment	\$ 309,100	\$ 312,800	\$ 328,400	\$ 344,300	\$ 322,000	\$ 332,000
Total	\$ 309,100	\$ 312,800	\$ 328,400	\$ 344,300	\$ 322,000	\$ 332,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

No change compared to the 2026 Adopted CIP.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Police Department

Project/Program: Police Technology and Equipment

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

Year	Phase/Project Name	Cost	Location	Alder District
2027	Replacement of arbitrators and other associated systems/equipment for squads	\$ 46,650	Citywide	
2027	Police equipment and technology such as replacing cradlepoints and cameras, and districts' equipment/technology upgrades	\$ 53,750	Citywide	
2027	Command post technology upgrades, and upgrades and enhancements of investigative/forensic systems and Training Center technology	\$ 180,000	Citywide	
2027	Inflationary increase to be applied to projects as needed to address increasing costs	\$ 28,700	Citywide	
2028	Replacement of arbitrators and other associated systems/equipment for squads	\$ 104,125	Citywide	
2028	Police equipment and technology such as cradlepoints, SWAT robotics and districts' equipment/technology upgrades	\$ 93,750	Citywide	
2028	Command post technology upgrades	\$ 100,000	Citywide	
2028	Inflationary increase to be applied to projects as needed to address increasing costs	\$ 14,925	Citywide	
2029	Replacement of arbitrators and other associated systems/equipment for squads	\$ 104,125	Citywide	
2029	Police equipment and technology such as replacing cradlepoints and UAS, and districts' equipment/technology upgrades	\$ 90,000	Citywide	
2029	Command post technology upgrades	\$ 100,000	Citywide	
2029	Inflationary increase to be applied to projects as needed to address increasing costs	\$ 34,275	Citywide	
2030	Replacement of arbitrators and other associated systems/equipment for squads	\$ 104,125	Citywide	
2030	Police equipment and technology such as cradlepoints and districts' equipment/technology upgrades	\$ 40,000	Citywide	
2030	Police equipment and technology such as replacing cameras and upgrading forensic/investigative systems	\$ 83,750	Citywide	

Project Information

Agency: Police Department

Project/Program: Police Technology and Equipment

2030	Command post technology upgrades	\$ 100,000	Citywide	
2030	Inflationary increase to be applied to projects as needed to address increasing costs	\$ 16,425	Citywide	
2031	Replacement of arbitrators and other associated systems/equipment for squads	\$ 104,125	Citywide	
2031	Police equipment and technology such as replacing cradlepoints and UAS, and districts' equipment/technology upgrades	\$ 100,000	Citywide	
2031	Command post technology upgrades	\$ 100,000	Citywide	
2031	Inflationary increase to be applied to projects as needed to address increasing costs	\$ 17,875	Citywide	
2032	Replacement of arbitrators and other associated systems/equipment for squads	\$ 104,125	Citywide	
2032	Police equipment and technology such as replacing cradlepoints, UAS and cameras, and districts' equipment/technology upgrades	\$ 180,000	Citywide	
2032	Command post technology upgrades	\$ 30,000	Citywide	
2032	Inflationary increase to be applied to projects as needed to address increasing costs	\$ 17,875	Citywide	

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

Yes

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?

No

Software or software licenses?

No

Vehicle setup or maintenance costs?

No

External management or consulting contracts?

No

Additional FTE positions for ongoing operations of this project/program?

No

Is this project/program required to meet the Percent for Arts ordinance?

No

[Percent for Art requirements detailed in MGO Section 4.30](#)

Please provide additional information in the following section.

Project Information

Agency: Police Department

Project/Program: Police Technology and Equipment

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

N/A

Explain how you developed the facilities cost estimate for the budget request.

N/A

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

Yes

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

Yes

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

No

Does your project or program require purchasing implementation services or other one-time costs?

No

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
Training Center AV upgrades may require ongoing service support.	TBD
Any associated software impacts addressed through operating budget.	TBD

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

N/A

End of Proposal Form

2027 Capital Improvement Plan

Project Budget Proposal

Identifying Information

Agency	Police Department	New or Existing Project	Existing
Proposal Name	Portable Radios	Project Type	Project
Project Number	15180		

Project Description

The goal of this project is to replace portable radios for commissioned personnel which are critical to ensuring communication during emergency incidents, significant events, and other public safety and investigative concerns. The department's existing inventory of portable radios was originally obtained through capital funds and is no longer supported by manufacturer warranty. The \$5 million estimate includes an approximately 2% inflationary increase. The project would replace the portable and mobile radio inventory and accessories with encryption used by commissioned staff.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 1,250,000	\$ 1,250,000	\$ 1,250,000	\$ 1,250,000	\$ -	\$ -
2027 CIP Total	\$ 1,250,000	\$ 1,250,000	\$ 1,250,000	\$ 1,250,000	\$ -	\$ -
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 1,250,000	\$ 1,250,000	\$ 1,250,000	\$ 1,250,000	\$ -	\$ -
Total	\$ 1,250,000	\$ 1,250,000	\$ 1,250,000	\$ 1,250,000	\$ -	\$ -

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Non-Capitalized Expense	\$ 1,250,000	\$ 1,250,000	\$ 1,250,000	\$ 1,250,000	\$ -	\$ -
Total	\$ 1,250,000	\$ 1,250,000	\$ 1,250,000	\$ 1,250,000	\$ -	\$ -

Explain any changes from the 2026 CIP in the proposed funding for this project/program

N/A

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Police Department

Project/Program: Portable Radios

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	Yes

Yes

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

Software or software licenses?	No

Vehicle setup or maintenance costs?	No

External management or consulting contracts?	No

Additional FTE positions for ongoing operations of this project/program?	No

No

No

No

No

No

Is this project/program required to meet the Percent for Arts ordinance?	No

No

Percent for Art requirements detailed in MGO Section 4.30

Please provide additional information in the following section.

Project Information

Agency: Police Department

Project/Program: Portable Radios

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

N/A

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

Yes

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

No

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

Yes

Does your project or program require purchasing implementation services or other one-time costs?

Not Sure

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
Additional costs may occur for radio supplies to support the new inventory (Work Supplies #53210), such as peripherals, replacement equipment, batteries, and remote speaker microphones, antennas, holsters, etc.	TBD
Adding cellular LTE capabilities would increase annual operating costs per each radio.	TBD

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

No

End of Proposal Form

2027 Capital Improvement Plan

Project Budget Proposal

Identifying Information

Agency	Police Department	New or Existing Project	Existing
Proposal Name	South District Station and Property & Evidence Facility	Project Type	Project
Project Number	17044		

Project Description

In alignment with the City's long range facility planning efforts this project funds the construction of a new facility co-locating a proposed South Police District Station with a centralized Police property and evidence storage facility at 2120 Fish Hatchery Road. Related work will include master planning of the adjacent Fraust Park in coordination with the Parks Division. The newly constructed facility will replace multiple locations throughout the city for property and evidence, and the existing South Police District Station on Hughes Place. The goal of the project is to consolidate services into a single site that provides a fully functional South District Police Station, as well as additional office space, property and evidence storage, impounded vehicle storage and abandoned bicycle storage, forensic services, a large vehicle processing area, and safe, convenient customer access. The existing South District Police Station on Hughes Place will be demolished after Police move to 2120 Fish Hatchery Road and the existing site will be redeveloped as multi-family housing as part of the Community Development Authority's (CDA) redevelopment project at the block bordered by Hughes Place, Park Street, and West Badger Road. The Police project will be designed and built to LEED (Leadership in Energy and Environmental Design) Gold standards and will include a 1% for art installation.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 42,500,000	\$ -	\$ -	\$ -	\$ -	\$ -
2027 CIP Total	\$ 1,250,000	\$ -	\$ 46,400,000	\$ -	\$ -	\$ -
Difference '27 vs. '26	\$ (41,250,000)	\$ -	\$ 46,400,000	\$ -	\$ -	\$ -

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Federal Sources		\$ -	\$ 2,700,000	\$ -	\$ -	\$ -
Borrowing - GF GO	\$ 1,250,000	\$ -	\$ 43,700,000	\$ -	\$ -	\$ -
Total	\$ 1,250,000	\$ -	\$ 46,400,000	\$ -	\$ -	\$ -

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Building	\$ 1,250,000	\$ -	\$ 46,150,000	\$ -	\$ -	\$ -
Art & Historical Treasures		\$ -	\$ 250,000	\$ -	\$ -	\$ -
Total	\$ 1,250,000	\$ -	\$ 46,400,000	\$ -	\$ -	\$ -

Explain any changes from the 2026 CIP in the proposed funding for this project/program

There are no requested changes to the scope of the project. Engineering has updated the projected costs based on new estimates to address the cost escalation related to moving the construction from 2027 to 2029. The reason construction is proposed to move from 2027 to 2029 is to allow more time to complete related projects and move the existing City uses off the 2120 Fish Hatchery site so that Police South District and Property/Evidence construction may proceed. Currently there are five agencies/sections using the proposed site including Fire Station 06, PHMDC-Violence Prevention, Parking Enforcement, Engineering Conservation, and Engineering Facilities Storage. All five agencies/sections should be relocated to new locations by end of 2028, allowing for Police construction to commence in 2029.

Please note - Construction costs continue to be highly volatile. Estimates provided at this time are preliminary and need further vetting as the project moves forward.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Police Department

Project/Program: South District Station and Property & Evidence Facility

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	Yes

Yes

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	Yes

Yes

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	Yes

Yes

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	Yes

Yes

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance?	Yes

Yes

[Percent for Art requirements detailed in MGO Section 4.30](#)

Please provide additional information in the following section.

Project Information

Agency: Police Department

Project/Program: South District Station and Property & Evidence Facility

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

Yes

Explain how you developed the facilities cost estimate for the budget request.

Updated estimates provided by Engineering Department.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

Yes

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

Yes

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

Not Sure

Does your project or program require purchasing implementation services or other one-time costs?

Yes

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
Operating budget impact is likely but unknown until project is underway. Costs associated with current property facility lease will eventually be eliminated. Personnel cost savings are possible as efficiencies are realized with the future consolidated facility.	TBD
Due to the significant and growing quantity of property and evidence, transitional staffing support in the operating budget will be required in a future year to both prepare for - and facilitate - the secure transfer all items.	TBD

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

Yes

End of Proposal Form

Public Works

Engineering – Bicycle and Pedestrian

Engineering – Facilities Management

Engineering – Major Streets

Engineering – Other Projects

Fleet Service

Parks Division

Sewer Utility

Stormwater Utility

Streets Division

Water Utility

Engineering - Bicycle and Pedestrian's 2027 Capital Budget Request Summary

This summary provides an overview of the capital budget submitted by the agency. The full request packet includes the agency's transmittal memo and detailed budget proposals.

Request by Proposal

Engineering - Bicycle and Pedestrian's 2027 capital budget request includes **5** proposals.

Table 1. List of all proposals by Project/ Program name, with the requested funding by year

Project/ Program Name	2027	2028	2029	2030	2031	2032
Bikeways Program	\$2,945,000	\$3,174,000	\$2,935,000	\$2,936,000	\$2,978,000	\$3,022,000
Sidewalk Program	\$5,525,000	\$5,775,000	\$6,025,000	\$6,275,000	\$6,525,000	\$6,850,000
State Street Pedestrian Improvements	\$0	\$100,000	\$1,850,000	\$2,800,000	\$0	\$0
Stoughton Road Ped/Bike Enhancements	\$50,000	\$915,000	\$2,000,000	\$3,735,000	\$0	\$0
West Towne Path Phase 2	\$200,000	\$1,496,000	\$0	\$0	\$0	\$0
Total	\$8,720,000	\$11,460,000	\$12,810,000	\$15,746,000	\$9,503,000	\$9,872,000

Request by Funding Source

2027 Request

Table 2. Total funding request by GO Borrowing and Other Sources, by year.

Funding Source	2027	2028	2029	2030	2031	2032
GO Borrowing	\$6,790,000	\$8,439,000	\$11,285,000	\$14,221,000	\$7,978,000	\$8,347,000
Other	\$1,930,000	\$3,021,000	\$1,525,000	\$1,525,000	\$1,525,000	\$1,525,000
Total	\$8,720,000	\$11,460,000	\$12,810,000	\$15,746,000	\$9,503,000	\$9,872,000

2026 Adopted CIP (Prior Year; PYA)

Table 3. Total funding approved in the 2026 CIP by GO Borrowing and Other Sources, by year. The table does not include 2032 as that was not in the 2026 CIP.

Funding Source	2027	2028	2029	2030	2031
GO Borrowing	\$6,740,000	\$12,524,000	\$9,218,000	\$10,486,000	\$8,008,000
Other	\$1,930,000	\$3,021,000	\$1,525,000	\$1,525,000	\$1,600,000
Total	\$8,670,000	\$15,545,000	\$10,743,000	\$12,011,000	\$9,608,000

2027 Request Compared to 2026 Adopted CIP (Prior Year; PYA)

Table 4. Difference between the 2027 request amount and the 2026 CIP by GO Borrowing and Other Sources, by year. It does not include 2032 as that was not in the 2026 CIP. Positive numbers indicate the agency requested an increase in funding, negative numbers indicate a requested decrease in funding.

Funding Source	2027	2028	2029	2030	2031
GO Borrowing	\$50,000	\$-4,085,000	\$2,067,000	\$3,735,000	\$-30,000
Other	\$0	\$0	\$0	\$0	\$-75,000
Total	\$50,000	\$-4,085,000	\$2,067,000	\$3,735,000	\$-105,000

Figure 1. Clustered bar graph comparing the 2026 Adopted CIP and 2027 Request, by all funds, by year.

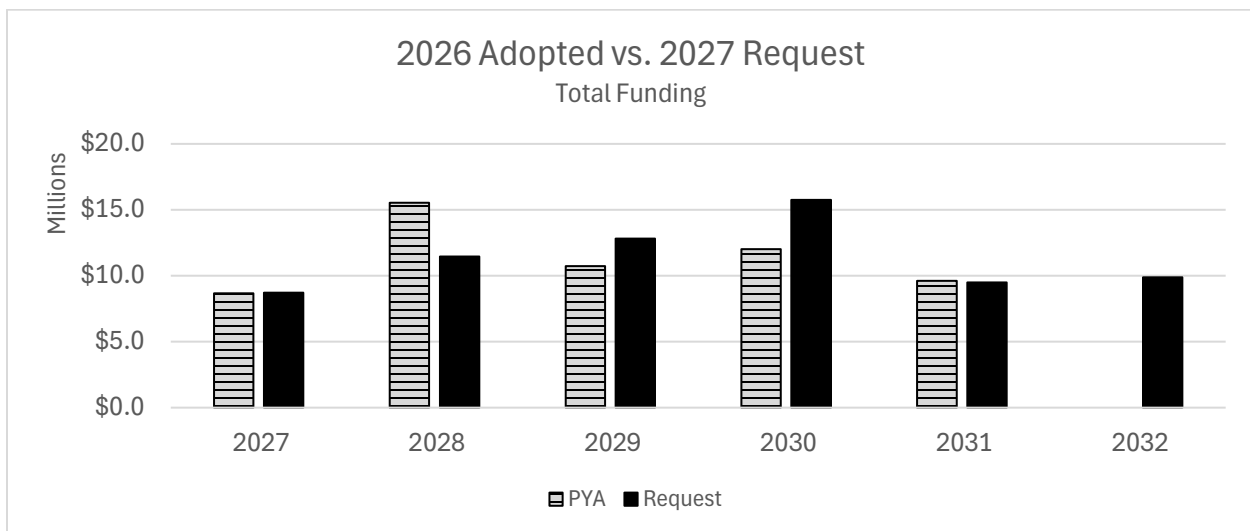
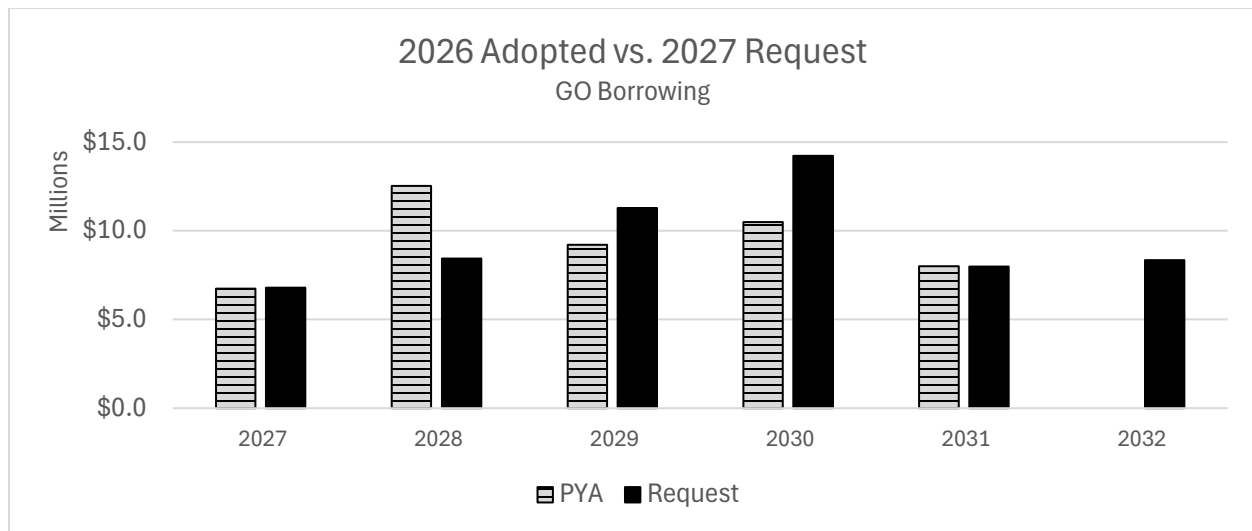


Figure 2. Clustered bar graph comparing the 2026 Adopted CIP and 2027 Request, by GO Borrowing, by year.



Description of Major Changes

This section lists all projects and programs submitted by the agency with a brief summary of major changes between the 2026 Adopted CIP and the 2027 CIP Request.

Bikeways Program

- Program budget increased by \$67,000 in 2029 and decreased by \$105,000 (Net Decrease: \$38,000) to correct a clerical error from the 2026 Adopted CIP.

Sidewalk Program

- No major changes compared to 2026 Adopted CIP.

State Street Pedestrian Improvements

- No major changes compared to 2026 Adopted CIP.

Stoughton Road Ped/Bike Enhancements

- Project budget increased by \$1.7 million in General Fund GO Borrowing to reflect updated WisDOT estimates. This reflects a 34.0% increase.
- Project timeline changed from 2028 to 2027-2030 to reflect the revised construction schedule.

West Towne Path Phase 2

- No major changes compared to 2026 Adopted CIP.



Department of Public Works
Engineering Division
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Chris Petykowski, P.E.

Deputy Division Manager
Kathleen M. Cryan

Principal Architect
Amy Loewenstein Scanlon, AIA

Principal Engineer 2
Janet Schmidt, P.E.

Principal Engineer 1
Kyle Frank, P.E.
Mark D. Moder, P.E.
Fadi El Musa Gonzalez, P.E.
Andrew J. Zwieg, P.E.

Financial Manager
Steven B. Danner-Rivers

Engineering Bicycle Pedestrian Capital Budget Transmittal Memo

TO: Finance Director & Mayor
FROM: James M. Wolfe, P.E. City Engineer
DATE: April 17, 2026

The Bicycle & Pedestrian Budget is comprised of 3 Projects and 2 Programs. The overall budget has a slight increase proposed for 2026 borrowing in one project. The program borrowing remains unchanged and there are no new project requests.

Summary of Changes from 2026 Capital Improvement Plan

- **No Changes**
 - No changes are proposed in the Sidewalk Program, West Towne Path Phase 2 and State Street Pedestrian Improvements projects.
- **Increases or New Projects:**
 - Bikeways Program: slight net increase in funding in later years of CIP to clean up clerical error that was made in preparation of 2026 CIP.
 - Stoughton Road Ped/Bike Enhancements: We are proposing a revised schedule and have spread out design/construction costs to reflect the new actual construction schedule that WisDOT has provided. The total estimate has increased by 1.7M to account for revised estimates to reflect current WisDOT estimates for path and bridge work and to include a new path & path lighting along Stoughton Road from Kinsman to Anderson. This portion was previously not allowed by the Airport but recently has been added into the project as a result of further negotiations with the airport.

Prioritized List of Capital Requests

1. Bikeways Program – 10138
2. Sidewalk Program – 10148
3. West Towne Path – 12614
4. Stoughton Road Ped/Bike Enhancements – 15796
5. State Street Pedestrian Improvements – 15797

The top priorities are our two programs to keep up with Bike and Sidewalk infrastructure. These programs keep these critical parts of our transportation system functioning well and maintain safe, accessible facilities. The bikeways program also includes federal funding for projects awarded through the Transportation Alternatives Program (TAP). Stoughton Road Ped/Bike Enhancements includes significant amount of federal/state funding and would need to be completed in coordination with WisDOT's planned Stoughton Road reconstruction in order to take advantage of those additional funding sources. The State Street Pedestrian Improvements project is planned for TIF borrowing to take advantage of the funding source to make pedestrian improvements and replace deteriorating sidewalks.

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Engineering - Bicycle and Pedestrian	New or Existing Project	Existing
Proposal Name	Bikeways Program	Project Type	Program
Project Number	10138	2027 Project Number	16326

Project Description

This program is for bicycle-related improvements and path resurfacing throughout the City. The goal of this program is to improve the pavement quality of the existing bike paths to meet City Standards and provide new paths to close gaps in the network. Projects within this program are prioritized based on pavement quality rating of existing bikeways and projects awarded federal funds through the Transportation Alternatives Program. The focus of funding in 2027 will be for path resurfacing and new paths. E Rusk Ave & Moorland are planned for 2027. Woodward Drive is planned for 2028, and W Beltline Path is planned for 2029.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 2,945,000	\$ 3,174,000	\$ 2,868,000	\$ 2,936,000	\$ 3,083,000	\$ -
2027 CIP Total	\$ 2,945,000	\$ 3,174,000	\$ 2,935,000	\$ 2,936,000	\$ 2,978,000	\$ 3,022,000
Difference '27 vs. '26	\$ -	\$ -	\$ 67,000	\$ -	\$ (105,000)	\$ 3,022,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 1,040,000	\$ 1,674,000	\$ 1,435,000	\$ 1,436,000	\$ 1,478,000	\$ 1,522,000
Federal Sources	\$ 1,510,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000
TIF Increment	\$ 395,000	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 2,945,000	\$ 3,174,000	\$ 2,935,000	\$ 2,936,000	\$ 2,978,000	\$ 3,022,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Bike Path	\$ 2,945,000	\$ 3,174,000	\$ 2,935,000	\$ 2,936,000	\$ 2,978,000	\$ 3,022,000
Total	\$ 2,945,000	\$ 3,174,000	\$ 2,935,000	\$ 2,936,000	\$ 2,978,000	\$ 3,022,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

Slight changes in out years to correct clerical errors in prior CIP.

TIF funding is included in this request:	Yes
Impact Fees are included in this request:	No

Request includes TIF or Impact Fees. Proceed to Supplemental Budget Info.

Supplemental Budget Info

Project Information

Agency: Engineering - Bicycle and Pedestrian

Project/Program: Bikeways Program

TIF Supported Projects/Programs

If TIF is a funding source, please identify the amounts by district for TIF-supported borrowing and TIF increments:

TIF Borrowing

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

TIF Increment

District	2027	2028	2029	2030	2031	2032
TID 51 South Madison	\$ 395,000	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 395,000	\$ -	\$ -	\$ -	\$ -	\$ -

If TIF is a requested funding source, is this request included in an approved TIF project plan?

Yes

Impact Fees

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project Information

Agency: Engineering - Bicycle and Pedestrian

Project/Program: Bikeways Program

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

Year	Phase/Project Name	Cost	Location	Alder District
2027	path resurfacing	\$ 648,000	City Wide	City Wide
2027	E Rusk Path	\$ 1,150,000	Rusk to Rimrock	14
2027	Moorland Path	\$ 1,147,000	Wayland to Raywood	14
2028	path resurfacing	\$ 698,000	City Wide	City Wide
2028	Woodward Path	\$ 2,476,000	Marcy to Sheridan	18
2029	path resurfacing	\$ 768,000	City Wide	City Wide
2029	W Beltline Path	\$ 2,167,000	Seminole Hwy to Landmark Trl	14
2030	path resurfacing	\$ 836,000	City Wide	City Wide
2030	TAP Project (TBD)	\$ 2,100,000		
2031	path resurfacing	\$ 878,000	City Wide	City Wide
2031	TAP Project (TBD)	\$ 2,100,000		
2032	path resurfacing	\$ 922,000	City Wide	City Wide
2032	TAP Project (TBD)	\$ 2,100,000		

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?

Yes

Software or software licenses?

No

Vehicle setup or maintenance costs?

No

External management or consulting contracts?

No

Additional FTE positions for ongoing operations of this project/program?

No

Is this project/program required to meet the Percent for Arts ordinance?

No

[Percent for Art requirements detailed in MGO Section 4.30](#)

Please provide additional information in the following section.

Project Information

Agency: Engineering - Bicycle and Pedestrian

Project/Program: Bikeways Program

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

N/A

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

N/A

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

N/A

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

No

Does your project or program require purchasing implementation services or other one-time costs?

No

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
A new path will require maintenance. New arterial paths cost approximately \$15,000 per mile to maintain. It is expected that the additional maintenance could be absorbed in the current operating budget funding. In the future, as the city continues to expand its bicycle path network over time, additional resources may be required or level of service for path maintenance reduced.	15900

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

N/A

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Engineering - Bicycle and Pedestrian	New or Existing Project	Existing
Proposal Name	Sidewalk Program	Project Type	Program
Project Number	10148	2027 Project Number	16327

Project Description

This program is for repairs to defective sidewalks and installation of new sidewalks. The goal of this program is to provide consistent maintenance of sidewalks for safe conditions, reduce the chance of injury, and to improve and maintain ADA compliance. Each year the Sidewalk Program repairs sidewalks in two or three Council Districts on a 10-year replacement cycle. In 2027, this program has planned sidewalk improvements for Council Districts 3 & 17.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 5,525,000	\$ 5,775,000	\$ 6,025,000	\$ 6,275,000	\$ 6,525,000	\$ -
2027 CIP Total	\$ 5,525,000	\$ 5,775,000	\$ 6,025,000	\$ 6,275,000	\$ 6,525,000	\$ 6,850,000
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,850,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 5,500,000	\$ 5,750,000	\$ 6,000,000	\$ 6,250,000	\$ 6,500,000	\$ 6,825,000
Special Assessment	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
Total	\$ 5,525,000	\$ 5,775,000	\$ 6,025,000	\$ 6,275,000	\$ 6,525,000	\$ 6,850,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Street	\$ 5,525,000	\$ 5,775,000	\$ 6,025,000	\$ 6,275,000	\$ 6,525,000	\$ 6,850,000
Total	\$ 5,525,000	\$ 5,775,000	\$ 6,025,000	\$ 6,275,000	\$ 6,525,000	\$ 6,850,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

No changes

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Engineering - Bicycle and Pedestrian

Project/Program: Sidewalk Program

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

No

Yes
No

No

No

No

Is this project/program required to meet the Percent for Arts ordinance?

No

Percent for Art requirements detailed in MGO Section 4.30

End of Proposal Form

2027 Capital Improvement Plan

Project Budget Proposal

Identifying Information

Agency	Engineering - Bicycle and Pedestrian	New or Existing Project	Existing
Proposal Name	State Street Pedestrian Improvements	Project Type	Project
Project Number	15797		

Project Description

This project will reconstruct sidewalks and terraces from the 100 through 600 blocks of State Street and make associated pedestrian, safety, and accessibility improvements. Work is tentatively scheduled for the 100 to 300 blocks in 2029 and the 400-600 blocks in 2030. The timing of the project is dependent on the ability of TID 50 to fund the project, and the schedule may need to be delayed depending on the status of the TID.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ -	\$ 100,000	\$ 1,850,000	\$ 2,800,000	\$ -	\$ -
2027 CIP Total	\$ -	\$ 100,000	\$ 1,850,000	\$ 2,800,000	\$ -	\$ -
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - TIF	\$ -	\$ 100,000	\$ 1,850,000	\$ 2,800,000	\$ -	\$ -
Total	\$ -	\$ 100,000	\$ 1,850,000	\$ 2,800,000	\$ -	\$ -

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Street	\$ -	\$ 100,000	\$ 1,850,000	\$ 2,800,000	\$ -	\$ -
Total	\$ -	\$ 100,000	\$ 1,850,000	\$ 2,800,000	\$ -	\$ -

Explain any changes from the 2026 CIP in the proposed funding for this project/program

No changes

TIF funding is included in this request:	Yes
Impact Fees are included in this request:	No

Request includes TIF or Impact Fees. Proceed to Supplemental Budget Info.

Supplemental Budget Info

Project Information

Agency: Engineering - Bicycle and Pedestrian

Project/Program: State Street Pedestrian Improvements

TIF Supported Projects/Programs

If TIF is a funding source, please identify the amounts by district for TIF-supported borrowing and TIF increments:

TIF Borrowing

District	2027	2028	2029	2030	2031	2032
TID 50 State Street	\$ -	\$ 100,000	\$ 1,850,000	\$ 2,800,000	\$ -	\$ -
Total	\$ -	\$ 100,000	\$ 1,850,000	\$ 2,800,000	\$ -	\$ -

TIF Increment

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

If TIF is a requested funding source, is this request included in an approved TIF project plan?

Yes

Impact Fees

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project Information

Agency: Engineering - Bicycle and Pedestrian

Project/Program: State Street Pedestrian Improvements

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance? No

☐ No

Percent for Art requirements detailed in MGO Section 4.30

End of Proposal Form

2027 Capital Improvement Plan

Project Budget Proposal

Identifying Information

Agency	Engineering - Bicycle and Pedestrian	New or Existing Project	Existing
Proposal Name	Stoughton Road Ped/Bike Enhancements	Project Type	Project
Project Number	15796		

Project Description

This project is proposed to construct Pedestrian and Bicycle Facilities in coordination with the Wisconsin Department of Transportation planned Stoughton Road Project. Current proposed enhancements include a new pedestrian and bicycle bridge over Stoughton Road at Highway 30, a pedestrian and bicycle bridge over E Washington Ave, and a multi-use path on the East side of Stoughton Road from Hoepker Road to Highway 30.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -
2027 CIP Total	\$ 50,000	\$ 915,000	\$ 2,000,000	\$ 3,735,000	\$ -	\$ -
Difference '27 vs. '26	\$ 50,000	\$ (4,085,000)	\$ 2,000,000	\$ 3,735,000	\$ -	\$ -

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 50,000	\$ 915,000	\$ 2,000,000	\$ 3,735,000	\$ -	\$ -
Total	\$ 50,000	\$ 915,000	\$ 2,000,000	\$ 3,735,000	\$ -	\$ -

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Bike Path	\$ 50,000	\$ 915,000	\$ 2,000,000	\$ 3,735,000	\$ -	\$ -
Total	\$ 50,000	\$ 915,000	\$ 2,000,000	\$ 3,735,000	\$ -	\$ -

Explain any changes from the 2026 CIP in the proposed funding for this project/program

Spread costs over 3 years to reflect actual construction schedule. Recent estimates from WisDOT show increase from initial budget by \$1,700,000. This includes a new path & lighting that was added between Kinsman Blvd and Anderson Rd. This portion of path was previously not allowed by the Airport.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Engineering - Bicycle and Pedestrian

Project/Program: Stoughton Road Ped/Bike Enhancements

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	Yes

Yes

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance?

☐ No

Percent for Art requirements detailed in MGO Section 4.30

Please provide additional information in the following section.

Project Information

Agency: Engineering - Bicycle and Pedestrian

Project/Program: Stoughton Road Ped/Bike Enhancements

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

N/A

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

No

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

No

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

No

Does your project or program require purchasing implementation services or other one-time costs?

No

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
A new path will require maintenance. New arterial paths cost approximately \$15,000 per mile to maintain. It is expected that the additional maintenance could be absorbed in the current operating budget funding. In the future, as the city continues to expand its bicycle path network over time, additional resources may be required or level of service for path maintenance reduced.	25600

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

No

End of Proposal Form

2027 Capital Improvement Plan

Project Budget Proposal

Identifying Information

Agency	Engineering - Bicycle and Pedestrian	New or Existing Project	Existing
Proposal Name	West Towne Path Phase 2	Project Type	Project
Project Number	12614		

Project Description

This project funds the construction of a new multi-use path from Zor Shrine Place to Gammon Road in 2028. The goal of the project is to increase bike and pedestrian mobility and improve connectivity to the surrounding neighborhoods. Federal funding has been secured.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 200,000	\$ 1,496,000	\$ -	\$ -	\$ -	\$ -
2027 CIP Total	\$ 200,000	\$ 1,496,000	\$ -	\$ -	\$ -	\$ -
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -
TIF Increment	\$ -	\$ 1,496,000	\$ -	\$ -	\$ -	\$ -
Total	\$ 200,000	\$ 1,496,000	\$ -	\$ -	\$ -	\$ -

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Bike Path	\$ -	\$ 1,496,000	\$ -	\$ -	\$ -	\$ -
Land	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 200,000	\$ 1,496,000	\$ -	\$ -	\$ -	\$ -

Explain any changes from the 2026 CIP in the proposed funding for this project/program

None

TIF funding is included in this request:	Yes
Impact Fees are included in this request:	No

Request includes TIF or Impact Fees. Proceed to Supplemental Budget Info.

Supplemental Budget Info

Project Information

Agency: Engineering - Bicycle and Pedestrian

Project/Program: West Towne Path Phase 2

TIF Supported Projects/Programs

If TIF is a funding source, please identify the amounts by district for TIF-supported borrowing and TIF increments:

TIF Borrowing

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

TIF Increment

District	2027	2028	2029	2030	2031	2032
TID 46 Research Park	\$ -	\$ 1,496,000	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ 1,496,000	\$ -	\$ -	\$ -	\$ -

If TIF is a requested funding source, is this request included in an approved TIF project plan?

Yes

Impact Fees

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project Information

Agency: Engineering - Bicycle and Pedestrian

Project/Program: West Towne Path Phase 2

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Yes
No
No
No
No

Is this project/program required to meet the Percent for Arts ordinance?

No

Percent for Art requirements detailed in MGO Section 4.30

Please provide additional information in the following section.

Project Information

Agency: Engineering - Bicycle and Pedestrian

Project/Program: West Towne Path Phase 2

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

N/A

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

No

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

No

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

No

Does your project or program require purchasing implementation services or other one-time costs?

No

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
A new path will require maintenance. New arterial paths cost approximately \$15,000 per mile to maintain. It is expected that the additional maintenance could be absorbed in the current operating budget funding. In the future, as the city continues to expand its bicycle path network over time, additional resources may be required or level of service for path maintenance reduced.	7500

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

No

End of Proposal Form

Engineering - Facilities Management's 2027 Capital Budget Request Summary

This summary provides an overview of the capital budget submitted by the agency. The full request packet includes the agency's transmittal memo and detailed budget proposals.

Request by Proposal

Engineering - Facilities Management's 2027 capital budget request includes **19** proposals.

Table 1. List of all proposals by Project/ Program name, with the requested funding by year

Project/ Program Name	2027	2028	2029	2030	2031	2032
ADA Transition Plan Implementation	\$200,000	\$225,000	\$250,000	\$275,000	\$300,000	\$300,000
CCB Improvements	\$350,000	\$350,000	\$350,000	\$365,000	\$385,000	\$400,000
CCB Office Remodels	\$0	\$7,000,000	\$8,250,000	\$0	\$0	\$0
Electric Vehicle (EV) Charging Infrastructure	\$410,000	\$430,000	\$450,000	\$470,000	\$490,000	\$500,000
Energy Improvements	\$3,500,000	\$3,300,000	\$3,300,000	\$3,300,000	\$2,500,000	\$2,500,000
Engineering Operations Facility Improvements	\$0	\$0	\$0	\$0	\$0	\$350,000
Engineering Operations Facility Workstations	\$0	\$0	\$400,000	\$0	\$0	\$0
Fire Facility Improvements	\$750,000	\$750,000	\$750,000	\$785,000	\$820,000	\$860,000
Fire Station 10 / Police North District Facility	\$3,000,000	\$31,500,000	\$0	\$0	\$0	\$0
General Facility Improvements	\$210,000	\$205,000	\$200,000	\$195,000	\$190,000	\$200,000
Horizon List Planning	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
Madison Municipal Building Facility Improvements	\$0	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000

Project/ Program Name	2027	2028	2029	2030	2031	2032
Park Facility Improvements	\$75,000	\$450,000	\$450,000	\$470,000	\$490,000	\$490,000
Police Facility Improvements	\$400,000	\$350,000	\$375,000	\$390,000	\$405,000	\$425,000
Reserve Fund to Maintain Temporary Shelter Facilities	\$170,000	\$180,000	\$190,000	\$200,000	\$210,000	\$220,000
Senior Center Building Improvements	\$261,000	\$105,000	\$110,000	\$115,000	\$120,000	\$125,000
Streets Badger Office Remodel (collocate Streets and Parking Enforcement at 1501 W Badger Road)	\$150,000	\$4,890,000	\$0	\$0	\$0	\$0
Streets Facility Improvements	\$200,000	\$210,000	\$220,000	\$230,000	\$240,000	\$250,000
Streets Sycamore Partial Remodel (collocate EN-Facilities Operations with Streets/ Parks/ Weights + Measures)	\$0	\$150,000	\$1,600,000	\$0	\$0	\$0
Total	\$9,726,000	\$50,295,000	\$17,095,000	\$6,995,000	\$6,350,000	\$6,820,000

Request by Funding Source

2027 Request

Table 2. Total funding request by GO Borrowing and Other Sources, by year.

Funding Source	2027	2028	2029	2030	2031	2032
GO Borrowing	\$9,686,000	\$49,005,000	\$16,695,000	\$6,955,000	\$6,310,000	\$6,465,000
Other	\$40,000	\$1,290,000	\$400,000	\$40,000	\$40,000	\$355,000
Total	\$9,726,000	\$50,295,000	\$17,095,000	\$6,995,000	\$6,350,000	\$6,820,000

2026 Adopted CIP (Prior Year; PYA)

Table 3. Total funding approved in the 2026 CIP by GO Borrowing and Other Sources, by year. The table does not include 2032 as that was not in the 2026 CIP.

Funding Source	2027	2028	2029	2030	2031
GO Borrowing	\$15,336,000	\$14,300,000	\$7,425,000	\$7,610,000	\$7,000,000
Other	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000
Total	\$15,376,000	\$14,340,000	\$7,465,000	\$7,650,000	\$7,040,000

2027 Request Compared to 2026 Adopted CIP (Prior Year; PYA)

Table 4. Difference between the 2027 request amount and the 2026 CIP by GO Borrowing and Other Sources, by year. It does not include 2032 as that was not in the 2026 CIP. Positive numbers indicate the agency requested an increase in funding, negative numbers indicate a requested decrease in funding.

Funding Source	2027	2028	2029	2030	2031
GO Borrowing	\$-5,650,000	\$34,705,000	\$9,270,000	\$-655,000	\$-690,000
Other	\$0	\$1,250,000	\$360,000	\$0	\$0
Total	\$-5,650,000	\$35,955,000	\$9,630,000	\$-655,000	\$-690,000

Figure 1. Clustered bar graph comparing the 2026 Adopted CIP and 2027 Request, by all funds, by year.

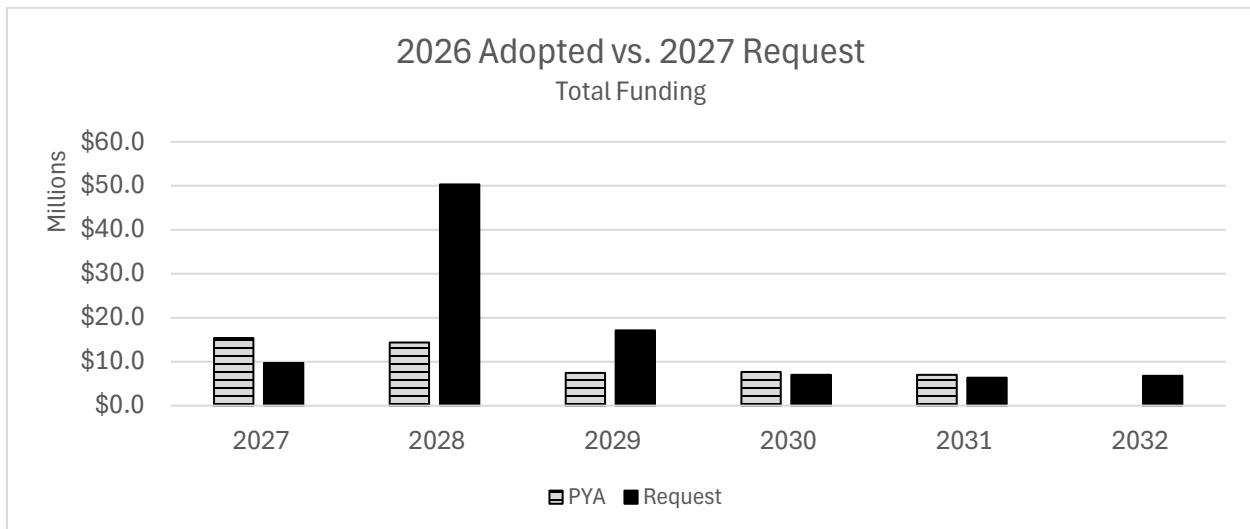
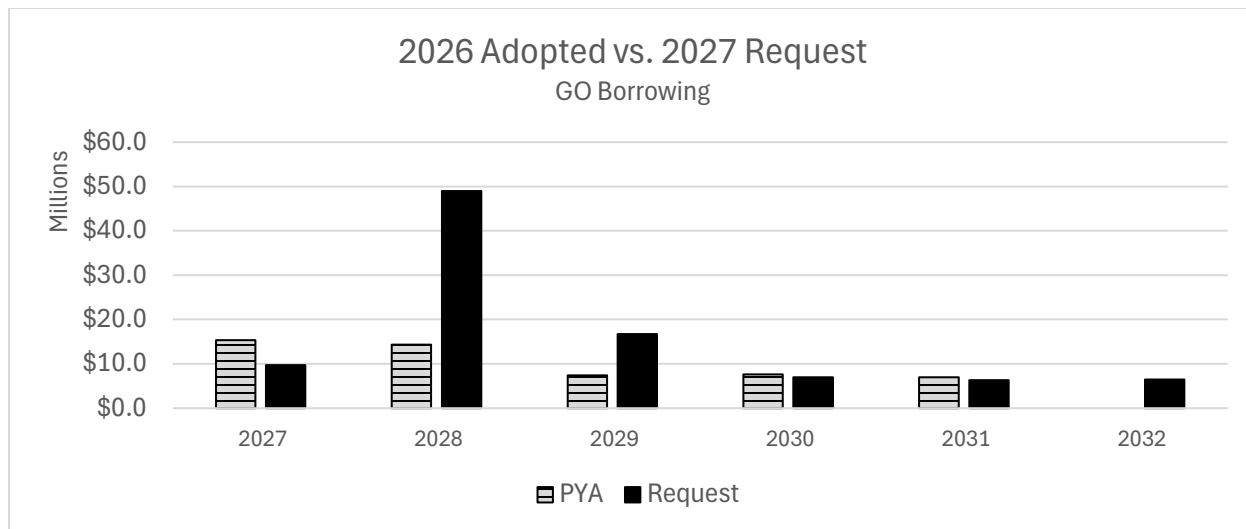


Figure 2. Clustered bar graph comparing the 2026 Adopted CIP and 2027 Request, by GO Borrowing, by year.



Description of Major Changes

This section lists all projects and programs submitted by the agency with a brief summary of major changes between the 2026 Adopted CIP and the 2027 CIP Request.

ADA Transition Plan Implementation

- No major changes compared to 2026 Adopted CIP.

CCB Improvements

- No major changes compared to 2026 Adopted CIP.

CCB Office Remodels

- \$8.3 million in General Fund GO Borrowing moved back from 2027 to 2029 to better align with Engineering Facilities staff availability and to address City IT infrastructure needs.

Electric Vehicle (EV) Charging Infrastructure

- No major changes compared to 2026 Adopted CIP.

Energy Improvements

- No major changes compared to 2026 Adopted CIP.

Engineering Operations Facility Improvements

- Resuming program. Request includes \$35,000 in General Fund GO Borrowing and \$315,000 in Reserves Applied funding in 2032.

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- Agency requested program name change from "Engineering Service Building Improvements" to "Engineering Operations Facility Improvements".

Engineering Operations Facility Workstations

- New project. Request includes \$40,000 in General Fund GO Borrowing and \$360,000 in Reserves Applied funding in 2029. See proposal for additional information.

Fire Facility Improvements

- No major changes compared to 2026 Adopted CIP.

Fire Station 10 / Police North District Facility

- New project. Request includes \$33.5 million in General Fund GO Borrowing and \$1.0 million in Federal funding in 2027-2028. See proposal for additional information.

General Facility Improvements

- No major changes compared to 2026 Adopted CIP.

Horizon List Planning

- No major changes compared to 2026 Adopted CIP.

Madison Municipal Building Facility Improvements

- No major changes compared to 2026 Adopted CIP.

Park Facility Improvements

- No major changes compared to 2026 Adopted CIP.

Police Facility Improvements

- No major changes compared to 2026 Adopted CIP.

Reserve Fund to Maintain Temporary Shelter Facilities

- Agency requested program name change from "Reserve Fund to Maintain Temporary Shelter Facilities" to "Homeless Shelter Facilities Improvements"
- No major changes in budgeted amounts compared to 2026 Adopted CIP.

Senior Center Building Improvements

- Program budget increased by \$550,000 in General Fund GO Borrowing in 2027-2031 to reflect expansion to more community facilities. This represents a 341.6% increase from the 2026 Adopted CIP.

- Agency requested program name change from "Senior Center Building Improvements" to "PCED Community Facility Improvements".

Streets Badger Office Remodel (collocate Streets and Parking Enforcement at 1501 W Badger Road)

- New project. Request includes \$4.8 million in General Fund GO Borrowing and \$250,000 in Federal funding in 2027-2028. See proposal for additional information.

Streets Facility Improvements

- Program budget decreased by \$3.7 million in 2027-2031 mainly due to the program reshuffle into stand-alone projects included as new requests in the 2027 CIP. This represents a 76.8% decrease from the 2026 Adopted CIP.

Streets Sycamore Partial Remodel (collocate EN-Facilities Operations with Streets/Parks/Weights+Measures)

- New project. Request includes \$1.8 million in General Fund GO Borrowing in 2028-2029. See proposal for additional information.



Department of Public Works
Engineering Division
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Principal Engineer 2
Janet Schmidt, P.E.

Principal Engineer 1
Kyle Frank, P.E.
Mark D. Moder, P.E.
Fadi El Musa Gonzalez, P.E.
Andrew J. Zwieg, P.E.

Financial Manager
Steven B. Danner-Rivers

Engineering – Facilities Management Capital Budget Transmittal Memo

TO: Finance Director & Mayor
FROM: James M. Wolfe, P.E. City Engineer
DATE: April 17, 2026

The Engineering-Facilities Management budget attempts to address three major community needs.

- Provide functioning, accessible, and resilient city facilities and workspaces so city agencies and staff may, in turn, provide a high level of service to the community. All community members should feel welcome in City buildings. A few examples of incorporating accessibility include improvements and access for those with disabilities such as motion-controlled door operators, providing spaces for nursing mothers with dedicated comfort rooms, providing amenities for enclosed bike parking to encourage alternate means of transportation, and converting existing single use restrooms into gender inclusive facilities.
- Maintain city building assets on an ongoing industry standard replacement schedule to extend the useful life of these facilities and reduce the need to build new facilities. By extending the life of existing facilities, we are reducing the City's need to make major investments in brand new facilities. This reduces the need to request additional funding from the community to support new projects.
- Pursue sustainable energy production through solar PV installs (renewable energy), and reduce energy demands through targeted energy efficiency projects (LED lighting, batteries, EV charging infrastructure, etc.), reducing the City's carbon footprint, saving on operation costs, and improving public health outcomes. Often underrepresented community members face the toughest public health outcomes related to pollution due to energy production. By aggressively investing in reducing our carbon footprint and producing renewable energy, the City will become a leader in the community to reverse negative outcomes related to some energy production/use. On a specific level, the City's Green Power program is training City trainees from non-traditional trades backgrounds to become the future leaders in the design and installation of renewable energies (i.e. solar) and energy reduction projects such as lighting retrofits, EV chargers, and other mechanical and electrical improvements.

Summary of Changes from 2026 Capital Improvement Plan

- **Projects/Programs with no changes from the 2026 Capital Improvement Plan:**
 - ADA Transition Plan Implementation (#15751)
 - CCB Improvements (#10561) – As of the time of this letter, Dane County has provided no CCB Improvements plans for 2027 or beyond. We are including a traditional annual average CCB Improvements capital costs in this request.
 - Electric Vehicle (EV) Charging Infrastructure (#14140)
 - Energy Improvements (#10562)
 - Fire Facility Improvements (#10560)
 - General Facility Improvements (#10549)
 - Horizon List Planning (#12641)
 - Madison Municipal Building Facility Improvements (#14715)
 - Park Facility Improvements (#10564)
 - Police Facility Improvements (#13341)
 - Homeless Shelter Facilities Improvements (#14751) – Changed name from “Reserve Fund to Maintain Temporary Shelter Facilities”
- **Budget Neutral Changes or Reductions:**
 - CCB Office Remodels (#13667) – Reordered the sequence and year for the level 4 and level 5 remodels to better align with staff resources.
 - Streets Facility Improvements (#10565) – Reduced this program by over \$3,000,000. The primary reason for this change is the ability to group Streets Facility Improvements program work with related Energy Improvements (#10562) work, with Electric Vehicle (EV) Charging Infrastructure (#14140) work, and by grouping Streets Facility Improvements work into two new stand-alone project budget requests included in Engineering Facilities 2027 capital request (i.e. “Streets Badger Office Remodel” to collocate Streets and Parking Enforcement teams at 1501 W Badger Rd, and “Streets Sycamore Partial Remodel” to collocate Engineering Facilities Operations with Streets/Parks/Weights+Measures at 4602 Sycamore Avenue)
- **Increases or New Programs/Projects:**
 - Engineering Operations Facility Improvements – This program was previously named "Engineering Service Building Improvements," and we are requesting a name change to "Engineering Operations Facility Improvements." This program is for scheduled improvements and emergency repairs to the City's Engineering Services Building. The goal of this program is to maintain and improve this facility in a manner that optimizes service operations and work conditions and lowers energy costs by implementing energy efficiency components within the improvement projects. Projects funded in this program include building, mechanical, and utility system upgrades and replacements. Improvements funded by this project are chosen by evaluation of evolving building needs, mechanical equipment and facility condition, and tracking of building maintenance history. The building is approaching an age where we are starting to come up on the expected end-of-useful-life for a number of the major mechanical systems (including boilers and other major HVAC components, and sections of the roof).

- PCED Community Facility Improvements (#14749). Changed name from “Senior Center Building Improvements” and added funding requests from 2027 through 2032. Recently PCED requested City Engineering Facilities include program funding for the community facilities (i.e. Senior Center, Theresa Terrace Community Center, the Southwest Employment Center aka as Park Edge Park Ridge, the Bridge Lake Point Community Center, the Meadowood Community Center, and the Thurber Park Artist-in-Residency Facility). Engineering Facilities will need time to further analyze these sites/facilities in 2027 to develop a more specific long term improvements plan. Initial requests are general and based on the understanding that many of these sites/facilities likely have extensive deferred maintenance.
- Engineering Operations Facility Workstations - The intent of this project is to procure and install new workstations at the Engineering Operations Facility. With the growth of Engineering staff and related field equipment there needs to be a more efficient use of existing office area floor space. The existing workstations were designed and built in an era of paper drawings and are much larger than needed in today's computer drafting and digital drawing review era. This project also intends to include additional unassigned workstations on the second floor of the facility to provide surge space for agencies citywide when office workstations are needed on short notice. This project also intends to include workstations for the new office of the Public Works Director to be located on the second floor of the Engineering Operations Facility.
- Streets Badger Office Remodel (collocate Streets and Parking Enforcement at 1501 W Badger Road).
 - In 2021 the Common Council approved operational transfer of Parking Enforcement from the Madison Police Department to the Parking Division with full transfer of operations by end of 2023. Since 2024 the Parking Enforcement Operations has been temporarily housed in the former Town of Madison Town Hall at 2120 Fish Hatchery Road.
 - This project intends to comprehensively remodel the existing Streets Division offices at 1501 W Badger Road and upgrade all building systems in the office area (mechanical/electrical/plumbing/technology/fire protection) in order to permanently collocate the Parking Enforcement Operations with existing Streets Division Operations. Streets Division will also provide space in their adjacent garage storage facility to allow the Parking Enforcement team space to park their entire fleet of vehicles indoors (a first for Parking Enforcement). This project will be constructed to LEED Gold standards including a geothermal system to reduce this facility's reliance on gas fuel.
 - This project is related to the commencement of the Streets/Fleet/Parks Public Works Facility construction at 402 South Point Road. Commencement and completion of the Public Works Facility construction at 402 South Point Road allows Streets Division to open up office and equipment space at the Streets Division facilities at 1501 Badger Road to accommodate Parking Enforcement Operations.
 - Moving Parking Enforcement Operations off the 2120 Fish Hatchery Road site is critical to commencing the South District Police Stations and Property and Evidence Facility at that site in 2029.

- Streets Sycamore Partial Remodel (collocate EN-Facilities Operations with Streets/Parks/Weights+Measures) - With the growth of staff and related field equipment in the Engineering Division, the Engineering team intends to relocate its Facilities Operations section (Mechanics/Electrical/Custodial) from 1600 Emil Street (the Engineering Operations Facility) to collocate in the Streets Division facility at 4602 Sycamore Avenue with Streets/Parks/Weights+Measures. This project includes comprehensive remodel of the vacant former Fleet space in the 4602 Sycamore Avenue facility for use by EN-Facilities Operations. En-Facilities Operations will also occupy existing mezzanine and parking areas at little to no additional capital costs.
- Fire Station 10 / Police North District Facility - In alignment with the City of Madison Comprehensive Plan "Strategy 3," this project is a proposed collocated Fire Station 10 and Police North District Facility located on the City's north side. This facility project will combine two public safety agencies on one shared site, and in one shared facility for long-term improvements to service provision and reduction of capital and operating costs. This proposed facility will replace the existing Fire Station 10 located at 1517 Troy Drive, and the existing Police North District Station at 2033 Londonderry Drive. Fire Station 10 (constructed in the 1960s) and Police North District Station (constructed in the early 1990s) sites and facilities are now undersized for current public safety needs in this area. The existing Fire and Police sites will be considered for other uses upon vacancy. The project will meet a Leadership in Energy and Environmental Design (LEED) Gold standard and will include a 1% for art project.

Prioritized List of Capital Request

The Engineering Facilities Management budget request(s) are prioritized as follows. The criteria that are used to prioritize this program list is highlighted on the first page of this memo. All the programs are ready to proceed. Most of the programs are ongoing municipal facility improvement efforts that continue on an annual basis.

The priority list will remain unchanged if federal funding is no longer available.

1. Energy Improvements (#10562)
2. Streets Badger Office Remodel (NEW)
3. Streets Sycamore Partial Remodel (NEW)
4. Engineering Operations Facility Workstations (NEW)
5. Fire Station 10 / Police North District Facility (NEW)
6. CCB Office Remodels (#13667)
7. General Facility Improvements (#10549)
8. Electric Vehicle (EV) Charging Infrastructure (#14140)
9. Homeless Shelter Facilities Improvements (#14751)
10. Fire Facility Improvements (#10560)
11. Police Facility Improvements (#13341)
12. Horizon List Planning (#12641)
13. Park Facility Improvements (#10564)
14. Madison Municipal Building Facility Improvements (#14715)

15. Streets Facility Improvements (#10565)
16. PCED Community Facility Improvements (#14749)
17. Engineering Operations Facility Improvements (#10192)
18. ADA Transition Plan Implementation – Facilities (#15751)
19. CCB Improvements (#10561)

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Engineering - Facilities Management	New or Existing Project	Existing
Proposal Name	ADA Transition Plan Implementation	Project Type	Program
Project Number	15751	2027 Project Number	16321

Project Description

This project funds the design and construction to address the compliance issues identified in the ADA Transition Plan as completed by the Department of Civil Rights in 2025 and 2026. The transition plan lists the City of Madison facilities that are open to the public and the barriers to access currently present for each facility. The access barriers are then further prioritized as follows: Priority 1) Accessible approach and entrance - includes elements needed to get into the building like parking, accessible route, curb ramps, entrance, elevators, etc.; Priority 2) Access to goods and services - includes elements needed to access areas of the building like seating areas, rooms and spaces, wayfinding signs, service counters, elevators and more; Priority 3) Access to public restrooms - includes all aspects of an ADA complaint public restroom; Priority 4) Access to Additional Services - includes additional elements such as water fountains, public telephones, and audible and visual fire alarms. The City of Madison anticipates that it will remove the barriers to access in public facilities by 2040 and in Parks by 2055 pending budget approvals and staff resources. This funding request contemplates reoccurring annual budget requests until 2040 or until compliance issues have been addressed. Annual projects and estimates require further coordination and scope identification. The items in City parks and libraries will be covered by separate budget requests.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 200,000	\$ 225,000	\$ 250,000	\$ 275,000	\$ 300,000	\$ -
2027 CIP Total	\$ 200,000	\$ 225,000	\$ 250,000	\$ 275,000	\$ 300,000	\$ 300,000
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 200,000	\$ 225,000	\$ 250,000	\$ 275,000	\$ 300,000	\$ 300,000
Total	\$ 200,000	\$ 225,000	\$ 250,000	\$ 275,000	\$ 300,000	\$ 300,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Non-Capitalized Expense	\$ 200,000	\$ 225,000	\$ 250,000	\$ 275,000	\$ 300,000	\$ 300,000
Total	\$ 200,000	\$ 225,000	\$ 250,000	\$ 275,000	\$ 300,000	\$ 300,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

N/A

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Engineering - Facilities Management

Project/Program: ADA Transition Plan Implementation

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	Yes

Yes

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	No

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	Yes

Software or software licenses?	No

Vehicle setup or maintenance costs?	No

External management or consulting contracts?	Yes

Additional FTE positions for ongoing operations of this project/program?	No

Yes

No

No

Yes

No

Is this project/program required to meet the Percent for Arts ordinance? ☐ No

Percent for Art requirements detailed in MGO Section 4.30

No

Please provide additional information in the following section.

Project Information

Agency: Engineering - Facilities Management

Project/Program: ADA Transition Plan Implementation

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

Yes

Explain how you developed the facilities cost estimate for the budget request.

Estimates developed internally by EN-Facilities staff.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

N/A

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

N/A

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

No

Does your project or program require purchasing implementation services or other one-time costs?

No

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
Neutral or reduced due to improvements	Neutral/reduced

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

N/A

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Engineering - Facilities Management	New or Existing Project	Existing
Proposal Name	CCB Improvements	Project Type	Program
Project Number	10561	2027 Project Number	16320

Project Description

This program funds the City's portion of shared City and County facility projects scheduled for the City County Building (CCB) - 210 Martin Luther King Jr Blvd, a ~70-year old building. The goal of this program is to support necessary CCB facility improvements work initiated by Dane County facilities staff. Projects funded in this program generally include electrical, heating and cooling, plumbing, and other building updates. At the time of the City of Madison budget request deadline, projects in 2027 and beyond have not been identified by County staff. Historical averages of costs are included in this submission and increased in out years for inflation.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 350,000	\$ 350,000	\$ 350,000	\$ 365,000	\$ 385,000	\$ -
2027 CIP Total	\$ 350,000	\$ 350,000	\$ 350,000	\$ 365,000	\$ 385,000	\$ 400,000
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 350,000	\$ 350,000	\$ 350,000	\$ 365,000	\$ 385,000	\$ 400,000
Total	\$ 350,000	\$ 350,000	\$ 350,000	\$ 365,000	\$ 385,000	\$ 400,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Building	\$ 350,000	\$ 350,000	\$ 350,000	\$ 365,000	\$ 385,000	\$ 400,000
Total	\$ 350,000	\$ 350,000	\$ 350,000	\$ 365,000	\$ 385,000	\$ 400,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

N/A

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Engineering - Facilities Management

Project/Program: CCB Improvements

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?

Yes

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

- Facilities or land maintenance?
- Software or software licenses?
- Vehicle setup or maintenance costs?
- External management or consulting contracts?
- Additional FTE positions for ongoing operations of this project/program?

Yes
No
No
No
No

Is this project/program required to meet the Percent for Arts ordinance?

No

Percent for Art requirements detailed in MGO Section 4.30

Please provide additional information in the following section.

Project Information

Agency: Engineering - Facilities Management

Project/Program: CCB Improvements

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

Yes

Explain how you developed the facilities cost estimate for the budget request.

County Facilities Staff provide City Facilities Staff the estimated budgets for this program.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

N/A

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

No

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

No

Does your project or program require purchasing implementation services or other one-time costs?

No

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
Existing facility - Operating costs are defined by Dane County. This program should be neutral or reduction of operating of an existing facility	Neutral

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

N/A

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Engineering - Facilities Management	New or Existing Project	Existing
Proposal Name	CCB Office Remodels	Project Type	Program
Project Number	13667	2027 Project Number	N/A

Project Description

This program is for the design and remodel of City office spaces in the CCB. The goal of the project is to replace decades old building systems, optimize and expand the usage of available space, and improve work spaces and meeting room spaces for City agencies including Information Technology, Attorney, Finance, Mayor's Office, Engineering, and possibly additional agencies to be determined upon completion of an updated master plan. The project's scope includes design, construction, office workstations, audiovisual equipment, moving costs, rental of temporary facilities, and staff costs. Master planning for levels 1, 4, and 5 was completed in 2021 (Phase 1). Construction for Phase 2 was completed in 2024 for Assessor, Clerk, and Treasurer at level 1; and Common Council Offices and Office of the Independent Monitor at level 5. Phase 2a was completed in 2025 for the Department of Civil Rights. Phase 3 is generally to complete the design and construction (in 2027/2028) for Information Technology and other users at level 5. Phase 4 is to complete the design and construction (in 2028/2029) for the Attorney's Office, Mayor's Office, and Finance at level 4. The design and construction work will be completed per the City's requirements to meet LEED Gold standards.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 8,250,000	\$ 7,000,000	\$ -	\$ -	\$ -	\$ -
2027 CIP Total	\$ -	\$ 7,000,000	\$ 8,250,000	\$ -	\$ -	\$ -
Difference '27 vs. '26	\$ (8,250,000)	\$ -	\$ 8,250,000	\$ -	\$ -	\$ -

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ -	\$ 7,000,000	\$ 8,250,000	\$ -	\$ -	\$ -
Total	\$ -	\$ 7,000,000	\$ 8,250,000	\$ -	\$ -	\$ -

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Building	\$ -	\$ 6,930,000	\$ 8,167,500	\$ -	\$ -	\$ -
Art & Historical Treasures	\$ -	\$ 70,000	\$ 82,500	\$ -	\$ -	\$ -
Total	\$ -	\$ 7,000,000	\$ 8,250,000	\$ -	\$ -	\$ -

Explain any changes from the 2026 CIP in the proposed funding for this project/program

Reordered the sequence and year for the level 4 and level 5 remodels to better align with staff resources and to address City IT infrastructure needs. Currently no proposed changes to scope and/or funding requests.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Engineering - Facilities Management

Project/Program: CCB Office Remodels

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	Yes

Yes

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	Yes

Yes

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	Yes

Software or software licenses?	Yes

Vehicle setup or maintenance costs?	No

External management or consulting contracts?	Yes

Additional FTE positions for ongoing operations of this project/program?	No

Yes

Yes

No

Yes

No

Is this project/program required to meet the Percent for Arts ordinance? ☒ Yes

Percent for Art requirements detailed in MGO Section 4.30

☐ Yes

Please provide additional information in the following section.

Project Information

Agency: Engineering - Facilities Management

Project/Program: CCB Office Remodels

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

Yes

Explain how you developed the facilities cost estimate for the budget request.

Based on recent remodel design and construction costs for related CCB remodels.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

Yes

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

Yes

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

Yes

Does your project or program require purchasing implementation services or other one-time costs?

Yes

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
Utility/maintenance/custodial charges will likely stay same before and after remodels.	No change to existing

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

Yes

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Engineering - Facilities Management	New or Existing Project	Existing
Proposal Name	Electric Vehicle (EV) Charging Infrastructure	Project Type	Program
Project Number	14140	2027 Project Number	16319

Project Description

This program is to fund improvements to electrical systems at City-owned sites and facilities to accommodate added load from electric vehicle chargers. Fleet Service is transitioning the City's fleet to more electric vehicles as part of the 100% Renewable Madison plan. Many of these electrical vehicles will be stored, charged, and operated from facilities with electrical systems that were not designed with the capacity to support the appropriate electric vehicle charging systems. These systems will need to be upgraded with additional capacity to prepare for these new vehicles. The goal of the program is to have necessary infrastructure in place before the new EVs arrive at each facility so they can be put into effective use right away. The goal is to have the majority of this work completed by the Engineering Division's Green Power electricians and jobs training program.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 410,000	\$ 430,000	\$ 450,000	\$ 470,000	\$ 490,000	\$ -
2027 CIP Total	\$ 410,000	\$ 430,000	\$ 450,000	\$ 470,000	\$ 490,000	\$ 500,000
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 410,000	\$ 430,000	\$ 450,000	\$ 470,000	\$ 490,000	\$ 500,000
Total	\$ 410,000	\$ 430,000	\$ 450,000	\$ 470,000	\$ 490,000	\$ 500,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Building	\$ 410,000	\$ 430,000	\$ 450,000	\$ 470,000	\$ 490,000	\$ 500,000
Total	\$ 410,000	\$ 430,000	\$ 450,000	\$ 470,000	\$ 490,000	\$ 500,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

N/A

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Engineering - Facilities Management

Project/Program: Electric Vehicle (EV) Charging Infrastructure

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	Yes

Yes

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	Yes

Yes

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	Yes

Software or software licenses?	Yes

Vehicle setup or maintenance costs?	No

External management or consulting contracts?	No

Additional FTE positions for ongoing operations of this project/program?	No

Yes

Yes

No

No

No

Is this project/program required to meet the Percent for Arts ordinance?	No

Percent for Art requirements detailed in MGO Section 4.30

No

Please provide additional information in the following section.

Project Information

Agency: Engineering - Facilities Management

Project/Program: Electric Vehicle (EV) Charging Infrastructure

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

Yes

Explain how you developed the facilities cost estimate for the budget request.

Historical data.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

Yes

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

No

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

Yes

Does your project or program require purchasing implementation services or other one-time costs?

Yes

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
Anticipated annual costs for repairs (staff and materials, ~\$5,000)/electrical (~\$30,000)/technology (~\$40,000).	~\$75,000

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

N/A

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Engineering - Facilities Management	New or Existing Project	Existing
Proposal Name	Energy Improvements	Project Type	Program
Project Number	10562	2027 Project Number	16311

Project Description

This program is for implementation of energy efficiency goals. The goals of the program are to meet the 100% Renewable Madison plan at City-owned sites and facilities, support energy efficiency, and reduce energy demand. Projects supported by this program include supplying distributed energy via solar photovoltaic (PV) panels, installation of LED lighting and building automation upgrades. Solar projects planned in 2027 include design and installation at the Streets Sycamore Facility, which also includes replacing the roof and upgrading LED Lighting. Several controls upgrades (replacing outdated and end of life controllers) are also planned at Police East, Police Training and Police West Districts. Engineering staff estimate that these projects will result in \$100,000 in operating savings in each year of the CIP due to lower utility and maintenance costs.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 3,500,000	\$ 3,300,000	\$ 3,300,000	\$ 3,300,000	\$ 2,500,000	\$ -
2027 CIP Total	\$ 3,500,000	\$ 3,300,000	\$ 3,300,000	\$ 3,300,000	\$ 2,500,000	\$ 2,500,000
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 3,460,000	\$ 3,260,000	\$ 3,260,000	\$ 3,260,000	\$ 2,460,000	\$ 2,460,000
State Sources	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
Total	\$ 3,500,000	\$ 3,300,000	\$ 3,300,000	\$ 3,300,000	\$ 2,500,000	\$ 2,500,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Building	\$ 3,500,000	\$ 3,300,000	\$ 3,300,000	\$ 3,300,000	\$ 2,500,000	\$ 2,500,000
Total	\$ 3,500,000	\$ 3,300,000	\$ 3,300,000	\$ 3,300,000	\$ 2,500,000	\$ 2,500,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

N/A

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Engineering - Facilities Management

Project/Program: Energy Improvements

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

Year	Phase/Project Name	Cost	Location	Alder District
2027	Sycamore Public Works - GP (440)	\$ 1,200,000	4602 Sycamore Ave	17
2027	Sycamore Public Works - New Roof	\$ 1,000,000	4602 Sycamore Ave	17
2027	Sycamore Public Works - Lighting	\$ 1,000,000	4602 Sycamore Ave	17
2027	Controls Upgrades - Several Facilities	\$ 250,000	Citywide	Citywide
2027	Retro Commissioning	\$ 50,000	Citywide	Citywide
2028	Park/Badger Solar - Contractor (150)	\$ 450,000	Park St/Badger Rd	14
2028	Yahara Hills Maintenance - Contractor (50)	\$ 150,000	7051 Millpond Rd	16
2028	Utility Material Handling - Contractor (25)	\$ 85,000	7404 Siggelkow Rd	16
2028	South Point Public Works - Contractor (500)	\$ 1,230,000	402 South Point Road	1
2028	Odana Club House - Contractor (25)	\$ 85,000	Odana Golf Course	11
2028	2028 Central Library LED Lighting (2nd phase)	\$ 1,000,000	201 W Mifflin St.	4
2028	2028 Various Controls Upgrades	\$ 250,000	Citywide	Citywide
2028	2028 Retro Commissioning	\$ 50,000	Citywide	Citywide
2029	2029 Various Solar Projects (490)	\$ 1,700,000	Citywide	Citywide
2029	2029 Various Lighting Projects	\$ 1,300,000	Citywide	Citywide
2029	2029 Various Controls Upgrades	\$ 250,000	Citywide	Citywide
2029	2029 Retro Commissioning	\$ 50,000	Citywide	Citywide
2030	2030 Various Solar Projects (650)	\$ 2,000,000	Citywide	Citywide
2030	2030 Various Lighting Projects	\$ 1,000,000	Citywide	Citywide
2030	2030 Various Controls Upgrades	\$ 250,000	Citywide	Citywide
2030	2030 Retro Commissioning	\$ 50,000	Citywide	Citywide
2031	2031 Various Solar Projects (650)	\$ 2,000,000	Citywide	Citywide
2031	2031 Various Lighting Projects	\$ 200,000	Citywide	Citywide
2031	2031 Various Controls Upgrades	\$ 250,000	Citywide	Citywide
2031	2031 Retro Commissioning	\$ 50,000	Citywide	Citywide
2032	2032 Various Solar Projects (430)	\$ 1,400,000	Citywide	Citywide
2032	2032 Various Lighting Projects	\$ 800,000	Citywide	Citywide
2032	2032 Various Controls Upgrades	\$ 250,000	Citywide	Citywide
2032	2032 Retro Commissioning	\$ 50,000	Citywide	Citywide

Project Information

Agency: Engineering - Facilities Management

Project/Program: Energy Improvements

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?

Yes

Software or software licenses?

No

Vehicle setup or maintenance costs?

No

External management or consulting contracts?

No

Additional FTE positions for ongoing operations of this project/program?

No

Is this project/program required to meet the Percent for Arts ordinance?

No

[Percent for Art requirements detailed in MGO Section 4.30](#)

Please provide additional information in the following section.

Project Information

Agency: Engineering - Facilities Management

Project/Program: Energy Improvements

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

Yes

Explain how you developed the facilities cost estimate for the budget request.

Historical data.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

Yes

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

No

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

Yes

Does your project or program require purchasing implementation services or other one-time costs?

No

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
Controls Upgrades require software licenses and upgrades (already established and under contract on a 3 year	\$30,000
Solar systems require periodic but infrequent maintenance (1% failure rate per year)	\$20,000
Lighting systems require periodic but low cost maintenance, even LEDs (5% failure rate per year)	\$50,000
Reduction due to lower utility and/or maintenance costs.	-100,000

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

N/A

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Engineering - Facilities Management	New or Existing Project	Existing
Proposal Name	Engineering Operations Facility Improvements	Project Type	Program
Project Number	10192	2027 Project Number	

Project Description

This program was previously named "Engineering Service Building Improvements," and we are requesting a name change to "Engineering Operations Facility Improvements." This program is for scheduled improvements and emergency repairs to the City's Engineering Services Building. The goal of this program is to maintain and improve this facility in a manner that optimizes service operations and work conditions and lowers energy costs by implementing energy efficiency components within the improvement projects. Projects funded in this program include building, mechanical, and utility system upgrades and replacements. Improvements funded by this project are chosen by evaluation of evolving building needs, mechanical equipment and facility condition, and tracking of building maintenance history. The building is approaching an age where we are starting to come up on the expected end-of-useful-life for a number of the major mechanical systems (including boilers and other major HVAC components, and sections of the roof).

Alignment with Strategic Plans and Citywide Priorities

Identify the Citywide Element and Strategy from the Imagine Madison Comprehensive Plan that is most relevant to your proposal.

Citywide Element	Effective Government
Strategy	Locate community facilities to provide a high level of service to all neighborhoods.

Is this project related to a city agenda or strategic plan other than Imagine Madison (e.g. Climate Forward, Housing Forward, Metro Forward, Vision Zero)?

Does this project/program improve the city's climate resilience or sustainability by addressing climate change impacts, reducing greenhouse gas (GHG) emissions, improving energy efficiency, or other benefit?

Does this project/program create operational efficiencies or cost savings? For example, by reducing staff travel time, reducing utility expenses, or other operational change?

Describe how this proposal advances the selected Imagine Madison Element. In addition, if you answered "Yes" to any of the three questions above, describe how the proposal advances these other citywide priorities.

The primary function of this proposal is to ensure the continued the ongoing efficient operation of a critical facility in the Engineering Division. This is the primary location for all Engineering Operations functions, including Stormwater and Sewer Utilities, Construction Inspection, Mapping, Landfill, Engineering Technology, and Facilities Operations.

Describe how this proposal considers equity and quality of life for residents. (For example, does this project address specific inequities, is it based on equity-related data/ prioritization, or is it from a Neighborhood Resource Team (NRT) recommendation?)

This proposal aims to continue the ability of the Engineering Division to provide services from the Engineering Services Building in a safe, efficient, and effective manner.

Project Information

Agency: Engineering - Facilities Management

Project/Program: Engineering Operations Facility Improvements

Budget Information

Agencies may submit requests for new projects under the following circumstances: 1) Project is primarily funded by non-general obligation borrowing funding sources, 2) the project meets an emergency need not anticipated in 2026, 3) the project is currently on the Horizon List and is ready to be advanced, or 4) the project is planned for the last year of the CIP (2032).

What "New Project" criteria does your proposal meet? Select "Yes" for all that apply.

- 1) Primarily funded by non- GO sources
- 2) Meets emergency need
- 3) Currently on horizon list
- 4) Proposed for last year of CIP

Yes
No
No
No

Describe how the proposal meets the criteria above. Why is this project needed in the 2027 CIP?

This project is funded from a mix of GO and non-GO sources. Only 10% is GO borrowing.

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Reserves Applied (Sewer)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 175,000
Reserves Applied (Stormwater)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 105,000
Reserves Applied	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000
Borrowing - GF GO	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Building	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350,000
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350,000

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Engineering - Facilities Management

Project/Program: Engineering Operations Facility Improvements

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	Yes

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	Yes

Software or software licenses?	No

Vehicle setup or maintenance costs?	No

External management or consulting contracts?	No

Additional FTE positions for ongoing operations of this project/program?	No

Is this project/program required to meet the Percent for Arts ordinance?	No

Percent for Art requirements detailed in MGO Section 4.30

Please provide additional information in the following section.

Project Information

Agency: Engineering - Facilities Management

Project/Program: Engineering Operations Facility Improvements

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

Yes

Explain how you developed the facilities cost estimate for the budget request.

Estimates developed internally by EN-Facilities staff.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

No

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

No

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

No

Does your project or program require purchasing implementation services or other one-time costs?

No

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
Neutral to lower operating costs based on project type.	TBD

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

N/A

End of Proposal Form

2027 Capital Improvement Plan

Project Budget Proposal

Identifying Information

Agency	Engineering - Facilities Management	New or Existing Project	New
Proposal Name	Engineering Operations Facility Workstations	Project Type	Project
Project Number	16277		

Project Description

The intent of this project is to procure and install new workstations at the Engineering Operations Facility. With the growth of Engineering staff and related field equipment, there needs to be a more efficient use of existing office area floor space. The existing workstations were designed and built in an era of paper drawings and are much larger than needed in today's computer drafting and digital drawing review era. This project also intends to include additional unassigned workstations on the second floor of the facility to provide surge space for agencies citywide when office workstations are needed on short notice. This project also intends to include workstations for the new office of the Public Works Director to be located on the second floor of the Engineering Operations Facility.

Alignment with Strategic Plans and Citywide Priorities

Identify the Citywide Element and Strategy from the Imagine Madison Comprehensive Plan that is most relevant to your proposal.

Citywide Element	Effective Government
Strategy	Locate community facilities to provide a high level of service to all neighborhoods.

Is this project related to a city agenda or strategic plan other than Imagine Madison (e.g. Climate Forward, Housing Forward, Metro Forward, Vision Zero)?

Does this project/program improve the city's climate resilience or sustainability by addressing climate change impacts, reducing greenhouse gas (GHG) emissions, improving energy efficiency, or other benefit?

Does this project/program create operational efficiencies or cost savings? For example, by reducing staff travel time, reducing utility expenses, or other operational change?

Describe how this proposal advances the selected Imagine Madison Element. In addition, if you answered "Yes" to any of the three questions above, describe how the proposal advances these other citywide priorities.

Improving existing city building assets reduces the need to build new facilities. By extending the life of existing facilities through efficient use, we are reducing the City's need to make major investments in brand new facilities. This reduces the need to request additional funding from the community to support new facilities and meets sustainability goals by first using existing resources prior to building new facilities.

Describe how this proposal considers equity and quality of life for residents. (For example, does this project address specific inequities, is it based on equity-related data/ prioritization, or is it from a Neighborhood Resource Team (NRT) recommendation?)

By extending the life of existing facilities through efficient use, we are reducing the City's need to make major investments in brand new facilities. This reduces the need to request additional funding from the community to support new facilities and meets sustainability goals by first using existing resources prior to building new facilities.

Additionally, this facility is centrally located in the city providing Engineering (and other colocated agencies) efficient access to all parts of the city for application of services.

Project Information

Agency: Engineering - Facilities Management

Project/Program: Engineering Operations Facility Workstations

Budget Information

Agencies may submit requests for new projects under the following circumstances: 1) Project is primarily funded by non-general obligation borrowing funding sources, 2) the project meets an emergency need not anticipated in 2026, 3) the project is currently on the Horizon List and is ready to be advanced, or 4) the project is planned for the last year of the CIP (2032).

What "New Project" criteria does your proposal meet? Select "Yes" for all that apply.

1) Primarily funded by non- GO sources	Yes
2) Meets emergency need	No
3) Currently on horizon list	No
4) Proposed for last year of CIP	No

Describe how the proposal meets the criteria above. Why is this project needed in the 2027 CIP?

1. In recent years there has been very urgent and sudden needs for staff work areas. Examples include Parking Enforcement, CARES Team, Clerk's Office, Public Health Violence Prevention, and similar needs. Providing additional surge space workstations for city-wide staff needs allows the Facilities team to respond in a resilient way to accommodate urgent needs.
2. In recent months the City has reinstated the Public Works Director position and this project will support that office.
3. In recent months it has become apparent that Engineering staff and equipment has grown to its limits and needs to more efficiently utilize its staff office space.

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ -	\$ -	\$ 40,000	\$ -	\$ -	\$ -
Reserves Applied	\$ -	\$ -	\$ 40,000	\$ -	\$ -	\$ -
Reserves Applied (Sewer)	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -
Reserves Applied (Stormwater)	\$ -	\$ -	\$ 120,000	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ 400,000	\$ -	\$ -	\$ -

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Building	\$ -	\$ -	\$ 400,000	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ 400,000	\$ -	\$ -	\$ -

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Engineering - Facilities Management

Project/Program: Engineering Operations Facility Workstations

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	Yes

Yes

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	Yes

Yes

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	Yes

Yes

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance?	No

☐ No

Percent for Art requirements detailed in MGO Section 4.30

Please provide additional information in the following section.

Project Information

Agency: Engineering - Facilities Management

Project/Program: Engineering Operations Facility Workstations

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

Yes

Explain how you developed the facilities cost estimate for the budget request.

Historical data.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

Yes

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

No

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

No

Does your project or program require purchasing implementation services or other one-time costs?

No

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
No change in operating costs.	N/A

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

N/A

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Engineering - Facilities Management	New or Existing Project	Existing
Proposal Name	Fire Facility Improvements	Project Type	Program
Project Number	10560	2027 Project Number	16318

Project Description

This program is for scheduled improvements and emergency repairs to the City's fourteen (14) Madison Fire Department stations, administration offices, and CARES Team facility. The goal of this program is to maintain and improve the City's Fire facilities to optimize service operations and work conditions and to lower energy costs by implementing energy efficiency components within the improvement projects. Projects funded in this program include building, mechanical, and utility system upgrades and replacements. Improvements funded by this project are chosen by evaluation of mechanical equipment and facility condition, tracking of building maintenance history, and in consultation with the Fire Department.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 750,000	\$ 750,000	\$ 750,000	\$ 785,000	\$ 820,000	\$ -
2027 CIP Total	\$ 750,000	\$ 750,000	\$ 750,000	\$ 785,000	\$ 820,000	\$ 860,000
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 860,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 750,000	\$ 750,000	\$ 750,000	\$ 785,000	\$ 820,000	\$ 860,000
Total	\$ 750,000	\$ 750,000	\$ 750,000	\$ 785,000	\$ 820,000	\$ 860,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Building	\$ 750,000	\$ 750,000	\$ 750,000	\$ 785,000	\$ 820,000	\$ 860,000
Total	\$ 750,000	\$ 750,000	\$ 750,000	\$ 785,000	\$ 820,000	\$ 860,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

N/A

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Engineering - Facilities Management

Project/Program: Fire Facility Improvements

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?

Yes

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

- Facilities or land maintenance?
- Software or software licenses?
- Vehicle setup or maintenance costs?
- External management or consulting contracts?
- Additional FTE positions for ongoing operations of this project/program?

Yes
No
No
No
No

Is this project/program required to meet the Percent for Arts ordinance?

No

Percent for Art requirements detailed in MGO Section 4.30

Please provide additional information in the following section.

Project Information

Agency: Engineering - Facilities Management

Project/Program: Fire Facility Improvements

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

Yes

Explain how you developed the facilities cost estimate for the budget request.

Estimates developed internally by EN-Facilities staff.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

N/A

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

No

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

No

Does your project or program require purchasing implementation services or other one-time costs?

No

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
Neutral to lower operating costs based on project type.	TBD

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

N/A

End of Proposal Form

2027 Capital Improvement Plan

Project Budget Proposal

Identifying Information

Agency	Engineering - Facilities Management	New or Existing Project	New
Proposal Name	Fire Station 10 / Police North District Facility	Project Type	Project
Project Number	16280		

Project Description

In alignment with the City of Madison Comprehensive Plan "Strategy 3" this project is a proposed collocated Fire Station 10 and Police North District Facility located on the City's north side. This facility project will combine two public safety agencies on one shared site, and in one shared facility for long-term improvements to service provision and reduction of capital and operating costs. This proposed facility will replace the existing Fire Station 10 located at 1517 Troy Drive, and the existing Police North District Station at 2033 Londonderry Drive. Fire Station 10 (constructed in the 1960s) and Police North District Station (constructed in the early 1990s) sites and facilities are now undersized for current public safety needs in this area. The existing Fire and Police sites will be considered for other uses upon vacancy. The project will meet a Leadership in Energy and Environmental Design (LEED) Gold standard and will include a 1% for art project.

Please Note - This request includes estimated design, construction, furnishings/fixtures/equipment, and percent for art costs. The site acquisition costs will be addressed separately via the City of Madison's General Land Acquisition program managed by the Economic Development Division.

Alignment with Strategic Plans and Citywide Priorities

Identify the Citywide Element and Strategy from the Imagine Madison Comprehensive Plan that is most relevant to your proposal.

Citywide Element	Effective Government
Strategy	Locate community facilities to provide a high level of service to all neighborhoods.

Is this project related to a city agenda or strategic plan other than Imagine Madison (e.g. Climate Forward, Housing Forward, Metro Forward, Vision Zero)?

Does this project/program improve the city's climate resilience or sustainability by addressing climate change impacts, reducing greenhouse gas (GHG) emissions, improving energy efficiency, or other benefit?

Does this project/program create operational efficiencies or cost savings? For example, by reducing staff travel time, reducing utility expenses, or other operational change?

Describe how this proposal advances the selected Imagine Madison Element. In addition, if you answered "Yes" to any of the three questions above, describe how the proposal advances these other citywide priorities.

Meets the City of Madison's Comprehensive Plan Strategy 3 - Locate community facilities to provide a high level of service to all neighborhoods, and "Action 'b'" Co-locate community facilities to improve service provision and reduce capital and operating costs.

The project will meet LEED Gold standards with a focus on significantly reducing gas usage while providing on site energy production via solar PV.

There will be provisions for a meeting room accessible to the community.

Describe how this proposal considers equity and quality of life for residents. (For example, does this project address specific inequities, is it based on equity-related data/ prioritization, or is it from a Neighborhood Resource Team (NRT) recommendation?)

The site is properly located for critical Fire response times and for Police access to the North District.

Collocating two critical Public Safety agencies in one location provides opportunities for Fire and Police to closely coordinate on relevant community needs.

Providing a community meeting space provides opportunity for ongoing coordination between the Fire, Police and the community they serve.

Project Information

Agency: Engineering - Facilities Management

Project/Program: Fire Station 10 / Police North District Facility

Budget Information

Agencies may submit requests for new projects under the following circumstances: 1) Project is primarily funded by non-general obligation borrowing funding sources, 2) the project meets an emergency need not anticipated in 2026, 3) the project is currently on the Horizon List and is ready to be advanced, or 4) the project is planned for the last year of the CIP (2032).

What "New Project" criteria does your proposal meet? Select "Yes" for all that apply.

1) Primarily funded by non- GO sources	No
2) Meets emergency need	No
3) Currently on horizon list	Yes
4) Proposed for last year of CIP	No

Describe how the proposal meets the criteria above. Why is this project needed in the 2027 CIP?

The City of Madison Office of Real Estate services has been searching for years for a site that could potentially accommodate a combine Fire Station 10 and Police North District Station. The identified north side site is the first available location the appears to work for both Fire and Police needs, with enough size to accommodate the combined facility.

A new Police North District Station has been on the Horizon List and/or a requested by Police for years and Fire Station 10 was constructed in the 1960s and is at the top of the list for needed fire station replacements.

This project was initially formally proposed in the 2019 CIP as a study for a north side Public Works Campus.

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 3,000,000	\$ 30,500,000	\$ -	\$ -	\$ -	\$ -
Federal Sources	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -
Total	\$ 3,000,000	\$ 31,500,000	\$ -	\$ -	\$ -	\$ -

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Building	\$ 3,000,000	\$ 31,275,000	\$ -	\$ -	\$ -	\$ -
Art & Historical Treasures	\$ -	\$ 225,000	\$ -	\$ -	\$ -	\$ -
Total	\$ 3,000,000	\$ 31,500,000	\$ -	\$ -	\$ -	\$ -

TIF funding is included in this request:	NO
Impact Fees are included in this request:	NO

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Engineering - Facilities Management

Project/Program: Fire Station 10 / Police North District Facility

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	Yes

Yes

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	Yes

Yes

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	Yes

Yes

Software or software licenses?	Yes

Yes

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	Yes

Yes

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance? ☒ Yes

Percent for Art requirements detailed in MGO Section 4.30

Please provide additional information in the following section.

Project Information

Agency: Engineering - Facilities Management

Project/Program: Fire Station 10 / Police North District Facility

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

Yes

Explain how you developed the facilities cost estimate for the budget request.

Early estimate based on "costs per square foot" that we are seeing on other related contemporary projects.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

Yes

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

Yes

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

Yes

Does your project or program require purchasing implementation services or other one-time costs?

Yes

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
Utility costs estimated will need to be determined during design. Expectation is utility usage is significantly lower than a code minimum facility or an outdated facility not constructed to our modern standards.	TBD for utilities
This request does not include a corresponding staff increase request for Fire and/or Police	No added staff

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

Yes

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Engineering - Facilities Management	New or Existing Project	Existing
Proposal Name	General Facility Improvements	Project Type	Program
Project Number	10549	2027 Project Number	16317

Project Description

This program is for scheduled improvements and unplanned repairs to City-owned facilities. The goal of this program is to maintain and improve the City's facilities to optimize service operations and work conditions and to lower energy costs by implementing energy efficiency components within the improvement projects. Projects funded in this program include building, mechanical, and utility system upgrades at City-owned facilities.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 210,000	\$ 205,000	\$ 200,000	\$ 195,000	\$ 190,000	\$ -
2027 CIP Total	\$ 210,000	\$ 205,000	\$ 200,000	\$ 195,000	\$ 190,000	\$ 200,000
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 210,000	\$ 205,000	\$ 200,000	\$ 195,000	\$ 190,000	\$ 200,000
Total	\$ 210,000	\$ 205,000	\$ 200,000	\$ 195,000	\$ 190,000	\$ 200,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Building	\$ 210,000	\$ 205,000	\$ 200,000	\$ 195,000	\$ 190,000	\$ 200,000
Total	\$ 210,000	\$ 205,000	\$ 200,000	\$ 195,000	\$ 190,000	\$ 200,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

N/A

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Engineering - Facilities Management

Project/Program: General Facility Improvements

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	Yes

Yes

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	No

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	Yes

Software or software licenses?	No

Vehicle setup or maintenance costs?	No

External management or consulting contracts?	No

Additional FTE positions for ongoing operations of this project/program?	No

Yes

No

No

No

No

Is this project/program required to meet the Percent for Arts ordinance? No

Percent for Art requirements detailed in MGO Section 4.30

No

Please provide additional information in the following section.

Project Information

Agency: Engineering - Facilities Management

Project/Program: General Facility Improvements

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

Yes

Explain how you developed the facilities cost estimate for the budget request.

Based on past precedent

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

N/A

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

N/A

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

No

Does your project or program require purchasing implementation services or other one-time costs?

No

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
N/A	N/A

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

N/A

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Engineering - Facilities Management	New or Existing Project	Existing
Proposal Name	Horizon List Planning	Project Type	Program
Project Number	12641	2027 Project Number	16316

Project Description

The Horizon List contains projects that meet a clear community purpose but are not yet fully planned to the level to be considered and funded within the fiscal capacity of the Capital Improvement Plan. This program supports planning efforts around these projects to address any identified outstanding issues so that these projects can be proposed in a future CIP with more complete information. Taking this approach is intended to ensure the Capital Budget & CIP are built using project budgets and timelines that are consistent with the scope and overall goal of capital projects.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ -
2027 CIP Total	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
Total	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Other	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
Total	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

N/A

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Engineering - Facilities Management

Project/Program: Horizon List Planning

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

- Facilities or land maintenance?
- Software or software licenses?
- Vehicle setup or maintenance costs?
- External management or consulting contracts?
- Additional FTE positions for ongoing operations of this project/program?

No
No
No
No
No

Is this project/program required to meet the Percent for Arts ordinance?

No

Percent for Art requirements detailed in MGO Section 4.30

End of Proposal Form

Project Information

Agency: Engineering - Facilities Management

Project/Program: Horizon List Planning

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

Yes

Explain how you developed the facilities cost estimate for the budget request.

Based on past precedent

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

N/A

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

N/A

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

N/A

Does your project or program require purchasing implementation services or other one-time costs?

N/A

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
N/A	N/A

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

N/A

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Engineering - Facilities Management	New or Existing Project	Existing
Proposal Name	Madison Municipal Building Facility Improvements	Project Type	Program
Project Number	14715	2026 Project Number	N/A

Project Description

This program is for scheduled improvements and emergency repairs to the City's Madison Municipal Building. The goal of this program is to maintain and improve this facility in a manner that optimizes service operations and work conditions and lowers energy costs by implementing energy efficiency components within the improvement projects. Projects funded in this program include building, mechanical, and utility system upgrades and replacements. Improvements funded by this project are chosen by evaluation of evolving building needs, mechanical equipment and facility condition, tracking of building maintenance history, and in consultation with the departments housed in this building. Major mechanical components are expected to start hitting scheduled end-of-life in 2033 (15 years after remodel), and request is expected to increase as of that year.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ -	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ -
2027 CIP Total	\$ -	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ -	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000
Total	\$ -	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Building	\$ -	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000
Total	\$ -	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

N/A

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Engineering - Facilities Management

Project/Program: Madison Municipal Building Facility Improvements

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	Yes

Yes

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	No

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	Yes

Software or software licenses?	No

Vehicle setup or maintenance costs?	No

External management or consulting contracts?	Yes

Additional FTE positions for ongoing operations of this project/program?	No

Yes

No

No

Yes

No

Is this project/program required to meet the Percent for Arts ordinance? No

Percent for Art requirements detailed in MGO Section 4.30

No

Please provide additional information in the following section.

Project Information

Agency: Engineering - Facilities Management

Project/Program: Madison Municipal Building Facility Improvements

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

Yes

Explain how you developed the facilities cost estimate for the budget request.

Developed internally by EN-Facilities

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

N/A

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

N/A

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

No

Does your project or program require purchasing implementation services or other one-time costs?

No

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
Neutral or reduced due to improvements	neutral/reduced

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

N/A

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Engineering - Facilities Management	New or Existing Project	Existing
Proposal Name	Park Facility Improvements	Project Type	Program
Project Number	10564	2027 Project Number	16315

Project Description

This program is for improvements and ongoing building maintenance at Parks facilities. The goals of this program are to provide quality park facilities to the community and to lower energy costs by implementing energy efficiency components within the improvement projects. Projects in 2027 include general park facility improvements and projects in 2028 include the renovation of Westmorland Park Shelter and general facility improvements.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 75,000	\$ 450,000	\$ 450,000	\$ 470,000	\$ 490,000	\$ -
2027 CIP Total	\$ 75,000	\$ 450,000	\$ 450,000	\$ 470,000	\$ 490,000	\$ 490,000
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 490,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 75,000	\$ 450,000	\$ 450,000	\$ 470,000	\$ 490,000	\$ 490,000
Total	\$ 75,000	\$ 450,000	\$ 450,000	\$ 470,000	\$ 490,000	\$ 490,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Building	\$ 75,000	\$ 450,000	\$ 450,000	\$ 470,000	\$ 490,000	\$ 490,000
Total	\$ 75,000	\$ 450,000	\$ 450,000	\$ 470,000	\$ 490,000	\$ 490,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

N/A

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Engineering - Facilities Management

Project/Program: Park Facility Improvements

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?

Yes

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

- Facilities or land maintenance?
- Software or software licenses?
- Vehicle setup or maintenance costs?
- External management or consulting contracts?
- Additional FTE positions for ongoing operations of this project/program?

Yes
No
No
No
No

Is this project/program required to meet the Percent for Arts ordinance?

No

Percent for Art requirements detailed in MGO Section 4.30

Please provide additional information in the following section.

Project Information

Agency: Engineering - Facilities Management

Project/Program: Park Facility Improvements

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

Yes

Explain how you developed the facilities cost estimate for the budget request.

Developed internally by EN-Facilities

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

N/A

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

N/A

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

No

Does your project or program require purchasing implementation services or other one-time costs?

No

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
Neutral or reduced due to improvements	neutral/reduced

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

N/A

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Engineering - Facilities Management	New or Existing Project	Existing
Proposal Name	Police Facility Improvements	Project Type	Program
Project Number	13341	2027 Project Number	16314

Project Description

This program is for scheduled improvements to the City's six Police District Stations and the Police Training Facility. The goal of this program is to maintain and improve the City's Police facilities to optimize service operations and work conditions and to lower energy costs by implementing energy efficiency components within the improvement projects. Improvements funded by this project are chosen by evaluation of mechanical equipment and facility condition, tracking of building maintenance history, and in consultation with the Police Department.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 400,000	\$ 350,000	\$ 375,000	\$ 390,000	\$ 405,000	\$ -
2027 CIP Total	\$ 400,000	\$ 350,000	\$ 375,000	\$ 390,000	\$ 405,000	\$ 425,000
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 425,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 400,000	\$ 350,000	\$ 375,000	\$ 390,000	\$ 405,000	\$ 425,000
Total	\$ 400,000	\$ 350,000	\$ 375,000	\$ 390,000	\$ 405,000	\$ 425,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Building	\$ 400,000	\$ 350,000	\$ 375,000	\$ 390,000	\$ 405,000	\$ 425,000
Total	\$ 400,000	\$ 350,000	\$ 375,000	\$ 390,000	\$ 405,000	\$ 425,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

N/A

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Engineering - Facilities Management

Project/Program: Police Facility Improvements

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	Yes

Yes

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	No

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	Yes

Software or software licenses?	No

Vehicle setup or maintenance costs?	No

External management or consulting contracts?	No

Additional FTE positions for ongoing operations of this project/program?	No

Yes

No

No

No

No

Is this project/program required to meet the Percent for Arts ordinance?	No

No

Percent for Art requirements detailed in MGO Section 4.30

Please provide additional information in the following section.

Project Information

Agency: Engineering - Facilities Management

Project/Program: Police Facility Improvements

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

Yes

Explain how you developed the facilities cost estimate for the budget request.

These are Facility expenses estimated by City Engineering Facilities.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

N/A

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

No

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

No

Does your project or program require purchasing implementation services or other one-time costs?

No

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
Neutral or reduced due to improvements	neutral/reduced

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

N/A

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Engineering - Facilities Management	New or Existing Project	Existing
Proposal Name	Reserve Fund to Maintain Temporary Shelter Facilities	Project Type	Program
Project Number	14751	2027 Project Number	16313

Project Description

Requesting name change to "Homeless Shelter Facilities Improvements." The City has established and is supporting facilities to support people in our community experiencing homelessness. These include the former Karmenta Nursing Home on Milwaukee Street for use by the Salvation Army to shelter homeless families with children; the former big box retail property on Zeier Road for use as a men's shelter; and the purpose-built Men's Shelter on Bartillon Drive. This program seeks to fund necessary improvements at these facilities.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 170,000	\$ 180,000	\$ 190,000	\$ 200,000	\$ 210,000	\$ -
2027 CIP Total	\$ 170,000	\$ 180,000	\$ 190,000	\$ 200,000	\$ 210,000	\$ 220,000
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 220,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 170,000	\$ 180,000	\$ 190,000	\$ 200,000	\$ 210,000	\$ 220,000
Total	\$ 170,000	\$ 180,000	\$ 190,000	\$ 200,000	\$ 210,000	\$ 220,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Building	\$ 170,000	\$ 180,000	\$ 190,000	\$ 200,000	\$ 210,000	\$ 220,000
Total	\$ 170,000	\$ 180,000	\$ 190,000	\$ 200,000	\$ 210,000	\$ 220,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

N/A

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Engineering - Facilities Management

Project/Program: Reserve Fund to Maintain Temporary Shelter Facilities

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	Yes

Yes

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	No

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	Yes

Software or software licenses?	No

Vehicle setup or maintenance costs?	No

External management or consulting contracts?	Yes

Additional FTE positions for ongoing operations of this project/program?	No

Yes

No

No

Yes

No

Is this project/program required to meet the Percent for Arts ordinance?	No

Percent for Art requirements detailed in MGO Section 4.30

No

Please provide additional information in the following section.

Project Information

Agency: Engineering - Facilities Management

Project/Program: Reserve Fund to Maintain Temporary Shelter Facilities

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

Yes

Explain how you developed the facilities cost estimate for the budget request.

Historical data and estimates.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

No

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

No

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

No

Does your project or program require purchasing implementation services or other one-time costs?

No

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
Neutral or reduced due to improvements	neutral/reduced

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

No

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Engineering - Facilities Management	New or Existing Project	Existing
Proposal Name	Senior Center Building Improvements	Project Type	Program
Project Number	14749	2027 Project Number	16310

Project Description

Requesting name change to "PCED Community Facility Improvements." This program funds facility improvements to the Senior Center, Theresa Terrace Community Center, the Southwest Employment Center (formerly known as Park Edge Park Ridge), the Bridge Lake Point Community Center, the Meadowood Community Center, and, following the attachment of the Town of Blooming Grove on October 31, 2027, the Thurber Park Artist-in-Residency Facility. Funding in 2027 includes a hearing loop installation and elevator modernization & safety upgrades at the Senior Center. The remaining funding is for general facility improvements requests. This is a newly expanded program scope for Engineering Facilities and the team will need time throughout 2027 to assess these facilities and determine any specifics related to maintenance/improvements.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 161,000	\$ -	\$ -	\$ -	\$ -	\$ -
2027 CIP Total	\$ 261,000	\$ 105,000	\$ 110,000	\$ 115,000	\$ 120,000	\$ 125,000
Difference '27 vs. '26	\$ 100,000	\$ 105,000	\$ 110,000	\$ 115,000	\$ 120,000	\$ 125,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 261,000	\$ 105,000	\$ 110,000	\$ 115,000	\$ 120,000	\$ 125,000
Total	\$ 261,000	\$ 105,000	\$ 110,000	\$ 115,000	\$ 120,000	\$ 125,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Building	\$ 261,000	\$ 105,000	\$ 110,000	\$ 115,000	\$ 120,000	\$ 125,000
Total	\$ 261,000	\$ 105,000	\$ 110,000	\$ 115,000	\$ 120,000	\$ 125,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

Recently PCED requested City Engineering Facilities include program funding for the community facilities enumerated above in the description. The existing program (formerly named "Senior Center Facility Improvements") was expanded to accommodate this request by PCED including some additional funding. Engineering Facilities will need time to analyze these sites/facilities in 2027 to develop a more specific long term improvements plan.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Engineering - Facilities Management

Project/Program: Senior Center Building Improvements

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	Yes

Yes

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	Yes

Yes

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	Yes

Yes

Software or software licenses?	Yes

Yes

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	Yes

Yes

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance?	No

☐ No

Percent for Art requirements detailed in MGO Section 4.30

Please provide additional information in the following section.

Project Information

Agency: Engineering - Facilities Management

Project/Program: Senior Center Building Improvements

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

Yes

Explain how you developed the facilities cost estimate for the budget request.

Historical data/estimates.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

Yes

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

No

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

Yes

Does your project or program require purchasing implementation services or other one-time costs?

Yes

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
Adding facilities to the portfolio managed by Engineering Facilities will result in additional operating costs in the form of staff resources to manage and maintain the facilities. Without initial analyses of the facilities, an estimate of additional operating costs cannot be provided at this time.	TBD

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

No

End of Proposal Form

2027 Capital Improvement Plan

Project Budget Proposal

Identifying Information

Agency	Engineering - Facilities Management	New or Existing Project	New
Proposal Name	Streets Badger Office Remodel (collocate Streets and Parking Enforcement at 1501 W Badger Road)	Project Type	Project
Project Number	16278		

Project Description

In 2021 the Common Council approved operational transfer of Parking Enforcement from the Madison Police Department to the Parking Division with full transfer of operations by end of 2023. Since 2024, the Parking Enforcement Operations has been temporarily housed in the former Town of Madison Town Hall at 2120 Fish Hatchery Road.

This project intends to comprehensively remodel the existing Streets Division offices at 1501 W Badger Road and upgrade all building systems in the office area (mechanical/electrical/plumbing/technology/fire protection) in order to permanently collocate the Parking Enforcement Operations with existing Streets Division Operations. The Streets Division will also provide space in their adjacent garage storage facility to allow the Parking Enforcement team a space to park their entire fleet of vehicles indoors (a first for Parking Enforcement). This project will be constructed to LEED Gold standards including a geothermal system to reduce this facility's reliance on gas fuel.

This project is related to the commencement of the Streets/Fleet/Parks Public Works Facility construction at 402 South Point Road. Commencement and completion of the Public Works Facility construction at 402 South Point Road allows Streets Division to open up office and equipment space at the Streets Division facilities at 1501 Badger Road to accommodate Parking Enforcement Operations.

Moving Parking Enforcement Operations off the 2120 Fish Hatchery Road site is critical to commencing the South District Police Stations and Property and Evidence Facility at that site in 2029.

Alignment with Strategic Plans and Citywide Priorities

Identify the Citywide Element and Strategy from the Imagine Madison Comprehensive Plan that is most relevant to your proposal.

Citywide Element	Effective Government
Strategy	Locate community facilities to provide a high level of service to all neighborhoods.

Is this project related to a city agenda or strategic plan other than Imagine Madison (e.g. Climate Forward, Housing Forward, Metro Forward, Vision Zero)?

Yes

Does this project/program improve the city's climate resilience or sustainability by addressing climate change impacts, reducing greenhouse gas (GHG) emissions, improving energy efficiency, or other benefit?

Yes

Does this project/program create operational efficiencies or cost savings? For example, by reducing staff travel time, reducing utility expenses, or other operational change?

Yes

Describe how this proposal advances the selected Imagine Madison Element. In addition, if you answered "Yes" to any of the three questions above, describe how the proposal advances these other citywide priorities.

This project will be constructed to LEED Gold standards including a geothermal system to reduce this facilities reliance on gas fuel.

This project will maintain Streets Division and Parking Enforcement services in a centralized city location that will provide direct access and services to the central part of the city for Streets Division and efficient access and services to the all parts of the city for Parking Enforcement, with efficient access to primary locations for their work.

Describe how this proposal considers equity and quality of life for residents. (For example, does this project address specific inequities, is it based on equity-related data/ prioritization, or is it from a Neighborhood Resource Team (NRT) recommendation?)

By extending the life of existing facilities (in this case a 40+ year old facility) through efficient reuse, we are reducing the City's need to make major investments in brand new facilities. This reduces the need to request additional funding from the community to support new facilities and meets sustainability goals by first using existing resources prior to building new facilities.

Additionally, this facility is centrally located in the city providing Streets Division and Parking Enforcement efficient access to all parts of the city for application of services.

Project Information

Agency: Engineering - Facilities Management

Project/Program: Streets Badger Office Remodel (collocate Streets and Parking Enforcement at 1501 W Badger Road)

Budget Information

Agencies may submit requests for new projects under the following circumstances: 1) Project is primarily funded by non-general obligation borrowing funding sources, 2) the project meets an emergency need not anticipated in 2026, 3) the project is currently on the Horizon List and is ready to be advanced, or 4) the project is planned for the last year of the CIP (2032).

What "New Project" criteria does your proposal meet? Select "Yes" for all that apply.

1) Primarily funded by non- GO sources	No
2) Meets emergency need	No
3) Currently on horizon list	No
4) Proposed for last year of CIP	No

Describe how the proposal meets the criteria above. Why is this project needed in the 2027 CIP?

This project is related to the commencement of the Streets/Fleet/Parks Public Works Facility construction at 402 South Point Road. Commencement and completion of the Public Works Facility construction at 402 South Point Road allows Streets Division to open up office and equipment space at the Streets Division facilities at 1501 Badger Road to accommodate Parking Enforcement Operations.

Moving Parking Enforcement Operations off the 2120 Fish Hatchery Road site is critical to commencing the South District Police Stations and Property and Evidence Facility at that site in 2029.

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 150,000	\$ 4,640,000	\$ -	\$ -	\$ -	\$ -
Federal Sources	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -
Total	\$ 150,000	\$ 4,890,000	\$ -	\$ -	\$ -	\$ -

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Building	\$ 150,000	\$ 4,890,000	\$ -	\$ -	\$ -	\$ -
Total	\$ 150,000	\$ 4,890,000	\$ -	\$ -	\$ -	\$ -

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Engineering - Facilities Management

Project/Program: Streets Badger Office Remodel (collocate Streets and Parking Enforcement at 1501 W Badger Road)

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	Yes

Yes

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	Yes

Yes

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	Yes

Software or software licenses?	Yes

Vehicle setup or maintenance costs?	No

External management or consulting contracts?	Yes

Additional FTE positions for ongoing operations of this project/program?	No

Yes

Yes

No

Yes

No

Is this project/program required to meet the Percent for Arts ordinance? No

Percent for Art requirements detailed in MGO Section 4.30

No

Please provide additional information in the following section.

Project Information

Agency: Engineering - Facilities Management

Project/Program: Streets Badger Office Remodel (collocate Streets and Parking Enforcement at 1501 W Badger Road)

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

Yes

Explain how you developed the facilities cost estimate for the budget request.

Recent historical remodel, geothermal, and emergency generator costs.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

Yes

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

Yes

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

Yes

Does your project or program require purchasing implementation services or other one-time costs?

Yes

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
No new staff is created as part of this project. Utility use will be reduced if project is completed per LEEF Gold Standards with geothermal HVAC system	TBD, but should be lower

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

No

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Engineering - Facilities Management	New or Existing Project	Existing
Proposal Name	Streets Facility Improvements	Project Type	Program
Project Number	10565	2027 Project Number	16312

Project Description

This program is for scheduled improvements and emergency repairs to the four Streets Division facilities. The goal of this program is to maintain and improve the City's Streets facilities to optimize service operations and working conditions and to lower energy costs by implementing energy efficiency components within the improvement projects. Projects funded in this program include building, mechanical, and utility system upgrades and replacements. Improvements funded by this project are chosen by evaluation of mechanical equipment and facility condition, tracking of building maintenance history, and in consultation with the Streets Division.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 850,000	\$ 900,000	\$ 950,000	\$ 1,000,000	\$ 1,050,000	\$ -
2027 CIP Total	\$ 200,000	\$ 210,000	\$ 220,000	\$ 230,000	\$ 240,000	\$ 250,000
Difference '27 vs. '26	\$ (650,000)	\$ (690,000)	\$ (730,000)	\$ (770,000)	\$ (810,000)	\$ 250,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 200,000	\$ 210,000	\$ 220,000	\$ 230,000	\$ 240,000	\$ 250,000
Total	\$ 200,000	\$ 210,000	\$ 220,000	\$ 230,000	\$ 240,000	\$ 250,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Building	\$ 200,000	\$ 210,000	\$ 220,000	\$ 230,000	\$ 240,000	\$ 250,000
Total	\$ 200,000	\$ 210,000	\$ 220,000	\$ 230,000	\$ 240,000	\$ 250,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

We have reduced the request here for the entire 5-year window. Much of the work necessary in this period for the Streets buildings has either been completed already or will be completed as part of upcoming projects budgeted elsewhere.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Engineering - Facilities Management

Project/Program: Streets Facility Improvements

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	Yes

Yes

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	No

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	Yes

Software or software licenses?	No

Vehicle setup or maintenance costs?	No

External management or consulting contracts?	No

Additional FTE positions for ongoing operations of this project/program?	No

Yes

No

No

No

No

Is this project/program required to meet the Percent for Arts ordinance?	No

Percent for Art requirements detailed in MGO Section 4.30

No

Please provide additional information in the following section.

Project Information

Agency: Engineering - Facilities Management

Project/Program: Streets Facility Improvements

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

Yes

Explain how you developed the facilities cost estimate for the budget request.

Estimates developed internally by EN-Facilities staff.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

N/A

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

No

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

No

Does your project or program require purchasing implementation services or other one-time costs?

No

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
Neutral or reduced due to improvements	neutral/reduced

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

N/A

End of Proposal Form

2027 Capital Improvement Plan

Project Budget Proposal

Identifying Information

Agency	Engineering - Facilities Management	New or Existing Project	New
Proposal Name	Streets Sycamore Partial Remodel (collocate EN-Facilities Operations with Streets/Parks/Weights+Measures)	Project Type	Project
Project Number	16279		

Project Description

With the growth of staff and related field equipment in the Engineering Division, the Engineering team intends to relocate its Facilities Operations section (Mechanics/Electrical/Custodial) from 1600 Emil Street (the Engineering Operations Facility) to collocate in the Streets Division facility at 4602 Sycamore Avenue with Streets/Parks/Weights+Measures. This project includes comprehensive remodel of the vacant former Fleet Service space in the 4602 Sycamore Avenue facility for use by Engineering - Facilities Operations. Engineering - Facilities Operations will also occupy existing mezzanine and parking areas at little to no additional capital costs.

Given the aforementioned growth of staff and related field equipment Engineering - Facilities Operations has moved a portion of its operations (primarily short-term storage) to 2120 Fish Hatchery Road. Moving Engineering - Facilities Operations off the 2120 Fish Hatchery Road site is critical to commencing the South District Police Stations and Property and Evidence Facility at that site in 2029.

Alignment with Strategic Plans and Citywide Priorities

Identify the Citywide Element and Strategy from the Imagine Madison Comprehensive Plan that is most relevant to your proposal.

Citywide Element	Effective Government
Strategy	Locate community facilities to provide a high level of service to all neighborhoods.

Is this project related to a city agenda or strategic plan other than Imagine Madison (e.g. Climate Forward, Housing Forward, Metro Forward, Vision Zero)?

Yes

Does this project/program improve the city's climate resilience or sustainability by addressing climate change impacts, reducing greenhouse gas (GHG) emissions, improving energy efficiency, or other benefit?

Yes

Does this project/program create operational efficiencies or cost savings? For example, by reducing staff travel time, reducing utility expenses, or other operational change?

Yes

Describe how this proposal advances the selected Imagine Madison Element. In addition, if you answered "Yes" to any of the three questions above, describe how the proposal advances these other citywide priorities.

By extending the life of existing facilities (in this case a 40+ year old facility) through efficient reuse, we are reducing the City's need to make major investments in brand new facilities. This reduces the need to request additional funding from the community to support new facilities and meets sustainability goals by first using existing resources prior to building new facilities.

Describe how this proposal considers equity and quality of life for residents. (For example, does this project address specific inequities, is it based on equity-related data/ prioritization, or is it from a Neighborhood Resource Team (NRT) recommendation?)

By extending the life of existing facilities (in this case a 40+ year old facility) through efficient reuse, we are reducing the City's need to make major investments in brand new facilities. This reduces the need to request additional funding from the community to support new facilities and meets sustainability goals by first using existing resources prior to building new facilities.

This location will allow EN-Facilities Operations to have a proper space for staff, workshops, short-term storage (primarily solar and LED lighting), and indoor fleet parking to provide services in a variety of capacities to nearly all city agencies.

Project Information

Agency: Engineering - Facilities Management

Project/Program: Streets Sycamore Partial Remodel (collocate EN-Facilities Operations with Streets/Parks/Weights+Measures)

Budget Information

Agencies may submit requests for new projects under the following circumstances: 1) Project is primarily funded by non-general obligation borrowing funding sources, 2) the project meets an emergency need not anticipated in 2026, 3) the project is currently on the Horizon List and is ready to be advanced, or 4) the project is planned for the last year of the CIP (2032).

What "New Project" criteria does your proposal meet? Select "Yes" for all that apply.

1) Primarily funded by non- GO sources	Yes
2) Meets emergency need	No
3) Currently on horizon list	No
4) Proposed for last year of CIP	No

Describe how the proposal meets the criteria above. Why is this project needed in the 2027 CIP?

Given growth of staff and related field equipment EN-Facilities Operations has moved a portion of its operations (primarily short-term storage) from 1600 Emil Street (the Engineering Operations Facility) to 2120 Fish Hatchery Road (former Town of Madison Town Hall site). Moving EN-Facilities Operations off the 2120 Fish Hatchery Road site is critical to commencing the South District Police Stations and Property and Evidence Facility at that site in 2029.

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ -	\$ 150,000	\$ 1,600,000	\$ -	\$ -	\$ -
Total	\$ -	\$ 150,000	\$ 1,600,000	\$ -	\$ -	\$ -

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Building	\$ -	\$ 150,000	\$ 1,600,000	\$ -	\$ -	\$ -
Total	\$ -	\$ 150,000	\$ 1,600,000	\$ -	\$ -	\$ -

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Engineering - Facilities Management

Project/Program: Streets Sycamore Partial Remodel (collocate EN-Facilities Operations with Streets/Parks/Weights+Measures)

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	Yes

Yes

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	Yes

Yes

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	Yes

Yes

Software or software licenses?	Yes

Yes

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	Yes

Yes

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance?	No

No

Percent for Art requirements detailed in MGO Section 4.30

Please provide additional information in the following section.

Project Information

Agency: Engineering - Facilities Management

Project/Program: Streets Sycamore Partial Remodel (collocate EN-Facilities Operations with Streets/Parks/Weights+Measures)

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

Yes

Explain how you developed the facilities cost estimate for the budget request.

Recent historical remodel costs.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

Yes

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

Yes

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

Yes

Does your project or program require purchasing implementation services or other one-time costs?

Yes

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
No new staff is created as part of this project. Likely no new utility costs	TBD during design

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

No

End of Proposal Form

Engineering - Major Streets's 2027 Capital Budget Request Summary

This summary provides an overview of the capital budget submitted by the agency. The full request packet includes the agency's transmittal memo and detailed budget proposals.

Request by Proposal

Engineering - Major Streets's 2027 capital budget request includes **9** proposals.

Table 1. List of all proposals by Project/ Program name, with the requested funding by year

Project/ Program Name	2027	2028	2029	2030	2031	2032
Bridge Repair	\$280,000	\$290,000	\$300,000	\$315,000	\$331,000	\$348,000
High Point/Raymond /MidTown	\$50,000	\$0	\$500,000	\$0	\$15,803,000	\$0
Hoepker Road/Portage Road	\$0	\$1,750,000	\$0	\$0	\$0	\$0
John Nolen Drive	\$5,400,000	\$3,628,000	\$4,700,000	\$0	\$0	\$0
Midvale Blvd	\$0	\$0	\$2,200,000	\$0	\$0	\$0
Pavement Management	\$13,951,000	\$16,098,000	\$21,226,000	\$21,947,000	\$23,145,000	\$24,548,000
Pleasant View Rd Phase 2	\$0	\$0	\$0	\$4,218,000	\$0	\$0
Reconstruction Streets	\$25,069,000	\$24,646,000	\$23,291,000	\$23,881,000	\$24,084,000	\$23,519,000
Regent Street	\$16,451,000	\$0	\$0	\$0	\$150,000	\$5,184,000
Total	\$61,201,000	\$46,412,000	\$52,217,000	\$50,361,000	\$63,513,000	\$53,599,000

Request by Funding Source

2027 Request

Table 2. Total funding request by GO Borrowing and Other Sources, by year.

Funding Source	2027	2028	2029	2030	2031	2032
GO Borrowing	\$42,314,000	\$34,686,000	\$33,306,000	\$32,928,000	\$44,602,000	\$34,293,000
Other	\$18,887,000	\$11,726,000	\$18,911,000	\$17,433,000	\$18,911,000	\$19,306,000
Total	\$61,201,000	\$46,412,000	\$52,217,000	\$50,361,000	\$63,513,000	\$53,599,000

2026 Adopted CIP (Prior Year; PYA)

Table 3. Total funding approved in the 2026 CIP by GO Borrowing and Other Sources, by year. The table does not include 2032 as that was not in the 2026 CIP.

Funding Source	2027	2028	2029	2030	2031
GO Borrowing	\$43,099,000	\$29,701,000	\$29,656,000	\$45,653,000	\$29,785,000
Other	\$15,084,000	\$15,940,000	\$18,661,000	\$18,767,000	\$17,175,000
Total	\$58,183,000	\$45,641,000	\$48,317,000	\$64,420,000	\$46,960,000

2027 Request Compared to 2026 Adopted CIP (Prior Year; PYA)

Table 4. Difference between the 2027 request amount and the 2026 CIP by GO Borrowing and Other Sources, by year. It does not include 2032 as that was not in the 2026 CIP. Positive numbers indicate the agency requested an increase in funding, negative numbers indicate a requested decrease in funding.

Funding Source	2027	2028	2029	2030	2031
GO Borrowing	\$-785,000	\$4,985,000	\$3,650,000	\$-12,725,000	\$14,817,000
Other	\$3,803,000	\$-4,214,000	\$250,000	\$-1,334,000	\$1,736,000
Total	\$3,018,000	\$771,000	\$3,900,000	\$-14,059,000	\$16,553,000

Figure 1. Clustered bar graph comparing the 2026 Adopted CIP and 2027 Request, by all funds, by year.

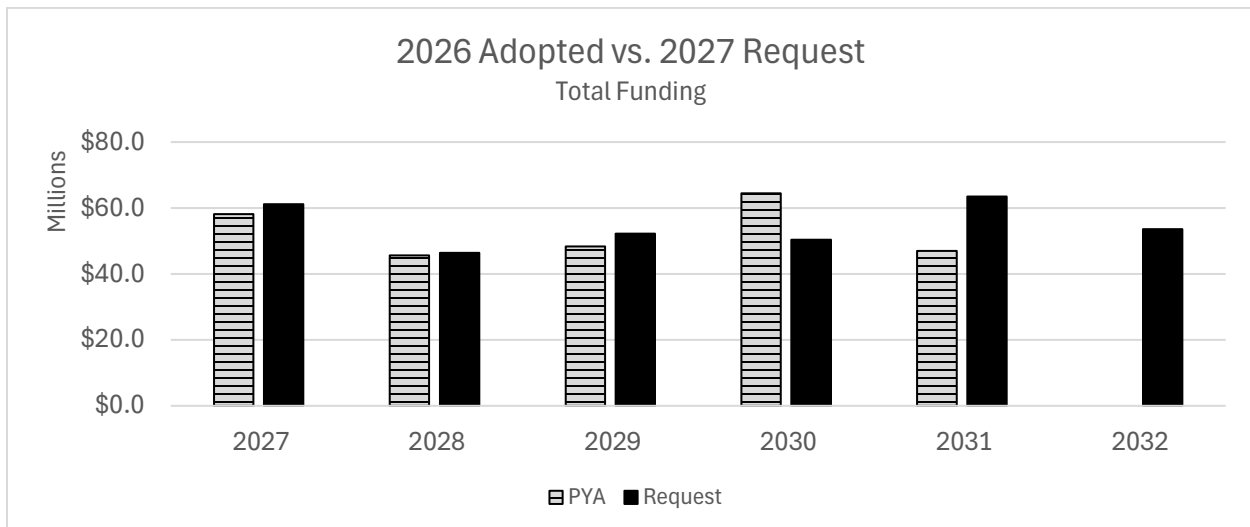
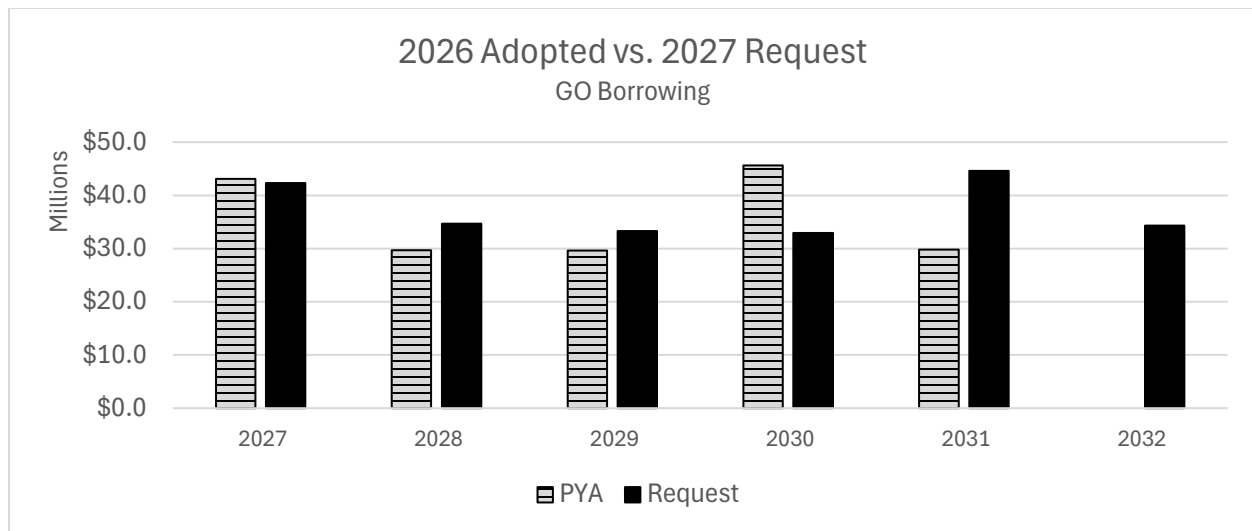


Figure 2. Clustered bar graph comparing the 2026 Adopted CIP and 2027 Request, by GO Borrowing, by year.



Description of Major Changes

This section lists all projects and programs submitted by the agency with a brief summary of major changes between the 2026 Adopted CIP and the 2027 CIP Request.

Bridge Repair

- No major changes compared to 2026 Adopted CIP.

High Point/Raymond/MidTown

- Project was delayed from 2030 to 2031 due to availability of federal funds in 2031.
- Total project budget increased \$953,000 comprised of \$50,000 in impact fees in 2027, \$672,000 in General Fund GO Borrowing in 2031, and \$321,000 in Special Assessments in 2031. This reflects a 6.2% increase.

Hoepker Road/Portage Road

- No major changes compared to 2026 Adopted CIP.

John Nolen Drive

- Project budget increased by \$5.4 million in Other Government Payment for Services (Jurisdictional Transfer) Funding in 2027 due to the State of Wisconsin transferring a portion of John Nolen Drive to the City. Under the agreement, the City is responsible for maintaining the road. This reflects a 64.8% increase.
- Funding in 2027 is proposed for pavement replacement on John Nolen Drive from Broom Street to Blair Street.

Midvale Blvd

- New project. Request includes \$2.0 million in General Fund GO Borrowing, \$100,000 in Sewer Reserves, and \$100,000 in Stormwater Reserves in 2029. See proposal for additional information.
- Funding in 2029 is for design with construction not currently programmed. City Engineering anticipates the project would score high for a federal Surface Transportation Block Grant, which would cover 65% of the construction costs. At this time, federal funds are not secured.

Pavement Management

- Program budget decreased by \$10.1 million from 2027-2031 due to revised scoping of planned projects, primarily in the Sewer Utility and Stormwater Utility.
- Total program budget decrease includes \$4.5 million in Sewer Reserves, \$3.7 million in Revenue Bonds, \$1.5 million in General Fund GO Borrowing, \$990,000 in Stormwater Borrowing, \$816,000 in Sewer Special Assessments, and \$90,000 in Stormwater Special Assessments, offset by an increase of \$1.5 million in TIF Borrowing (TID 51 – South Madison \$500,000; TID 46 – Research Park \$1.0 million), and \$70,000 in Stormwater Reserves.

Pleasant View Rd Phase 2

- Project budget increased by \$141,000 in Revenue Bonds (\$85,000) and Sewer Special Assessments (\$56,000) in 2030 for revised sanitary sewer estimates. This reflects a 3.5% increase.

Reconstruction Streets

- Program budget increased by \$12.3 million from 2027-2031. This reflects an 11.3% increase.
- Funding changes from 2027-2031 are driven primarily relate to revised Stormwater estimates (\$9.4 million) and Sanitary Sewer estimates (\$2.9 million) across the CIP based on planned projects in the Lake Forest area from 2027-2029 that require significant sanitary sewer and storm sewer work.
- Funding source change of \$2.5 million in General Fund GO Borrowing to Non-General Fund GO Borrowing (TID 51 South Madison) based on TID eligibility.

Regent Street

- Project budget decreased by \$824,000 in 2027 due to revised estimates. Sanitary Sewer funding decreased by \$102,000 in Municipal Capital Participate and \$74,000 in Sewer Reserves. Stormwater funding decreased by \$1.0 million in Non-General

Fund GO (Stormwater) Borrowing. This reflects a 4.8% decrease in the first phase of the project.

- Request adds funding for the second phase of the project from Park Street to West Washington Avenue consisting of \$150,000 in design funding in 2031 and \$5.2 million in construction funding in 2032. Funding in 2032 contains estimated costs for Stormwater (\$3.1 million), Streets (\$1.5 million), and Sanitary Sewer (\$584,000).



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Engineering Division
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Financial Manager
Steven B. Danner-Rivers

Engineering Major Streets Capital Budget Transmittal Memo

TO: Finance Director & Mayor
FROM: Jim Wolfe, City Engineer
DATE: April 17, 2026

Summary of Changes from 2026 Capital Improvement Plan

The Major Streets Budget is comprised of 6 Projects and 3 Programs. The overall budget was within the guidelines for 2027 borrowing, 2028-2032 borrowing of programs, and 1 new project request.

- **No Change:** The Bridge Repair program and the Hoepker Rd/Portage Rd project remain unchanged.
- **Budget Neutral Changes or Reductions** - Overall, proposed total funding in the Pavement Management Program is reduced across the CIP. The GF GO component largely remains unchanged, with the exception of a reduction in 2027 with \$1.5M being moved to Non-GF GO borrowing (TIF). Otherwise, funding in this program was primarily reduced for the sewer and stormwater utilities, due to anticipated projects that are currently planned within this program, as described in the budget memos for those particular budgets.
- **Increases or New Projects:**
 - John Nolen Dr: We are proposing \$5.4m additional funds in 2027 for pavement replacement from Broom St to Blair St. Currently, this portion of John Nolen Dr. is part of connecting state highway 151, and this stretch is anticipated to be jurisdictionally transferred to the City, which would come with one-time funding from the State based on the conditions of these streets. We are proposing to use a portion of the funds provided from the transfer to repair this stretch of John Nolen Dr. The project will align with current traffic control already in the area due to the Phase 1 contract and will also provide a method to combine Traffic Engineering's planned tunnel lighting project with this one so there will be bidders and competition for the project. Ph 2 & 3 remain unchanged.

- Regent St: The Phase 1 schedule and estimates remain mostly unchanged, except for an approximately \$800K reduction for storm sewer, based on more detailed estimates. Phase 2 is now proposed from Park St to W Washington Ave in 2032.
- High Point/Raymond/Mid Town has a slight increase in funding (672K) due to final awarded federal funding award amount, and a slight increase (50K) in 2027 for sewer related impact fee work. Construction is proposed to move to 2031 due to availability of federal funds in that year.
- Midvale Boulevard is a new project that is proposed. It is anticipated that federal funds will ultimately be awarded for construction. The exact construction year is unknown at this point, we have a patching project scheduled in 2026 to bridge us until the construction date. Design is proposed to begin in 2029. The construction portion is on our Horizon List request.
- Pleasant View Rd. Ph 2 remains unchanged for GF GO and Federal Sources, but with a slight increase in the amount of sanitary sewer funding that will be needed as part of this project.
- Reconstruction Streets: With the utilization of TIF borrowing in 2027, the GF GO borrowing funding source within this program is proposed to be reduced for that year, and all other years remain unchanged for that funding source. However, with the anticipated projects within this program, the costs for the sanitary sewer and storm sewer work involved is proposed to be considerably higher than the 2026 CIP. A primary reason for this increase is due to the planned reconstruction projects with the Lake Forest area (2027-2029). These projects will have significant sanitary sewer and storm sewer work associated with them due to the conditions of the area, including being low lying, flood prone, on poor soils, and in an area that will require existing sewer service to be relocated.

Prioritized List of Capital Requests

1. John Nolen Dr – 11860
2. High Point/Raymond/Mid Town – 15401
3. Pleasant View Rd Ph 2 – 12630
4. Regent St – 15233
5. Pavement Management – 10540
6. Bridge Repair – 10538
7. Reconstruct Streets – 10226
8. Hoepker Rd/Portage Rd - 15799
9. Midvale Blvd - New

The first 3 projects have committed federal funds and are our highest priority. Next is Regent St. as the project is proceeding through the engagement process and has critical underground utility condition and capacity needs. The three programs for maintenance/repair are our next priorities to keep up with our goals to maintain a safe and reliable transportation system. Hoepker/Portage is in anticipation of a new potential interchange on Hoepker Rd. and anticipated development in the area. Midvale Blvd. is a new project request this year, and was added based on prior public engagement and discussions on how to best proceed with a temporary pavement repair as a stop gap before full reconstruction.

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Engineering - Major Streets	New or Existing Project	Existing
Proposal Name	Bridge Repair	Project Type	Program
Project Number	10538	2027 Project Number	16325

Project Description

This program is for repair, replacement and painting of bridges to maintain a safe condition and extend service. The goal of this program is to provide safe bridges measured by routine evaluation. Project funding in this program typically includes minor bridge repairs, painting, and resurfacing. Funding in 2027 is for epoxy overlays citywide.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 280,000	\$ 290,000	\$ 300,000	\$ 315,000	\$ 331,000	\$ -
2027 CIP Total	\$ 280,000	\$ 290,000	\$ 300,000	\$ 315,000	\$ 331,000	\$ 348,000
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 348,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 280,000	\$ 290,000	\$ 300,000	\$ 315,000	\$ 331,000	\$ 348,000
Total	\$ 280,000	\$ 290,000	\$ 300,000	\$ 315,000	\$ 331,000	\$ 348,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Bridge	\$ 280,000	\$ 290,000	\$ 300,000	\$ 315,000	\$ 331,000	\$ 348,000
Total	\$ 280,000	\$ 290,000	\$ 300,000	\$ 315,000	\$ 331,000	\$ 348,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

No changes

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Engineering - Major Streets

Project/Program: Bridge Repair

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	No

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance? No

Percent for Art requirements detailed in MGO Section 4.30

No

End of Proposal Form

2027 Capital Improvement Plan

Project Budget Proposal

Identifying Information

Agency	Engineering - Major Streets	New or Existing Project	Existing
Proposal Name	High Point/Raymond/MidTown	Project Type	Project
Project Number	15401		

Project Description

This project funds the construction of a realignment of Raymond and Mid Town Roads as included in the High Point Raymond Neighborhood Development Plan. The project also includes a multi-use path, stormwater improvements and an extension of High Point Road. Construction is to be completed in phases. Funding in 2029 is for real estate acquisition and 2031 is for construction on Mid Town Rd and Raymond Rd. \$10.6 million in Federal funding has been secured and will be administered by the State.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ -	\$ -	\$ 500,000	\$ 14,900,000	\$ -	\$ -
2027 CIP Total	\$ 50,000	\$ -	\$ 500,000	\$ -	\$ 15,803,000	\$ -
Difference '27 vs. '26	\$ 50,000	\$ -	\$ -	\$ (14,900,000)	\$ 15,803,000	\$ -

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Impact Fees	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -
Reserves Applied (Stormwater)	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ -
Borrowing - Stormwater	\$ -	\$ -	\$ -	\$ -	\$ 8,100,000	\$ -
Borrowing - GF GO	\$ -	\$ -	\$ 500,000	\$ -	\$ 5,972,000	\$ -
Impact Fees	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -
Special Assessment (Sewer)	\$ -	\$ -	\$ -	\$ -	\$ 231,000	\$ -
Total	\$ 50,000	\$ -	\$ 500,000	\$ -	\$ 15,803,000	\$ -

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Land	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -
Street	\$ -	\$ -	\$ -	\$ -	\$ 5,913,000	\$ -
Art & Historical Treasures	\$ -	\$ -	\$ -	\$ -	\$ 59,000	\$ -
Stormwater Network	\$ -	\$ -	\$ -	\$ -	\$ 9,600,000	\$ -
Sanitary Sewer	\$ 50,000	\$ -	\$ -	\$ -	\$ 231,000	\$ -
Total	\$ 50,000	\$ -	\$ 500,000	\$ -	\$ 15,803,000	\$ -

Explain any changes from the 2026 CIP in the proposed funding for this project/program

An increase in construction funds are proposed due to final award number of federal funds. Construction is proposed to move from 2030 to 2031 due to availability of federal funds in that year. Additional sanitary sewer costs for Impact Fee related work carrying forward from 2026.

TIF funding is included in this request:	No
Impact Fees are included in this request:	Yes

Request includes TIF or Impact Fees. Proceed to Supplemental Budget Info.

Supplemental Budget Info

Project Information

Agency: Engineering - Major Streets

Project/Program: High Point/Raymond/MidTown

TIF Supported Projects/Programs

If TIF is a funding source, please identify the amounts by district for TIF-supported borrowing and TIF increments:

TIF Borrowing

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

TIF Increment

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

If TIF is a requested funding source, is this request included in an approved TIF project plan?

Impact Fees

District	2027	2028	2029	2030	2031	2032
High Point Rd - Raymond Rd Sewer Impact Fee	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -
Upper Badger Mill Creek Stormwater Improvement Impact Fee District	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -
Total	\$ 50,000	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -

Project Information

Agency: Engineering - Major Streets

Project/Program: High Point/Raymond/MidTown

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?

Yes

Software or software licenses?

Yes
No

Vehicle setup or maintenance costs?

External management or consulting contracts?

No

Additional FTE positions for ongoing operations of this project/program?

No

Is this project/program required to meet the Percent for Arts ordinance?

No

Percent for Art requirements detailed in MGO Section 4.30

Please provide additional information in the following section.

Project Information

Agency: Engineering - Major Streets

Project/Program: High Point/Raymond/MidTown

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

N/A

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

No

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

No

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

No

Does your project or program require purchasing implementation services or other one-time costs?

No

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
A new path will require maintenance. New arterial paths cost approximately \$15,000 per mile to maintain. It is expected that the additional maintenance could be absorbed in the current operating budget funding. In the future, as the city continues to expand its bicycle path network over time, additional resources may be required.	12500
A new street will require maintenance. New 2 lane roadways cost approximately \$23,000 per mile to maintain. It is expected that the additional maintenance could be absorbed in the current operating budget funding.	26000

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

Yes

End of Proposal Form

2027 Capital Improvement Plan

Project Budget Proposal

Identifying Information

Agency	Engineering - Major Streets	New or Existing Project	Existing
Proposal Name	Hoepker Road/Portage Road	Project Type	Project
Project Number	15779		

Project Description

This project will reconstruct Hoepker Road from I39 to Portage Road and Portage Road from Hoepker Road to Hanson Road. Curb and gutter, sidewalk, bicycle facilities, lighting & storm sewer will be constructed. Funding for design is proposed in 2028.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ -	\$ 1,750,000	\$ -	\$ -	\$ -	\$ -
2027 CIP Total	\$ -	\$ 1,750,000	\$ -	\$ -	\$ -	\$ -
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ -	\$ 1,750,000	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ 1,750,000	\$ -	\$ -	\$ -	\$ -

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Street	\$ -	\$ 1,750,000	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ 1,750,000	\$ -	\$ -	\$ -	\$ -

Explain any changes from the 2026 CIP in the proposed funding for this project/program

None

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Engineering - Major Streets

Project/Program: Hoepker Road/Portage Road

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

- Facilities or land maintenance?
Software or software licenses?
Vehicle setup or maintenance costs?
External management or consulting contracts?
Additional FTE positions for ongoing operations of this project/program?

Yes
No
No
No
No

Is this project/program required to meet the Percent for Arts ordinance?

No

Percent for Art requirements detailed in MGO Section 4.30

Please provide additional information in the following section.

Project Information

Agency: Engineering - Major Streets

Project/Program: Hoepker Road/Portage Road

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

No

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

No

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

No

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

No

Does your project or program require purchasing implementation services or other one-time costs?

No

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
A new path will require maintenance. New arterial paths cost approximately \$15,000 per mile to maintain. It is expected that the additional maintenance could be absorbed in the current operating budget funding. In the future, as the city continues to expand its bicycle path network over time, additional resources may be required or level of service for path maintenance reduced.	15000

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

No

End of Proposal Form

2027 Capital Improvement Plan

Budget Proposal

Identifying Information

Agency	Engineering - Major Streets	New or Existing Project	Existing
Proposal Name	John Nolen Drive	Project Type	Project
Project Number	15322		

Project Description

This project is for John Nolen Drive. Phase 1 is under construction between North Shore Drive and Lakeside Street. The goal of the project is to improve the transportation safety for this corridor for pedestrians, bicycles and motor vehicles. The project's scope includes replacing the six bridges on the John Nolen Drive causeway, which are approaching the end of their service life. The multi-use path is also planned to be reconstructed to create additional space for bike and pedestrian traffic, particularly where it is narrow over waterways. Pavement is planned for replacement in the corridor. Funding in 2027 is for pavement replacement from Broom St. to Blair St. Funding in 2028 is planned for Lakeside St to Olin Ave. Funding in 2029 is planned for Olin Ave to USH 12.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ -	\$ 3,628,000	\$ 4,700,000	\$ -	\$ -	\$ -
2027 CIP Total	\$ 5,400,000	\$ 3,628,000	\$ 4,700,000	\$ -	\$ -	\$ -
Difference '27 vs. '26	\$ 5,400,000	\$ -	\$ -	\$ -	\$ -	\$ -

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - TIF	\$ -	\$ 3,628,000	\$ 2,350,000	\$ -	\$ -	\$ -
County Sources	\$ -	\$ -	\$ 2,350,000	\$ -	\$ -	\$ -
Other Govt Pmt For Services	\$ 5,400,000	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 5,400,000	\$ 3,628,000	\$ 4,700,000	\$ -	\$ -	\$ -

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Street	\$ 5,400,000	\$ 3,628,000	\$ 4,700,000	\$ -	\$ -	\$ -
Total	\$ 5,400,000	\$ 3,628,000	\$ 4,700,000	\$ -	\$ -	\$ -

Explain any changes from the 2026 CIP in the proposed funding for this project/program

We are proposing to use potential Jurisdictional Transfer funding for pavement replacement on JND from Broom to Blair. This is proposed to be bid with Traffic Engineerings Tunnel Lighting project to provide a prime bidder for their electrical services to be added on to (Lighting Contractors do not prefer to be prime, which has been evident in the 2 attempts to contract that work). The Phase 2 and 3 components in 2028 and 2029 are unchanged.

TIF funding is included in this request:	Yes
Impact Fees are included in this request:	No

Request includes TIF or Impact Fees. Proceed to Supplemental Budget Info.

Supplemental Budget Info

Project Information

Agency: Engineering - Major Streets

Project/Program: John Nolen Drive

TIF Supported Projects/Programs

If TIF is a funding source, please identify the amounts by district for TIF-supported borrowing and TIF increments:

TIF Borrowing

District	2027	2028	2029	2030	2031	2032
TID 51 South Madison	\$ -	\$ 3,628,000	\$ 2,350,000	\$ -	\$ -	\$ -
Total	\$ -	\$ 3,628,000	\$ 2,350,000	\$ -	\$ -	\$ -

TIF Increment

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

If TIF is a requested funding source, is this request included in an approved TIF project plan?

Yes

Impact Fees

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project Information

Agency: Engineering - Major Streets

Project/Program: John Nolen Drive

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

No
No
No
No
No

Is this project/program required to meet the Percent for Arts ordinance?

No

Percent for Art requirements detailed in MGO Section 4.30

End of Proposal Form

2027 Capital Improvement Plan

Project Budget Proposal

Identifying Information

Agency	Engineering - Major Streets	New or Existing Project	New
Proposal Name	Midvale Blvd	Project Type	Project
Project Number	16281		

Project Description

This project will reconstruct Midvale Blvd from Mineral Point Rd to University Ave. Curb and gutter, sidewalk, bicycle facilities, lighting, and storm sewer will be constructed. Funding in 2029 is for design. The construction is not currently programmed. Federal funds are not secured at this time.

Alignment with Strategic Plans and Citywide Priorities

Identify the Citywide Element and Strategy from the Imagine Madison Comprehensive Plan that is most relevant to your proposal.

Citywide Element	Land Use and Transportation
Strategy	Expand and improve the city's pedestrian and bicycle networks to enable safe and convenient active

Is this project related to a city agenda or strategic plan other than Imagine Madison (e.g. Climate Forward, Housing Forward, Metro Forward, Vision Zero)?

Does this project/program improve the city's climate resilience or sustainability by addressing climate change impacts, reducing greenhouse gas (GHG) emissions, improving energy efficiency, or other benefit?

Does this project/program create operational efficiencies or cost savings? For example, by reducing staff travel time, reducing utility expenses, or other operational change?

Describe how this proposal advances the selected Imagine Madison Element. In addition, if you answered "Yes" to any of the three questions above, describe how the proposal advances these other citywide priorities.

This project will reconstruct the boulevard, and will include new protected bicycle facilities. The existing roadway does not have any bike facilities. This will expand the all ages and abilities network on the west side. This will provide safe modes of travel for pedestrians and bicyclists as envisioned by Vision Zero.

This project advances the goals of Climate Forward by active transportation options to help reduce the dependence on vehicles that use fossil fuels.

Describe how this proposal considers equity and quality of life for residents. (For example, does this project address specific inequities, is it based on equity-related data/ prioritization, or is it from a Neighborhood Resource Team (NRT) recommendation?)

NA

Project Information

Agency: Engineering - Major Streets

Project/Program: Midvale Blvd

Budget Information

Agencies may submit requests for new projects under the following circumstances: 1) Project is primarily funded by non-general obligation borrowing funding sources, 2) the project meets an emergency need not anticipated in 2026, 3) the project is currently on the Horizon List and is ready to be advanced, or 4) the project is planned for the last year of the CIP (2032).

What "New Project" criteria does your proposal meet? Select "Yes" for all that apply.

1) Primarily funded by non- GO sources	Yes
2) Meets emergency need	No
3) Currently on horizon list	No
4) Proposed for last year of CIP	No

Describe how the proposal meets the criteria above. Why is this project needed in the 2027 CIP?

The construction would score very high for federal Surface Transportation Block Grant funds, which would cover 65% of construction costs

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -
Reserves Applied (Sewer)	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -
Reserves Applied (Stormwater)	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ 2,200,000	\$ -	\$ -	\$ -

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Street	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -
Sanitary Sewer	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -
Stormwater Network	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ 2,200,000	\$ -	\$ -	\$ -

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Engineering - Major Streets

Project/Program: Midvale Blvd

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

- Facilities or land maintenance?
- Software or software licenses?
- Vehicle setup or maintenance costs?
- External management or consulting contracts?
- Additional FTE positions for ongoing operations of this project/program?

Yes
No
No
No
No

Is this project/program required to meet the Percent for Arts ordinance?

No

Percent for Art requirements detailed in MGO Section 4.30

Please provide additional information in the following section.

Project Information

Agency: Engineering - Major Streets

Project/Program: Midvale Blvd

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

N/A

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

No

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

No

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

No

Does your project or program require purchasing implementation services or other one-time costs?

No

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
A new path will require maintenance. New arterial paths cost approximately \$15,000 per mile to maintain. It is expected that the additional maintenance could be absorbed in the current operating budget funding. In the future, as the city continues to expand its bicycle path network over time, additional resources may be required or level of service for path maintenance reduced.	15000

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

No

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Engineering - Major Streets	New or Existing Project	Existing
Proposal Name	Pavement Management	Project Type	Program
Project Number	10540	2027 Project Number	16323

Project Description

This program is for resurfacing, repairing, crack sealing ,and chip sealing on existing streets. The goal of the program is to extend the life of existing streets. Each year the program resurfaces 5-10 miles, chip seals approximately 75 miles and crack seals approximately 75 miles. Projects planned in 2027 include: Chip and Crack Seal, Patching, Junction Rd, Science Ct/Science Dr, North Star Dr, Camilla/Dolores/Loretta/Christine, E Rusk Ave, Moorland Rd, Crawford Dr.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 16,449,000	\$ 20,718,000	\$ 22,320,000	\$ 23,212,000	\$ 23,755,000	\$ -
2027 CIP Total	\$ 13,951,000	\$ 16,098,000	\$ 21,226,000	\$ 21,947,000	\$ 23,145,000	\$ 24,548,000
Difference '27 vs. '26	\$ (2,498,000)	\$ (4,620,000)	\$ (1,094,000)	\$ (1,265,000)	\$ (610,000)	\$ 24,548,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 9,674,000	\$ 11,783,000	\$ 13,061,000	\$ 13,714,000	\$ 14,400,000	\$ 15,120,000
Borrowing - TIF	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ -
Special Assessment	\$ 938,000	\$ 985,000	\$ 1,084,000	\$ 1,138,000	\$ 1,195,000	\$ 1,255,000
Special Assessment (Sewer)	\$ 60,000	\$ 24,000	\$ 650,000	\$ 650,000	\$ 650,000	\$ 650,000
Borrowing - Revenue Bonds	\$ 109,000	\$ 1,389,000	\$ 1,518,000	\$ 1,885,000	\$ 1,988,000	\$ 2,173,000
Reserves Applied (Sewer)	\$ 740,000	\$ 262,000	\$ 2,913,000	\$ 3,060,000	\$ 3,412,000	\$ 3,750,000
Special Assessment (Stormwater)	\$ 20,000	\$ 15,000	\$ 20,000	\$ 25,000	\$ 25,000	\$ 30,000
Borrowing - Stormwater	\$ 560,000	\$ 1,230,000	\$ 1,570,000	\$ 1,050,000	\$ 1,050,000	\$ 1,020,000
Reserves Applied (Stormwater)	\$ 350,000	\$ 410,000	\$ 410,000	\$ 425,000	\$ 425,000	\$ 550,000
Total	\$ 13,951,000	\$ 16,098,000	\$ 21,226,000	\$ 21,947,000	\$ 23,145,000	\$ 24,548,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Street	\$ 12,112,000	\$ 12,768,000	\$ 14,145,000	\$ 14,852,000	\$ 15,595,000	\$ 16,375,000
Sanitary Sewer	\$ 909,000	\$ 1,675,000	\$ 5,081,000	\$ 5,595,000	\$ 6,050,000	\$ 6,573,000
Stormwater Network	\$ 930,000	\$ 1,655,000	\$ 2,000,000	\$ 1,500,000	\$ 1,500,000	\$ 1,600,000
Total	\$ 13,951,000	\$ 16,098,000	\$ 21,226,000	\$ 21,947,000	\$ 23,145,000	\$ 24,548,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

Sewer request reduced by ~\$9m over CIP, especially in 2027-2028 due to better scoping of planned projects. Stormwater also reduced ~\$1m over CIP due to better scoping of planned projects. Street largely unchanged.

TIF funding is included in this request:	Yes
Impact Fees are included in this request:	No

Request includes TIF or Impact Fees. Proceed to Supplemental Budget Info.

Supplemental Budget Info

Project Information

Agency: Engineering - Major Streets

Project/Program: Pavement Management

TIF Supported Projects/Programs

If TIF is a funding source, please identify the amounts by district for TIF-supported borrowing and TIF increments:

TIF Borrowing

District	2027	2028	2029	2030	2031	2032
TID 51 South Madison	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -
TID 46 Research Park	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ -

TIF Increment

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

If TIF is a requested funding source, is this request included in an approved TIF project plan?

Yes

Impact Fees

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project Information

Agency: Engineering - Major Streets

Project/Program: Pavement Management

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

Year	Phase/Project Name	Cost	Location	Alder District
2027	Chip & Crack Seal	\$ 4,000,000	City Wide	City Wide
2027	Patching	\$ 1,000,000	City Wide	City Wide
2027	Junction	\$ 1,950,000	Old Sauk to Isaac	9
2027	Science	\$ 1,100,000	Whitney to Mineral Pt Rd	11
2027	Northstar	\$ 550,000	Cottage Grove to Dominion	16
2027	Camilla, Dolores, Loretta, Christine	\$ 1,150,000	Dolores to Vondron, Camilla to Vondron, Camilla to Christine, Camilla to Dolores	16
2027	Colony, Millstone, Southwick	\$ 850,000	Westfield to Gammon, Westfield to Colony, Westfield to E End	9
2027	E Rusk	\$ 821,000	Rusk to Rimrock	14
2027	Moorland	\$ 980,000	Wayland to Raywood	14
2027	Crawford	\$ 1,138,000	Helene to Whenona	10
2027	Unallocated	\$ 412,000	City Wide	City Wide
2028	Chip & Crack Seal	\$ 5,000,000	City Wide	City Wide
2028	Patching	\$ 1,000,000	City Wide	City Wide
2028	John Q Hammons	\$ 550,000	Fourier to N or Fourier	9
2028	N High Point	\$ 1,350,000	Old Souk to Norwalk	19
2028	Macpherson	\$ 730,000	Sheridan to N Sherman	12
2028	S Baldwin	\$ 2,375,000	Williamson to E Washington	6
2028	Woodward	\$ 675,000	Sheridan to Forster	18
2028	Buckeye	\$ 250,000	I90 to Frankhauser	16
2028	Unallocated	\$ 4,168,000	City Wide	City Wide
2029	Unallocated	\$ 21,226,000	City Wide	City Wide
2030	Unallocated	\$ 21,947,000	City Wide	City Wide
2031	Unallocated	\$ 23,145,000	City Wide	City Wide
2032	Unallocated	\$ 24,548,000	City Wide	City Wide

Project Information

Agency: Engineering - Major Streets

Project/Program: Pavement Management

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?

No

Software or software licenses?

No

Vehicle setup or maintenance costs?

No

External management or consulting contracts?

No

Additional FTE positions for ongoing operations of this project/program?

No

Is this project/program required to meet the Percent for Arts ordinance?

No

[Percent for Art requirements detailed in MGO Section 4.30](#)

End of Proposal Form

2027 Capital Improvement Plan

Project Budget Proposal

Identifying Information

Agency	Engineering - Major Streets	New or Existing Project	Existing
Proposal Name	Pleasant View Rd Phase 2	Project Type	Project
Project Number	12630		

Project Description

This project is for reconstructing Pleasant View Road from Mineral Point Road to Old Sauk Road. The goal of this project is to expand the existing roadway, provide pedestrian and bicycle facilities, and improve the pavement quality. The project's scope includes construction of a four-lane street with multi-use path and sidewalk to replace the existing two-lane roadway, consistent with prior phases of construction on Pleasant View. Construction is planned for 2030.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ -	\$ -	\$ -	\$ 4,077,000	\$ -	\$ -
2027 CIP Total	\$ -	\$ -	\$ -	\$ 4,218,000	\$ -	\$ -
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ 141,000	\$ -	\$ -

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ -	\$ -	\$ -	\$ 3,800,000	\$ -	\$ -
Borrowing - Revenue Bonds	\$ -	\$ -	\$ -	\$ 180,000	\$ -	\$ -
Special Assessment (Sewer)	\$ -	\$ -	\$ -	\$ 238,000	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ 4,218,000	\$ -	\$ -

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Street	\$ -	\$ -	\$ -	\$ 3,800,000	\$ -	\$ -
Sanitary Sewer	\$ -	\$ -	\$ -	\$ 418,000	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ 4,218,000	\$ -	\$ -

Explain any changes from the 2026 CIP in the proposed funding for this project/program

Sanitary estimate increased \$141k

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Engineering - Major Streets

Project/Program: Pleasant View Rd Phase 2

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Yes
No
No
No
No

Is this project/program required to meet the Percent for Arts ordinance?

No

Percent for Art requirements detailed in MGO Section 4.30

Please provide additional information in the following section.

Project Information

Agency: Engineering - Major Streets

Project/Program: Pleasant View Rd Phase 2

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

N/A

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

No

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

No

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

No

Does your project or program require purchasing implementation services or other one-time costs?

No

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
A new path will require maintenance. New arterial paths cost approximately \$15,000 per mile to maintain. It is expected that the additional maintenance could be absorbed in the current operating budget funding. In the future, as the city continues to expand its bicycle path network over time, additional resources may be required or level of service for path maintenance reduced.	15000

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

No

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Engineering - Major Streets	New or Existing Project	Existing
Proposal Name	Reconstruction Streets	Project Type	Program
Project Number	10226	2027 Project Number	16322

Project Description

This program is for replacing deteriorated streets to maintain neighborhood roadways. Projects funded include those where a full street replacement is necessary. Streets planned in 2027 include portions of: Euclid/Birch, Farwell/Anzinger/South/North, Jerfferson/Oakland/Grant, Evergreen/Center/Willard/Ohio, S Franklin/Ridge/Sylvan, Milwaukee St, Carver/Dodge/Irwin/Dickson/Martin.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 24,179,000	\$ 19,255,000	\$ 20,497,000	\$ 21,916,000	\$ 22,874,000	\$ -
2027 CIP Total	\$ 25,069,000	\$ 24,646,000	\$ 23,291,000	\$ 23,881,000	\$ 24,084,000	\$ 23,519,000
Difference '27 vs. '26	\$ 890,000	\$ 5,391,000	\$ 2,794,000	\$ 1,965,000	\$ 1,210,000	\$ 23,519,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 9,550,000	\$ 9,500,000	\$ 10,675,000	\$ 11,209,000	\$ 11,769,000	\$ 11,000,000
Borrowing - TIF	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ -
Special Assessment	\$ 1,700,000	\$ 1,800,000	\$ 1,900,000	\$ 2,000,000	\$ 2,100,000	\$ 2,200,000
State Sources	\$ 225,000	\$ 225,000	\$ 225,000	\$ 225,000	\$ 225,000	\$ 225,000
Special Assessment (Sewer)	\$ 510,000	\$ 397,000	\$ 886,000	\$ 782,000	\$ 489,000	\$ 500,000
Borrowing - Revenue Bonds	\$ 3,089,000	\$ 3,565,000	\$ 3,500,000	\$ 3,665,000	\$ 3,600,850	\$ 2,966,000
Reserves Applied (Sewer)	\$ 3,175,000	\$ 1,984,000	\$ 2,605,000	\$ 2,500,000	\$ 2,400,150	\$ 3,128,000
Special Assessment (Stormwater)	\$ 95,000	\$ 95,000	\$ 50,000	\$ 45,000	\$ 45,000	\$ 45,000
Borrowing - Stormwater	\$ 3,650,000	\$ 6,505,000	\$ 2,850,000	\$ 2,840,000	\$ 2,830,000	\$ 2,805,000
Reserves Applied (Stormwater)	\$ 575,000	\$ 575,000	\$ 600,000	\$ 615,000	\$ 625,000	\$ 650,000
Total	\$ 25,069,000	\$ 24,646,000	\$ 23,291,000	\$ 23,881,000	\$ 24,084,000	\$ 23,519,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Street	\$ 13,975,000	\$ 11,525,000	\$ 12,800,000	\$ 13,434,000	\$ 14,094,000	\$ 13,425,000
Sanitary Sewer	\$ 6,774,000	\$ 5,946,000	\$ 6,991,000	\$ 6,947,000	\$ 6,490,000	\$ 6,594,000
Stormwater Network	\$ 4,320,000	\$ 7,175,000	\$ 3,500,000	\$ 3,500,000	\$ 3,500,000	\$ 3,500,000
Total	\$ 25,069,000	\$ 24,646,000	\$ 23,291,000	\$ 23,881,000	\$ 24,084,000	\$ 23,519,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

Sanitary sewer increased ~\$3m and Storm increased ~\$9m across CIP updated based on planned projects. Street (GF GO component) largely unchanged.

TIF funding is included in this request:	Yes
Impact Fees are included in this request:	No

Request includes TIF or Impact Fees. Proceed to Supplemental Budget Info.

Supplemental Budget Info

Project Information

Agency: Engineering - Major Streets

Project/Program: Reconstruction Streets

TIF Supported Projects/Programs

If TIF is a funding source, please identify the amounts by district for TIF-supported borrowing and TIF increments:

TIF Borrowing

District	2027	2028	2029	2030	2031	2032
TID 51 South Madison	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ -

TIF Increment

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

If TIF is a requested funding source, is this request included in an approved TIF project plan?

Yes

Impact Fees

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project Information

Agency: Engineering - Major Streets

Project/Program: Reconstruction Streets

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

Year	Phase/Project Name	Cost	Location	Alder District
2027	Euclid, Birch	\$ 1,626,000	Glenway St to Toepfer Ave	11
2027	Farwell, Anzinger, North, South	\$ 1,875,000	Milwaukee to S End, Milwaukee to S End, Farwell to E End, Farwell to E End	15
2027	Jefferson, Oakland, Grant	\$ 2,707,000	Grant to Oakland, Madison to Adams, Madison to Jefferson	13
2027	Evergreen, Center, Willard, Ohio	\$ 2,855,000	Center to Oakridge, Dunning to Hudson, Evergreen to Ohio, Center to Willard	15
2027	S Franklin, Ridge, Sylvan	\$ 4,472,000	Regent to Hammersley, W End to Franklin, Glenway to Franklin	5
2027	Milwaukee	\$ 2,806,000	Starkweather Crk to Corporate	15
2027	Carver, Dodge, Irwin, Dickson, Martin	\$ 6,753,000	Fish Hatch to Dunn, Martin to Carver	13
2027	Private Development Frontage	\$ 600,000	City Wide	City Wide
2027	Unallocated	\$ 1,375,000	City Wide	City Wide
2028	Groveland, Crestview, Herro, Dixie	\$ 2,928,000	Tompkins to Crestview, Indian to Tomkins, Crestview to Glenview	15
2028	Winnemac	\$ 1,457,000	Glenway to Toepfer, Toepfer to Westmorland	11
2028	Norman, Wood	\$ 1,973,000	University to Lake Mendota	19
2028	Maher, Drexel, Monona	\$ 3,286,000	Lake Edge to Davies, Drexel to Maher	15
2028	Farley	\$ 2,601,000	Regent to University	5
2028	S Hillside, Bagley, Vaughn	\$ 3,186,000	Bagley to Regent, Owen to Bagley Ct	5
2028	Carver, Dunn, Frazer, Catlin, Martin	\$ 7,090,000	Dunn to Floyd, Martin to Carver	13
2028	Private Development Frontage	\$ 700,000	City Wide	City Wide
2028	Unallocated	\$ 1,425,000	City Wide	City Wide
2029	Unallocated	\$ 23,291,000	City Wide	City Wide
2030	Unallocated	\$ 23,881,000	City Wide	City Wide
2031	Unallocated	\$ 24,084,000	City Wide	City Wide
2032	Unallocated	\$ 23,519,000	City Wide	City Wide

Project Information

Agency: Engineering - Major Streets

Project/Program: Reconstruction Streets

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?

No

Software or software licenses?

No

Vehicle setup or maintenance costs?

No

External management or consulting contracts?

No

Additional FTE positions for ongoing operations of this project/program?

No

Is this project/program required to meet the Percent for Arts ordinance?

No

[Percent for Art requirements detailed in MGO Section 4.30](#)

End of Proposal Form

2027 Capital Improvement Plan

Project Budget Proposal

Identifying Information

Agency	Engineering - Major Streets	New or Existing Project	Existing
Proposal Name	Regent Street	Project Type	Project
Project Number	15233		

Project Description

This project is for reconstructing Regent Street from Randall Ave to Park St. The goal of this project is to improve the pavement quality and enhance pedestrian and bicycle connections. The project's scope includes construction of the pavement, curb and gutter, sidewalk, terraces and pavement markings. The existing storm sewer box culvert is in poor condition and will be constructed under the street and sized per watershed study recommendations. Construction is planned for 2027.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 17,275,000	\$ -	\$ -	\$ -	\$ -	\$ -
2027 CIP Total	\$ 16,451,000	\$ -	\$ -	\$ -	\$ 150,000	\$ 5,184,000
Difference '27 vs. '26	\$ (824,000)	\$ -	\$ -	\$ -	\$ 150,000	\$ 5,184,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Reserves Applied (Sewer)	\$ 442,000	\$ -	\$ -	\$ -	\$ -	\$ 201,000
Special Assessment (Sewer)	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 8,000
Municipal Capital Participate	\$ 355,000	\$ -	\$ -	\$ -	\$ -	\$ 214,000
Borrowing - Revenue Bonds	\$ 579,000	\$ -	\$ -	\$ -	\$ -	\$ 161,000
Reserves Applied (Stormwater)	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 600,000
Borrowing - TIF	\$ 6,000,000	\$ -	\$ -	\$ -	\$ 150,000	\$ 1,500,000
Borrowing - TIF	\$ 6,600,000	\$ -	\$ -	\$ -	\$ -	\$ -
Borrowing - Stormwater	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000
Total	\$ 16,451,000	\$ -	\$ -	\$ -	\$ 150,000	\$ 5,184,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Street	\$ 5,940,000	\$ -	\$ -	\$ -	\$ 150,000	\$ 1,500,000
Art & Historical Treasures	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -
Sanitary Sewer	\$ 1,451,000	\$ -	\$ -	\$ -	\$ -	\$ 584,000
Stormwater Network	\$ 9,000,000	\$ -	\$ -	\$ -	\$ -	\$ 3,100,000
Total	\$ 16,451,000	\$ -	\$ -	\$ -	\$ 150,000	\$ 5,184,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

The second phase of this project is proposed for design in 2031 and construction in 2032. Sanitary estimates were updated a bit (+176k) and Storm was decreased by \$1m in 2027.

TIF funding is included in this request:	Yes
Impact Fees are included in this request:	No

Request includes TIF or Impact Fees. Proceed to Supplemental Budget Info.

Supplemental Budget Info

Project Information

Agency: Engineering - Major Streets

Project/Program: Regent Street

TIF Supported Projects/Programs

If TIF is a funding source, please identify the amounts by district for TIF-supported borrowing and TIF increments:

TIF Borrowing

District	2027	2028	2029	2030	2031	2032
TID 48 Regent Street	\$ 12,600,000	\$ -	\$ -	\$ -	\$ 150,000	\$ 1,500,000
Total	\$ 12,600,000	\$ -	\$ -	\$ -	\$ 150,000	\$ 1,500,000

TIF Increment

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

If TIF is a requested funding source, is this request included in an approved TIF project plan?

Yes

Impact Fees

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project Information

Agency: Engineering - Major Streets

Project/Program: Regent Street

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

No
No
No
No
No

Is this project/program required to meet the Percent for Arts ordinance?

Yes

Percent for Art requirements detailed in MGO Section 4.30

Please provide additional information in the following section.

Project Information

Agency: Engineering - Major Streets

Project/Program: Regent Street

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

N/A

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

No

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

No

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

No

Does your project or program require purchasing implementation services or other one-time costs?

No

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
None	0

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

Yes

End of Proposal Form

Engineering - Other Projects's 2027 Capital Budget Request Summary

This summary provides an overview of the capital budget submitted by the agency. The full request packet includes the agency's transmittal memo and detailed budget proposals.

Request by Proposal

Engineering - Other Projects's 2027 capital budget request includes **5** proposals.

Table 1. List of all proposals by Project/ Program name, with the requested funding by year

Project/ Program Name	2027	2028	2029	2030	2031	2032
Aerial Photo / Orthophotos	\$0	\$84,000	\$0	\$154,000	\$0	\$88,200
Equipment and Vehicle Replacement	\$2,385,000	\$2,504,000	\$2,629,000	\$2,760,000	\$2,899,000	\$3,054,000
Median Fence Repairs	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
Warning Sirens	\$0	\$0	\$95,000	\$0	\$0	\$0
Waste Oil Collection Sites	\$0	\$10,000	\$121,250	\$0	\$0	\$0
Total	\$2,435,000	\$2,648,000	\$2,895,250	\$2,964,000	\$2,949,000	\$3,192,200

Request by Funding Source

2027 Request

Table 2. Total funding request by GO Borrowing and Other Sources, by year.

Funding Source	2027	2028	2029	2030	2031	2032
GO Borrowing	\$50,000	\$83,600	\$145,000	\$111,600	\$50,000	\$85,280
Other	\$2,385,000	\$2,564,400	\$2,750,250	\$2,852,400	\$2,899,000	\$3,106,920
Total	\$2,435,000	\$2,648,000	\$2,895,250	\$2,964,000	\$2,949,000	\$3,192,200

2026 Adopted CIP (Prior Year; PYA)

Table 3. Total funding approved in the 2026 CIP by GO Borrowing and Other Sources, by year. The table does not include 2032 as that was not in the 2026 CIP.

Funding Source	2027	2028	2029	2030	2031
GO Borrowing	\$50,000	\$83,600	\$145,000	\$111,600	\$50,000
Other	\$2,385,000	\$2,554,400	\$2,760,450	\$2,853,060	\$2,898,700
Total	\$2,435,000	\$2,638,000	\$2,905,450	\$2,964,660	\$2,948,700

2027 Request Compared to 2026 Adopted CIP (Prior Year; PYA)

Table 4. Difference between the 2027 request amount and the 2026 CIP by GO Borrowing and Other Sources, by year. It does not include 2032 as that was not in the 2026 CIP. Positive numbers indicate the agency requested an increase in funding, negative numbers indicate a requested decrease in funding.

Funding Source	2027	2028	2029	2030	2031
GO Borrowing	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$10,000	\$-10,200	\$-660	\$300
Total	\$0	\$10,000	\$-10,200	\$-660	\$300

Figure 1. Clustered bar graph comparing the 2026 Adopted CIP and 2027 Request, by all funds, by year.

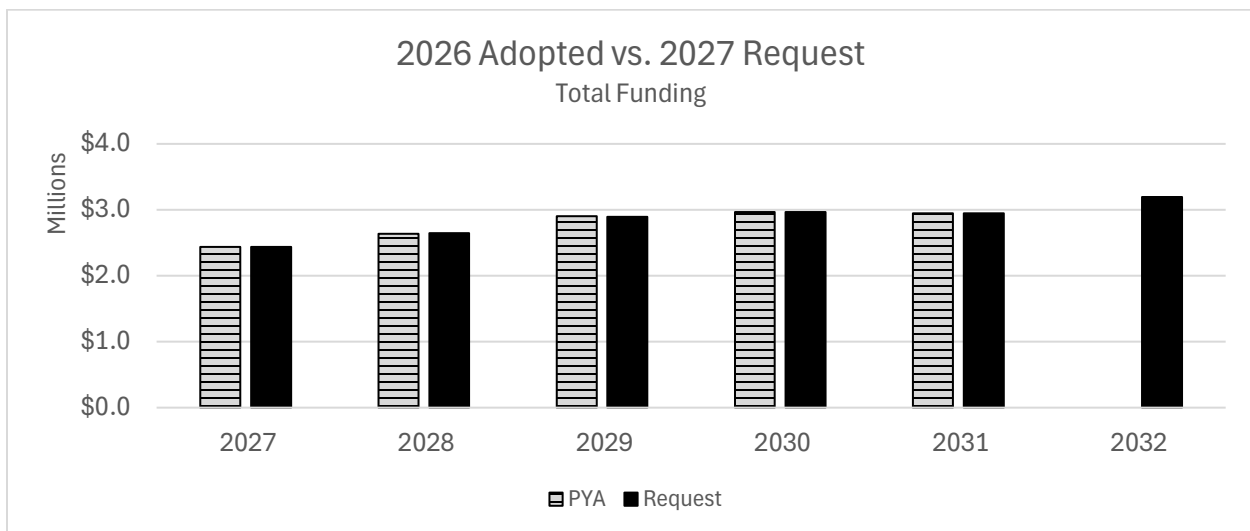
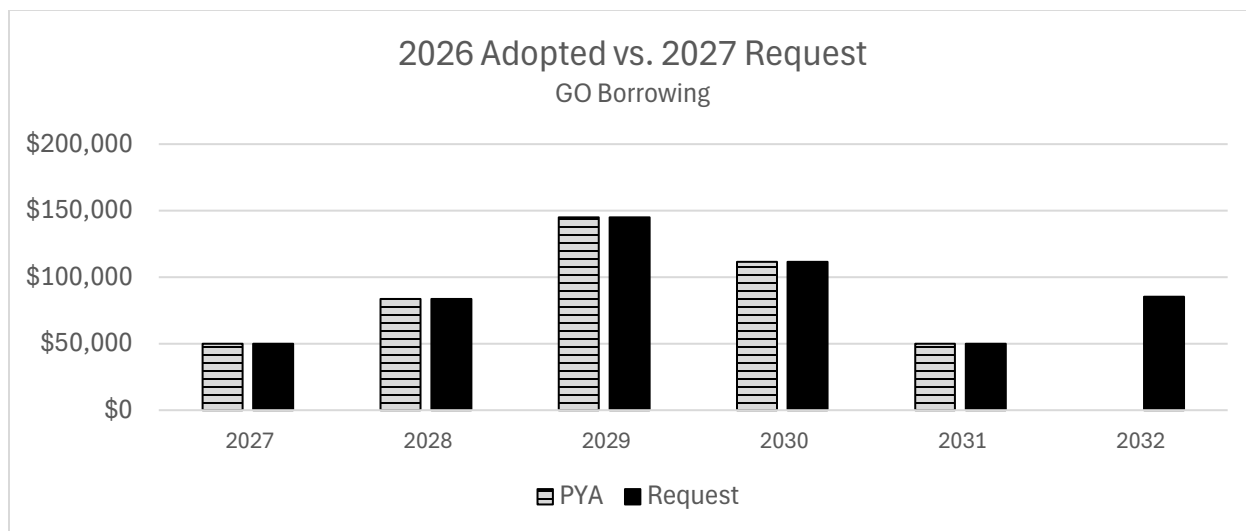


Figure 2. Clustered bar graph comparing the 2026 Adopted CIP and 2027 Request, by GO Borrowing, by year.



Description of Major Changes

This section lists all projects and programs submitted by the agency with a brief summary of major changes between the 2026 Adopted CIP and the 2027 CIP Request.

Aerial Photo / Orthophotos

- No major changes compared to 2026 Adopted CIP.

Equipment and Vehicle Replacement

- No major changes compared to 2026 Adopted CIP.

Median Fence Repairs

- No major changes compared to 2026 Adopted CIP.

Warning Sirens

- No major changes compared to 2026 Adopted CIP.

Waste Oil Collection Sites

- \$10,000 in Reserved Applied funding was moved forward from 2029 to 2028 for the design of the new recycling location at the Far West Public Works Facility.



Department of Public Works
Engineering Division
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Principal Architect
Amy Loewenstein Scanlon, AIA

Principal Engineer 2
Janet Schmidt, P.E.

Principal Engineer 1
Kyle Frank, P.E.
Mark D. Moder, P.E.
Fadi El Musa Gonzalez, P.E.
Andrew J. Zwieg, P.E.

Financial Manager
Steven B. Danner-Rivers

Engineering – Other, Capital Budget Transmittal Memo

TO: Finance Director & Mayor
FROM: James M. Wolfe, P.E. City Engineer
DATE: April 17, 2026

The Engineering-Other budget funds projects that don't fit solely within the Engineering Division's five major budgets: Facilities Management, Major Streets, Bicycle & Pedestrian, Stormwater Utility and Sewer Utility. The Sewer and Stormwater utilities do fund major parts of specific items within the Engineering-Other budget.

Summary of Changes from 2026 Capital Improvement Plan

- A very minor change was made to the Oil Recycling budget, moving \$10,000 in funding into 2028 to allow design to begin for the 2029 construction of a new recycling location at the Far West Public Works Facility. There is no change in total funding proposed.

Prioritized List of Capital Requests

1. Equipment and Vehicle Replacement (#10576) program is our first priority. Reliable equipment operation, maintenance and replacement is essential to our core services to provide efficient and effective infrastructure maintenance. This includes funds for equipment and vehicles to maintain stormwater and sanitary infrastructure, as well as a portion of the city's bike path and street infrastructure. The Equipment and Vehicle Replacement program funds necessary scheduled replacements, reducing unplanned emergency repairs. It aligns with citywide priorities for Effective Government to have efficient and reliable public utilities, facilities and services that support all residents. Purchases under this program have been identified and are ready for replacement in 2027.
2. Median Fence Repairs (#11082) program is our 2nd priority. The City of Madison has not had any necessary fence repairs in 2025 or to date in 2026, as a result we do have carry-over

authority. Note, a single large event/accident involving median fence can expend funds quickly as all the fences are custom orders for replacement panels. Funding under this program advances citywide priorities under Culture and Character. This program funds the unique architectural and urban designed fences to provide human-scaled design along urban corridors on Northport Drive, East Washington Avenue and other locations within the City.

3. Warning Sirens (#11495) has no budget request in 2027.
4. Waste Oil Collection Sites (#11494) has no budget request in 2027.
5. Aerial Photo/Orthophotos/Contours (#11846) has no budget request in 2027.

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Engineering - Other Projects	New or Existing Project	Existing
Proposal Name	Aerial Photo / Orthophotos	Project Type	Program
Project Number	11846	2027 Project Number	N/A

Project Description

This program is for updating the City's GIS base mapping with the aerial photography, contours and impervious area shapes of existing City lands and adjacent areas where the City may expand. The goal of the program is to provide data and imagery to inform City operations, planning and stormwater modeling efforts and requirements. This project completes aerial photography and aerial photos and impervious area identification combined with digital topographic information on an alternating biennial cycle.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ -	\$ 84,000	\$ -	\$ 154,000	\$ -	\$ -
2027 CIP Total	\$ -	\$ 84,000	\$ -	\$ 154,000	\$ -	\$ 88,200
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 88,200

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ -	\$ 33,600	\$ -	\$ 61,600	\$ -	\$ 35,280
Reserves Applied (Stormwater)	\$ -	\$ 16,800	\$ -	\$ 30,800	\$ -	\$ 17,640
Reserves Applied (Sewer)	\$ -	\$ 16,800	\$ -	\$ 30,800	\$ -	\$ 17,640
Reserves Applied (Water)	\$ -	\$ 16,800	\$ -	\$ 30,800	\$ -	\$ 17,640
Total	\$ -	\$ 84,000	\$ -	\$ 154,000	\$ -	\$ 88,200

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Other	\$ -	\$ 84,000	\$ -	\$ 154,000	\$ -	\$ 88,200
Total	\$ -	\$ 84,000	\$ -	\$ 154,000	\$ -	\$ 88,200

Explain any changes from the 2026 CIP in the proposed funding for this project/program

N/A

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Engineering - Other Projects

Project/Program: Aerial Photo / Orthophotos

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

- Facilities or land maintenance?
- Software or software licenses?
- Vehicle setup or maintenance costs?
- External management or consulting contracts?
- Additional FTE positions for ongoing operations of this project/program?

No
No
No
No
No

Is this project/program required to meet the Percent for Arts ordinance?

No

Percent for Art requirements detailed in MGO Section 4.30

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Engineering - Other Projects	New or Existing Project	Existing
Proposal Name	Equipment and Vehicle Replacement	Project Type	Program
Project Number	10576	2027 Project Number	16328

Project Description

This program is for the purchase of vehicles and equipment utilized by the Landfill, Sewer, and Stormwater Utilities. The goal of this program is to provide the necessary transportation and equipment resources for the services provided by these agencies. Vehicles funded include those to support construction and sewer cleaning, with an emphasis on purchase of electric vehicles.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 2,385,000	\$ 2,504,000	\$ 2,629,200	\$ 2,760,660	\$ 2,898,700	\$ -
2027 CIP Total	\$ 2,385,000	\$ 2,504,000	\$ 2,629,000	\$ 2,760,000	\$ 2,899,000	\$ 3,054,000
Difference '27 vs. '26	\$ -	\$ -	\$ (200)	\$ (660)	\$ 300	\$ 3,054,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Reserves Applied	\$ 119,200	\$ 125,200	\$ 131,400	\$ 138,000	\$ 144,900	\$ 152,700
Reserves Applied (Stormwater)	\$ 834,800	\$ 876,400	\$ 920,200	\$ 966,000	\$ 1,014,700	\$ 1,068,900
Reserves Applied (Sewer)	\$ 1,431,000	\$ 1,502,400	\$ 1,577,400	\$ 1,656,000	\$ 1,739,400	\$ 1,832,400
Total	\$ 2,385,000	\$ 2,504,000	\$ 2,629,000	\$ 2,760,000	\$ 2,899,000	\$ 3,054,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Machinery and Equipment	\$ 2,385,000	\$ 2,504,000	\$ 2,629,000	\$ 2,760,000	\$ 2,899,000	\$ 3,054,000
Total	\$ 2,385,000	\$ 2,504,000	\$ 2,629,000	\$ 2,760,000	\$ 2,899,000	\$ 3,054,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

Rounded CIP years 2029-2031 to \$1000

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Engineering - Other Projects

Project/Program: Equipment and Vehicle Replacement

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	No

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

Software or software licenses?	No

Vehicle setup or maintenance costs?	Yes

External management or consulting contracts?	No

Additional FTE positions for ongoing operations of this project/program?	No

No

No

Yes

No

No

Is this project/program required to meet the Percent for Arts ordinance? No

Percent for Art requirements detailed in MGO Section 4.30

No

Please provide additional information in the following section.

Project Information

Agency: Engineering - Other Projects

Project/Program: Equipment and Vehicle Replacement

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

Does your project or program require purchasing implementation services or other one-time costs?

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
This fund is for replacement equipment that is already being maintained by the City of Madison in some manner. The new equipment will not require any additional services beyond those currently being provided.	no additional costs

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Engineering - Other Projects	New or Existing Project	Existing
Proposal Name	Median Fence Repairs	Project Type	Program
Project Number	11082	2027 Project Number	16329

Project Description

This program is for the operational maintenance and repair of median fences that exist throughout the City. These fences continue to be installed with new street reconstruction projects to limit unsafe pedestrian movements. Fences in median areas are at high risk for damage from both snow loads and as a result of motor vehicle accidents and require frequent repair. When damage is associated with a motor vehicle accident, efforts are made to recover costs from the operators involved in the accident in cooperation with Risk Management.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ -
2027 CIP Total	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
Total	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Land Improvements	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
Total	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

N/A

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Engineering - Other Projects

Project/Program: Median Fence Repairs

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

- Facilities or land maintenance?
- Software or software licenses?
- Vehicle setup or maintenance costs?
- External management or consulting contracts?
- Additional FTE positions for ongoing operations of this project/program?

No
No
No
No
No

Is this project/program required to meet the Percent for Arts ordinance?

No

Percent for Art requirements detailed in MGO Section 4.30

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Engineering - Other Projects	New or Existing Project	Existing
Proposal Name	Warning Sirens	Project Type	Program
Project Number	11495	2027 Project Number	N/A

Project Description

This program is for upgrades and expansions to the City's emergency warning siren network. The goal of this program is to maintain the alert system provided by the network of warning sirens. Funding is for adding sirens to support the growing City's needs.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ -	\$ -	\$ 95,000	\$ -	\$ -	\$ -
2027 CIP Total	\$ -	\$ -	\$ 95,000	\$ -	\$ -	\$ -
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ -	\$ -	\$ 95,000	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ 95,000	\$ -	\$ -	\$ -

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Machinery and Equipment	\$ -	\$ -	\$ 95,000	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ 95,000	\$ -	\$ -	\$ -

Explain any changes from the 2026 CIP in the proposed funding for this project/program

N/A

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Engineering - Other Projects

Project/Program: Warning Sirens

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

- Facilities or land maintenance?
- Software or software licenses?
- Vehicle setup or maintenance costs?
- External management or consulting contracts?
- Additional FTE positions for ongoing operations of this project/program?

No
No
No
No
No

Is this project/program required to meet the Percent for Arts ordinance?

No

Percent for Art requirements detailed in MGO Section 4.30

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Engineering - Other Projects	New or Existing Project	Existing
Proposal Name	Waste Oil Collection Sites	Project Type	Program
Project Number	11494	2027 Project Number	N/A

Project Description

This program is for upgrading/replacing the City's three (3) Waste Oil collection sites and construction of a fourth as required by State Statue 287.15(3)(a)2 based on population size. The goal of this program is to provide residents a safe, convenient and free location to dispose of waste oil. Further, the City's operational goal is to maintain compliance with Wisconsin Department of Natural Resources standards and isolate any illicit dumping of waste oil containing polychlorinated biphenyls (PCBs). A new site is being planned for 2029 at the South Point Road Public Works facility.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ -	\$ -	\$ 131,250	\$ -	\$ -	\$ -
2027 CIP Total	\$ -	\$ 10,000	\$ 121,250	\$ -	\$ -	\$ -
Difference '27 vs. '26	\$ -	\$ 10,000	\$ (10,000)	\$ -	\$ -	\$ -

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Reserves Applied (Stormwater)	\$ -	\$ 5,000	\$ 60,625	\$ -	\$ -	\$ -
Reserves Applied (Sewer)	\$ -	\$ 5,000	\$ 60,625	\$ -	\$ -	\$ -
Total	\$ -	\$ 10,000	\$ 121,250	\$ -	\$ -	\$ -

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Building	\$ -	\$ 10,000	\$ 121,250	\$ -	\$ -	\$ -
Total	\$ -	\$ 10,000	\$ 121,250	\$ -	\$ -	\$ -

Explain any changes from the 2026 CIP in the proposed funding for this project/program

10,000 was moved into 2028 to allow for design to begin for construction of the oil collection location in 2029, in coordination with the new Public Works facility at South Point.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Engineering - Other Projects

Project/Program: Waste Oil Collection Sites

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

- Facilities or land maintenance?
- Software or software licenses?
- Vehicle setup or maintenance costs?
- External management or consulting contracts?
- Additional FTE positions for ongoing operations of this project/program?

Yes
No
No
No
No

Is this project/program required to meet the Percent for Arts ordinance?

No

Percent for Art requirements detailed in MGO Section 4.30

Please provide additional information in the following section.

Project Information

Agency: Engineering - Other Projects

Project/Program: Waste Oil Collection Sites

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

Does your project or program require purchasing implementation services or other one-time costs?

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
The City operates three oil collection sites. These sites primarily serve the Central and East Sides.	no incremental costs
For 2029, we expect the need to serve Westside residents. We expect that the costs of operating this	
will largely be incremental in that existing staff will incorporate this additional site into their existing	
workload. Costs to recycle the oil will be added to our contract, the incremental cost will be minimal.	

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

End of Proposal Form

Fleet Service's 2027 Capital Budget Request Summary

This summary provides an overview of the capital budget submitted by the agency. The full request packet includes the agency's transmittal memo and detailed budget proposals.

Request by Proposal

Fleet Service's 2027 capital budget request includes **5** proposals.

Table 1. List of all proposals by Project/ Program name, with the requested funding by year

Project/ Program Name	2027	2028	2029	2030	2031	2032
Fire Apparatus / Rescue Veh	\$4,220,000	\$2,300,000	\$3,000,000	\$3,150,000	\$3,610,000	\$3,790,500
Fleet Equipment Replacement	\$13,290,000	\$13,263,750	\$13,279,437	\$13,975,909	\$14,707,204	\$15,442,564
Fuel Infrastructure Upgrades	\$652,660	\$555,630	\$618,910	\$0	\$0	\$0
Low and No Carbon Heavy Trucks and Infrastructure	\$150,000	\$150,000	\$150,000	\$160,000	\$170,000	\$175,000
Police Vehicle Upfitting	\$500,000	\$635,000	\$685,000	\$740,000	\$615,000	\$665,000
Total	\$18,812,660	\$16,904,380	\$17,733,347	\$18,025,909	\$19,102,204	\$20,073,064

Request by Funding Source

2027 Request

Table 2. Total funding request by GO Borrowing and Other Sources, by year.

Funding Source	2027	2028	2029	2030	2031	2032
GO Borrowing	\$18,812,660	\$16,904,380	\$17,733,347	\$18,025,909	\$19,102,204	\$20,073,064
Other	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$18,812,660	\$16,904,380	\$17,733,347	\$18,025,909	\$19,102,204	\$20,073,064

2026 Adopted CIP (Prior Year; PYA)

Table 3. Total funding approved in the 2026 CIP by GO Borrowing and Other Sources, by year. The table does not include 2032 as that was not in the 2026 CIP.

Funding Source	2027	2028	2029	2030	2031
GO Borrowing	\$18,187,660	\$16,115,630	\$16,799,910	\$17,111,800	\$18,302,390
Other	\$0	\$0	\$0	\$0	\$0
Total	\$18,187,660	\$16,115,630	\$16,799,910	\$17,111,800	\$18,302,390

2027 Request Compared to 2026 Adopted CIP (Prior Year; PYA)

Table 4. Difference between the 2027 request amount and the 2026 CIP by GO Borrowing and Other Sources, by year. It does not include 2032 as that was not in the 2026 CIP. Positive numbers indicate the agency requested an increase in funding, negative numbers indicate a requested decrease in funding.

Funding Source	2027	2028	2029	2030	2031
GO Borrowing	\$625,000	\$788,750	\$933,437	\$914,109	\$799,814
Other	\$0	\$0	\$0	\$0	\$0
Total	\$625,000	\$788,750	\$933,437	\$914,109	\$799,814

Figure 1. Clustered bar graph comparing the 2026 Adopted CIP and 2027 Request, by all funds, by year.

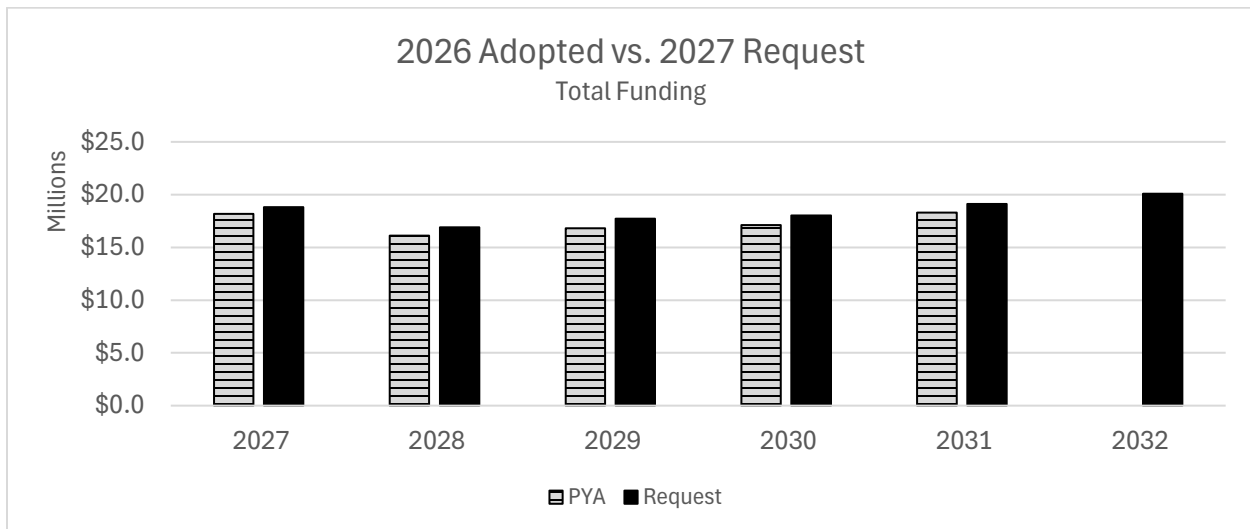
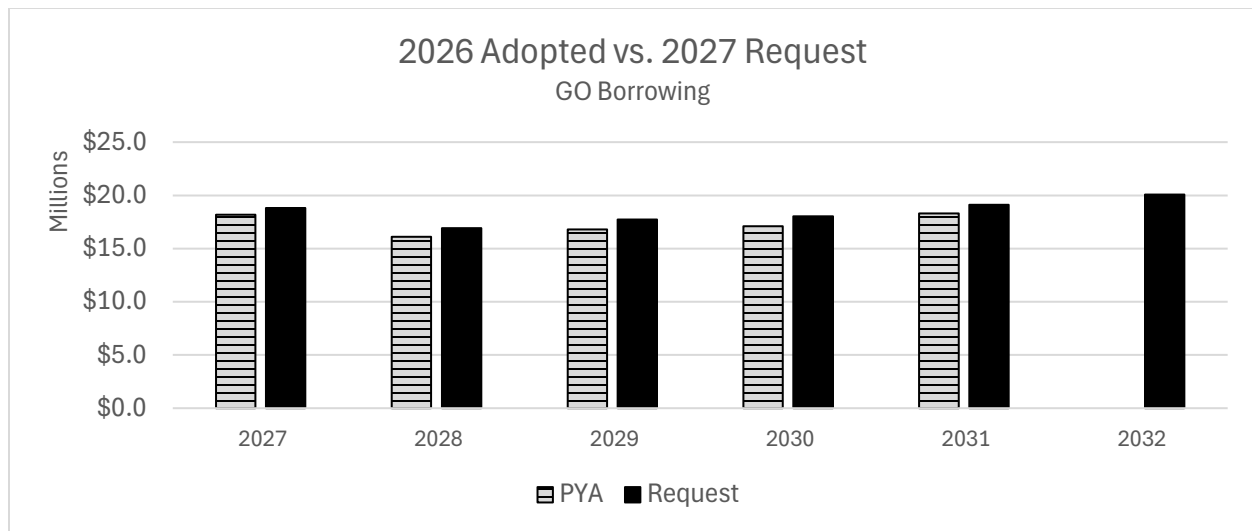


Figure 2. Clustered bar graph comparing the 2026 Adopted CIP and 2027 Request, by GO Borrowing, by year.



Description of Major Changes

This section lists all projects and programs submitted by the agency with a brief summary of major changes between the 2026 Adopted CIP and the 2027 CIP Request.

Fire Apparatus / Rescue Veh

- No major changes compared to 2026 Adopted CIP.

Fleet Equipment Replacement

- Program budget increased by \$2.1 million in Non-General Fund GO Borrowing from 2027-2031 due to increased vehicle prices. This reflects a 3.1% increase.

Fuel Infrastructure Upgrades

- Project budget increased by \$95,000 in Non-General Fund GO Borrowing from 2028-2029 to reflect revised estimates. This reflects a 5.5% increase.

Low and No Carbon Heavy Trucks and Infrastructure

- Program budget decreased by \$1.3 million in Non-General Fund GO Borrowing from 2027-2031 due to a revised vehicle delivery schedule to match current low and no carbon asset availability. This reflects a 62.2% decrease.

Police Vehicle Upfitting

- New program. Request includes \$3.8 million in Non-General Fund GO Borrowing from 2027-2032. See proposal for additional information.

[Return to Table of Contents](#)

- Program is a collaborative effort between Fleet Service, the Madison Police Department, and Traffic Engineering to get police assets ready for service. This program seeks to roll equipment purchased and inventory management for replacement police vehicles into the Fleet Service Division and aligns with the City's capitalization policy for assets. If adopted, it is anticipated that the MPD could reduce approximately \$105,000 in equipment supplies cost in their operating budget.



Department of Public Works

Fleet Service Division

Rachel Darken, Superintendent

4151 Nakoosa Trail

Madison, WI 53714

Phone: (608) 246-4540

cityofmadison.com/fleet-service

Fleet Service Division Capital Budget Transmittal Memo

TO: Finance Director & Mayor

FROM: Rachel Darken, Superintendent

DATE: Friday, April 17, 2026

Summary of Changes from 2026 Capital Improvement Plan

- **No Change:** In the Fire Apparatus and Rescue Vehicle Replacement Program, we have no changes from the 2026 Capital Improvement Plan (CIP) aside from the allowable 5% increase in the final year of the CIP.
- **Budget Neutral Changes or Reductions:** We are proposing a reduction in the Low and No Carbon Heavy Trucks and Infrastructure Program amounting to \$1,106,000 over the course of the CIP. Following a heavy push from 2020 – 2025 to electrify a large portion of the fleet, we are adjusting the funding request to support continued electrification at a realistic scale. Our proposed CIP accounts for the vehicles due for replacement each year that are most suitable for electric or hybrid-electric upgrades.
- **Increases or New Projects:** In our remaining programs, we are proposing modest increases, along with a new program, detailed below. The proposed increases are necessary due to rising vehicle prices and inflationary costs and allow Fleet Service to continue to provide a reliable fleet of equipment for City agencies to perform critical services.
 - **Fleet Equipment Replacement Program:** In 2027, new emissions regulations from the EPA will go into effect, and equipment manufacturers are estimating truck chassis costs will increase by \$15,000 a vehicle. This is on top of continued rising vehicle prices at rates higher than inflation. Over the last four years, the price of our heavy-duty equipment acquisitions has risen almost 30%, and medium-duty equipment prices have risen by 15%. As a result, we are proposing a baseline increase to our CIP to support rising costs and the new emissions technology. A major portion of this increase is covered by the reduction in the Low and No Carbon Heavy Trucks and Infrastructure Program.
 - **Fuel Infrastructure Upgrade Project:** Planning is underway to begin a portion of the fuel site infrastructure upgrade work in 2026. We are acquiring updated quotes and estimates as we dial in the work schedule for the remaining sites, and are proposing an increase to this project of \$10,000 in 2028 and \$85,000 in 2029 to cover estimated costs. The project timeline was adjusted slightly to ensure the work at South Point and Badger Road are phased around planned construction projects at each site, and to provide the greatest fuel availability possible across the city while a fuel site is under renovation.

- Police Vehicle Upfitting Program: We are proposing a new program in the 2027 Capital Improvement Plan to better support the upfitting process for replacement marked police squads going into service. This program streamlines the work of three separate agencies and creates efficiencies. Currently, this complex process requires three separate inventories of equipment managed by different agencies, causing delays when purchasing processes and budgets are not aligned, or when miscommunication occurs regarding inventory levels at any given location. Fleet Service is uniquely prepared to take on a centralized inventory at our main facility where the upfitting work is performed, using our current inventory management and parts ordering system to maintain and control adequate inventory and deliver parts to technicians when they are needed. In addition, this program moves the police vehicle upfitting costs into the capital budget, which aligns with how other agencies' equipment purchases are handled. By streamlining the upfitting program, Fleet Service can ensure that these vehicles are not delayed from going into service. In turn, Police Department personnel are issued the necessary vehicles to provide critical policing and community engagement services across the city.

Prioritized List of Capital Requests

We considered how each program supports core community services, meets our agency's goals, reduces future operational expenses, and furthers the City's sustainability goals when we prioritized our 2027 capital proposals. A reduction in our equipment replacement programs would lead to higher operating costs in maintenance and repair, and impede service delivery to Madison residents. In addition, our fueling infrastructure is critical to maintain ongoing services. Taking these factors into consideration, we would prioritize our funding requests in the following order:

1. Fleet Equipment and Replacement Program, Munis Project #16251
2. Fire Apparatus and Rescue Vehicle Replacement Program, Munis Project #16250
3. Fuel Infrastructure Upgrade Project, Munis Project #15775
4. Police Vehicle Upfitting Project, Munis Project #16275
5. Low and No Carbon Heavy Trucks and Infrastructure Program, Munis Project #16252

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Fleet Service	New or Existing Project	Existing
Proposal Name	Fire Apparatus / Rescue Veh	Project Type	Program
Project Number	12504	2027 Project Number	16250

Project Description

This program is for purchasing fire apparatus and rescue vehicles. The goal of the program is to maintain a high quality fleet of fire apparatus and emergency vehicles. Program success is measured by analyzing daily availability rates of the fire fleet.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 4,220,000	\$ 2,300,000	\$ 3,000,000	\$ 3,150,000	\$ 3,610,000	\$ -
2027 CIP Total	\$ 4,220,000	\$ 2,300,000	\$ 3,000,000	\$ 3,150,000	\$ 3,610,000	\$ 3,790,500
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,790,500

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - Non-GF GO	\$ 4,220,000	\$ 2,300,000	\$ 3,000,000	\$ 3,150,000	\$ 3,610,000	\$ 3,790,500
Total	\$ 4,220,000	\$ 2,300,000	\$ 3,000,000	\$ 3,150,000	\$ 3,610,000	\$ 3,790,500

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Machinery and Equipment	\$ 4,220,000	\$ 2,300,000	\$ 3,000,000	\$ 3,150,000	\$ 3,610,000	\$ 3,790,500
Total	\$ 4,220,000	\$ 2,300,000	\$ 3,000,000	\$ 3,150,000	\$ 3,610,000	\$ 3,790,500

Explain any changes from the 2026 CIP in the proposed funding for this project/program

Requesting the allowed 5% increase to this program in 2032.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Fleet Service

Project/Program: Fire Apparatus / Rescue Veh

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	Yes

Yes

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance? No

☐ No

Percent for Art requirements detailed in MGO Section 4.30

Please provide additional information in the following section.

Project Information

Agency: Fleet Service

Project/Program: Fire Apparatus / Rescue Veh

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

Does your project or program require purchasing implementation services or other one-time costs?

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
Ongoing interdepartmental charges to cover the Fleet rate, including depreciation, maintenance, repair, and fuel.	

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Fleet Service	New or Existing Project	Existing
Proposal Name	Fleet Equipment Replacement	Project Type	Program
Project Number	17060	2027 Project Number	16251

Project Description

This program funds the replacement of the City's general fleet. The program's goal is to replace vehicles in accordance with the master replacement schedule ensuring City staff have access to safe, reliable vehicles when providing their services.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 12,915,000	\$ 12,870,000	\$ 12,866,000	\$ 13,541,800	\$ 14,251,390	\$ -
2027 CIP Total	\$ 13,290,000	\$ 13,263,750	\$ 13,279,437	\$ 13,975,909	\$ 14,707,204	\$ 15,442,564
Difference '27 vs. '26	\$ 375,000	\$ 393,750	\$ 413,437	\$ 434,109	\$ 455,814	\$ 15,442,564

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - Non-GF GO	\$ 13,290,000	\$ 13,263,750	\$ 13,279,437	\$ 13,975,909	\$ 14,707,204	\$ 15,442,564
Total	\$ 13,290,000	\$ 13,263,750	\$ 13,279,437	\$ 13,975,909	\$ 14,707,204	\$ 15,442,564

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Machinery and Equipment	\$ 13,290,000	\$ 13,263,750	\$ 13,279,437	\$ 13,975,909	\$ 14,707,204	\$ 15,442,564
Total	\$ 13,290,000	\$ 13,263,750	\$ 13,279,437	\$ 13,975,909	\$ 14,707,204	\$ 15,442,564

Explain any changes from the 2026 CIP in the proposed funding for this project/program

Proposed increase due to new emissions regulations and higher than inflation price increases.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Fleet Service

Project/Program: Fleet Equipment Replacement

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

Year	Phase/Project Name	Cost	Location	Alder District
2027	Police squads, detective cars, and vans	\$ 1,750,000		
2027	Streets automated refuse trucks	\$ 2,400,000		
2027	Streets & Parks rear loader refuse trucks	\$ 1,200,000		
2027	Streets plow trucks	\$ 2,345,000		
2027	Streets wheel loader	\$ 350,000		
2027	Streets & Parks toolcats	\$ 510,000		
2027	TE paint truck	\$ 500,000		
2027	Streets & Parks tractors	\$ 715,000		
2027	Streets & Forestry trucks	\$ 1,065,000		
2027	Golf mowers	\$ 320,000		
2027	Parking vehicles	\$ 155,000		
2027	Miscellaneous replacement vehicles	\$ 1,980,000		
2028	Police squads, detective cars, and vans	\$ 1,750,000		
2028	Streets automated refuse trucks	\$ 2,700,000		
2028	Streets rear loader refuse trucks	\$ 650,000		
2028	Streets plow trucks	\$ 2,950,000		
2028	Streets wheel loader	\$ 400,000		
2028	Golf mowers	\$ 350,000		
2028	Streets grapple trucks	\$ 1,200,000		
2028	Streets & Parks tractors	\$ 800,000		
2028	Streets & Parks toolcats	\$ 500,000		
2028	Parking vehicles	\$ 170,000		
2028	Miscellaneous replacement vehicles	\$ 1,793,750		
2029	Miscellaneous replacement vehicles	\$ 13,279,437		
2030	Miscellaneous replacement vehicles	\$ 13,975,909		
2031	Miscellaneous replacement vehicles	\$ 14,707,204		
2032	Miscellaneous replacement vehicles	\$ 15,442,564		

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?

No

Software or software licenses?

No

Vehicle setup or maintenance costs?

Yes

External management or consulting contracts?

No

Additional FTE positions for ongoing operations of this project/program?

No

Is this project/program required to meet the Percent for Arts ordinance?

No

[Percent for Art requirements detailed in MGO Section 4.30](#)

Please provide additional information in the following section.

Project Information

Agency: Fleet Service

Project/Program: Fleet Equipment Replacement

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

Does your project or program require purchasing implementation services or other one-time costs?

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
Ongoing interdepartmental charges to cover the Fleet rate, including depreciation, maintenance, repair, and fuel.	

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

End of Proposal Form

2027 Capital Improvement Plan

Project Budget Proposal

Identifying Information

Agency	Fleet Service	New or Existing Project	Existing
Proposal Name	Fuel Infrastructure Upgrades	Project Type	Project
Project Number	15775		

Project Description

Equipment currently installed at the large City-owned fuel sites serving the majority of City agencies is aging or out of date, resulting in increased maintenance costs and overall downtime. This project will replace and upgrade aging fuel equipment at five locations: Sycamore, Badger, Olin, First Street, and Fire Station 7. Equipment to be replaced may include underground storage tanks, submersible pumps, tank monitoring systems, leak detection equipment, dispensers, and fuel system terminals, depending on the status of the equipment at each individual site. In addition, this project will install the remaining fuel dispensing equipment required to make the fuel site at South Point fully operational, as well as diesel exhaust fluid storage tanks and dispensing equipment at South Point, Badger, and Sycamore.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 652,660	\$ 545,630	\$ 533,910	\$ -	\$ -	\$ -
2027 CIP Total	\$ 652,660	\$ 555,630	\$ 618,910	\$ -	\$ -	\$ -
Difference '27 vs. '26	\$ -	\$ 10,000	\$ 85,000	\$ -	\$ -	\$ -

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - Non-GF GO	\$ 652,660	\$ 555,630	\$ 618,910	\$ -	\$ -	\$ -
Total	\$ 652,660	\$ 555,630	\$ 618,910	\$ -	\$ -	\$ -

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Other	\$ 652,660	\$ 555,630	\$ 618,910	\$ -	\$ -	\$ -
Total	\$ 652,660	\$ 555,630	\$ 618,910	\$ -	\$ -	\$ -

Explain any changes from the 2026 CIP in the proposed funding for this project/program

The requested increase reflects anticipated costs for the work performed, based on up to date estimates.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Fleet Service

Project/Program: Fuel Infrastructure Upgrades

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	Yes

Yes

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance? No

No

[Percent for Art requirements detailed in MGO Section 4.30](#)

Please provide additional information in the following section.

Project Information

Agency: Fleet Service

Project/Program: Fuel Infrastructure Upgrades

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

Does your project or program require purchasing implementation services or other one-time costs?

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Fleet Service	New or Existing Project	Existing
Proposal Name	Low and No Carbon Heavy Trucks and Infrastructure	Project Type	Program
Project Number	13625	2027 Project Number	16252

Project Description

This program funds the incremental costs associated with replacing petroleum-powered vehicles and equipment with electric, hybrid-electric, or alternative fuel vehicles. These vehicles often have a higher initial cost to purchase while carrying a lower cost to maintain and fuel. These funds are necessary to meet the City's goals of reducing emissions.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 400,000	\$ 400,000	\$ 400,000	\$ 420,000	\$ 441,000	\$ -
2027 CIP Total	\$ 150,000	\$ 150,000	\$ 150,000	\$ 160,000	\$ 170,000	\$ 175,000
Difference '27 vs. '26	\$ (250,000)	\$ (250,000)	\$ (250,000)	\$ (260,000)	\$ (271,000)	\$ 175,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - Non-GF GO	\$ 150,000	\$ 150,000	\$ 150,000	\$ 160,000	\$ 170,000	\$ 175,000
Total	\$ 150,000	\$ 150,000	\$ 150,000	\$ 160,000	\$ 170,000	\$ 175,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Machinery and Equipment	\$ 150,000	\$ 150,000	\$ 150,000	\$ 160,000	\$ 170,000	\$ 175,000
Total	\$ 150,000	\$ 150,000	\$ 150,000	\$ 160,000	\$ 170,000	\$ 175,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

This change aligns the program's funding with what we can realistically deliver each year, based on vehicles scheduled for replacement, while continuing to advance the city's transition to cleaner vehicles.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Fleet Service

Project/Program: Low and No Carbon Heavy Trucks and Infrastructure

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	Yes

Yes

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance? No

☐ No

Percent for Art requirements detailed in MGO Section 4.30

Please provide additional information in the following section.

Project Information

Agency: Fleet Service

Project/Program: Low and No Carbon Heavy Trucks and Infrastructure

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

Does your project or program require purchasing implementation services or other one-time costs?

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
Ongoing interdepartmental billing to cover the Fleet rate, including depreciation, maintenance, and repair.	

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Fleet Service	New or Existing Project	New
Proposal Name	Police Vehicle Upfitting	Project Type	Program
Project Number	16264	2027 Project Number	16275

Project Description

This program groups equipment that is purchased and installed on replacement police vehicles, capitalizing costs that were previously covered in operating budgets, and creating efficiencies benefiting three separate agencies. Fleet Service, Police, and Traffic Engineering all play a role in the upfitting process required to put police vehicles into service, and currently maintain separate inventories of equipment that is installed throughout the vehicle upfitting process. This program proposes to roll the equipment purchasing and inventory management for replacement marked police squads into the Fleet Service Division, which will streamline the upfitting process. We expect this program to grow over time to include the equipment installed on other types of police vehicle set-ups, such as unmarked squads and detective vehicles.

Alignment with Strategic Plans and Citywide Priorities

Identify the Citywide Element and Strategy from the Imagine Madison Comprehensive Plan that is most relevant to your proposal.

Citywide Element	Effective Government
Strategy	Does not meet a strategy.

Is this project related to a city agenda or strategic plan other than Imagine Madison (e.g. Climate Forward, Housing Forward, Metro Forward, Vision Zero)?

No

Does this project/program improve the city's climate resilience or sustainability by addressing climate change impacts, reducing greenhouse gas (GHG) emissions, improving energy efficiency, or other benefit?

No

Does this project/program create operational efficiencies or cost savings? For example, by reducing staff travel time, reducing utility expenses, or other operational change?

Yes

Describe how this proposal advances the selected Imagine Madison Element. In addition, if you answered "Yes" to any of the three questions above, describe how the proposal advances these other citywide priorities.

The proposed program streamlines the work of three separate agencies and creates efficiencies in the marked police vehicle upfitting process. Currently, this complex process requires three separate inventories of equipment managed by different agencies, causing delays when purchasing processes and budgets are not aligned, or when miscommunication occurs regarding inventory levels at any given location. Fleet Service is uniquely prepared to take on a centralized inventory at our main facility where the upfitting work is performed, using our current inventory management and parts ordering system to maintain and control adequate inventory and deliver parts to technicians when they are needed. In addition, this program moves the police vehicle upfitting costs into the capital budget, which aligns with how other agencies' equipment purchases are handled.

Describe how this proposal considers equity and quality of life for residents. (For example, does this project address specific inequities, is it based on equity-related data/ prioritization, or is it from a Neighborhood Resource Team (NRT) recommendation?)

This program improves an internal process that puts replacement police vehicles into service. By streamlining the upfitting program, Fleet Service is able to ensure that these vehicles are not delayed from going into service. In turn, Police Department personnel are issued the necessary vehicles to provide critical policing and community engagement services across the city.

Project Information

Agency: Fleet Service

Project/Program: Police Vehicle Upfitting

Budget Information

Agencies may submit requests for new projects under the following circumstances: 1) Project is primarily funded by non-general obligation borrowing funding sources, 2) the project meets an emergency need not anticipated in 2026, 3) the project is currently on the Horizon List and is ready to be advanced, or 4) the project is planned for the last year of the CIP (2032).

What "New Project" criteria does your proposal meet? Select "Yes" for all that apply.

1) Primarily funded by non- GO sources

No

2) Meets emergency need

Yes

3) Currently on horizon list

No

4) Proposed for last year of CIP

No

Describe how the proposal meets the criteria above. Why is this project needed in the 2027 CIP?

This proposal results from a months-long endeavor between Fleet, Police, and Traffic Engineering to jointly identify and pursue efficiencies in our shared upfitting process. We began this improvement process in December 2025 following a study conducted by Human Resources earlier that year. Our teams identified the disjointed equipment purchasing and scattered inventories as a major pain point that can drastically delay the time it takes for a replacement squad car to go into service. This program will alleviate the delays in our processes caused by having to communicate inventory levels between agencies, request additional equipment, and shuttle equipment between multiple locations. In addition, this proposed program reflects the true cost of equipment going into these vehicles, which takes the burden off strained operating budgets.

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - Non-GF GO	\$ 500,000	\$ 635,000	\$ 685,000	\$ 740,000	\$ 615,000	\$ 665,000
Total	\$ 500,000	\$ 635,000	\$ 685,000	\$ 740,000	\$ 615,000	\$ 665,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Machinery and Equipment	\$ 500,000	\$ 635,000	\$ 685,000	\$ 740,000	\$ 615,000	\$ 665,000
Total	\$ 500,000	\$ 635,000	\$ 685,000	\$ 740,000	\$ 615,000	\$ 665,000

TIF funding is included in this request:

No

Impact Fees are included in this request:

No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Fleet Service

Project/Program: Police Vehicle Upfitting

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance?

☐ No

Percent for Art requirements detailed in MGO Section 4.30

End of Proposal Form

Parks Division's 2027 Capital Budget Request Summary

This summary provides an overview of the capital budget submitted by the agency. The full request packet includes the agency's transmittal memo and detailed budget proposals.

Request by Proposal

Parks Division's 2027 capital budget request includes **19** proposals.

Table 1. List of all proposals by Project/ Program name, with the requested funding by year

Project/ Program Name	2027	2028	2029	2030	2031	2032
Athletic Field Improvements	\$360,000	\$90,000	\$90,000	\$165,000	\$610,000	\$480,000
Beach And Shoreline Improvements	\$815,000	\$75,000	\$355,000	\$305,000	\$375,000	\$55,000
Conservation Park Improvements	\$415,000	\$420,000	\$430,000	\$430,000	\$430,000	\$430,000
Disc Golf Improvements	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000
Dog Park Improvements	\$50,000	\$50,000	\$50,000	\$50,000	\$85,000	\$50,000
Elver Park Improvements	\$0	\$2,300,000	\$0	\$0	\$0	\$350,000
Forest Hill Cemetery Improvements	\$0	\$0	\$0	\$0	\$0	\$1,575,000
Golf Improvements	\$120,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000
James Madison Park Improvements	\$0	\$300,000	\$1,000,000	\$1,000,000	\$0	\$0
Land Acquisition	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000
Madison LakeWay Improvements	\$0	\$0	\$0	\$0	\$0	\$1,500,000
McPike Park (Central Park)	\$0	\$0	\$500,000	\$0	\$0	\$0
Odana Hills Clubhouse Improvements	\$4,300,000	\$0	\$0	\$0	\$0	\$0
Olbrich Botanical Gardens Improvement	\$340,000	\$340,000	\$340,000	\$340,000	\$340,000	\$340,000

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Project/ Program Name	2027	2028	2029	2030	2031	2032
Park Equipment	\$450,000	\$425,000	\$450,000	\$425,000	\$450,000	\$425,000
Park Facility Improvements	\$1,210,000	\$1,890,000	\$2,635,000	\$450,000	\$2,615,000	\$440,000
Park Land Improvements	\$8,505,000	\$7,245,000	\$3,585,000	\$4,955,000	\$2,310,000	\$2,045,000
Playground/Acc essibility Improvements	\$995,000	\$1,440,000	\$1,215,000	\$1,190,000	\$1,215,000	\$1,190,000
Vilas Park Improvements	\$150,000	\$3,250,000	\$0	\$0	\$300,000	\$3,500,000
Total	\$18,050,000	\$18,365,000	\$11,190,000	\$9,850,000	\$9,270,000	\$12,920,000

Request by Funding Source

2027 Request

Table 2. Total funding request by GO Borrowing and Other Sources, by year.

Funding Source	2027	2028	2029	2030	2031	2032
GO Borrowing	\$10,035,000	\$7,820,000	\$7,030,000	\$7,340,000	\$7,010,000	\$7,600,000
Other	\$8,015,000	\$10,545,000	\$4,160,000	\$2,510,000	\$2,260,000	\$5,320,000
Total	\$18,050,000	\$18,365,000	\$11,190,000	\$9,850,000	\$9,270,000	\$12,920,000

2026 Adopted CIP (Prior Year; PYA)

Table 3. Total funding approved in the 2026 CIP by GO Borrowing and Other Sources, by year. The table does not include 2032 as that was not in the 2026 CIP.

Funding Source	2027	2028	2029	2030	2031
GO Borrowing	\$6,815,000	\$8,715,000	\$6,715,000	\$7,590,000	\$7,520,000
Other	\$5,115,000	\$3,900,000	\$4,910,000	\$2,955,000	\$2,610,000
Total	\$11,930,000	\$12,615,000	\$11,625,000	\$10,545,000	\$10,130,000

2027 Request Compared to 2026 Adopted CIP (Prior Year; PYA)

Table 4. Difference between the 2027 request amount and the 2026 CIP by GO Borrowing and Other Sources, by year. It does not include 2032 as that was not in the 2026 CIP. Positive numbers indicate the agency requested an increase in funding, negative numbers indicate a requested decrease in funding.

Funding Source	2027	2028	2029	2030	2031
GO Borrowing	\$3,220,000	\$-895,000	\$315,000	\$-250,000	\$-510,000
Other	\$2,900,000	\$6,645,000	\$-750,000	\$-445,000	\$-350,000
Total	\$6,120,000	\$5,750,000	\$-435,000	\$-695,000	\$-860,000

Figure 1. Clustered bar graph comparing the 2026 Adopted CIP and 2027 Request, by all funds, by year.

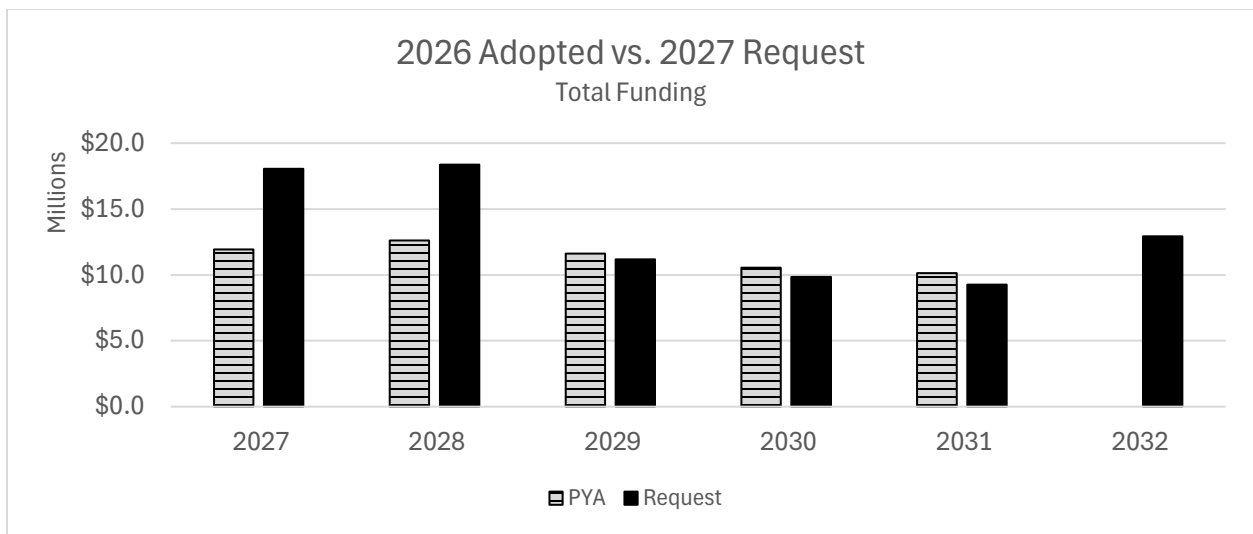
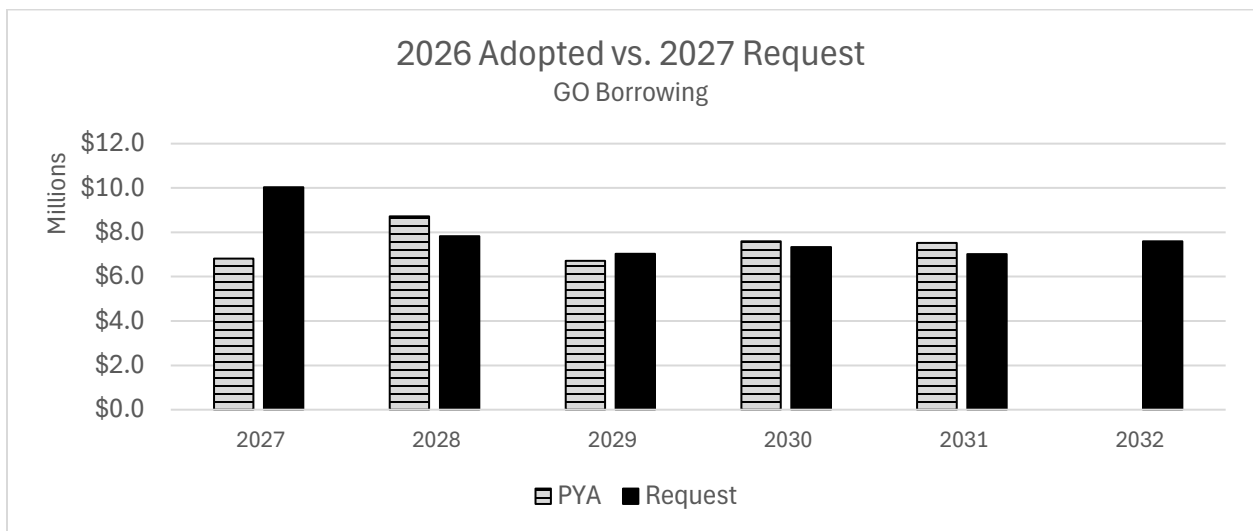


Figure 2. Clustered bar graph comparing the 2026 Adopted CIP and 2027 Request, by GO Borrowing, by year.



Description of Major Changes

This section lists all projects and programs submitted by the agency with a brief summary of major changes between the 2026 Adopted CIP and the 2027 CIP Request.

Athletic Field Improvements

- Funding source changed to increase Impact Fees by \$150,000 and reduce General Fund GO Borrowing by \$150,000 in 2027.
- Program budget increased by \$25,000 in General Fund GO Borrowing in 2031 for updated estimates for athletic field lighting. This reflects a 1.9% increase.

Beach and Shoreline Improvements

- No major changes compared to 2026 Adopted CIP.

Conservation Park Improvements

- No major changes compared to 2026 Adopted CIP.

Disc Golf Improvements

- No major changes compared to 2026 Adopted CIP.

Dog Park Improvements

- Program budget decreased by \$125,000 in General Fund GO Borrowing, \$100,000 in Transfer From Other Restricted, and \$75,00 in Impact Fees in 2029 due to the Parks Division pursuing a new off-leash dog park on Madison's west side utilizing existing budget authority and potential private development support.
- Funding source changed to increase Transfer From Other Restricted by \$35,000 and reduce General Fund GO Borrowing by \$35,000 in 2031.

Elver Park Improvements

- Project was delayed from 2027 to 2028 due to consolidating resources to complete the schedule park improvements as a single project. Revised funding in 2028 consists of \$1.4 million in Impact Fees and \$900,000 in General Fund GO Borrowing.
- Project budget increased by \$200,000 in General Fund GO Borrowing and \$150,000 in Impact Fees in 2032 for athletic field lighting. This reflects a 15.2% increase.

Forest Hill Cemetery Improvements

- Project added back in the CIP. Request includes \$1.6 million in General Fund GO Borrowing in 2032.
- In the 2026 Adopted CIP, the Forest Hill Cemetery Improvements projected was delayed from 2028 to 2032 due to the Parks Division's project prioritization. The

funding amount of \$1.6 million in General Fund GO Borrowing is the same level of funding authorized in the 2025 Adopted CIP.

Golf Improvements

- New program. Request includes \$1.1 million in Golf Reserves Applied from 2026 to 2032. See proposal for additional information.
- In collaboration with City Finance, the Parks Division is proposing the creation of a standalone Golf Improvements program in order to increase visibility of Golf Enterprise capital improvement projects. The new program reallocates existing golf projects in Park Land Improvements, Park Facility Improvements, and Parks Equipment majors.

James Madison Park Improvements

- Project funding source changed to reduce General Fund GO Borrowing by \$50,000 and increase Impact Fees by \$50,000 in 2028 to meet the Parks Division's overall CIP GO Borrowing target.

Land Acquisition

- No major changes compared to 2026 Adopted CIP.

Madison LakeWay Improvements

- Project budget adds \$1.0 million in TIF Increment (TID 42 Wingra), \$400,000 in Impact Fees, and \$100,000 in General Fund GO Borrowing in 2032 for improvements in Olin Park per the adopted LakeWay master plan.
- Prior budgets have authorized \$13.7 million to the Madison LakeWay Improvements project from 2023-2026. Funding prior to 2026 reflects funding for development of a park master plan and causeway improvement design. Funding in 2026 reflects the first phase of construction for the Madison LakeWay Improvements project.

McPike Park (Central Park)

- Project was delayed to 2029 due to the Parks Division's project prioritization.
- Funding source changed from \$420,000 in General Fund GO Borrowing and \$80,000 in Impact Fees to \$200,000 in General Fund GO Borrowing and \$300,000 in Impact Fees to meet the Parks Division's overall CIP GO Borrowing target.

Odana Hills Clubhouse Improvements

- Project advanced from 2029 to 2027 to leverage the project funding alongside a significant private donation for the rehabilitation of the Odana Hills Golf Course and

aligns the clubhouse replacement project with the anticipated course closure in 2027.

- Project budget increased by \$1.7 million comprised of an increase of \$2.8 million in Non-General Fund GO Borrowing and \$360,000 in Impact Fees, offset by a decrease of \$1.5 million in Golf Reserves Applied.
- Non-General Fund GO Borrowing and Golf Reserves Applied represent Golf Enterprise funding for Golf's portion of the project. Impact Fee funding reflects the Parks Division's funding for the community use space at the clubhouse.

Olbrich Botanical Gardens Improvements

- No major changes compared to 2026 Adopted CIP.

Park Equipment

- Program budget increased by \$75,000 in Miscellaneous Revenue from 2027-2031 to account for sale proceeds for older and/or replaced equipment. This reflects a 3.5% increase.

Park Facility Improvements

- Program budget increased by \$345,000 from 2027-2031. This reflects a 4.1% increase.
- Funding changes from 2027-2031 include an increase of \$1.3 million in TIF Increment (TID 42 Wingra) and a \$5,000 increase in Federal Sources, offset by a decrease of \$845,000 in Impact Fees and \$65,000 in General Fund GO Borrowing.
- Major planned facility improvements include the Olbrich beach house roof and Warner Park boat launch restrooms in 2027 and Goodman Pool maintenance and improvements in 2028.

Park Land Improvements

- Program budget increased by \$6.2 million from 2027-2031. This reflects a 30.5% increase.
- Funding changes from 2027-2031 include an increase of \$4.0 million in TIF Increment (TID 42 Wingra - \$1.0 million; TID 46 Research Park - \$3.0 million), \$2.7 million in Impact Fees, \$500,000 in Private Contributions/Donations, and \$365,000 in General Fund GO Borrowing, offset by an \$850,000 decrease in Golf Reserves Applied (moved to Golf Improvements #16209).
- Major planned park land improvements include advancing the Odana Hills East Park from 2030 to 2027 to align with the renovation of the Odana Hills Golf course and park development at the Wingra Creek Triangle and West Towne areas in 2028.

Playground/Accessibility Improvements

- Program budget decreased by \$245,000 from 2027-2031 due to the Parks Division's project prioritization. This reflects a 3.9% decrease.
- Program budget increased by \$75,000 in Private Contributions/Donations from 2027-2031 to allow the Parks Division to accept small donations from neighborhood associations and friend groups.

Vilas Park Improvements

- Project budget increased by \$4.7 million comprised of an increase in General Fund GO Borrowing (\$2.0 million), Impact Fees (\$2.0 million), and TIF Increment (TID 42 Wingra - \$750,000). This reflects an 88.0% increase.
- Project budget adds \$150,000 in 2027 for urgent roof and interior repairs at the Vilas Park shelter.
- Project budget adds \$3.8 million from 2031-2032 for construction of the new park shelter.



Madison Parks Division

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**MADISON
PARKS**

Parks Division 2027 Capital Budget Transmittal Memo

TO: Mayor Satya Rhodes-Conway and Dave Schmiedicke, Finance Director

FROM: Eric Knepp, Parks Superintendent

DATE: April 17, 2026

The requested 2027-2032 Parks Division Capital Budget and Capital Improvement Program (CIP) continue to balance the need to invest in the Madison Parks system with the need to control borrowing costs. The requested budget and plan address the Mayor's objectives for this current budget cycle. The request is key to providing the necessary resources to advance the Parks Division's mission, vision, and values and address critical strategies identified in the adopted 2025-2030 Parks and Open Space Plan.

The Madison park system consists of over 295 parks and more than 5,700 acres of land. As the city and park system continue to grow, investment in new park development must be balanced with the extensive deferred maintenance needs of the system. The requested 2027-2032 Parks Division Capital Budget and Capital Improvement Program (CIP) provides the resources necessary to invest in the growing and aging system in a fiscally responsible manner.

Summary of Changes from 2026 Capital Improvement Plan

Based on the 2026 Adopted Capital Improvement Plan, the Parks Division identified an overall GO target of \$44.2M for the next six years. The target is based on no net GO increase in 2027 through 2031 based on the adopted 2026 CIP, with a 5% increase in GO allocation for 2032. The submitted budget meets the GO target as described. In order to accommodate project timelines across the next six years, GO borrowing was increased by 47% in 2027 and 1.7% in 2029 from the adopted 2026 CIP. To meet the overall GO target, GO was decreased by 14% in 2028, 17.5% in 2030, and 6.8% in 2031. A summary of major changes by project/program is as follows:

No Change:

The following projects have no changes from the 2026 adopted Capital Improvement Plan:

- Beach and Shoreline Improvements
- Olbrich Botanical Gardens Improvement
- Conservation Park Improvements
- Land Acquisition
- Disc Golf Improvements

Budget Neutral Changes or Reductions:

- **Athletic Field Improvements:** In 2027, the total funding request remains the same as 2026 adopted CIP. The GO/Impact Fee ratio was adjusted to meet overall CIP GO target. GO was revised from \$320K to \$170K and Impact Fees changed from \$0 to \$150K. An additional \$25K in GO was requested in 2031 as the estimated cost of athletic field lighting has increased.
- **Dog Park Improvements:** Reduced funding in 2029 by \$300K in GO (\$125K) and impact fees (\$75K). Parks is pursuing a new off-leash dog park on Madison's west side utilizing existing budget authority and potential private development support.
- **Elver Park Improvements:** Moves the previous 2027 funding to 2028 to consolidate resources and complete the park improvements as a single project. The requested change reduces GO support from \$750K to \$700K and increases Impact Fee support from \$750K to \$1.6M. The new 2032 request is for athletic field lighting as Parks continues to explore opportunities to extend the active outdoor recreation season.
- **James Madison Park:** Adjusts the GO/Impact fee support in 2028 to meet overall CIP GO Target. The revision reduces GO from \$150K to \$100K and increases Impact Fees from \$150K to \$200K.
- **McPike Park:** Moves the GO/Impact fee support from 2028 to 2029 due to change in project priorities for 2028. GO revised from \$420K to \$200K, and Impact Fees from \$80K to \$300K.
- **Playground and Accessibility Improvements:** Removes \$265K in GO and \$55K in Impact Fee funding in 2027 to fund other programs with a higher need. In 2028, the funding total remains the same as the 2026 CIP; however, the GO/IF ratio is adjusted to meet overall GO target. \$765K GO is reduced to \$665K, and Impact Fees were increased from \$675K to \$775K. \$25K in Donation funding was added in 2027, 2029 and 2031 to allow Parks to accept small donations over time from neighborhood associations and friend groups.

Increases or New Projects:

- **Odana Hills Clubhouse Improvements:** Advances project funding from 2029 to 2027 and allocates additional funding to leverage a significant private donation for the rehabilitation of the Odana Hills Golf Course. The proposed combined funding includes \$2.8 GO, \$860K IF, and \$640K Golf Fund Reserves. The proposed clubhouse replacement project aligns with the course closure anticipated in 2027.
- **Park Equipment:** Adds \$25K of Miscellaneous Revenue in 2027, 2029, 2031 for the sale proceeds of older/replaced equipment.
- **Park Land Improvements:** Changes reflect the Parks Division's annual evaluation and assessment of existing budget entries and evolving project priorities, including an evaluation of available GO, TIF, and Impact Fee resources.
 - At the request of City Finance, all golf-specific project funding previously identified within the Parks Land Improvement Program have been moved to a new Golf Improvements Program Major.
 - The improvements to Odana Hills East Park were advanced from 2030 to 2027 to align with the renovation of the Odana Hills Golf course and to leverage private donations to improve the golf course.
 - In 2028, Parks proposes TIF support for park development at the Wingra Creek Triangle and West Towne areas. The projects are dependent on acquiring parkland at each respective location.
- **Park Facility Improvements:** Changes reflect the Parks Division's annual evaluation and assessment of existing budget entries and evolving project priorities, including an evaluation of available GO, TIF, and Impact Fee resources. Parks proposes the following adjustments:

- \$1.25M in TID support in 2028 to address needed Goodman Pool maintenance and improvements.
- Increase funding support in 2029 to address repairs at the Olbrich Park Beach House and Warner Park restroom building.
- Move the Marlborough Park shelter replacement to 2033 given evolving project priorities and existing facility repair needs.
- Vilas Park Improvements: Adds \$150K in 2027 to repair the roof and address interior repairs of the Vilas Park Shelter, which are urgent needs that need to be addressed before the shelter can be replaced in 2032. Parks is working closely with Engineering Facilities Management to develop cost estimates. Proposed funding support for Vilas Park also includes \$750,000 in TID 42 funding in 2028 to rebuild the south parking lot, and GO/Impact fee support in 2031 and 2032 for the design and construction of the new shelter.
- Golf Improvements (New Program): At the request of City Finance, a new Golf Improvements Project has been created. This program reallocates existing golf projects in Park Land Improvements, Park Facility Improvements, and Parks Equipment majors to a new Golf Improvements major to improve visibility of golf capital improvement projects. Parks proposes \$120K in reserves for 2027, with entries of \$200K in reserves for the following years.
- Forest Hill Cemetery: The 2026 CIP budget delayed funding this program. It is being picked back up in Parks' Capital Improvement Plan in 2032.
- Madison LakeWay Improvements: The proposed TIF support in 2032 is for future improvements in Olin Park per the adopted LakeWay master plan.

New Horizon List Project:

- Olbrich Botanical Gardens: A new entry on the Horizon List identifies \$12M required to rehabilitate the Bolz Conservatory. The conservatory requires substantial structural repairs and replacement of windows due to the building's age and unique construction within the local climate. Parks continues to work with Facilities Management in refining construction documents and identifying exact needs. Parks will be engaging with Olbrich Botanical Society on developing a funding plan, as the facility was originally constructed through primarily private funds.

Prioritized List of Capital Requests

Requested funding is prioritized based on the continuation of existing projects and programs, with a focus on utilizing non-levy resources in capital investments and deferred maintenance items. The proposed request is necessary for addressing accessibility and safety concerns along with failing infrastructure needs and improving the energy efficiency of facilities and infrastructure across the system. The plan includes several projects that are dependent on others.

The Parks Division is prioritizing projects that address serious infrastructure needs and deficiencies and provide flexible spaces that can be programmed to meet the diverse year-round recreational needs of the community.

1. Park Land Improvements (Munis #17421)
2. Odana Hills Clubhouse Improvements (Munis #14707)
3. Olbrich Botanical Gardens (Munis #14708)
4. Park Facility Improvements (Munis #17443)
5. Playground and Accessibility Improvements (Munis #17436)
6. Golf Improvements (Munis #16209)

7. Conservation Park Improvements (Munis #17124)
8. Park Equipment (Munis #17202)
9. Vilas Park Improvements (Munis #17184)
10. James Madison Park Improvements (Munis #17170)
11. Beach and Shoreline Improvements (Munis #10605)
12. Athletic Field Improvements (Munis #17235)
13. Elver Park Improvements (Munis #17190)
14. Disc Golf Improvements (Munis #17130)
15. Dog Park Improvements (Munis #17122)
16. Land Acquisition (Munis #17128)
17. McPike Park (Central Park) Improvements (Munis #10646)
18. Madison LakeWay (Future Phases) (Munis #17362)
19. Forest Hill Cemetery Improvements (Munis #17166)

Golf Enterprise Program Proposals

On May 10, 2022, Common Council approved the sale of a portion of Yahara Hills Golf Course to Dane County (Leg File #70597, RES-22-00319). The Golf Enterprise Fund is in a stable financial position and is implementing a plan to utilize Revenue Reserves from the Yahara sale and significant annual revenue reserves generated between 2021 and 2025 to make critical investments in the courses. Historically the Golf Program did not have funding necessary to make investments in infrastructure and did not submit golf-specific capital budget requests. In recent years, golf-related and funded projects were included in Programs within the Parks Division's Capital Budget for needed improvements.

Within the requested 2027-2032 CIP, the Parks Division is continuing reinvestment in golf infrastructure to address the recommendations from the final report of the Task Force on Municipal Golf. Building on the successful redesign and programming model of The Glen Golf Park, the Parks Division is planning for comprehensive reinvestment at Odana Hills Golf Course and surrounding park. The proposed project, which has driven this budget request, will leverage significant private contributions along with funding from the Golf Program and other projects identified within the Parks Division's Proposed Capital Budget to make much needed investments in the golf and public infrastructure. A combination of Golf Revenue Reserves, some impact fees, and non-General Fund GO borrowing is proposed for these projects. Large scale projects proposed within the requested 2027-2032 CIP are a new clubhouse at Odana Hills Golf Course, investment in equipment, and additional land improvements of the golf courses.

The proposed request assumes a 20-year borrowing schedule, which is estimated to result in average debt service payments of \$200k per year for the Golf Enterprise Program. The Parks Division is carefully evaluating fees and expenses within the Golf Program to ensure long-term financial sustainability to cover these investments and future improvements along with ongoing operations. The primary mission of the Golf Program is "To provide public golf and recreation at an exceptional value in a sustainable manner." As such, it is critical that golf rates and fees are affordable and competitive within the local golf market. The 2027 fees will be reviewed and approved by the Facilities Programs & Fees Subcommittee and Board of Park Commissioners in the Fall of 2026.

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Parks Division	New or Existing Project	Existing
Proposal Name	Athletic Field Improvements	Project Type	Program
Project Number	17235	2026 Project Number	16218

Project Description

This program funds the maintenance, restoration, and improvement of athletic fields in the parks system, including those utilized by the Madison Ultimate Frisbee Association (MUFA) under their adopted use agreement. The goal of the program is to increase access to and utilization of the fields by a broad range of users.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 360,000	\$ 90,000	\$ 90,000	\$ 165,000	\$ 585,000	\$ -
2027 CIP Total	\$ 360,000	\$ 90,000	\$ 90,000	\$ 165,000	\$ 610,000	\$ 480,000
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ 480,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 170,000	\$ 50,000	\$ 50,000	\$ 125,000	\$ 495,000	\$ 235,000
Transfer From Other Restricted	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 80,000
Impact Fees	\$ 150,000	\$ -	\$ -	\$ -	\$ 75,000	\$ 165,000
Total	\$ 360,000	\$ 90,000	\$ 90,000	\$ 165,000	\$ 610,000	\$ 480,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Land Improvements	\$ 360,000	\$ 90,000	\$ 90,000	\$ 165,000	\$ 610,000	\$ 480,000
Total	\$ 360,000	\$ 90,000	\$ 90,000	\$ 165,000	\$ 610,000	\$ 480,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

In 2027, the funding request remains the same as 2026 entry, only the GO/Impact Fee ratio was adjusted to meet our overall CIP GO target. GO was revised from \$320K to \$170K and Impact Fees changed from \$0 to \$150K. An additional \$25K in GO was requested in 2031 as the estimated cost of athletic field lighting has increased.

TIF funding is included in this request:	No
Impact Fees are included in this request:	Yes

Request includes TIF or Impact Fees. Proceed to Supplemental Budget Info.

Supplemental Budget Info

Project Information

Agency: Parks Division

Project/Program: Athletic Field Improvements

TIF Supported Projects/Programs

If TIF is a funding source, please identify the amounts by district for TIF-supported borrowing and TIF increments:

TIF Borrowing

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

TIF Increment

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

If TIF is a requested funding source, is this request included in an approved TIF project plan?

Impact Fees

District	2027	2028	2029	2030	2031	2032
Parks – East	\$ 150,000	\$ -	\$ -	\$ -	\$ 75,000	\$ 125,000
Parks – West	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000
Total	\$ 150,000	\$ -	\$ -	\$ -	\$ 75,000	\$ 165,000

Project Information

Agency: Parks Division

Project/Program: Athletic Field Improvements

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

Year	Phase/Project Name	Cost	Location	Alder District
2027	Athletic field lighting control	\$ 20,000	Goodman Park	13
2027	Rebuild cricket field	\$ 250,000	Reindahl (Amund) Park	12,17
2027	Improvements to various athletic fields	\$ 50,000	Various sites	TBD
2027	Ultimate Frisbee Field Improvements	\$ 40,000	Various Sites	TBD
2028	Improvements to various athletic fields	\$ 50,000	Various sites	TBD
2028	Ultimate Frisbee Field Improvements	\$ 40,000	Various Sites	TBD
2029	Improvements to various athletic fields	\$ 50,000	Various sites	TBD
2029	Ultimate Frisbee Field Improvements	\$ 40,000	Various Sites	TBD
2030	Regrade field	\$ 75,000	Edward Klief Park	13
2030	Improvements to various athletic fields	\$ 50,000	Various sites	TBD
2030	Ultimate Frisbee Field Improvements	\$ 40,000	Various Sites	TBD
2031	Lighting for one athletic field	\$ 200,000	Door Creek Park	16
2031	Lighting for two rectangular athletic fields	\$ 320,000	Various sites	TBD
2031	Improvements to various athletic fields	\$ 50,000	Various sites	TBD
2031	Ultimate Frisbee Field Improvements	\$ 40,000	Various Sites	TBD
2032	Lighting for one athletic field	\$ 140,000	Midtown Commons Park	1
2032	Lighting for one athletic field	\$ 250,000	Various sites	TBD
2032	Improvements to various athletic fields	\$ 50,000	Various sites	TBD
2032	Ultimate Frisbee Field Improvements	\$ 40,000	Various Sites	TBD

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?

No

Software or software licenses?

No

Vehicle setup or maintenance costs?

No

External management or consulting contracts?

No

Additional FTE positions for ongoing operations of this project/program?

No

Is this project/program required to meet the Percent for Arts ordinance?

No

[Percent for Art requirements detailed in MGO Section 4.30](#)

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Parks Division	New or Existing Project	Existing
Proposal Name	Beach And Shoreline Improvements	Project Type	Program
Project Number	10605	2026 Project Number	16219

Project Description

This program funds improvement to park beaches, piers, shorelines, and public lake access amenities. The program's goals are to provide lake access that is safe, accessible, and minimizes shoreline erosion.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 815,000	\$ 75,000	\$ 355,000	\$ 305,000	\$ 375,000	\$ -
2027 CIP Total	\$ 815,000	\$ 75,000	\$ 355,000	\$ 305,000	\$ 375,000	\$ 55,000
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 55,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 640,000	\$ 75,000	\$ 355,000	\$ 180,000	\$ 375,000	\$ 55,000
Impact Fees	\$ 175,000	\$ -	\$ -	\$ 125,000	\$ -	\$ -
Total	\$ 815,000	\$ 75,000	\$ 355,000	\$ 305,000	\$ 375,000	\$ 55,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Land Improvements	\$ 815,000	\$ 75,000	\$ 355,000	\$ 305,000	\$ 375,000	\$ 55,000
Total	\$ 815,000	\$ 75,000	\$ 355,000	\$ 305,000	\$ 375,000	\$ 55,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

No changes from the 2026 CIP.

TIF funding is included in this request:	No
Impact Fees are included in this request:	Yes

Request includes TIF or Impact Fees. Proceed to Supplemental Budget Info.

Supplemental Budget Info

Project Information

Agency: Parks Division

Project/Program: Beach And Shoreline Improvements

TIF Supported Projects/Programs

If TIF is a funding source, please identify the amounts by district for TIF-supported borrowing and TIF increments:

TIF Borrowing

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

TIF Increment

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

If TIF is a requested funding source, is this request included in an approved TIF project plan?

Impact Fees

District	2027	2028	2029	2030	2031	2032
Parks – North	\$ 175,000	\$ -	\$ -	\$ -	\$ -	\$ -
Parks – Central	\$ -	\$ -	\$ -	\$ 125,000	\$ -	\$ -
Total	\$ 175,000	\$ -	\$ -	\$ 125,000	\$ -	\$ -

Project Information

Agency: Parks Division

Project/Program: Beach And Shoreline Improvements

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

Year	Phase/Project Name	Cost	Location	Alder District
2027	2 pier repairs as needed: decking, new floats, rub rails, and structure repairs	\$ 225,000	Filene Park	12
2027	Lighting for boat launch	\$ 100,000	Olbrich Park	15
2027	Marshall Park boat launch	\$ 300,000	Marshall Park	19
2027	Annual shoreline improvements funding	\$ 40,000	Various sites	TBD
2027	Annual pier improvement funding	\$ 15,000	Various sites	TBD
2027	Accessible kayak launch	\$ 135,000	Warner Park	12,18
2028	Annual shoreline improvements funding	\$ 40,000	Various sites	TBD
2028	Finish replacing Boat Storage Racks and add additional racks at locations specified by Community Services	\$ 20,000	Various sites	TBD
2028	Annual pier improvement funding	\$ 15,000	Various sites	TBD
2029	Olin boat launch	\$ 300,000	Olin Park	14
2029	Annual shoreline improvements funding	\$ 40,000	Various sites	TBD
2029	Annual pier improvement funding	\$ 15,000	Various sites	TBD
2030	Annual shoreline improvements funding	\$ 40,000	Various sites	TBD
2030	Annual pier improvement funding	\$ 15,000	Various sites	TBD
2030	Replace dog park shoreline	\$ 250,000	Wingra Creek Parkway	13
2031	ADA accessible boat dock, location TBD.	\$ 250,000	Various sites	TBD
2031	Annual shoreline improvements funding	\$ 40,000	Various sites	TBD
2031	Annual pier improvement funding	\$ 15,000	Various sites	TBD
2031	Replace boat launch pier	\$ 70,000	Wingra Park & Boat Livery	13
2032	Annual shoreline improvements funding	\$ 40,000	Various sites	TBD
2032	Annual pier improvement funding	\$ 15,000	Various sites	TBD

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?

No

Software or software licenses?

No

Vehicle setup or maintenance costs?

No

External management or consulting contracts?

No

Additional FTE positions for ongoing operations of this project/program?

No

Is this project/program required to meet the Percent for Arts ordinance?

No

[Percent for Art requirements detailed in MGO Section 4.30](#)

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Parks Division	New or Existing Project	Existing
Proposal Name	Conservation Park Improvements	Project Type	Program
Project Number	17124	2026 Project Number	16220

Project Description

This program funds environmental enhancements to the City's diverse native ecosystems consistent with the adopted Land Management standards for the Parks Division. The goals of the program are to create natural landscapes and open spaces that are well maintained and accessible to park visitors and to preserve and protect the natural resources of the Madison area through long-term focused land management practices. This will also provide welcoming conservation parks to promote social equity throughout the park system and further the objectives of the Connecting Children to Nature Initiative.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 415,000	\$ 420,000	\$ 430,000	\$ 430,000	\$ 430,000	\$ -
2027 CIP Total	\$ 415,000	\$ 420,000	\$ 430,000	\$ 430,000	\$ 430,000	\$ 430,000
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 430,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 410,000	\$ 415,000	\$ 425,000	\$ 425,000	\$ 425,000	\$ 425,000
Federal Sources	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Total	\$ 415,000	\$ 420,000	\$ 430,000	\$ 430,000	\$ 430,000	\$ 430,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Land Improvements	\$ 415,000	\$ 420,000	\$ 430,000	\$ 430,000	\$ 430,000	\$ 430,000
Total	\$ 415,000	\$ 420,000	\$ 430,000	\$ 430,000	\$ 430,000	\$ 430,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

No changes from the 2026 CIP.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Parks Division

Project/Program: Conservation Park Improvements

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance? No

☐ No

Percent for Art requirements detailed in MGO Section 4.30

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Parks Division	New or Existing Project	Existing
Proposal Name	Disc Golf Improvements	Project Type	Program
Project Number	17130	2026 Project Number	16221

Project Description

The program funds improvements to existing disc golf courses and potential new disc golf course locations in City parks. The goal of the program is to meet current standards for accessibility and safety established for these areas, while meeting the needs of the disc golf community. Future funding anticipates the potential construction of a new disc golf course in the system utilizing Disc Golf segregated non-reverting funds that have been generated through user fees.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ -
2027 CIP Total	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Transfer From Other Restricted	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
Total	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Land Improvements	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
Total	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

No changes from the 2026 CIP.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Parks Division

Project/Program: Disc Golf Improvements

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance? No

☐ No

Percent for Art requirements detailed in MGO Section 4.30

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Parks Division	New or Existing Project	Existing
Proposal Name	Dog Park Improvements	Project Type	Program
Project Number	17122	2026 Project Number	16222

Project Description

This program funds improvements to existing dog park facilities and potential new off-leash dog parks in City parks. The goal of the program is to provide safe facilities to meet the needs of the City's growing dog owner population. The proposed program ensures the needs of dog park users are met by utilizing the Dog Park segregated non-reverting funds that have been generated through user fees.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 50,000	\$ 50,000	\$ 350,000	\$ 50,000	\$ 85,000	\$ -
2027 CIP Total	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 85,000	\$ 50,000
Difference '27 vs. '26	\$ -	\$ -	\$ (300,000)	\$ -	\$ -	\$ 50,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Transfer From Other Restricted	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 85,000	\$ 50,000
Total	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 85,000	\$ 50,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Land Improvements	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 85,000	\$ 50,000
Total	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 85,000	\$ 50,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

Reduced funding in 2029 by \$300K in in GO (\$125K) and impact fees (\$75K). Parks is pursuing a new off-leash dog park on Madison's west side utilizing existing budget authority and potential private development support.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Parks Division

Project/Program: Dog Park Improvements

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance? No

☐ No

Percent for Art requirements detailed in MGO Section 4.30

End of Proposal Form

2027 Capital Improvement Plan

Project Budget Proposal

Identifying Information

Agency	Parks Division	New or Existing Project	Existing
Proposal Name	Elver Park Improvements	Project Type	Project
Project Number	17190		

Project Description

This project funds continued improvements to Elver Park. The goals of the project are improved access, greater diversity in amenities, improved infrastructure and stormwater management, and developing a park master plan with the recent park land acquisition.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 800,000	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -
2027 CIP Total	\$ -	\$ 2,300,000	\$ -	\$ -	\$ -	\$ 350,000
Difference '27 vs. '26	\$ (800,000)	\$ 800,000	\$ -	\$ -	\$ -	\$ 350,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ -	\$ 900,000	\$ -	\$ -	\$ -	\$ 200,000
Impact Fees	\$ -	\$ 1,400,000	\$ -	\$ -	\$ -	\$ 150,000
Total	\$ -	\$ 2,300,000	\$ -	\$ -	\$ -	\$ 350,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Land Improvements	\$ -	\$ 2,300,000	\$ -	\$ -	\$ -	\$ 350,000
Total	\$ -	\$ 2,300,000	\$ -	\$ -	\$ -	\$ 350,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

The previous 2027 funding was moved to 2028 to consolidate resources and complete the park improvements as a single project. GO support was revised from \$750K to \$900K, and Impact Fee support from \$750K to \$1.4M. The new 2032 request is for athletic field lighting as Parks continues to explore opportunities to extend the active outdoor recreation season.

TIF funding is included in this request:	No
Impact Fees are included in this request:	Yes

Request includes TIF or Impact Fees. Proceed to Supplemental Budget Info.

Supplemental Budget Info

Project Information

Agency: Parks Division

Project/Program: Elver Park Improvements

TIF Supported Projects/Programs

If TIF is a funding source, please identify the amounts by district for TIF-supported borrowing and TIF increments:

TIF Borrowing

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

TIF Increment

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

If TIF is a requested funding source, is this request included in an approved TIF project plan?

Impact Fees

District	2027	2028	2029	2030	2031	2032
Parks – West	\$ -	\$ 1,400,000	\$ -	\$ -	\$ -	\$ 150,000
Total	\$ -	\$ 1,400,000	\$ -	\$ -	\$ -	\$ 150,000

Project Information

Agency: Parks Division

Project/Program: Elver Park Improvements

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	Yes

Software or software licenses?	No

Vehicle setup or maintenance costs?	No

External management or consulting contracts?	No

Additional FTE positions for ongoing operations of this project/program?	No

Yes

No

No

No

No

Is this project/program required to meet the Percent for Arts ordinance?

Percent for Art requirements detailed in MGO Section 4.30

No

Please provide additional information in the following section.

Project Information

Agency: Parks Division

Project/Program: Elver Park Improvements

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

N/A

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

N/A

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

N/A

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

N/A

Does your project or program require purchasing implementation services or other one-time costs?

N/A

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
Additional operating expenses for operations of lighting will be offset by revenues generated from extended season use.	

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

N/A

End of Proposal Form

2027 Capital Improvement Plan

Project Budget Proposal

Identifying Information

Agency	Parks Division	New or Existing Project	Existing
Proposal Name	Forest Hill Cemetery Improvements	Project Type	Project
Project Number	17166		

Project Description

This project funds reconstruction of the roads in Forest Hill Cemetery. The goal of the project is improved access for visitors, environmental management, and a reduction in flooding incidents.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2027 CIP Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,575,000
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,575,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,575,000
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,575,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Land Improvements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,575,000
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,575,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

The 2026 CIP budget delayed funding this program. It is being picked back up in Parks' Capital Improvement Plan in 2032.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Parks Division

Project/Program: Forest Hill Cemetery Improvements

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance? No

☐ No

Percent for Art requirements detailed in MGO Section 4.30

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Parks Division	New or Existing Project	New
Proposal Name	Golf Improvements	Project Type	Program
Project Number	16209	2027 Project Number	16223

Project Description

This project supports improvements that are critical to the long-term success of the Madison Parks Golf Enterprise Program. The Program provides funding through golf revenue reserves and borrowing that will address the needs of municipal golf facilities, enhance accessibility, efficiency, and overall user experience. Investments may include course infrastructure, clubhouse updates, specialized golf course equipment and amenities that create welcoming, multi-use spaces for both golfers and the broader community. Improvements will emphasize sustainability, cost efficiency, and better integration of golf facilities into the park system. This program submission should authorize a one-time inter-major transfer for existing golf projects from their original major into the Golf Improvements major.

Alignment with Strategic Plans and Citywide Priorities

Identify the Citywide Element and Strategy from the Imagine Madison Comprehensive Plan that is most relevant to your proposal.

Citywide Element	Culture and Character
Strategy	Create safe and affirming community spaces that bring people together and provide social outlets for

Is this project related to a city agenda or strategic plan other than Imagine Madison (e.g. Climate Forward, Housing Forward, Metro Forward, Vision Zero)?

Does this project/program improve the city's climate resilience or sustainability by addressing climate change impacts, reducing greenhouse gas (GHG) emissions, improving energy efficiency, or other benefit?

Does this project/program create operational efficiencies or cost savings? For example, by reducing staff travel time, reducing utility expenses, or other operational change?

Describe how this proposal advances the selected Imagine Madison Element. In addition, if you answered "Yes" to any of the three questions above, describe how the proposal advances these other citywide priorities.

This project advances a safe and affirming community space by creating welcoming, accessible environments that encourage people of all ages and backgrounds to gather, connect, and participate. Through improved facilities and expanded programming, it provides meaningful social outlets that strengthen community connections and enhance quality of life.

It also supports climate resilience through sustainable practices, including improved land management, responsible water use, and maintenance approaches that promote long-term environmental health. These efforts help reduce environmental impact while supporting the City's broader sustainability goals. The golf course maintenance equipment purchased through this project will ensure the courses are efficiently and effectively maintained, protect revenue streams by allowing consistent quality playing conditions, and reduce operating costs that result from continuously repairing aging and failing equipment.

Describe how this proposal considers equity and quality of life for residents. (For example, does this project address specific inequities, is it based on equity-related data/ prioritization, or is it from a Neighborhood Resource Team (NRT) recommendation?)

This proposal supports equity and quality of life by creating welcoming, accessible spaces that serve a broad and diverse range of residents. Municipal golf plays a critical role in the local golf market by ensuring quality and affordable entry into and ongoing access to the sport. It prioritizes inclusive design and expanded programming to ensure people of all ages, abilities, and backgrounds have opportunities to participate and feel a sense of belonging.

The project also enhances quality of life by improving access to recreation, social interaction, and community gathering spaces. By expanding use beyond traditional golf and integrating these spaces more fully into the park system, the proposal helps ensure that public resources benefit the wider community in an equitable and meaningful way.

Project Information

Agency: Parks Division

Project/Program: Golf Improvements

Budget Information

Agencies may submit requests for new projects under the following circumstances: 1) Project is primarily funded by non-general obligation borrowing funding sources, 2) the project meets an emergency need not anticipated in 2026, 3) the project is currently on the Horizon List and is ready to be advanced, or 4) the project is planned for the last year of the CIP (2032).

What "New Project" criteria does your proposal meet? Select "Yes" for all that apply.

1) Primarily funded by non- GO sources	Yes
2) Meets emergency need	No
3) Currently on horizon list	No
4) Proposed for last year of CIP	No

Describe how the proposal meets the criteria above. Why is this project needed in the 2027 CIP?

The Golf Enterprise Fund is in a stable financial position, and is implementing a plan to utilize Revenue Reserves from a sale of a portion of Yahara Hills Golf Course and significant annual revenue reserves generated between 2021 and 2025 to make critical investments in the courses. Historically the Golf Program did not have funding necessary to make investments in infrastructure and did not submit golf-specific capital budget requests. In recent years, Golf-related projects were included in Programs within the Parks Division's Capital Budget. For purposes of transparency in accounting, the 2027 CIP includes the Golf Improvements Program for projects that are primarily funded through Non-GF GO and Reserves and serve the Golf Enterprise Program. The program reallocates existing golf projects in Park Land Improvements, Park Facility Improvements, and Parks Equipment majors to a new Golf Improvements major to improve visibility of golf capital improvement projects.

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Reserves Applied	\$ 120,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000
Total	\$ 120,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Land Improvements	\$ 120,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000
Total	\$ 120,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Parks Division

Project/Program: Golf Improvements

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance?

☐ No

Percent for Art requirements detailed in MGO Section 4.30

End of Proposal Form

2027 Capital Improvement Plan

Project Budget Proposal

Identifying Information

Agency	Parks Division	New or Existing Project	Existing
Proposal Name	James Madison Park Improvements	Project Type	Project
Project Number	17170		

Project Description

This project funds improvements to James Madison Park based on the adopted 2019 park master plan. The goal of the project is to provide enhanced shoreline access, incorporate green infrastructure, improve the accessibility and utilization of park facilities, address aging infrastructure and introduce new desired park amenities. Funding support includes General Obligation debt and Impact Fees.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ -	\$ 300,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -
2027 CIP Total	\$ -	\$ 300,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ -	\$ 100,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -
Impact Fees	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ 300,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Land Improvements	\$ -	\$ 300,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -
Total	\$ -	\$ 300,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -

Explain any changes from the 2026 CIP in the proposed funding for this project/program

Adjusted the GO/Impact fee support in 2028 to meet our overall CIP GO Target. Revised GO from \$150K to \$100K and Impact Fees from \$150K to \$200K.

TIF funding is included in this request:	No
Impact Fees are included in this request:	Yes

Request includes TIF or Impact Fees. Proceed to Supplemental Budget Info.

Supplemental Budget Info

Project Information

Agency: Parks Division

Project/Program: James Madison Park Improvements

TIF Supported Projects/Programs

If TIF is a funding source, please identify the amounts by district for TIF-supported borrowing and TIF increments:

TIF Borrowing

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

TIF Increment

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

If TIF is a requested funding source, is this request included in an approved TIF project plan?

Impact Fees

District	2027	2028	2029	2030	2031	2032
Parks – North	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -

Project Information

Agency: Parks Division

Project/Program: James Madison Park Improvements

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance? No

☐ No

Percent for Art requirements detailed in MGO Section 4.30

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Parks Division	New or Existing Project	Existing
Proposal Name	Land Acquisition	Project Type	Program
Project Number	17128	2026 Project Number	16224

Project Description

This program funds research, appraisals, title work, negotiations and acquisitions of new parkland. All acquisitions will be subject to final approval of the Common Council. The goal of the program is to pursue opportunities to add additional land to the City's park inventory by expanding existing parks or purchasing land in park deficient areas. Funding for all acquisition of properties to expand the park system is consistent with the Park and Open Space Plan and Imagine Madison Comprehensive Plan.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ -
2027 CIP Total	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Impact Fees	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000
Total	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Land	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000
Total	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

No changes from 2026 CIP.

TIF funding is included in this request:	No
Impact Fees are included in this request:	Yes

Request includes TIF or Impact Fees. Proceed to Supplemental Budget Info.

Supplemental Budget Info

Project Information

Agency: Parks Division

Project/Program: Land Acquisition

TIF Supported Projects/Programs

If TIF is a funding source, please identify the amounts by district for TIF-supported borrowing and TIF increments:

TIF Borrowing

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

TIF Increment

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

If TIF is a requested funding source, is this request included in an approved TIF project plan?

Impact Fees

District	2027	2028	2029	2030	2031	2032
Parks – Park Land	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000
Total	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000

Project Information

Agency: Parks Division

Project/Program: Land Acquisition

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Yes
No
No
No
No

Is this project/program required to meet the Percent for Arts ordinance?

No

Percent for Art requirements detailed in MGO Section 4.30

Please provide additional information in the following section.

Project Information

Agency: Parks Division

Project/Program: Land Acquisition

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

N/A

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

N/A

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

N/A

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

N/A

Does your project or program require purchasing implementation services or other one-time costs?

N/A

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
Annual operating costs will be dependent on the land acquired and how it is developed. Costs are unknown at this time.	

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

N/A

End of Proposal Form

2027 Capital Improvement Plan

Project Budget Proposal

Identifying Information

Agency	Parks Division	New or Existing Project	Existing
Proposal Name	Madison LakeWay Improvements	Project Type	Project
Project Number	17362		

Project Description

This project funds improvements to the Madison LakeWay, previously known as Lake Monona Waterfront. It aims to implement the adopted park master plan to create a signature waterfront park along the shore of Lake Monona. Madison Parks is collaborating with the Madison LakeWay Partners, a nonprofit partner organization through a forthcoming Cooperative Agreement, to identify additional outside funding resources to realize the master plan vision for the waterfront.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2027 CIP Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
TIF Increment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Impact Fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Land Improvements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

The proposed TIF support in 2032 is for future improvements in Olin Park per the adopted LakeWay master plan.

TIF funding is included in this request:	Yes
Impact Fees are included in this request:	No

Request includes TIF or Impact Fees. Proceed to Supplemental Budget Info.

Supplemental Budget Info

Project Information

Agency: Parks Division

Project/Program: Madison LakeWay Improvements

TIF Supported Projects/Programs

If TIF is a funding source, please identify the amounts by district for TIF-supported borrowing and TIF increments:

TIF Borrowing

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

TIF Increment

District	2027	2028	2029	2030	2031	2032
TID 42 Wingra (Wingra Clinic Project)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

If TIF is a requested funding source, is this request included in an approved TIF project plan?

No

If the project is not included in the project plan, contact Dan Rolfs and Terrell Nash in the Economic Development Division.

Impact Fees

District	2027	2028	2029	2030	2031	2032
Parks – Central	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000

Project Information

Agency: Parks Division

Project/Program: Madison LakeWay Improvements

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance?

☐ No

Percent for Art requirements detailed in MGO Section 4.30

End of Proposal Form

2027 Capital Improvement Plan

Project Budget Proposal

Identifying Information

Agency	Parks Division	New or Existing Project	Existing
Proposal Name	McPike Park (Central Park)	Project Type	Project
Project Number	10646		

Project Description

This project funds continued improvements to McPike Park per the adopted master plan. Future improvements are focused on the planning and construction of the Baldwin triangle addition to the park.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -
2027 CIP Total	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -
Difference '27 vs. '26	\$ -	\$ (500,000)	\$ 500,000	\$ -	\$ -	\$ -

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -
Impact Fees	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Land Improvements	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -

Explain any changes from the 2026 CIP in the proposed funding for this project/program

Adjusted the GO/Impact fee support from 2028 to 2029 due to change in project priorities for 2028. GO revised from \$420K to \$200K, and Impact Fees from \$80K to \$300K.

TIF funding is included in this request:	No
Impact Fees are included in this request:	Yes

Request includes TIF or Impact Fees. Proceed to Supplemental Budget Info.

Supplemental Budget Info

Project Information

Agency: Parks Division

Project/Program: McPike Park (Central Park)

TIF Supported Projects/Programs

If TIF is a funding source, please identify the amounts by district for TIF-supported borrowing and TIF increments:

TIF Borrowing

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

TIF Increment

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

If TIF is a requested funding source, is this request included in an approved TIF project plan?

Impact Fees

District	2027	2028	2029	2030	2031	2032
Parks – East	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -

Project Information

Agency: Parks Division

Project/Program: McPike Park (Central Park)

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance? No

☐ No

Percent for Art requirements detailed in MGO Section 4.30

End of Proposal Form

2027 Capital Improvement Plan

Project Budget Proposal

Identifying Information

Agency	Parks Division	New or Existing Project	Existing
Proposal Name	Odana Hills Clubhouse Improvements	Project Type	Project
Project Number	14707		

Project Description

This project provides funding for the design and replacement of the Odana Hills Clubhouse as a seasonal facility. The goal of the project will be to responsibly invest golf resources to serve the long-term needs of the golf program by creating a modern, accessible and energy efficient facility to meet the needs of the golf program and allow for golf park programming during the golfing season. Project may also include installation of security cameras within and around the Odana Clubhouse in accordance with the Parks Divisions Surveillance Policy, which will be adopted summer 2026.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 150,000	\$ -	\$ 2,500,000	\$ -	\$ -	\$ -
2027 CIP Total	\$ 4,300,000	\$ -	\$ -	\$ -	\$ -	\$ -
Difference '27 vs. '26	\$ 4,150,000	\$ -	\$ (2,500,000)	\$ -	\$ -	\$ -

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Reserves Applied	\$ 640,000	\$ -	\$ -	\$ -	\$ -	\$ -
Borrowing - Non-GF GO	\$ 2,800,000	\$ -	\$ -	\$ -	\$ -	\$ -
Impact Fees	\$ 860,000	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 4,300,000	\$ -	\$ -	\$ -	\$ -	\$ -

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Building	\$ 4,300,000	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 4,300,000	\$ -	\$ -	\$ -	\$ -	\$ -

Explain any changes from the 2026 CIP in the proposed funding for this project/program

Proposed project advances funding from 2029 to 2027 with increased funding to leverage a significant private donation for the rehabilitation of the Odana Hills Golf Course. The clubhouse replacement project now aligns with the course closure anticipated in 2027.

TIF funding is included in this request:	No
Impact Fees are included in this request:	Yes

Request includes TIF or Impact Fees. Proceed to Supplemental Budget Info.

Supplemental Budget Info

Project Information

Agency: Parks Division

Project/Program: Odana Hills Clubhouse Improvements

TIF Supported Projects/Programs

If TIF is a funding source, please identify the amounts by district for TIF-supported borrowing and TIF increments:

TIF Borrowing

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

TIF Increment

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

If TIF is a requested funding source, is this request included in an approved TIF project plan?

Impact Fees

District	2027	2028	2029	2030	2031	2032
Parks – West	\$ 860,000	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 860,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project Information

Agency: Parks Division

Project/Program: Odana Hills Clubhouse Improvements

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	Yes

Yes

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	Yes

Yes

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance? No

☐ No

Percent for Art requirements detailed in MGO Section 4.30

Please provide additional information in the following section.

Project Information

Agency: Parks Division

Project/Program: Odana Hills Clubhouse Improvements

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

Yes

Explain how you developed the facilities cost estimate for the budget request.

Parks Division staff have been collaborating directly with Engineering Facilities in preliminary plans for the Odana Clubhouse redevelopment. Cost estimates are based on recently constructed park facilities that are comparable to what is anticipated to be constructed in this project. Scope of project may change if additional private funds are raised or other funding sources are secured.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

Yes

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

Yes

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

N/A

Does your project or program require purchasing implementation services or other one-time costs?

N/A

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
Any operating costs will be covered by the Golf Enterprise Program.	

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

N/A

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Parks Division	New or Existing Project	Existing
Proposal Name	Olbrich Botanical Gardens Improvement	Project Type	Program
Project Number	14708	2026 Project Number	16225

Project Description

This program provides funding for necessary maintenance and replacement of aging major mechanical, electrical and structural systems, as well as specialized building features within and around the Olbrich Botanical Gardens Complex. A Capital Needs Assessment completed in 2023, in collaboration between City's Engineering Facilities and a contracted consultant, was used to determine sequencing and priority of the work.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 340,000	\$ 340,000	\$ 340,000	\$ 340,000	\$ 340,000	\$ -
2027 CIP Total	\$ 340,000	\$ 340,000	\$ 340,000	\$ 340,000	\$ 340,000	\$ 340,000
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 340,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 340,000	\$ 340,000	\$ 340,000	\$ 340,000	\$ 340,000	\$ 340,000
Total	\$ 340,000	\$ 340,000	\$ 340,000	\$ 340,000	\$ 340,000	\$ 340,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Land Improvements	\$ 340,000	\$ 340,000	\$ 340,000	\$ 340,000	\$ 340,000	\$ 340,000
Total	\$ 340,000	\$ 340,000	\$ 340,000	\$ 340,000	\$ 340,000	\$ 340,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

No changes from the 2026 CIP.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Parks Division

Project/Program: Olbrich Botanical Gardens Improvement

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	Yes

Yes

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance? No

☐ No

Percent for Art requirements detailed in MGO Section 4.30

Please provide additional information in the following section.

Project Information

Agency: Parks Division

Project/Program: Olbrich Botanical Gardens Improvement

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

Yes

Explain how you developed the facilities cost estimate for the budget request.

City Engineering - Facilities Management, with support from Parks, prepared a consultant-developed facility assessment to determine needed repairs and maintenance to the garden buildings. The needed repairs are phased over multiple years per the assessment's priority recommendations.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

Does your project or program require purchasing implementation services or other one-time costs?

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Parks Division	New or Existing Project	Existing
Proposal Name	Park Equipment	Project Type	Program
Project Number	17202	2026 Project Number	16226

Project Description

This program funds the purchase of new and replacement Parks equipment, including general park maintenance, Mall/Concourse maintenance, Community Services, Facility Maintenance, Conservation Parks, and Construction. The goal of the program focuses on sustainability and efficiency by providing the required equipment to allow staff to adequately maintain a growing number of parks and open spaces, athletic fields, ice rinks, and snow removal operations in a timely and responsive manner. The program will also fund technology improvements within the Parks Division in 2027 and 2028, including adding surveillance cameras at Olbrich Botanical Gardens, Goodman Pool, Reynolds Park and the Reindahl Park Imagination Center, and updating cameras at Warner Park Community Recreation Center in accordance with the Parks Division's Surveillance Policy that will be adopted in Summer 2026.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 425,000	\$ 425,000	\$ 425,000	\$ 425,000	\$ 425,000	\$ -
2027 CIP Total	\$ 450,000	\$ 425,000	\$ 450,000	\$ 425,000	\$ 450,000	\$ 425,000
Difference '27 vs. '26	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ 25,000	\$ 425,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 425,000	\$ 425,000	\$ 425,000	\$ 425,000	\$ 425,000	\$ 425,000
Miscellaneous Revenue	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ 25,000	\$ -
Total	\$ 450,000	\$ 425,000	\$ 450,000	\$ 425,000	\$ 450,000	\$ 425,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Machinery and Equipment	\$ 450,000	\$ 425,000	\$ 450,000	\$ 425,000	\$ 450,000	\$ 425,000
Total	\$ 450,000	\$ 425,000	\$ 450,000	\$ 425,000	\$ 450,000	\$ 425,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

Added \$25K of Miscellaneous Revenue in 2027, 2029, 2031 for the sale proceeds of older/replaced equipment.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Parks Division

Project/Program: Park Equipment

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

Year	Phase/Project Name	Cost	Location	Alder District
2027	Ongoing replacement program for mowers, surveillance cameras, etc.	\$ 450,000	Various Sites	TBD
2028	Ongoing replacement program for mowers, surveillance cameras, etc.	\$ 425,000	Various Sites	TBD
2029	Ongoing replacement program for mowers, etc.	\$ 450,000	Various Sites	TBD
2030	Ongoing replacement program for mowers, etc.	\$ 425,000	Various Sites	TBD
2031	Ongoing replacement program for mowers, etc.	\$ 450,000	Various Sites	TBD
2032	Ongoing replacement program for mowers, etc.	\$ 425,000	Various Sites	TBD

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

Yes

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?

No

Software or software licenses?

No

Vehicle setup or maintenance costs?

No

External management or consulting contracts?

No

Additional FTE positions for ongoing operations of this project/program?

No

Is this project/program required to meet the Percent for Arts ordinance?

No

[Percent for Art requirements detailed in MGO Section 4.30](#)

Please provide additional information in the following section.

Project Information

Agency: Parks Division

Project/Program: Park Equipment

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

N/A

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

Yes

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

Yes

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

N/A

Does your project or program require purchasing implementation services or other one-time costs?

N/A

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
Annual Operating costs of surveillance cameras to be installed in 2027 and 2028 are not yet available. Parks Division is working with IT to secure estimates. The Parks Division's Operating Budget requests will include reallocation of funding sufficient to cover the annual cost of surveillance technology.	

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

N/A

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Parks Division	New or Existing Project	Existing
Proposal Name	Park Facility Improvements	Project Type	Program
Project Number	17443	2026 Project Number	16227

Project Description

This program is for improvements and ongoing building maintenance at Park Division facilities. The program goals are to provide quality park facilities and reduce energy consumption by implementing sustainable building system improvements.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 910,000	\$ 440,000	\$ 2,605,000	\$ 365,000	\$ 4,135,000	\$ -
2027 CIP Total	\$ 1,210,000	\$ 1,890,000	\$ 2,635,000	\$ 450,000	\$ 2,615,000	\$ 440,000
Difference '27 vs. '26	\$ 300,000	\$ 1,450,000	\$ 30,000	\$ 85,000	\$ (1,520,000)	\$ 440,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 1,050,000	\$ 610,000	\$ 1,905,000	\$ 420,000	\$ 2,235,000	\$ 410,000
Impact Fees	\$ 130,000	\$ -	\$ 700,000	\$ -	\$ 350,000	\$ -
Private Contribution/Donation	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
Federal Sources	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
TIF Increment	\$ -	\$ 1,250,000	\$ -	\$ -	\$ -	\$ -
Total	\$ 1,210,000	\$ 1,890,000	\$ 2,635,000	\$ 450,000	\$ 2,615,000	\$ 440,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Land Improvements	\$ 1,210,000	\$ 1,890,000	\$ 2,635,000	\$ 450,000	\$ 2,615,000	\$ 440,000
Total	\$ 1,210,000	\$ 1,890,000	\$ 2,635,000	\$ 450,000	\$ 2,615,000	\$ 440,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

2027: Increased GO by \$295K and Impact Fees by \$5K to add urgent repairs to the Olbrich beach house roof and Warner Park boat launch restrooms. Parks is working with Facilities Management to assess the extent of repair work needed at the beach house and the restrooms. The funding requests are based on initial cost estimates and may require further refinement as we finalize the project scope for each location.

2028: Added \$1,250,000 in TID 42 funding for Goodman Pool maintenance and improvements, increased GO from \$385K to \$610K, and adjusted impact fee funding to meet GO funding targets. The major building projects for 2028 remain as indicated in the adopted 2026 CIP

2029: Increased overall request by \$30K to adjust GO/IF funding to meet GO spending targets, increased GO from \$1.75 M to \$1.905M, and decreased impact fees from \$825K to \$700K. The revisions are based on evaluating GO and Impact Fee resources with respect to our overall GO target.

2030: Increased overall request by \$85K by adding \$5K funding from Focus on Energy, decreased Impact Fee funding from \$25K to \$0, and increased GO from \$315K to \$420K to for lighting improvements in various parks. The revisions are based on evaluating GO and Impact Fee resources with respect to our overall GO target.

2031: Decreased overall request by \$1.52 M, \$845K from GO, and \$675K due to moving the Marlborough Park shelter replacement to beyond the current timespan of the CIP. Parks is committed to providing a new restroom building in Marlborough Park. However, given evolving project priorities and outstanding facility repairs, the project is being moved beyond 2032.

TIF funding is included in this request:	Yes
Impact Fees are included in this request:	Yes

Request includes TIF or Impact Fees. Proceed to Supplemental Budget Info.

Supplemental Budget Info

Project Information

Agency: Parks Division

Project/Program: Park Facility Improvements

TIF Supported Projects/Programs

If TIF is a funding source, please identify the amounts by district for TIF-supported borrowing and TIF increments:

TIF Borrowing

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

TIF Increment

District	2027	2028	2029	2030	2031	2032
TID 42 Wingra (Wingra Clinic Project)	\$ -	\$ 1,250,000	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ 1,250,000	\$ -	\$ -	\$ -	\$ -

If TIF is a requested funding source, is this request included in an approved TIF project plan?

Impact Fees

District	2027	2028	2029	2030	2031	2032
Parks – East	\$ 30,000	\$ -	\$ 600,000	\$ -	\$ -	\$ -
Parks – North	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ -
Parks - District Pending	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ 250,000	\$ -
Total	\$ 130,000	\$ -	\$ 700,000	\$ -	\$ 350,000	\$ -

Project Information

Agency: Parks Division

Project/Program: Park Facility Improvements

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

Year	Phase/Project Name	Cost	Location	Alder District
2027	General facility repairs	\$ 100,000	Breese Stevens Athletic Field	6
2027	Goodman Facility, new material bin	\$ 45,000	Goodman Park	13
2027	Beach house roof repairs	\$ 50,000	Olbrich Park	15
2027	Sun shelter replacements	\$ 300,000	Various sites	TBD
2027	HVAC and plumbing and electrical repairs	\$ 100,000	Various sites	TBD
2027	Lighting Improvements	\$ 55,000	Various sites	TBD
2027	Shelter maintenance	\$ 50,000	Various sites	TBD
2027	Drinking fountain repairs	\$ 40,000	Various sites	TBD
2027	Park bench and picnic table improvements	\$ 40,000	Various sites	TBD
2027	Improvements to signage in parks	\$ 25,000	Various sites	TBD
2027	Electronic access or Punch Pad key holders	\$ 20,000	Various sites	TBD
2027	Boat launch restroom repairs	\$ 250,000	Warner Park	12,18
2027	Various facility improvements	\$ 80,000	Warner Park Community	12,18
2027	Funding for improvements to center	\$ 40,000	Warner Park Community	12,18
2027	Annual exercise equipment replacement	\$ 15,000	Warner Park Community	12,18
2028	Pool maintenance and improvements	\$ 1,250,000	Goodman Pool	13
2028	Replace beachhouse - design	\$ 200,000	Olbrich Park	15
2028	HVAC and plumbing and electrical repairs	\$ 100,000	Various sites	TBD
2028	Lighting Improvements	\$ 55,000	Various sites	TBD
2028	Shelter maintenance	\$ 50,000	Various sites	TBD
2028	Drinking fountain repairs	\$ 40,000	Various sites	TBD
2028	Park bench and picnic table improvements	\$ 40,000	Various sites	TBD
2028	Stadium facility maintenance	\$ 100,000	Warner Park	12,18
2028	Funding for improvements to center	\$ 40,000	Warner Park Community	12,18
2028	Annual exercise equipment replacement	\$ 15,000	Warner Park Community	12,18
2029	General facility repairs	\$ 100,000	Breese Stevens Athletic Field	6
2029	Redesign men's locker rooms	\$ 40,000	Goodman Park Service Facility	13
2029	Replace beach house - construction	\$ 1,700,000	Olbrich Park	15
2029	Sun shelter replacement	\$ 300,000	Various sites	TBD
2029	HVAC and plumbing and electrical repairs	\$ 100,000	Various sites	TBD
2029	Lighting Improvements	\$ 55,000	Various sites	TBD
2029	Shelter maintenance	\$ 50,000	Various sites	TBD
2029	Drinking fountain repairs	\$ 40,000	Various sites	TBD
2029	Park bench and picnic table improvements	\$ 40,000	Various sites	TBD
2029	Improvements to signage in parks	\$ 25,000	Various sites	TBD
2029	Funding for improvements to center	\$ 170,000	Warner Park Community	12,18
2029	Annual exercise equipment replacement	\$ 15,000	Warner Park Community	12,18
2030	Storage shed	\$ 10,000	Olbrich Park	15
2030	HVAC and plumbing and electrical repairs	\$ 100,000	Various sites	TBD
2030	Lighting Improvements	\$ 55,000	Various sites	TBD
2030	Shelter maintenance	\$ 50,000	Various sites	TBD
2030	Drinking fountain repairs	\$ 40,000	Various sites	TBD
2030	Park bench and picnic table improvements	\$ 40,000	Various sites	TBD
2030	Stadium facility maintenance	\$ 100,000	Warner Park	12,18
2030	Funding for improvements to center	\$ 40,000	Warner Park Community	12,18
2030	Annual exercise equipment replacement	\$ 15,000	Warner Park Community	12,18
2031	General facility repairs	\$ 100,000	Breese Stevens Athletic Field	6

Project Information

Agency: Parks Division

Project/Program: Park Facility Improvements

2031	New service facility and lot - Design	\$ 200,000	Forest Hill Cemetery	13
2031	goodman Pool concessions upgrade	\$ 200,000	Goodman Pool	13
2031	Pool replacement study	\$ 100,000	Goodman Pool	13
2031	Pickleball/tennis court lights	\$ 300,000	Reindahl (Amund) Park	12,17
2031	Improvements to barn	\$ 150,000	Reindahl (Amund) Park	12,17
2031	Sun shelter replacement	\$ 300,000	Various sites	TBD
2031	HVAC and plumbing and electrical repairs	\$ 100,000	Various sites	TBD
2031	Lighting Improvements	\$ 55,000	Various sites	TBD
2031	Shelter maintenance	\$ 50,000	Various sites	TBD
2031	Drinking fountain repairs	\$ 40,000	Various sites	TBD
2031	Park bench and picnic table improvements	\$ 40,000	Various sites	TBD
2031	Improvements to signage in parks	\$ 25,000	Various sites	TBD
2031	Funding for improvements to center	\$ 40,000	Warner Park Community	12,18
2031	Annual exercise equipment replacement	\$ 15,000	Warner Park Community	12,18
2031	New sun shelter and parking lot	\$ 900,000	Whitetail Ridge Park	18
2032	HVAC and plumbing and electrical repairs	\$ 100,000	Various sites	TBD
2032	Lighting Improvements	\$ 55,000	Various sites	TBD
2032	Shelter maintenance	\$ 50,000	Various sites	TBD
2032	Drinking fountain repairs	\$ 40,000	Various sites	TBD
2032	Park bench and picnic table improvements	\$ 40,000	Various sites	TBD
2032	Stadium facility maintenance	\$ 100,000	Warner Park	12,18
2032	Funding for improvements to center	\$ 40,000	Warner Park Community	12,18
2032	Annual exercise equipment replacement	\$ 15,000	Warner Park Community	12,18

Additional Information

Facility Expenses

Does the proposal include facility expenses?

Yes

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?

No

Software or software licenses?

No

Vehicle setup or maintenance costs?

No

External management or consulting contracts?

No

Additional FTE positions for ongoing operations of this project/program?

No

Is this project/program required to meet the Percent for Arts ordinance?

No

[Percent for Art requirements detailed in MGO Section 4.30](#)

Please provide additional information in the following section.

Project Information

Agency: Parks Division

Project/Program: Park Facility Improvements

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

Yes

Explain how you developed the facilities cost estimate for the budget request.

Parks and City Engineering - Facilities Management hold quarterly coordination meetings to review both ongoing and upcoming projects. During these sessions, staff evaluate project scopes, refine cost estimates, establish prioritization, and align workplan support. Updates are incorporated as new information becomes available, allowing for timely adjustments and informed decision-making with regard to Parks facility improvements.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

No

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

N/A

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

No

Does your project or program require purchasing implementation services or other one-time costs?

No

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
Facility replacement projects are taking place of existing facilities, operating costs anticipated at this point to be net neutral. However, should additional operating resources be required, Parks will utilize appropriate budget processes to make such requests.	

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

N/A

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Parks Division	New or Existing Project	Existing
Proposal Name	Park Land Improvements	Project Type	Program
Project Number	17421	2026 Project Number	16228

Project Description

This program funds improvements to Madison's community, neighborhood and mini Parks. The goal of this program is to provide a variety of safe and accessible recreational amenities across the park system. Improvements include building and maintaining park shelters, courts, paths, parking lots, park landscaping and other amenities.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 6,035,000	\$ 4,195,000	\$ 2,000,000	\$ 5,935,000	\$ 2,225,000	\$ -
2027 CIP Total	\$ 8,505,000	\$ 7,245,000	\$ 3,585,000	\$ 4,955,000	\$ 2,310,000	\$ 2,045,000
Difference '27 vs. '26	\$ 2,470,000	\$ 3,050,000	\$ 1,585,000	\$ (980,000)	\$ 85,000	\$ 2,045,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 3,600,000	\$ 2,415,000	\$ 1,490,000	\$ 2,705,000	\$ 1,925,000	\$ 1,545,000
Impact Fees	\$ 4,405,000	\$ 1,958,000	\$ 395,000	\$ 1,170,000	\$ 385,000	\$ 500,000
Private Contribution/Donation	\$ 500,000	\$ 47,000	\$ -	\$ -	\$ -	\$ -
TIF Increment	\$ -	\$ 2,500,000	\$ 1,500,000	\$ -	\$ -	\$ -
Borrowing - TIF	\$ -	\$ 325,000	\$ 200,000	\$ 1,080,000	\$ -	\$ -
Total	\$ 8,505,000	\$ 7,245,000	\$ 3,585,000	\$ 4,955,000	\$ 2,310,000	\$ 2,045,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Land Improvements	\$ 8,505,000	\$ 7,245,000	\$ 3,585,000	\$ 4,955,000	\$ 2,310,000	\$ 2,045,000
Total	\$ 8,505,000	\$ 7,245,000	\$ 3,585,000	\$ 4,955,000	\$ 2,310,000	\$ 2,045,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

The proposed funding changes are based on the Parks Division's annual evaluation and assessment of existing budget entries and changes in priority and project scope. The improvements to Odana Hills East Park were advanced from 2030 to 2027 to align with the renovation of the Odana Hills Golf course and to leverage private donations to improve the golf course. All golf-specific project funding previously identified within the Parks Land Improvement Program have been moved to a new Golf Improvements Program Major at the request of the Finance Division.

2027: Overall \$2.47M increase in funding. GO increased from \$2.935M to \$3.6M, Impact Fee increased from \$2.7M to \$4.405M and Donations increased from \$0 to \$500K. \$400K in Reserves Applied moved to the Golf Program. The requested funding increases are largely driven by the need to replace the Odana Hills Clubhouse while the course is closed for renovation in 2027. Parks is also advancing improvements to the adjacent Odana Hills East Park so that the design and construction of the proposed improvements are completed through a holistic, integrated approach with the clubhouse replacement and course renovation. The proposed approach provides efficiencies in design and construction, while minimizing the interruption to golf activities and associated program revenue, while making much needed investments in the park infrastructure. Through thoughtful adjustment to City borrowing in later years, Parks remains on track to meet its overall borrowing target for the combined 2027 CIP. In addition, the Madison Parks Foundation has secured a private donation of \$500K to construct a sprayground at Warner Park in 2027.

2028: Overall \$3.05M increase in funding. GO decreased from \$3.115M to \$2.415M, Impact Fee increased from \$708K to \$1.958M, and an additional \$2.5M was added in TIF Increment funding. Donations and TIF Borrowing remained the same as 2026. The proposed funding adjustments reduce borrowing requirements for several projects while leveraging additional impact fee support. The revisions are based on the Parks Division's annual evaluation of impact fee resources on a district by district basis. The additional TIF requests support park development in the Wingra Creek triangle and West Towne areas, pending the outcome of land acquisition efforts.

2029: Overall \$1.585M increase in funding. GO increased from \$1.405M to \$1.49M, and \$1.5M was added in TIF Increment funding. The main adjustment to 2029 is the addition of TIF support for park development in the West Towne area (in combination with the 2028 allocation). The remaining adjustments are based on updated project estimates and GO, TIF, and Impact Fee evaluations.

2030: Overall \$980K decrease in funding. GO increased from \$2.66M to \$2.705M, Impact Fees decreased from \$1.345M to \$1.170M, and TIF Borrowing decreased from \$1.48M to \$1.08M. The major projects for 2030 remain as adopted in 2026 CIP. The proposed adjustments are based on updated project estimates and GO, TIF, and Impact Fee evaluations.

2031: Overall funding increased by \$85K. GO increased from \$1.655M to \$1.925M, Impact Fees decreased from \$495K to \$385K. The major projects for 2031 remain as adopted in 2026 CIP. The proposed funding adjustments are based on updated project estimates and

TIF funding is included in this request:	Yes
Impact Fees are included in this request:	Yes

Request includes TIF or Impact Fees. Proceed to Supplemental Budget Info.

Supplemental Budget Info

Project Information

Agency: Parks Division

Project/Program: Park Land Improvements

TIF Supported Projects/Programs

If TIF is a funding source, please identify the amounts by district for TIF-supported borrowing and TIF increments:

TIF Borrowing

District	2027	2028	2029	2030	2031	2032
TID 54 Pennsylvania Avenue	\$ -	\$ 325,000	\$ 200,000	\$ 1,080,000	\$ -	\$ -
Total	\$ -	\$ 325,000	\$ 200,000	\$ 1,080,000	\$ -	\$ -

TIF Increment

District	2027	2028	2029	2030	2031	2032
TID 42 Wingra (Wingra Clinic Project)	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -
TID 46 Research Park	\$ -	\$ 1,500,000	\$ 1,500,000	\$ -	\$ -	\$ -
Total	\$ -	\$ 2,500,000	\$ 1,500,000	\$ -	\$ -	\$ -

If TIF is a requested funding source, is this request included in an approved TIF project plan?

No

If the project is not included in the project plan, contact Dan Rolfs and Terrell Nash in the Economic Development Division.

Impact Fees

District	2027	2028	2029	2030	2031	2032
Parks – Central	\$ 45,000	\$ -	\$ -	\$ 15,000	\$ -	\$ 250,000
Parks – East	\$ 1,260,000	\$ 930,000	\$ 295,000	\$ 1,125,000	\$ 200,000	\$ -
Parks – North	\$ 50,000	\$ 553,000	\$ -	\$ -	\$ -	\$ 250,000
Parks – West	\$ 3,050,000	\$ 275,000	\$ 100,000	\$ 30,000	\$ 110,000	\$ -
Parks - District Pending	\$ -	\$ 200,000	\$ -	\$ -	\$ 75,000	\$ -
Total	\$ 4,405,000	\$ 1,958,000	\$ 395,000	\$ 1,170,000	\$ 385,000	\$ 500,000

Project Information

Agency: Parks Division

Project/Program: Park Land Improvements

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

Year	Phase/Project Name	Cost	Location	Alder District
2027	Park development	\$ 500,000	Acacia Ridge Park	1
2027	Provide accessible path to water's Edge at 907 Menomonie	\$ 25,000	Cherokee Park	18
2027	Tennis/pickleball courts	\$ 300,000	Country Grove Park	7
2027	Repave parking lot - design	\$ 30,000	Demetral Park	12
2027	Park improvements, cross country ski trail expansion	\$ 90,000	Door Creek Park	16
2027	Basketball court replacement	\$ 90,000	Dudgeon School Park	13
2027	Rebuild parking lot	\$ 350,000	Edna Taylor Conservation Park	15
2027	Repave parking lot and lighting improvements	\$ 800,000	Garner Park	11
2027	Rebuild pickleball courts	\$ 450,000	Garner Park	11
2027	Repave parking lot - construction	\$ 1,250,000	Odana Hills East Park	11
2027	Sport courts and landscaping	\$ 550,000	Odana Hills East Park	11
2027	North Plat - park development	\$ 900,000	Olbrich Park	15
2027	Beach house, parking lot, courts park development plan	\$ 300,000	Olbrich Park	15
2027	Repave road - construction	\$ 800,000	Owen Conservation Park	19
2027	Area Plans and Park Development Plans	\$ 50,000	Park Master Plans	TBD
2027	Basketball court replacement	\$ 130,000	Sycamore Park	3,17
2027	Park landscaping - general	\$ 150,000	Various sites	TBD
2027	Hardscape and various park improvements	\$ 140,000	Various sites	TBD
2027	Sport court resurfacings - tennis and basketball	\$ 130,000	Various sites	TBD
2027	Single track improvements	\$ 100,000	Various sites	TBD
2027	Fencing improvements	\$ 90,000	Various sites	TBD
2027	Tennis Bounding Boards	\$ 75,000	Various sites	TBD
2027	Private Development new park improvements	\$ 25,000	Various sites	TBD
2027	Backstop repairs and replacements	\$ 25,000	Various sites	TBD
2027	Land Management by Volunteers	\$ 25,000	Various sites	TBD
2027	Striping, patching, and crack sealing of paths and parking lots	\$ 20,000	Various sites	TBD
2027	Arborist contractor	\$ 15,000	Various sites	TBD
2027	Spray park	\$ 650,000	Warner Park	12,18
2027	Park development per master plan	\$ 400,000	Woods Farm Park	3
2027	Path work along Yahara	\$ 45,000	Yahara River Parkway	6,12
2028	Repave parking lot - construction	\$ 900,000	Demetral Park	12
2028	Repave path near South Hill drive	\$ 35,000	Garner Park	11
2028	Repave path	\$ 25,000	Goodman Park	13
2028	Park development - construction	\$ 900,000	Hartmeyer Roth Park	12
2028	Basketball court replacement	\$ 60,000	Hawthorne Park	6
2028	Master plan implementation	\$ 400,000	Old Timber Park	1
2028	Park development plans	\$ 50,000	Park Master Plans	TBD
2028	Tree management	\$ 75,000	Tenney Park	6,12
2028	Park development in Wingra triangle area	\$ 1,000,000	Various sites	TBD
2028	Future West Towne Area Park	\$ 1,500,000	Various Sites	TBD
2028	Kiosk replacement program	\$ 345,000	Various sites	TBD
2028	POSP support	\$ 200,000	Various sites	TBD
2028	Park landscaping - general	\$ 150,000	Various sites	TBD

Project Information

Agency: Parks Division

Project/Program: Park Land Improvements

2028	Land management for new and undeveloped parks	\$ 150,000	Various sites	TBD
2028	Hardscape and various park improvements	\$ 140,000	Various sites	TBD
2028	Sport court resurfacings - tennis and basketball	\$ 130,000	Various sites	TBD
2028	Single track improvements	\$ 100,000	Various sites	TBD
2028	Fencing improvements	\$ 90,000	Various sites	TBD
2028	Retaining wall repairs	\$ 60,000	Various sites	TBD
2028	Private Development new park improvements	\$ 25,000	Various sites	TBD
2028	Land Management by Volunteers	\$ 25,000	Various sites	TBD
2028	Striping, patching, and crack sealing of paths and parking lots	\$ 20,000	Various sites	TBD
2028	Arborist contractor	\$ 15,000	Various sites	TBD
2028	New futsal court	\$ 450,000	Windom Way Park	12
2028	Park development	\$ 400,000	Canter Park	3
2029	Future West Towne Area Park	\$ 1,500,000	Various Sites	TBD
2029	Shelter repairs and lot improvements	\$ 200,000	Burrows Park	12
2029	Basketball court replacement	\$ 90,000	Olbrich Park	15
2029	Area Plans and Park Development Plans	\$ 50,000	Park Master Plans	TBD
2029	Park development	\$ 500,000	Starkweather Park	15
2029	Park development	\$ 300,000	Sunshine Ridge Park	1
2029	Park landscaping - general	\$ 150,000	Various sites	TBD
2029	Hardscape and various park improvements	\$ 140,000	Various sites	TBD
2029	Sport court resurfacings - tennis and basketball	\$ 130,000	Various sites	TBD
2029	Single track improvements	\$ 100,000	Various sites	TBD
2029	Fencing improvements	\$ 90,000	Various sites	TBD
2029	Tennis Bounding Boards	\$ 75,000	Various sites	TBD
2029	Private Development new park improvements	\$ 25,000	Various sites	TBD
2029	Backstop repairs and replacements	\$ 25,000	Various sites	TBD
2029	Land Management by Volunteers	\$ 25,000	Various sites	TBD
2029	Striping, patching, and crack sealing of paths and parking lots	\$ 20,000	Various sites	TBD
2029	Arborist contractor	\$ 15,000	Various sites	TBD
2029	Forest management via contractor	\$ 150,000	Whitetail Ridge Park	18
2030	Park improvements	\$ 1,080,000	Demetral Park	12
2030	Park development - construction phase 2	\$ 500,000	Hartmeyer Roth Park	12
2030	Install new transformer and light pole	\$ 75,000	Hillington Green Park	5
2030	Replace parking lot - construction	\$ 1,200,000	Olbrich Park	15
2030	Tennis/pickleball court replacement	\$ 900,000	Olbrich Park	15
2030	Repave path from N Sunset to midblock walk	\$ 30,000	Sunset Park	5
2030	Kiosk replacement program	\$ 200,000	Various sites	TBD
2030	Park landscaping - general	\$ 150,000	Various sites	TBD
2030	Land management for new and undeveloped parks	\$ 150,000	Various sites	TBD
2030	Hardscape and various park improvements	\$ 140,000	Various sites	TBD
2030	Sport court resurfacings - tennis and basketball	\$ 130,000	Various sites	TBD
2030	Single track improvements	\$ 100,000	Various sites	TBD
2030	Fencing improvements	\$ 90,000	Various sites	TBD
2030	Replace deck and stair at N. Henry St	\$ 50,000	Various sites	TBD

Project Information

Agency: Parks Division

Project/Program: Park Land Improvements

2030	Private Development new park improvements	\$ 25,000	Various sites	TBD
2030	Land Management by Volunteers	\$ 25,000	Various sites	TBD
2030	Striping, patching, and crack sealing of paths and parking lots	\$ 20,000	Various sites	TBD
2030	Arborist contractor	\$ 15,000	Various sites	TBD
2030	Path repaving	\$ 75,000	Walnut Grove Park	9
2031	BB Clarke design phase	\$ 80,000	B.B. Clarke Beach Park	6
2031	Re-plat sections 40-44	\$ 60,000	Forest Hill Cemetery	13
2031	Funding for phase 2 park improvements	\$ 150,000	James Madison Park	2,6
2031	Mill and overlay parking lot	\$ 110,000	Odana School Park	11
2031	Repave clubhouse parking lot - design	\$ 75,000	The Glen Golf Park	13
2031	LakeWay planning	\$ 200,000	Olin Park	13,14
2031	Electronic Payment Kiosks at every permit fee site (Dog, Disc, Lake Access, X-country Ski) - construction	\$ 250,000	Various sites	TBD
2031	Park landscaping - general	\$ 150,000	Various sites	TBD
2031	Hardscape and various park improvements	\$ 140,000	Various sites	TBD
2031	Sport court resurfacings - tennis and basketball	\$ 130,000	Various sites	TBD
2031	Single track improvements	\$ 100,000	Various sites	TBD
2031	Fencing improvements	\$ 90,000	Various sites	TBD
2031	Tennis Bounding Boards	\$ 75,000	Various sites	TBD
2031	Electronic Payment Kiosks at every permit fee site (Dog, Disc, Lake Access, X-country Ski) - design	\$ 50,000	Various sites	TBD
2031	Private Development new park improvements	\$ 25,000	Various sites	TBD
2031	Backstop repairs and replacements	\$ 25,000	Various sites	TBD

Project Information

Agency: Parks Division

Project/Program: Park Land Improvements

2031	Land Management by Volunteers	\$ 25,000	Various sites	TBD
2031	Striping, patching, and crack sealing of paths and parking lots	\$ 20,000	Various sites	TBD
2031	Arborist contractor	\$ 15,000	Various sites	TBD
2031	Park development per master plan	\$ 400,000	Woods Farm Park	3
2031	Path connection to southwest path	\$ 140,000	Zook Park	10
2032	Rebuild boat launch parking lot	\$ 250,000	Tenney Park	6,12
2032	Repave clubhouse parking lot - construction	\$ 750,000	The Glen Golf Park	13
2032	Park landscaping - general	\$ 150,000	Various sites	TBD
2032	Land management for new and undeveloped parks	\$ 150,000	Various sites	TBD
2032	Hardscape and various park improvements	\$ 140,000	Various sites	TBD
2032	Sport court resurfacings - tennis and basketball	\$ 130,000	Various sites	TBD
2032	Single track improvements	\$ 100,000	Various sites	TBD
2032	Fencing improvements	\$ 90,000	Various sites	TBD
2032	Private Development new park improvements	\$ 25,000	Various sites	TBD
2032	Land Management by Volunteers	\$ 25,000	Various sites	TBD
2032	Striping, patching, and crack sealing of paths and parking lots	\$ 20,000	Various sites	TBD
2032	Arborist contractor	\$ 15,000	Various sites	TBD
2032	Rebuild tennis courts	\$ 200,000	Westmorland Park	11

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

Yes

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?

No

Software or software licenses?

No

Vehicle setup or maintenance costs?

No

External management or consulting contracts?

No

Additional FTE positions for ongoing operations of this project/program?

No

Is this project/program required to meet the Percent for Arts ordinance?

No

[Percent for Art requirements detailed in MGO Section 4.30](#)

Please provide additional information in the following section.

Project Information

Agency: Parks Division

Project/Program: Park Land Improvements

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

N/A

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

Yes

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

N/A

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

N/A

Does your project or program require purchasing implementation services or other one-time costs?

N/A

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

N/A

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Parks Division	New or Existing Project	Existing
Proposal Name	Playground/Accessibility Improvements	Project Type	Program
Project Number	17436	2026 Project Number	16229

Project Description

This program funds the maintenance and improvements at existing park playgrounds. The goals of this program are to replace and upgrade existing playgrounds to meet industry standards and to ensure recreational amenities are accessible to the greatest extent possible. Improvements include increasing accessibility in our parks to meet current Americans with Disabilities Act Accessibility Guidelines (ADAAG).

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 1,290,000	\$ 1,440,000	\$ 1,190,000	\$ 1,190,000	\$ 1,190,000	\$ -
2027 CIP Total	\$ 995,000	\$ 1,440,000	\$ 1,215,000	\$ 1,190,000	\$ 1,215,000	\$ 1,190,000
Difference '27 vs. '26	\$ (295,000)	\$ -	\$ 25,000	\$ -	\$ 25,000	\$ 1,190,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 525,000	\$ 665,000	\$ 640,000	\$ 640,000	\$ 640,000	\$ 540,000
Impact Fees	\$ 445,000	\$ 775,000	\$ 550,000	\$ 550,000	\$ 550,000	\$ 650,000
Private Contribution/Donation	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ 25,000	\$ -
Total	\$ 995,000	\$ 1,440,000	\$ 1,215,000	\$ 1,190,000	\$ 1,215,000	\$ 1,190,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Land Improvements	\$ 995,000	\$ 1,440,000	\$ 1,215,000	\$ 1,190,000	\$ 1,215,000	\$ 1,190,000
Total	\$ 995,000	\$ 1,440,000	\$ 1,215,000	\$ 1,190,000	\$ 1,215,000	\$ 1,190,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

In 2027, \$265K in GO and \$55K in Impact Fee funding were removed to fund other programs with a higher need. In 2028, the funding request remains the same; however, the GO/IF ratio is adjusted to meet our overall GO target. \$765K GO changed to \$665K, and \$675K impact fee changed to \$775K. \$25K in Donation funding was added in 2027, 2029 and 2031 to allow Parks to accept small donations over time from neighborhood associations and friends groups.

TIF funding is included in this request:	No
Impact Fees are included in this request:	Yes

Request includes TIF or Impact Fees. Proceed to Supplemental Budget Info.

Supplemental Budget Info

Project Information

Agency: Parks Division

Project/Program: Playground/Accessibility Improvements

TIF Supported Projects/Programs

If TIF is a funding source, please identify the amounts by district for TIF-supported borrowing and TIF increments:

TIF Borrowing

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

TIF Increment

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

If TIF is a requested funding source, is this request included in an approved TIF project plan?

Impact Fees

District	2027	2028	2029	2030	2031	2032
Parks – Central	\$ 185,000	\$ -	\$ -	\$ -	\$ -	\$ -
Parks – West	\$ 160,000	\$ 775,000	\$ -	\$ 550,000	\$ 550,000	\$ 650,000
Parks – North	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -
Parks – East	\$ -	\$ -	\$ 550,000	\$ -	\$ -	\$ -
Total	\$ 445,000	\$ 775,000	\$ 550,000	\$ 550,000	\$ 550,000	\$ 650,000

Project Information

Agency: Parks Division

Project/Program: Playground/Accessibility Improvements

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

Year	Phase/Project Name	Cost	Location	Alder District
2027	Playground replacement	\$ 120,000	Glenwood Park	11,13
2027	Playground replacement	\$ 160,000	Goodman Park	13
2027	Playground replacement	\$ 120,000	Newbery Park	1
2027	Playground replacement	\$ 150,000	Odana Hills East Park	11
2027	Playground replacement	\$ 50,000	Olin Park	13,14
2027	Playground repairs and improvements - general	\$ 90,000	Various sites	TBD
2027	Playground private donations	\$ 25,000	Various sites	TBD
2027	Playground replacement	\$ 160,000	Warner Park	12,18
2027	Playground replacement	\$ 120,000	Westhaven Trails Park	7
2028	Playground and Accessibility Improvements	\$ 1,350,000	Playground Improvements	TBD
2028	Playground repairs and improvements - general	\$ 90,000	Various sites	TBD
2029	Playground and Accessibility Improvements	\$ 1,100,000	Playground Improvements	TBD
2029	Playground repairs and improvements - general	\$ 90,000	Various sites	TBD
2029	Playground private donations	\$ 25,000	Various sites	TBD
2030	Playground and Accessibility Improvements	\$ 1,100,000	Playground Improvements	TBD
2030	Playground repairs and improvements - general	\$ 90,000	Various sites	TBD
2031	Playground and Accessibility Improvements	\$ 1,100,000	Playground Improvements	TBD
2031	Playground repairs and improvements - general	\$ 90,000	Various sites	TBD
2031	Playground private donations	\$ 25,000	Various sites	TBD
2032	Playground and Accessibility Improvements	\$ 1,100,000	Playground Improvements	TBD
2032	Playground repairs and improvements - general	\$ 90,000	Various sites	TBD

Project Information

Agency: Parks Division

Project/Program: Playground/Accessibility Improvements

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?

No

Software or software licenses?

No

Vehicle setup or maintenance costs?

No

External management or consulting contracts?

No

Additional FTE positions for ongoing operations of this project/program?

No

Is this project/program required to meet the Percent for Arts ordinance?

No

[Percent for Art requirements detailed in MGO Section 4.30](#)

End of Proposal Form

2027 Capital Improvement Plan

Project Budget Proposal

Identifying Information

Agency	Parks Division	New or Existing Project	Existing
Proposal Name	Vilas Park Improvements	Project Type	Project
Project Number	17184		

Project Description

This project funds a series of improvements per the 2021 adopted Vilas Park Master Plan. The project's goal is to create a sustainable park that provides a variety of recreational amenities that serve a diverse, community-wide population while protecting and enhancing the park's natural resources.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ -	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -
2027 CIP Total	\$ 150,000	\$ 3,250,000	\$ -	\$ -	\$ 300,000	\$ 3,500,000
Difference '27 vs. '26	\$ 150,000	\$ 750,000	\$ -	\$ -	\$ 300,000	\$ 3,500,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 75,000	\$ 1,500,000	\$ -	\$ -	\$ 150,000	\$ 1,750,000
Impact Fees	\$ 75,000	\$ 1,000,000	\$ -	\$ -	\$ 150,000	\$ 1,750,000
TIF Increment	\$ -	\$ 750,000	\$ -	\$ -	\$ -	\$ -
Total	\$ 150,000	\$ 3,250,000	\$ -	\$ -	\$ 300,000	\$ 3,500,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Land Improvements	\$ 150,000	\$ 3,250,000	\$ -	\$ -	\$ 300,000	\$ 3,500,000
Total	\$ 150,000	\$ 3,250,000	\$ -	\$ -	\$ 300,000	\$ 3,500,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

The shelter roof urgently needs to be replaced, along with necessary interior repairs. \$150K was added in 2027 to extend the building's service life until it can be replaced in 2032. Proposed request includes \$750,000 in TID 42 funding in 2028 to rebuild the south parking lot and GO/Impact fees in 2031 and 2032 for the design and construction of the new shelter.

TIF funding is included in this request:	Yes
Impact Fees are included in this request:	Yes

Request includes TIF or Impact Fees. Proceed to Supplemental Budget Info.

Supplemental Budget Info

Project Information

Agency: Parks Division

Project/Program: Vilas Park Improvements

TIF Supported Projects/Programs

If TIF is a funding source, please identify the amounts by district for TIF-supported borrowing and TIF increments:

TIF Borrowing

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

TIF Increment

District	2027	2028	2029	2030	2031	2032
TID 42 Wingra (Wingra Clinic Project)	\$ -	\$ 750,000	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ 750,000	\$ -	\$ -	\$ -	\$ -

If TIF is a requested funding source, is this request included in an approved TIF project plan?

No

If the project is not included in the project plan, contact Dan Rolfs and Terrell Nash in the Economic Development Division.

Impact Fees

District	2027	2028	2029	2030	2031	2032
Parks – Central	\$ 75,000	\$ 1,000,000	\$ -	\$ -	\$ 150,000	\$ 1,750,000
Total	\$ 75,000	\$ 1,000,000	\$ -	\$ -	\$ 150,000	\$ 1,750,000

Project Information

Agency: Parks Division

Project/Program: Vilas Park Improvements

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	Yes

Yes

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	Yes

Yes

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance? No

No

Percent for Art requirements detailed in MGO Section 4.30

Please provide additional information in the following section.

Project Information

Agency: Parks Division

Project/Program: Vilas Park Improvements

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

Yes

Explain how you developed the facilities cost estimate for the budget request.

Parks worked with City Engineering - Facilities Management to establish the budget for the roof replacement and interior repairs in 2027. The proposed shelter replacement support in 2029 and 2030 is informed by recent construction projects, notably the Door Creek Park shelter, which is of comparable scale and program scope to the anticipated replacement Vilas building.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

Yes

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

No

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

N/A

Does your project or program require purchasing implementation services or other one-time costs?

N/A

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

N/A

End of Proposal Form

Sewer Utility's 2027 Capital Budget Request Summary

This summary provides an overview of the capital budget submitted by the agency. The full request packet includes the agency's transmittal memo and detailed budget proposals.

Request by Proposal

Sewer Utility's 2027 capital budget request includes **6** proposals.

Table 1. List of all proposals by Project/ Program name, with the requested funding by year

Project/ Program Name	2027	2028	2029	2030	2031	2032
Citywide Pumping Stations- Emergency Power Stationary Generators	\$75,000	\$75,000	\$75,000	\$78,000	\$78,000	\$78,000
Lift Station & Force Main Rehabilitation and Replacement	\$2,296,000	\$2,235,000	\$440,000	\$463,000	\$1,290,000	\$1,474,000
Sewer Access Improvements	\$149,000	\$856,000	\$156,000	\$156,000	\$156,000	\$156,000
Sewer Impact Fee Districts	\$1,850,000	\$20,000	\$1,000,000	\$1,500,000	\$0	\$0
Sewer Reconstruction	\$1,632,000	\$1,286,000	\$472,000	\$575,000	\$472,000	\$472,000
Trenchless Sewer Rehabilitation	\$1,995,000	\$2,095,000	\$2,199,000	\$2,199,000	\$2,199,000	\$2,300,000
Total	\$7,997,000	\$6,567,000	\$4,342,000	\$4,971,000	\$4,195,000	\$4,480,000

Request by Funding Source

2027 Request

Table 2. Total funding request by GO Borrowing and Other Sources, by year.

Funding Source	2027	2028	2029	2030	2031	2032
GO Borrowing	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$7,997,000	\$6,567,000	\$4,342,000	\$4,971,000	\$4,195,000	\$4,480,000
Total	\$7,997,000	\$6,567,000	\$4,342,000	\$4,971,000	\$4,195,000	\$4,480,000

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2026 Adopted CIP (Prior Year; PYA)

Table 3. Total funding approved in the 2026 CIP by GO Borrowing and Other Sources, by year. The table does not include 2032 as that was not in the 2026 CIP.

Funding Source	2027	2028	2029	2030	2031
GO Borrowing	\$0	\$0	\$0	\$0	\$0
Other	\$3,204,000	\$4,389,000	\$4,342,000	\$4,868,000	\$6,353,000
Total	\$3,204,000	\$4,389,000	\$4,342,000	\$4,868,000	\$6,353,000

2027 Request Compared to 2026 Adopted CIP (Prior Year; PYA)

Table 4. Difference between the 2027 request amount and the 2026 CIP by GO Borrowing and Other Sources, by year. It does not include 2032 as that was not in the 2026 CIP. Positive numbers indicate the agency requested an increase in funding, negative numbers indicate a requested decrease in funding.

Funding Source	2027	2028	2029	2030	2031
GO Borrowing	\$0	\$0	\$0	\$0	\$0
Other	\$4,793,000	\$2,178,000	\$0	\$103,000	\$-2,158,000
Total	\$4,793,000	\$2,178,000	\$0	\$103,000	\$-2,158,000

Figure 1. Clustered bar graph comparing the 2026 Adopted CIP and 2027 Request, by all funds, by year.

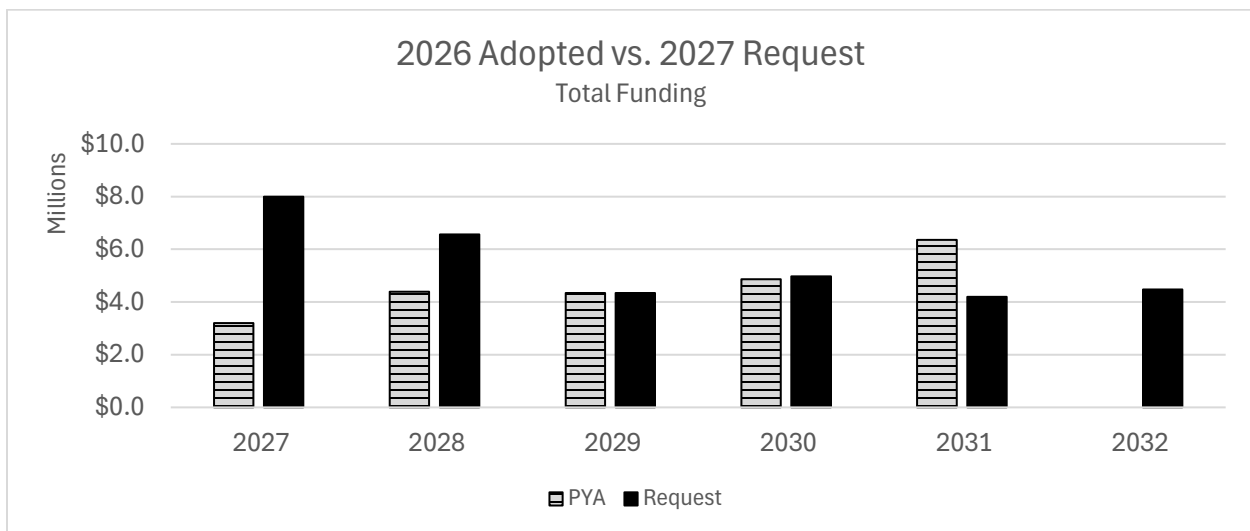


Figure 2. Clustered bar graph comparing the 2026 Adopted CIP and 2027 Request, by GO Borrowing, by year.

Not applicable for Sewer. No GO Funding Requested.

Description of Major Changes

This section lists all projects and programs submitted by the agency with a brief summary of major changes between the 2026 Adopted CIP and the 2027 CIP Request.

Citywide Pumping Stations-Emergency Power Stationary Generators

- No major changes compared to 2026 Adopted CIP.

Lift Station & Force Main Rehabilitation and Replacement

- Program budget increased by \$900,000 in Revenue Bonds in 2027. This represents a 36.6% increase from to the 2026 Adopted CIP.
- Program budget increased by \$1.6 million in Reserves Applied in 2027-2031. This represents a 94.0% increase from the 2026 Adopted CIP.
- Program adds \$1.5 million in 2032 including \$1.2 million for Truax Force Main Replacement.
- The overall program budget increased \$2.5 million from the 2026 Adopted CIP due to changes in project scope, shifting in projects implementation timeline, and significantly higher cost estimates.

Sewer Access Improvements

- Program budget increased by \$700,000 in Reserves Applied in 2028 to reflect the addition of the Government Road Sewer Access Improvement project. This represents a 90.6% increase from the 2026 Adopted CIP.

Sewer Impact Fee Districts

- Program budget decreased by \$383,000 in Impact Fees in 2027-2031. This represents an 8.1% decrease from the 2026 Adopted CIP.
- The Pumpkin Hollow Sewer project moved forward from 2031 to 2027, and the cost decreased from \$2.2 million to \$1.9 million due to revised project scope.

Sewer Reconstruction

- Program budget increased by \$670,000 in Revenue Bonds in 2028-2030. This represents a 40% increase from the 2026 Adopted CIP.
- Program budget increased by \$539,000 in Reserves Applied in 2027-2028. This represents an 81.4% increase from the 2026 Adopted CIP.
- Program budget added \$860,000 in TIF funding in 2027 to increase the sewer capacity on Yellowstone to support growth in the area.
- The overall program budget increased \$2.1 million from the 2026 Adopted CIP due to sewer constructions and upgrades.

Trenchless Sewer Rehabilitation

- No major changes compared to 2026 Adopted CIP.



Department of Public Works
Engineering Division
James M. Wolfe, P.E., City Engineer

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Bryan Cooper, AIA
Gregory T. Fries, P.E.
Chris Petykowski, P.E.

Deputy Division Manager
Kathleen M. Cryan

Principal Architect
Amy Loewenstein Scanlon, AIA

Principal Engineer 2
Janet Schmidt, P.E.

Principal Engineer 1
Kyle Frank, P.E.
Mark D. Moder, P.E.
Fadi El Musa Gonzalez, P.E.
Andrew J. Zwieg, P.E.

Financial Manager
Steven B. Danner-Rivers

Engineering – Sewer Utility, Capital Budget Transmittal Memo

TO: Finance Director & Mayor
FROM: James M. Wolfe, P.E. City Engineer
DATE: April 17, 2026

The Sewer Utility Budget is comprised of 6 Programs. Overall Funding for 2027 was increased by about \$3.5M, and 2028-2031 are otherwise very close to the 2026 CIP approved outyear budget dollar amounts. The overall budget was within the guidelines for 2027 borrowing, 2028-2032 borrowing and 2032 borrowing with some funds shifting across programs and some sub-projects being delayed.

Summary of Changes

No Change:

- Trenchless Sewer Rehabilitation
- Citywide Pumping Stations Emergency Power Generators

Budget Neutral Changes or Reductions:

- Major Streets-Pavement Management: Reduced 2027 Sewer Utility request by \$2.1M, in 2028 by \$4.5M, in 2029 by \$1.3M, in 2030 by \$965K, and in 2031 by \$210K. The reason for the reductions is that the current streets being selected for resurfacing in this program have sewers that are newer PVC or are determined to be in good condition.
- Sewer Impact Fees: Pumpkin Hollow Sewer Impact Fee was moved from 2031 to 2027 and the cost reduced from \$2.3M to \$1.85M due to a reduction in scope. Funding for S. High Point Road Impact Fee within S. High Point Road Sanitary Sewer Improvement Impact Fee was increased by \$50K in 2027.

Increases or New Projects:

- Major Streets- Street Reconstruction: These changes are actually reflected in the Engineering Major Streets Budget
 - Increase +\$741K in 2027, +\$216K in 2028, +\$1.3M in 2029, +\$965k in 2030, and +\$210K in 2031. Proposed increases are a result of streets that are currently selected for reconstruction in the program have increased sewer needs. This is especially true with the

addition of street reconstruction projects in the Lake Forest neighborhood, which are currently scheduled for reconstruction 2027, 2028, and 2029. These reconstruction projects are large and complex.

- Lift Stations (L.S.) and Force Main Rehabilitation and Replacement: This infrastructure is critical to providing safe, reliable sewer service to Madison residents. The lift stations selected for replacement have reached the end of their service life. Costs to build these facilities have increased significantly, which we have seen in recent bids for this type of work.
 - +\$1.8 M increase in 2027: Lake Forest L.S. & Force Main. Funding for project was previously planned for 2026 but has now been utilized by the Mayflower and Badger Lift Station projects which both exceeded estimated costs that were included in the 2026 budget allocation. This lift station and force main replacement now aligns with the planned reconstruction projects in the area.
 - +\$644K increase in 2028: Increase is primarily the result of +\$70K for Veith Force Main, Regent St. L.S. shifted from 2027 to 2028 and increased +\$350K, due to updated estimates to reflect actual costs of this type of work
 - +\$372K increase in 2031 Fremont Force Main – expanded the project scope adding work in Packers Ave.
 - New Project +\$1.17M in 2032 for Truax Force Main Replacement project.
- Sewer Reconstruction Program:
 - Overall, this request proposed +\$1.1M increase in 2027 with +\$415k Capital City Trail Segment 5&6 to coordinate sewer work with the planned path extension project, and a proposed new project in 2027 for +860K (TIF) to upsize the sewer on Yellowstone to adequately serve growth in the area.
 - Proposed +834K Increase in 2028 with \$534K attributed to Whitney Way off ramp sewer replacement to address buried access structure under West Beltline off Ramp that is not maintainable, and \$300K for Sewer Access Structure Rehab Project to repair or replace structures that are sources of pronounced I&I in the system.
 - 2029 +\$103K Increase in 2029
- Major Streets-Regent St – +\$176k in 2027 for sewer construction (project scope expanded)
- The Utility Materials Handling Site is on the carryforward list for the Sewer Utility. Funds previously authorized are being used to acquire the land necessary for the project and begin design work. However, there is a pending lawsuit over the City's acquisition of the property needed for this project. Based on preliminary design work, we do anticipate that this project will need additional funding to be constructed; however, given the status of the lawsuit and limited design and scoping work completed to date, we are uncertain of how much that will be. We still anticipate that the project will be built in 2028, but given the noted uncertainty, no additional request is being made with the 2027 CIP, but we expect there to be an additional request with the 2028 CIP.

Prioritized List of Capital Requests

- 1) Lift Station Rehabilitation and Replacement Program (MUNIS 10268)
- 2) Citywide Pumping Stations Emergency Power Generators (MUNIS 11510)
- 3) Trenchless Sewer Rehabilitation (MUNIS 10450)
- 4) Sewer Reconstruction Program (MUNIS 10267)
- 5) Sewer Impact Fee Districts (MUNIS 11678)
- 6) Sewer Access Improvements Program (MUNIS 10437)
- 7) Utility Materials Handling Site (MUNIS 13599) Move to Horizon List

- 1) **Lift Station & Force Main Rehabilitation and Replacement Program:** This program makes needed upgrades to lift stations and force mains. Lift stations are an integral facility of the wastewater collection system. They are a facility that holds wastewater and pumps it to a gravity sewer system where it then drains to the treatment plant. Failures on lift stations and force mains can lead to costly emergency repairs or can cause a major disruption in sewer service to residents and/or cause back-ups or sewer overflows that are a hazard to public health and the environment and are costly to clean up. Keeping lift stations and force mains in sound condition reduces the risk of emergency failures and also reduces the costs of maintenance needs. Projects to be constructed in 2027 will include the replacement/ rehabilitation Lake Forest Lift Station and force main.
- 2) **Citywide Pumping Stations Emergency Power Generators:** Failures in a lift station often lead to basement backups and possible sanitary sewer overflows. The project, Emergency Power Stationary Generator program, installs generators at lift stations to provide temporary power during a power outage. As we continue to grapple with the effects of climate change and more extreme weather, these generators provide a more resilient wastewater collection system.

Prioritization of projects in the Emergency Power Generator Program is based upon the following:

- Proximity to bodies of water (lakes, rivers, and streams).
- How a lift station is provided power- overhead power line supplied lift stations are prioritized.
- Length of time that it takes to bring a portable generator to the lift station site.
- Service area and amount of wastewater flow through the lift station.

During a power outage, we only have a limited amount of time until properties located close to the lift station experience a sewer backup or the lift station overflows, leading to a Sanitary Sewer Overflow (SSO). Having emergency generators helps to keep the lift station functioning until power can be restored. The Fayette Pumping Station is the planned project for 2027. Due to the generator price increases, we now plan to install 1 lift station generator per year going forward.

- 3) **Trenchless Sewer Rehabilitation:** This program is the most cost effective, least time-consuming method we have for the rehabilitation of sanitary sewer. Sewer mains can be rehabilitated in a day compared to weeks with traditional open cut sewer replacement methods, which is also far less disruptive to nearby residents and businesses. Trenchless Rehabilitation also involves considerably less emissions than the heavy construction equipment and work associated with open cut sewer replacement. Additionally, lined sewer mains can result in some operational savings as lining can reduce the frequency of cleaning to as little as once every 3 years whereas sewer mains in poorer condition require more frequent cleaning, up to 4 times per year. Prioritization of selected sewers to be lined are based on location with backyard sewer mains and sewer mains located close to groundwater and lakes, rivers and streams being prioritized. Streets being resurfaced with the Pavement Management Program where the sewer shows defects but does not warrant full replacement are also prioritized.

- 4) **Sewer Reconstruction Program:** This program involves sewer repair and replacements identified by Engineering Operations personnel that need to be addressed promptly due to a variety of defects, damages, or other potential issues. Prioritization of projects in this program is based upon Close Circuit Television Video (CCTV) television reports of City sewers. City maintenance crews televise 80 miles of sewer per year (10% of the total length sewer main in City sewer system). Projects completed under this program can also decrease operational costs as new mains require cleaning/maintenance once every 3 years, while sewer mains in poor condition require much more frequent cleaning, up to 4 times per year. The planned project for 2027 is installing sewer below the Capital City Trail from Wagon Trail to Interstate HWY 90, in coordination with the planned path project. This will allow the City to abandon 2,600' of extremely difficult sewer main to maintain for our Engineering Operations Crews. The 2nd project planned for 2027 is the Yellowstone Sewer Upsizing project which will be a sewer that will serve the rapidly redeveloping area south of Mineral Point Road along Grand Canyon Drive. The area is currently office and is being redeveloped into high density apartments, resulting in a significant increase in wastewater generated.
- 5) **Sewer Impact Fee Districts:** This program consists of installation of new sanitary sewer facilities in order to facilitate new development. Projects selected are generally in the rural, less developed areas of the City where developers have submitted subdivision plat documents in need of sewer. Projects in this program are prioritized based upon the schedule when the development will need the sewer. Pumpkin Hollow Impact Fee was moved from 2031 to 2027 due to a pending development. Also in 2027, will be the S. High Point Road Sanitary Sewer Improvement Impact Fee within South High Point Road project to serve undeveloped lands located in Madison and Town of Verona.
- 6) **Sewer Access Improvements Program:** This program identifies locations where City maintenance crews cannot readily access certain sewers for routine maintenance or emergency repairs. This program purchases easements and builds access paths. Projects completed under this program can result in a slight reduction in operating costs as Engineering crews are able to more easily and effectively access sewer locations for maintenance purposes while avoiding more time-consuming efforts to access such as on foot, by use of swamp mats, removing brush, etc. The 2028 planned project will include the Government Road Sewer Access Road project will provide access to maintenance staff to maintain critical major sewer along the Starkweather Creek west of the airport.

Enterprise Agencies Only

The Sewer Utility is able to support additional debt service through customer rate increases. The rate increases related to debt service, however, are a small part of the overall rate increase. The Operating Budget / Madison Metropolitan Sewerage District (MMSD) treatment rates are major factors into Sewer rates. Total debt service is currently approximately 11% of the Sewer Operating budget. Debt service on every \$1 million of borrowing translates to an approximate overall rate increase of 0.152%.

If approved, the 2027 Sewer Utility Budget alone will have limited impact on rate increases. Based on existing borrowing, the debt service on the proposed borrowing level for 2027 would require a rate increase of approximately 1.0% to support.

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Sewer Utility	New or Existing Project	Existing
Proposal Name	Citywide Pumping Stations-Emergency Power Stationary Generators	Project Type	Program
Project Number	11510	2027 Project Number	16334

Project Description

This program funds the installation of emergency power stationary generators at the City's pumping stations. The goal of the program is to ensure continuous sanitary sewer service in the event of power loss. Funding in 2027 is for a generator at the Fayette (Waunona No. 2) Pumping Station. This project was previously planned in 2025 but was delayed as a result of the American Family and Veith Lift Station generators costing more than was planned. As a result, the two emergency generator projects planned with the 2025 CIP were delayed. Fayette is now planned for 2027. Due to the generator price increases, the Sewer Utility now plans to install 1 lift station generator per year going forward.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 75,000	\$ 75,000	\$ 75,000	\$ 78,000	\$ 78,000	\$ -
2027 CIP Total	\$ 75,000	\$ 75,000	\$ 75,000	\$ 78,000	\$ 78,000	\$ 78,000
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 78,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Reserves Applied (Sewer)	\$ 75,000	\$ 75,000	\$ 75,000	\$ 78,000	\$ 78,000	\$ 78,000
Total	\$ 75,000	\$ 75,000	\$ 75,000	\$ 78,000	\$ 78,000	\$ 78,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Sanitary Sewer	\$ 75,000	\$ 75,000	\$ 75,000	\$ 78,000	\$ 78,000	\$ 78,000
Total	\$ 75,000	\$ 75,000	\$ 75,000	\$ 78,000	\$ 78,000	\$ 78,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

N/A

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Sewer Utility

Project/Program: Citywide Pumping Stations-Emergency Power Stationary Generators

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	Yes

Yes

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	No

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

Software or software licenses?	No

Vehicle setup or maintenance costs?	No

External management or consulting contracts?	No

Additional FTE positions for ongoing operations of this project/program?	No

No

No

No

No

No

Is this project/program required to meet the Percent for Arts ordinance?	No

Percent for Art requirements detailed in MGO Section 4.30

No

Please provide additional information in the following section.

Project Information

Agency: Sewer Utility

Project/Program: Citywide Pumping Stations-Emergency Power Stationary Generators

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

N/A

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

N/A

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

N/A

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

N/A

Does your project or program require purchasing implementation services or other one-time costs?

N/A

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
This program ensures continuous power supply to the wastewater lift station. Without the generators, Madison Metropolitan Sewerage District (MMSD) who maintains the City's lift stations will need to bring a portable generator to the lift station site and the City will need to dispatch sewer vacuum truck(s) and personnel to ensure uninterrupted sanitary sewer service to our customers and no Sanitary Sewer Overflows(SSOs) occur. There will be minimal future equipment operation costs as a result of this program. Preventative maintenance, testing and repair will result from the installation of backup generators at lift stations. Maintenance of the generators will be done with existing staff in conjunction with lift station maintenance.	0

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

N/A

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Sewer Utility	New or Existing Project	Existing
Proposal Name	Lift Station & Force Main Rehabilitation and Replacement	Project Type	Program
Project Number	10268	2027 Project Number	16331

Project Description

This program funds rehabilitation and replacement of the Sewer Utility's force mains and 33 wastewater lift stations (L.S.), which are critical assets of the City's sanitary sewer system. The goal of this program is to maintain system reliability and to reduce the number of back-ups or emergency incidents. The primary project to be constructed in 2027 will include the replacement/ rehabilitation Lake Forest L.S. and force main coincide with the 1st phase of the Lake Forest area reconstruction project (Carver, Dodge, Dickson, Martin). Also planned for 2027 will be taking the South Point L.S. and Mid Town L.S. out of service.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 485,000	\$ 1,591,000	\$ 440,000	\$ 463,000	\$ 1,215,000	\$ -
2027 CIP Total	\$ 2,296,000	\$ 2,235,000	\$ 440,000	\$ 463,000	\$ 1,290,000	\$ 1,474,000
Difference '27 vs. '26	\$ 1,811,000	\$ 644,000	\$ -	\$ -	\$ 75,000	\$ 1,474,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - Revenue Bonds	\$ 1,160,000	\$ 1,200,000	\$ 100,000	\$ 100,000	\$ 800,000	\$ 800,000
Reserves Applied (Sewer)	\$ 1,136,000	\$ 1,035,000	\$ 340,000	\$ 363,000	\$ 490,000	\$ 674,000
Total	\$ 2,296,000	\$ 2,235,000	\$ 440,000	\$ 463,000	\$ 1,290,000	\$ 1,474,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Sanitary Sewer	\$ 2,296,000	\$ 2,235,000	\$ 440,000	\$ 463,000	\$ 1,290,000	\$ 1,474,000
Total	\$ 2,296,000	\$ 2,235,000	\$ 440,000	\$ 463,000	\$ 1,290,000	\$ 1,474,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

Funding increase significantly in 2027 in order to complete the Lake Forest L.S. project. Construction bid prices for Lift Station projects have been coming in over budget recently. The decommissioning of South Point L.S. and Mid Town L.S. projects moved up from 2028 because MMSD relief sewer will now be in place by the end of 2026, and decommissioning lift stations that are no longer necessary will reduce operating costs. The Regent L.S. Replacement project moved back to 2028. 2031 has a major force main replacement project (Fremont L.S) which is located in backyards, and based on recent bids for this type of work, it is expected that this project will needing some additional funding over what was included in 2026 CIP.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Sewer Utility

Project/Program: Lift Station & Force Main Rehabilitation and Replacement

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

Year	Phase/Project Name	Cost	Location	Alder District
2027	Lake Forest Lift Station Replacement	\$ 1,500,000	2021 Dickson Place	13
2027	Lake Forest Force Main Replacement	\$ 300,000	2021 Dickson Place	13
2027	Fremont L.S. Grating Repair	\$ 10,000	2405 Fremont Ave.	12
2027	South Point L.S. & FM Decommission	\$ 136,000	452 South Point Road	1
2027	Mid Town L.S. & FM Decommission	\$ 115,000	10150 Mid-Town Road	1
2027	Pump Rebuilds (4-6 per year)	\$ 100,000	MMSD	Citywide
2027	Miscellaneous Repairs	\$ 135,000	MMSD	Citywide
2028	Regent Lift Station Replacement	\$ 600,000	3929 Regent Street	5
2028	Veith Lift Station Force Main Relocation	\$ 1,150,000	4100 Veith Ave.	18
2028	Veith Lift Station Pump Replacement	\$ 50,000	4100 Veith Ave.	18
2028	Veith L.S. Pump Soft Start Replacement.	\$ 15,000	4100 Veith Ave.	18
2028	Atlas Lift Station Control Upgrades	\$ 20,000	702 Atlas Ave.	3
2028	Pump Rebuilds (4-6 per year)	\$ 100,000	MMSD	Citywide
2028	Miscellaneous Repairs	\$ 300,000	MMSD	Citywide
2029	Hoboken(Waunona #1)Float sys/controls	\$ 40,000	1812 Waunona Way	14
2029	Pump Rebuilds (4-6 per year)	\$ 100,000	MMSD	Citywide
2029	Miscellaneous Repairs	\$ 300,000	MMSD	Citywide
2030	Waunona(Waunona #4) L.S. Controls	\$ 40,000	3061 Waunona Way	14
2030	Pump Rebuilds (4-6 per year)	\$ 123,000	MMSD	Citywide
2030	Miscellaneous Repairs	\$ 300,000	MMSD	Citywide
2031	Gettle L.S. Control Upgrade	\$ 40,000	5414 Gettle Ave.	11
2031	Fremont L.S. Force Main Relocation	\$ 877,000	2405 Fremont Ave.	12
2031	Pump Rebuilds (4-6 per year)	\$ 123,000	MMSD	Citywide
2031	Miscellaneous Repairs	\$ 250,000	MMSD	Citywide
2032	Truax L.S. Force Main Replacement	\$ 1,174,000	2701 Anderson St.	12
2032	Pump Rebuilds (4-6 per year)	\$ 100,000	MMSD	Citywide
2032	Miscellaneous Repairs	\$ 200,000	MMSD	Citywide

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?

No

Software or software licenses?

No

Vehicle setup or maintenance costs?

No

External management or consulting contracts?

No

Additional FTE positions for ongoing operations of this project/program?

No

Is this project/program required to meet the Percent for Arts ordinance?

No

[Percent for Art requirements detailed in MGO Section 4.30](#)

End of Proposal Form

Project Information

Agency: Sewer Utility

Project/Program: Lift Station & Force Main Rehabilitation and Replacement

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

N/A

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

N/A

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

N/A

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

N/A

Does your project or program require purchasing implementation services or other one-time costs?

N/A

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
This project makes improvements to the City's existing lift stations and does not generally result in an increase in personnel operation cost. Some reduction in operation costs can be achieved with new equipment that requires less maintenance.	0

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

N/A

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Sewer Utility	New or Existing Project	Existing
Proposal Name	Sewer Access Improvements	Project Type	Program
Project Number	10437	2027 Project Number	16333

Project Description

This program is for sewer maintenance access roads, trails, paths and easement acquisitions where access to sanitary sewer access structures is not already well established. The goal of this program is to provide City Operations crews with safe access to maintain the City's sanitary sewer system.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 149,000	\$ 156,000	\$ 156,000	\$ 156,000	\$ 156,000	\$ -
2027 CIP Total	\$ 149,000	\$ 856,000	\$ 156,000	\$ 156,000	\$ 156,000	\$ 156,000
Difference '27 vs. '26	\$ -	\$ 700,000	\$ -	\$ -	\$ -	\$ 156,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Reserves Applied (Sewer)	\$ 149,000	\$ 856,000	\$ 156,000	\$ 156,000	\$ 156,000	\$ 156,000
Total	\$ 149,000	\$ 856,000	\$ 156,000	\$ 156,000	\$ 156,000	\$ 156,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Land	\$ 149,000	\$ 856,000	\$ 156,000	\$ 156,000	\$ 156,000	\$ 156,000
Total	\$ 149,000	\$ 856,000	\$ 156,000	\$ 156,000	\$ 156,000	\$ 156,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

In 2028, the Government Road Sewer Access Improvement project was added to the program. This \$700K project will provide access to 3,000 ft of one of the City's largest diameter sewer which we currently are unable to maintain. The airport owns the undeveloped farmland west of the airport where the sewer is located and have agreed to allow the City build an access road for our maintenance equipment. Given the proximity to the Starkweather Creek and large service area of this main, this will be a priority project now that we have agreement from the airport.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Sewer Utility

Project/Program: Sewer Access Improvements

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	No

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance?	No

☐ No

Percent for Art requirements detailed in MGO Section 4.30

End of Proposal Form

Project Information

Agency: Sewer Utility

Project/Program: Sewer Access Improvements

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

N/A

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

N/A

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

N/A

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

N/A

Does your project or program require purchasing implementation services or other one-time costs?

N/A

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
A slight decrease in equipment operating costs will result after these projects are completed.	0

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

N/A

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Sewer Utility	New or Existing Project	Existing
Proposal Name	Sewer Impact Fee Districts	Project Type	Program
Project Number	11678	2027 Project Number	13867

Project Description

This program is for the extension of sanitary sewer service to developing areas. This program also includes sanitary sewer infrastructure upgrades related to density increased within the Transit-Oriented Development Overlay Zoning corridor. The program is funded primarily by Impact Fees, and review for planned projects is conducted annually as dictated by demand for development. The Pumpkin Hollow Impact Fee was moved from 2031 to 2027 due to a pending development needing sewer.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ -	\$ 20,000	\$ 1,000,000	\$ 1,500,000	\$ 2,233,000	\$ -
2027 CIP Total	\$ 1,850,000	\$ 20,000	\$ 1,000,000	\$ 1,500,000	\$ -	\$ -
Difference '27 vs. '26	\$ 1,850,000	\$ -	\$ -	\$ -	\$ (2,233,000)	\$ -

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Impact Fees	\$ 1,850,000	\$ -	\$ 1,000,000	\$ 1,500,000	\$ -	\$ -
Reserves Applied (Sewer)	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -
Total	\$ 1,850,000	\$ 20,000	\$ 1,000,000	\$ 1,500,000	\$ -	\$ -

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Sanitary Sewer	\$ 1,850,000	\$ 20,000	\$ 1,000,000	\$ 1,500,000	\$ -	\$ -
Total	\$ 1,850,000	\$ 20,000	\$ 1,000,000	\$ 1,500,000	\$ -	\$ -

Explain any changes from the 2026 CIP in the proposed funding for this project/program

The Pumpkin Hollow Neighborhood Sanitary Sewer Impact Fee moved from 2031 to 2027 due to pending development.

TIF funding is included in this request:	No
Impact Fees are included in this request:	Yes

Request includes TIF or Impact Fees. Proceed to Supplemental Budget Info.

Supplemental Budget Info

Project Information

Agency: Sewer Utility

Project/Program: Sewer Impact Fee Districts

TIF Supported Projects/Programs

If TIF is a funding source, please identify the amounts by district for TIF-supported borrowing and TIF increments:

TIF Borrowing

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

TIF Increment

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

If TIF is a requested funding source, is this request included in an approved TIF project plan?

Impact Fees

District	2027	2028	2029	2030	2031	2032
Pumpkin Hollow Neighborhood Sanitary Sewer Improvement Impact Fee District	\$ 1,850,000	\$ -	\$ -	\$ -	\$ -	\$ -
Transit Oriented Development Overlay Zoning Sewer Impact Fee District Creation	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -
Felland Road Neighborhood Sanitary Sewer Improvement Impact Fee District	\$ -	\$ -	\$ -	\$ 1,500,000	\$ -	\$ -
Total	\$ 1,850,000	\$ -	\$ 1,000,000	\$ 1,500,000	\$ -	\$ -

Project Information

Agency: Sewer Utility

Project/Program: Sewer Impact Fee Districts

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	No

No

Over the next six years, will the project/program require any of the following operating expenses:

No

No

No

No

No

Is this project/program required to meet the Percent for Arts ordinance?	No

No

Percent for Art requirements detailed in MGO Section 4.30

End of Proposal Form

Project Information

Agency: Sewer Utility

Project/Program: Sewer Impact Fee Districts

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

N/A

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

N/A

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

N/A

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

N/A

Does your project or program require purchasing implementation services or other one-time costs?

N/A

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
There will be minimal additional equipment operating costs due to the sanitary sewer facilities being added to the sewer collection system. The additional maintenance costs will be absorbed in the existing operation budget. Sewer Interceptors are cleaned once every 3 years and televised once every 10 years. On average, every new sewer foot of sewer main added to system costs \$0.3623/L.F. to maintain per year equipment and labor.	0

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

N/A

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Sewer Utility	New or Existing Project	Existing
Proposal Name	Sewer Reconstruction	Project Type	Program
Project Number	10267	2027 Project Number	16330

Project Description

This program is for replacing old, problematic sewers throughout the City. The goal of this program is to alleviate emergency sewer repairs and backups by replacing the sewer infrastructure that is past its useful life. Coordination for the replacement of these sewers often is completed with the Reconstruct Streets and Pavement Management programs within the Engineering - Major Streets budget. This program uses a case-by-case basis to evaluate the replacement of the sewers. The planned project for 2027 (previously budgeted for 2026) is installing sewer below the Capital City Bike Trail from Wagon Trail to Interstate HWY 90. This will allow the City to abandon 2600 feet of extremely difficult sewer main to maintain for our Engineering Operations Crews. It is expected that Engineering Operations will continue to find deficiencies in the City's wastewater collection system as it relates to our existing and new customers.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 500,000	\$ 452,000	\$ 472,000	\$ 472,000	\$ 472,000	\$ -
2027 CIP Total	\$ 1,632,000	\$ 1,286,000	\$ 472,000	\$ 575,000	\$ 472,000	\$ 472,000
Difference '27 vs. '26	\$ 1,132,000	\$ 834,000	\$ -	\$ 103,000	\$ -	\$ 472,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Special Assessment	\$ 12,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Borrowing - Revenue Bonds	\$ 371,000	\$ 889,000	\$ 327,000	\$ 430,000	\$ 327,000	\$ 327,000
TIF Increment	\$ 860,000	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves Applied (Sewer)	\$ 389,000	\$ 392,000	\$ 140,000	\$ 140,000	\$ 140,000	\$ 140,000
Total	\$ 1,632,000	\$ 1,286,000	\$ 472,000	\$ 575,000	\$ 472,000	\$ 472,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Sanitary Sewer	\$ 1,632,000	\$ 1,286,000	\$ 472,000	\$ 575,000	\$ 472,000	\$ 472,000
Total	\$ 1,632,000	\$ 1,286,000	\$ 472,000	\$ 575,000	\$ 472,000	\$ 472,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

Funding increased ~\$2m overall across the CIP. Increased funding in 2027 is due to Capital City Trail Extension and Yellowstone Dr sewer upsizing (TIF 46) which is needed to add capacity for the redeveloping office properties into higher-density residential south of Mineral Point Road, which drains to the sewer on Yellowstone. 2028 will include the Whitney Way Offramp Sewer Crossing which is needed to improve access for maintenance. 2028 will also include the Sewer Access Structure (Manhole) rehab project which will include installing lining or removal of problematic structures. The targeted structures for this project will be structures showing high rates of groundwater infiltration. Buick St. sewer is being moved to 2031 to coincide with the S. Park St. project.

TIF funding is included in this request:	Yes
Impact Fees are included in this request:	No

Request includes TIF or Impact Fees. Proceed to Supplemental Budget Info.

Supplemental Budget Info

Project Information

Agency: Sewer Utility

Project/Program: Sewer Reconstruction

TIF Supported Projects/Programs

If TIF is a funding source, please identify the amounts by district for TIF-supported borrowing and TIF increments:

TIF Borrowing

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

TIF Increment

District	2027	2028	2029	2030	2031	2032
TID 46 Research Park	\$ 860,000	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 860,000	\$ -	\$ -	\$ -	\$ -	\$ -

If TIF is a requested funding source, is this request included in an approved TIF project plan?

Yes

Impact Fees

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project Information

Agency: Sewer Utility

Project/Program: Sewer Reconstruction

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	No

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

Software or software licenses?	No

Vehicle setup or maintenance costs?	No

External management or consulting contracts?	No

Additional FTE positions for ongoing operations of this project/program?	No

No

No

No

No

No

Is this project/program required to meet the Percent for Arts ordinance?	No

Percent for Art requirements detailed in MGO Section 4.30

No

End of Proposal Form

Project Information

Agency: Sewer Utility

Project/Program: Sewer Reconstruction

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

N/A

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

N/A

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

N/A

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

N/A

Does your project or program require purchasing implementation services or other one-time costs?

N/A

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
A slight decrease in equipment operating costs will result after these projects are completed. New sewer mains require maintenance every 3 years versus up to 4 times per year for sewer mains in need of being repaired or replaced. The decrease in the required maintenance of a reconstructed sewer allows for the new maintenance required for added sewer facilities as part of new development.	0

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

N/A

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Sewer Utility	New or Existing Project	Existing
Proposal Name	Trenchless Sewer Rehabilitation	Project Type	Program
Project Number	10450	2027 Project Number	16332

Project Description

This program funds the rehabilitation of failing sewers by lining the existing sewer mains using cameras and remote controlled tools. Some sewer mains are rehabilitated (or lined) to address inflow and infiltration problems. The goal of this program is to repair nine miles of sewer mains at selected locations based upon need; backyard sewer mains are prioritized.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 1,995,000	\$ 2,095,000	\$ 2,199,000	\$ 2,199,000	\$ 2,199,000	\$ -
2027 CIP Total	\$ 1,995,000	\$ 2,095,000	\$ 2,199,000	\$ 2,199,000	\$ 2,199,000	\$ 2,300,000
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,300,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - Revenue Bonds	\$ 1,495,000	\$ 1,595,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,551,000
Reserves Applied (Sewer)	\$ 500,000	\$ 500,000	\$ 699,000	\$ 699,000	\$ 699,000	\$ 749,000
Total	\$ 1,995,000	\$ 2,095,000	\$ 2,199,000	\$ 2,199,000	\$ 2,199,000	\$ 2,300,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Sanitary Sewer	\$ 1,995,000	\$ 2,095,000	\$ 2,199,000	\$ 2,199,000	\$ 2,199,000	\$ 2,300,000
Total	\$ 1,995,000	\$ 2,095,000	\$ 2,199,000	\$ 2,199,000	\$ 2,199,000	\$ 2,300,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Sewer Utility

Project/Program: Trenchless Sewer Rehabilitation

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	No

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

Software or software licenses?	No

Vehicle setup or maintenance costs?	No

External management or consulting contracts?	No

Additional FTE positions for ongoing operations of this project/program?	No

No

No

No

No

No

Is this project/program required to meet the Percent for Arts ordinance?	No

Percent for Art requirements detailed in MGO Section 4.30

No

End of Proposal Form

Project Information

Agency: Sewer Utility

Project/Program: Trenchless Sewer Rehabilitation

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

N/A

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

N/A

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

N/A

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

N/A

Does your project or program require purchasing implementation services or other one-time costs?

N/A

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
A slight decrease in equipment operating costs will result after these trenchless projects are completed. Lined sewer mains require maintenance every 3 years vs. up to 4 times per year for sewers needing to be lined. The decrease in the required maintenance of lined sewer mains offsets the new maintenance required for added sewer facilities as part of a new development.	0

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

N/A

Stormwater Utility's 2027 Capital Budget Request Summary

This summary provides an overview of the capital budget submitted by the agency. The full request packet includes the agency's transmittal memo and detailed budget proposals.

Request by Proposal

Stormwater Utility's 2027 capital budget request includes **5** proposals.

Table 1. List of all proposals by Project/ Program name, with the requested funding by year

Project/ Program Name	2027	2028	2029	2030	2031	2032
Citywide Flood Mitigation	\$6,060,000	\$810,000	\$2,810,000	\$1,310,000	\$1,300,000	\$1,275,000
Storm Sewer System Improvements	\$330,000	\$190,000	\$200,000	\$210,000	\$230,000	\$240,000
Stormwater Quality System Improvements	\$1,475,000	\$930,000	\$680,000	\$700,000	\$700,000	\$850,000
Street Cleaning Equipment - Streets	\$485,000	\$375,000	\$1,015,000	\$650,000	\$660,000	\$535,000
Warner Park Relief Storm Sewer	\$0	\$2,100,000	\$1,000,000	\$0	\$0	\$0
Total	\$8,350,000	\$4,405,000	\$5,705,000	\$2,870,000	\$2,890,000	\$2,900,000

Request by Funding Source

2027 Request

Table 2. Total funding request by GO Borrowing and Other Sources, by year.

Funding Source	2027	2028	2029	2030	2031	2032
GO Borrowing	\$6,410,000	\$2,665,000	\$3,865,000	\$1,060,000	\$340,000	\$980,000
Other	\$1,940,000	\$1,740,000	\$1,840,000	\$1,810,000	\$2,550,000	\$1,920,000
Total	\$8,350,000	\$4,405,000	\$5,705,000	\$2,870,000	\$2,890,000	\$2,900,000

2026 Adopted CIP (Prior Year; PYA)

Table 3. Total funding approved in the 2026 CIP by GO Borrowing and Other Sources, by year. The table does not include 2032 as that was not in the 2026 CIP.

Funding Source	2027	2028	2029	2030	2031
GO Borrowing	\$1,435,000	\$1,535,000	\$5,555,000	\$810,000	\$4,545,000
Other	\$1,655,000	\$1,541,000	\$3,230,000	\$1,630,000	\$2,205,000
Total	\$3,090,000	\$3,076,000	\$8,785,000	\$2,440,000	\$6,750,000

2027 Request Compared to 2026 Adopted CIP (Prior Year; PYA)

Table 4. Difference between the 2027 request amount and the 2026 CIP by GO Borrowing and Other Sources, by year. It does not include 2032 as that was not in the 2026 CIP. Positive numbers indicate the agency requested an increase in funding, negative numbers indicate a requested decrease in funding.

Funding Source	2027	2028	2029	2030	2031
GO Borrowing	\$4,975,000	\$1,130,000	\$-1,690,000	\$250,000	\$-4,205,000
Other	\$285,000	\$199,000	\$-1,390,000	\$180,000	\$345,000
Total	\$5,260,000	\$1,329,000	\$-3,080,000	\$430,000	\$-3,860,000

Figure 1. Clustered bar graph comparing the 2026 Adopted CIP and 2027 Request, by all funds, by year.

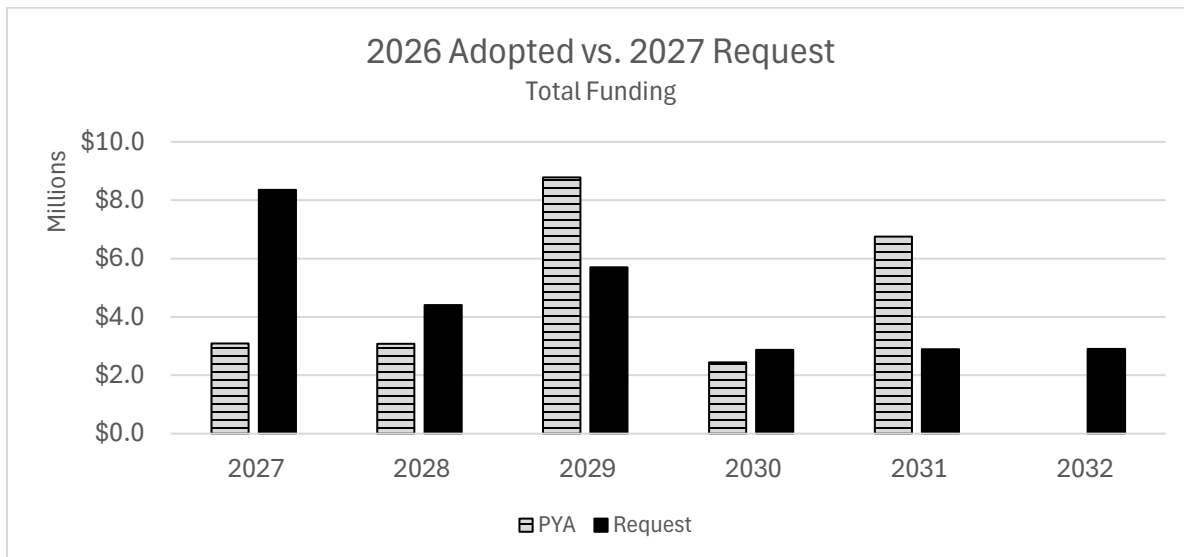
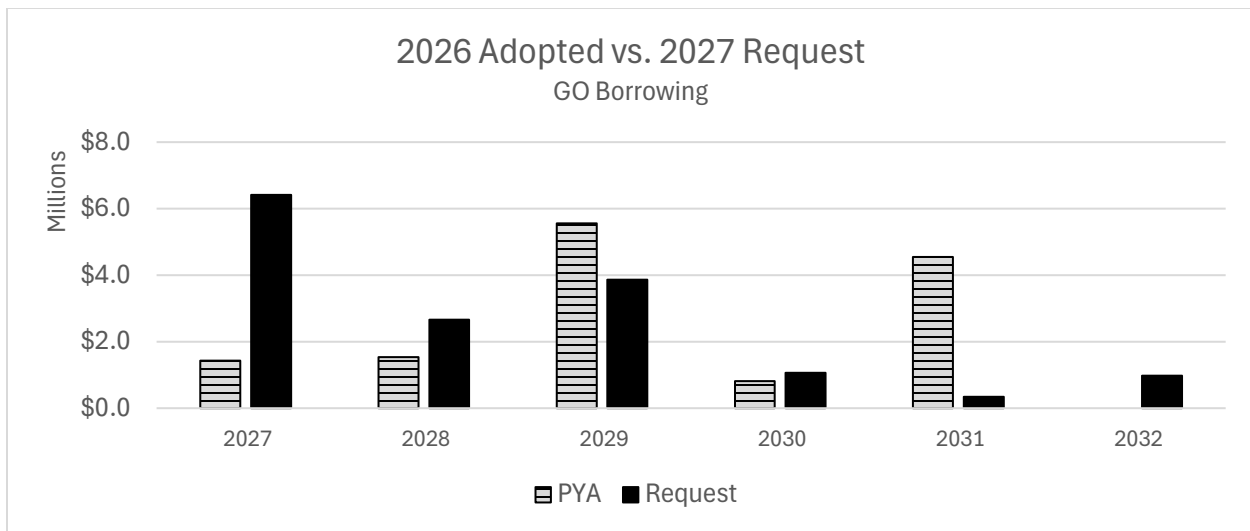


Figure 2. Clustered bar graph comparing the 2026 Adopted CIP and 2027 Request, by GO Borrowing, by year.



Description of Major Changes

This section lists all projects and programs submitted by the agency with a brief summary of major changes between the 2026 Adopted CIP and the 2027 CIP Request.

Citywide Flood Mitigation

- Program budget increased by \$5.9 million in 2027-2031 due to refined cost estimates and revised projects implementation timeline. This included a \$5.0 million increase in 2027 to provide additional funding for the West Towne Pond. The budget changes represent a 92.3% increase from the 2026 Adopted CIP.
- Program funding source changes included an increase of \$3.6 million in Non-General Fund GO Borrowing, a reduction of \$515,000 in Reserves Applied funding, and an addition of \$2.0 million in TIF Borrowing and \$800,000 in Impact Fees.

Storm Sewer System Improvements

- Program budget increased by \$150,000 in 2027 to provide additional reserves applied funding to the Valley View storm sewer improvements. This represents a 14.9% increase from the 2026 Adopted CIP.

Stormwater Quality System Improvements

- Program budget decreased by \$310,000 in 2027-2031 to shift funds to other programs. This represents a decrease of 6.5% from the 2026 Adopted CIP.

- The program budget changes include a decrease of \$1.1 million in Non-General Fund GO Borrowing, an increase of \$565,000 in Reserves Applied funding, and an addition of \$250,000 from State Sources.

Street Cleaning Equipment - Streets

- Program budget decreased by \$841,000 in reserves applied funding in 2027-2031 due to revised cost estimates that came in lower than planned. This represents a 20.9% decrease from the 2026 Adopted CIP.

Warner Park Relief Storm Sewer

- New project. Request includes \$2.7 million in Non-General Fund GO Borrowing and \$360,000 in Reserves Applied funding in 2028-2029. See proposal for additional information.

Warner Lagoon Dredging

- Project moved to Horizon List to help fund the new Warner Park Relief Storm Sewer project. The 2026 Adopted CIP included a total of \$4.4 million in funding in 2029.

Lower Badger Mill Creek Pond at Mineral Point Rd

- Project moved to Horizon List. The 2026 Adopted CIP included a total of \$3.5 million in funding in 2031.



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Kathleen M. Cryan

Principal Architect
Amy Loewenstein Scanlon, AIA

Principal Engineer 2
Janet Schmidt, P.E.

Principal Engineer 1
Kyle Frank, P.E.
Mark D. Moder, P.E.
Fadi El Musa Gonzalez, P.E.
Andrew J. Zwieg, P.E.

Financial Manager
Steven B. Danner-Rivers

Stormwater Utility Capital Budget Transmittal Memo

TO: Finance Director & Mayor
FROM: Jim Wolfe, City Engineer
DATE: April 17, 2026

The 2027 Stormwater Utility CIP is comprised of 4 Programs and 1 Project. The overall budget was over in the stated goals with respect to funding within the Major Streets Budget - Reconstruction Streets Program due to the addition of the Lake Forest projects scheduled in 2027-2029. The overall 2027 budget for the Stormwater Utility was over by \$1.19M compared to the 2026 CIP, the 2028-2032 borrowing was over by \$3.58M, however the 2032 goal was met. One new project was added while several sub-projects and 2 major projects were moved to the Horizon List.

Summary of Changes from 2026 Capital Improvement Plan

- **Budget Neutral Changes or Reductions**

Budget neutral changes: NONE

Budget Reduction Changes:

- Street Cleaning Equipment – reduced \$841k based on current quotes
- Stormwater Quality – reduced by \$310k to shift funds to other programs
- Major Streets - Regent Street – reduced \$1M in 2027 based on more detailed design and estimates, however added \$3.1M in 2032 to anticipate the next phase of work
- Major Streets - Pavement Management – reduced \$1.6M based on current project schedules
- Warner Lagoon Dredging (2026 CIP had \$4.42M total, \$3.92M SWU, \$500K Private) – was moved to the Horizon List
- Lower Badger Mill Creek Pond at Mineral Point Rd (2026 CIP had \$3.5M) – was moved to the Horizon List

- **Increases or New Projects:**

- Citywide Flood Mitigation – increased by \$5M in 2027 to provide additional funding for West Towne Pond, which has been scheduled for several years and on track for permitting and construction, and to add \$3M in 2027 to fund Odana Golf Course flood mitigation project, in coordination with the planned work by Parks/Golf. There is a

planned \$400K reduction in 2028. Other projects were moved out of the budget cycle or to the Horizon List. Added \$2M in TIF and \$800k in Impact fees for sub-projects within this program in out years. West Towne Pond is a major project that will mitigate flooding in the Odana Rd/Gammon Rd/Mineral Point Road area. Estimates were refined based on detailed engineering designs. The Odana Golf Course Flood Mitigation project will coincide with the revamp of the Odana Golf Course. Doing the project at a later date would be extremely disruptive and cost prohibitive.

- Storm Sewer System Improvements – \$150k increase in 2027 to add funds for the Valley View storm sewer improvements to coincide with development at the University Research Park.
- Major Streets Budget – Reconstruction Streets Program - \$10M increase in stormwater funds due to the addition of the Lake Forest projects in 2027-2029 and other large, high dollar projects. Shifted many other projects within the SWU budget to try to reduce this impact as much as possible and sought out other funding mechanisms such as impact fees and TIF.
- Warner Park Relief Storm Sewer – new major project was added to address flood mitigation efforts in a historically underserved area. This project is within the Brentwood-Northport NRT area and was selected using the SWU ranking metrics that take equity, cost, feasibility, flood reductions and other factors into account. Additionally, the timing of this project is set to align with other construction work and improvements planned by the Parks Division to help mitigate impacts to the park and residents. This project estimate was created based on the Warner-Cherokee Watershed Study findings. The estimate was further refined during the budget process. Other projects were moved to the Horizon List to help fund this project.

The increased funding requests are expected to have limited impact on staff capacity as many of these projects are already in progress or are going to be combined with other projects (such as street projects). Many of the projects include large infrastructure costs due to the nature of the project, however that doesn't necessarily translate into more time required by staff. To allow for reasonable staffing to manage the work, other major projects were delayed or moved to the Horizon List.

Prioritized List of Capital Requests

1. Citywide Flood Mitigation (MUNIS 11513)
 2. Stormwater Quality System Improvements (MUNIS 11665)
 3. Warner Park Relief Storm Sewer Project (NEW)
 4. Street Cleaning Equipment (MUNIS 10554)
 5. Storm Sewer System Improvements (MUNIS 11664)
-
1. **Citywide Flood Mitigation program.** This has been a top priority since the devastating flooding in 2018 when major steps were taken to set up a solid system for a comprehensive review of the City's infrastructure, ordinances, and policies. All of this is needed to find holistic solutions to flooding that are equitable, effective, and take into account the growing concerns of climate change and help the City become more resilient. The planning of the system improvements to address flood mitigation are in the operating budget, while the costs associated with implementation of flood mitigation improvements are in the capital budget. Projects are selected based on a RESJ tool developed for the watershed study project implementation based on flood

assessments, equity and demographics, cost, and feasibility. This program is a key element for the City's Imagine Madison Plan and Sustainability Plan for promoting the initiatives related to investing in stormwater and green infrastructure solutions to improve water quality, reduce urban heat islands and reduce stormwater runoff to lakes.

2. **Stormwater Quality Improvements program.** This program is directly related to the Citywide Flood Mitigation program as a means for construction of facilities such as greenways and ponds that help treat the water for pollutant removal as well as help with flood mitigation efforts. Our Green Infrastructure initiatives are housed under this program as well. In addition to the flood mitigation benefits that come from projects under the Stormwater Quality System Improvements, this program is instrumental in meeting our TMDL goals for total suspended solids and total phosphorus reductions, as mandated under the EPA Clean Water Act and in our MS4 Permit through WDNR. Projects are selected based on how they help remove TSS and TP and how they help decrease large scale maintenance in the future by treating water upstream. This program is also a key element for the City's Imagine Madison Plan and Sustainability Plan for promoting the initiatives related to investing in stormwater and green infrastructure solutions to improve water quality, reduce urban heat islands and reduce stormwater runoff to lakes.
3. **Warner Park Relief Storm Sewer Project (NEW).** This project was selected based on flood mitigation efforts in the Brentwood/Northport/Warner Park area that were identified in the Warner-Cherokee Watershed Study. This project will coincide with other project work that is scheduled in and near Warner Park, which will help limit disruptions to the park and park users as well as compliment programmed projects to help achieve major reductions in flooding that have negative impacts on quality of life in this neighborhood.
4. **Street Cleaning Equipment program.** This program funds the purchase of street sweepers for debris removal. This work is also related to our TMDL requirements and goals that are mandated under our MS4 Permit. Purchases are selected by the equipment replacement cycles.
5. **Storm Sewer System Improvements program.** This program is used to fund smaller storm sewer projects that are not necessarily part of a street project, flood project or water quality project. This program also includes our preventative maintenance work such as storm sewer lining and projects that Engineering Operations crews are able to perform at a much cheaper cost than would be seen if we hired contractors to perform the work. Projects are selected based on the need for repairs that may fall outside the typical street improvement, flood mitigation or stormwater quality programs.

Enterprise Agencies Only

The Stormwater Utility is able to support additional debt service through customer rate increases. The rate increases related to debt service is only a part of any rate increase. The Operating Budget is a major factor into Stormwater rates as well. Total debt service is currently approximately 34% of the Stormwater Operating budget. Debt service on every \$1 million of borrowing translates to an approximate overall rate increase of 0.552%.

Based on existing borrowing, the debt service on the proposed borrowing level for 2027 would require a rate increase of approximately 7% to support.

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Stormwater Utility	New or Existing Project	Existing
Proposal Name	Citywide Flood Mitigation	Project Type	Program
Project Number	11513	2027 Project Number	16335

Project Description

This program is for stormwater network improvements where flooding occurs during large rain events. The goal of the program is to mitigate or eliminate flooding and protect property from damage. Projects planned in 2027 include: West Towne Pond, as well as other local flood mitigation projects. This program supports design of pond improvements and flood mitigation installations that are scheduled with street reconstruct projects.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 1,060,000	\$ 1,210,000	\$ 2,085,000	\$ 835,000	\$ 1,200,000	\$ -
2027 CIP Total	\$ 6,060,000	\$ 810,000	\$ 2,810,000	\$ 1,310,000	\$ 1,300,000	\$ 1,275,000
Difference '27 vs. '26	\$ 5,000,000	\$ (400,000)	\$ 725,000	\$ 475,000	\$ 100,000	\$ 1,275,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - Stormwater	\$ 5,535,000	\$ 260,000	\$ 750,000	\$ 810,000	\$ 100,000	\$ 650,000
Reserves Applied (Stormwater)	\$ 525,000	\$ 550,000	\$ 60,000	\$ 500,000	\$ 400,000	\$ 625,000
Impact Fees	\$ -	\$ -	\$ -	\$ -	\$ 800,000	\$ -
Borrowing - TIF	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -
Total	\$ 6,060,000	\$ 810,000	\$ 2,810,000	\$ 1,310,000	\$ 1,300,000	\$ 1,275,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Stormwater Network	\$ 6,060,000	\$ 810,000	\$ 2,810,000	\$ 1,310,000	\$ 1,300,000	\$ 1,275,000
Total	\$ 6,060,000	\$ 810,000	\$ 2,810,000	\$ 1,310,000	\$ 1,300,000	\$ 1,275,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

Stormwater borrowing has increased to reflect projects that were not in the 2026 CIP or for additional funds for projects that were included in the CIP where costs have increased based on preliminary design work. Additional funds were included for Odana Golf Course to provide flood mitigation improvements that will coincide with the redevelopment of the golf course. Additional funds were added for the West Towne Pond project upon more refined estimates.

TIF and Impact Fees were also included in the 2027 submittal. Dredging at the Cottage Grove Rd Retention Pond for flood mitigation was added with TIF in 2029. Upper Badger Mill Creek Impact Fees were included in 2031 for Elver Park addition - Swale to Regional Pond. Other changes included moving Elver Park and Mckenna Blvd storm sewer upgrades to 2028 from 2029 to coincide with the parking lot reconstruction. James Madison Park was removed from Citywide Flood Mitigation to a separate project included in the Horizon List and Chapel Hill Greenway was moved out of the budget to 2033.

TIF funding is included in this request:	Yes
Impact Fees are included in this request:	Yes

Request includes TIF or Impact Fees. Proceed to Supplemental Budget Info.

Supplemental Budget Info

Project Information

Agency: Stormwater Utility

Project/Program: Citywide Flood Mitigation

TIF Supported Projects/Programs

If TIF is a funding source, please identify the amounts by district for TIF-supported borrowing and TIF increments:

TIF Borrowing

District	2027	2028	2029	2030	2031	2032
TID 44 Royster Clark	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -

TIF Increment

District	2027	2028	2029	2030	2031	2032
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

If TIF is a requested funding source, is this request included in an approved TIF project plan?

No

If the project is not included in the project plan, contact Dan Rolfs and Terrell Nash in the Economic Development Division.

Impact Fees

District	2027	2028	2029	2030	2031	2032
Upper Badger Mill Creek Impact Fee	\$ -	\$ -	\$ -	\$ -	\$ 800,000	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ 800,000	\$ -

Project Information

Agency: Stormwater Utility

Project/Program: Citywide Flood Mitigation

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

Year	Phase/Project Name	Cost	Location	Alder District
2027	Unallocated Backyard Drainage	\$ 10,000	Citywide	Citywide
2027	Unallocated Local Flood Mitigation	\$ 50,000	Citywide	Citywide
2027	Regional Flood - West Towne Pond	\$ 3,000,000	6715 Mineral Point Rd	19
2027	Regional Flood Odana Golf Course	\$ 3,000,000	850 Cabot Ln	11
2028	Unallocated Backyard Drainage	\$ 10,000	Citywide	Citywide
2028	Unallocated Local Flood Mitigation	\$ 50,000	Citywide	Citywide
2028	Blvd South	\$ 750,000	1260 McKenna Blvd	20
2029	Unallocated Backyard Drainage	\$ 10,000	Citywide	Citywide
2029	Unallocated Local Flood Mitigation	\$ 50,000	Citywide	Citywide
2029	Unallocated Regional Flood Mitigation	\$ 750,000	Citywide	Citywide
2029	Regional Flood Cottage Grove Retention Pond Dredging	\$ 2,000,000	801 Cottage Grove Rd	15
2030	Unallocated Backyard Drainage	\$ 10,000	Citywide	Citywide
2030	Unallocated Local Flood Mitigation	\$ 300,000	Citywide	Citywide
2030	Unallocated Regional Flood Mitigation	\$ 1,000,000	Citywide	Citywide
2031	Unallocated Backyard Drainage	\$ 50,000	Citywide	Citywide
2031	Unallocated Local Flood Mitigation	\$ 50,000	Citywide	Citywide
2031	regional pond	\$ 800,000	7250 Mid Town Rd	20
2031	Unallocated Regional Flood Mitigation	\$ 400,000	Citywide	Citywide
2032	Unallocated Backyard Drainage	\$ 75,000	Citywide	Citywide
2032	Unallocated Local Flood Mitigation	\$ 150,000	Citywide	Citywide
2032	Unallocated Regional Flood Mitigation	\$ 1,050,000	Citywide	Citywide

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?

Yes

Software or software licenses?

No

Vehicle setup or maintenance costs?

No

External management or consulting contracts?

Yes

Additional FTE positions for ongoing operations of this project/program?

No

Is this project/program required to meet the Percent for Arts ordinance?

No

[Percent for Art requirements detailed in MGO Section 4.30](#)

Please provide additional information in the following section.

Project Information

Agency: Stormwater Utility

Project/Program: Citywide Flood Mitigation

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

N/A

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

N/A

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

N/A

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

No

Does your project or program require purchasing implementation services or other one-time costs?

No

Project Information

Agency: Stormwater Utility

Project/Program: Citywide Flood Mitigation

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
Operational costs for improvements to the storm sewer system should not increase dramatically or add the need for full time staff with this budget, however it should be noted that as the overall system expands with new development and new improvements (many of which are developer initiated), additional employees may be necessary to maintain the system. Most of the projects in the current CIP are replacement or expansion of existing facilities, which already have maintenance required. As the existing facilities are reconstructed a more comprehensive approach to management of the lands will be used for the ponds and greenways. This will include a restoration and maintenance plan that is developed as part of the design. The cost to maintain is higher in the few years after the project is constructed (approximately \$15,000 per acre and after the initial 2-3 years it will decrease to approximately \$5,000 per acre). The initial installation costs are included in the capital budget. The ongoing maintenance is in operating budget. Some of these maintenance costs will offset the cost for reactive maintenance like repairs, tree or noxious / invasive removals or mowing that are routinely done due to poor land management practices of the past. Some projects may not need or may have limited mowing in the future as prescribed burns and other management practices would take their place as a way to control invasive and noxious vegetation. Improvements to the storm sewer network will help reduce issues with maintenance and cleaning which will eventually lead to less staff or costly contractor repairs, which is normally seen in a system with aging and failing infrastructure. However, as stated above, there will be a tipping point where new development continues to grow, adding new amenities and will outpace the staffing and maintenance that currently exists. Maintenance of the existing storm sewer pipes and existing flood control systems such as ponds and greenways are already covered under the existing operating budget. Upgrading existing storm sewer pipes should not add any significant operating costs. Maintenance of the existing ponds and greenways are already covered under the existing operating budget. If other smaller scale green infrastructure such as city maintained rain gardens, bioretention or high maintenance features are added those will eventually require additional staff or funds to maintain. Engineering is leveraging OFS and volunteers as much as practicable to help find lower cost maintenance solutions. If/when constructed, it is planned that the West Towne Pond might have a pumping system associated with them. These systems will be developed to operate on the existing SCADA network and will have some electrical demands in flood situations however for the majority of the year it will not be necessary to run the pumps. There will be a need for maintenance and upkeep of proposed pumping systems, however those systems would likely not require replacement for 25-30 years. Large design contracts will require the City to hire consultants, however that cost is included in the capital budget estimate.	

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

No

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Stormwater Utility	New or Existing Project	Existing
Proposal Name	Storm Sewer System Improvements	Project Type	Program
Project Number	11664	2027 Project Number	16338

Project Description

This program is for improvements to the storm sewer network. The goal of the program is to ensure a reliable storm sewer system for City residents. Projects planned in 2027 include minor reconstruction of storm sewer on Valley View Road to facilitate the stormwater management goals for University Research Park Pioneer 1st Addition Replat, which were beyond the development's responsibility; cured in place piping (CIPP) projects to help extend the useful life of existing storm sewer; and the annual waterways improvement projects, which consists of various low cost improvements to enhance the stormwater networks that will be constructed by Engineering Operations staff.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 180,000	\$ 190,000	\$ 200,000	\$ 210,000	\$ 230,000	\$ -
2027 CIP Total	\$ 330,000	\$ 190,000	\$ 200,000	\$ 210,000	\$ 230,000	\$ 240,000
Difference '27 vs. '26	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 240,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Reserves Applied (Stormwater)	\$ 330,000	\$ 190,000	\$ 200,000	\$ 210,000	\$ 230,000	\$ 240,000
Total	\$ 330,000	\$ 190,000	\$ 200,000	\$ 210,000	\$ 230,000	\$ 240,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Stormwater Network	\$ 330,000	\$ 190,000	\$ 200,000	\$ 210,000	\$ 230,000	\$ 240,000
Total	\$ 330,000	\$ 190,000	\$ 200,000	\$ 210,000	\$ 230,000	\$ 240,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

Funds were added to the 2027 request to cover storm sewer improvements associated with the University Research Park that were beyond the developer's responsibility.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Stormwater Utility

Project/Program: Storm Sewer System Improvements

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	No

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

Software or software licenses?	No

Vehicle setup or maintenance costs?	No

External management or consulting contracts?	No

Additional FTE positions for ongoing operations of this project/program?	No

No

No

No

No

No

Is this project/program required to meet the Percent for Arts ordinance?	No

Percent for Art requirements detailed in MGO Section 4.30

No

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Stormwater Utility	New or Existing Project	Existing
Proposal Name	Stormwater Quality System Improvements	Project Type	Program
Project Number	11665	2027 Project Number	16336

Project Description

The goal of this program is to improve the quality of the stormwater entering our streams, rivers and lakes. Projects within the program are prioritized annually and include: greenway reconstructions, stormwater pond improvements, shoreline restoration and urban water quality projects. Smaller projects include rain gardens with street reconstructions and dredging. Many stormwater quality projects will be coupled with regional flood mitigation projects and grants will be sought to help leverage additional funding mechanisms. In addition, this program will help the City to comply with its Wisconsin Department of Natural Resources (WDNR)/ Environmental Protection Agency (EPA) stormwater discharge permit. The major project in 2027 will be the Castle Creek Rehabilitation project, located in Warner Park, along with numerous smaller stormwater quality improvements incorporated with street reconstruction projects or as smaller standalone projects.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 1,125,000	\$ 1,150,000	\$ 700,000	\$ 700,000	\$ 1,120,000	\$ -
2027 CIP Total	\$ 1,475,000	\$ 930,000	\$ 680,000	\$ 700,000	\$ 700,000	\$ 850,000
Difference '27 vs. '26	\$ 350,000	\$ (220,000)	\$ (20,000)	\$ -	\$ (420,000)	\$ 850,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - Stormwater	\$ 875,000	\$ 515,000	\$ 265,000	\$ 250,000	\$ 240,000	\$ 330,000
Reserves Applied (Stormwater)	\$ 350,000	\$ 415,000	\$ 415,000	\$ 450,000	\$ 460,000	\$ 520,000
State Sources	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 1,475,000	\$ 930,000	\$ 680,000	\$ 700,000	\$ 700,000	\$ 850,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Stormwater Network	\$ 1,475,000	\$ 930,000	\$ 680,000	\$ 700,000	\$ 700,000	\$ 850,000
Total	\$ 1,475,000	\$ 930,000	\$ 680,000	\$ 700,000	\$ 700,000	\$ 850,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

Major changes in 2027 include the addition of state grant funding that was secured for the Castle Creek Rehabilitation within Warner Park. Additional funds were included based on more refined estimates. Funds were also added for potential land purchase in 2028 from Madison Metropolitan Sewerage District for a materials drying bed location.

Sauk Creek Greenway - Phase 2 and 3 were moved to horizon list as a Major Project. James Madison Park Shoreline was moved to horizon list as a Major Project and will need to align with the Parks Master Plan implementation. Stormwater Utility will also fund a component of the Materials Handling Site (carry forward project under the Sewer Utility, Project 13599, anticipate additional funding with 2028 CIP after resolution of land acquisition).

Other smaller unallocated budget items were shifted between 2027-2032.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Stormwater Utility

Project/Program: Stormwater Quality System Improvements

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

Year	Phase/Project Name	Cost	Location	Alder District
2027	Street SWQ	\$ 250,000	citywide	citywide
2027	Unallocated Rain Gardens and DGI	\$ 25,000	citywide	citywide
2027	Castle Creek Rehabilitation	\$ 1,200,000	1606 Trailsway	12
2028	Street SWQ	\$ 250,000	citywide	citywide
2028	Unallocated Rain Gardens and DGI	\$ 30,000	citywide	citywide
2028	Unallocated Pond	\$ 50,000	citywide	citywide
2028	Unallocated Dredge	\$ 100,000	citywide	citywide
2028	MMSD Material Drying Bed	\$ 500,000	1717 Moorland Rd	14
2029	Street SWQ	\$ 250,000	citywide	citywide
2029	Unallocated Rain Gardens and DGI	\$ 30,000	citywide	citywide
2029	Unallocated Pond	\$ 300,000	citywide	citywide
2029	Unallocated shoreline	\$ 100,000	citywide	citywide
2030	Street SWQ	\$ 250,000	citywide	citywide
2030	Unallocated Rain Gardens and DGI	\$ 50,000	citywide	citywide
2030	Unallocated Pond	\$ 100,000	citywide	citywide
2030	Unallocated Dredge	\$ 300,000	citywide	citywide
2031	Street SWQ	\$ 250,000	citywide	citywide
2031	Unallocated Rain Gardens and DGI	\$ 50,000	citywide	citywide
2031	Unallocated Pond	\$ 300,000	citywide	citywide
2031	Unallocated shoreline	\$ 100,000	citywide	citywide
2032	Street SWQ	\$ 250,000	citywide	citywide
2032	Unallocated Rain Gardens and DGI	\$ 50,000	citywide	citywide
2032	Unallocated Pond	\$ 250,000	citywide	citywide
2032	Unallocated Dredge	\$ 300,000	citywide	citywide

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?

Yes

Software or software licenses?

No

Vehicle setup or maintenance costs?

No

External management or consulting contracts?

Yes

Additional FTE positions for ongoing operations of this project/program?

No

Is this project/program required to meet the Percent for Arts ordinance?

[Percent for Art requirements detailed in MGO Section 4.30](#)

Please provide additional information in the following section.

Project Information

Agency: Stormwater Utility

Project/Program: Stormwater Quality System Improvements

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

N/A

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

N/A

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

N/A

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

No

Does your project or program require purchasing implementation services or other one-time costs?

No

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
Operational costs are required for various projects within the major, including rain garden maintenance, catchbasin cleaning, mowing and vegetation management. Consultant contract will be required for maintenance of the vegetation restoration upon completion of the capital projects. Those contracts tend to last 2-3 years and then the management will be taken over by City staff. These costs will be absorbed into the existing operation budget.	

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

No

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Stormwater Utility	New or Existing Project	Existing
Proposal Name	Street Cleaning Equipment - Streets	Project Type	Program
Project Number	10554	2027 Project Number	16337

Project Description

This program is for replacing existing street sweeping machines operated by the Streets Division. The City's street sweeping equipment life cycle is five years with interim maintenance. The goal of this program is to reduce the discharge of pollutants and suspended solids to the lakes by removing material from the streets surface before it is mixed with the stormwater runoff. Funding in 2027 will be used to replace one bikepath vacuum sweeper and one mechanical sweeper; in 2028 one vacuum sweeper will be replaced; in 2029 two mechanical sweepers and one vacuum sweeper will be replaced; in 2030 and 2031 two mechanical sweeper will be replaced in each year; and in 2032 one bikepath vacuum sweeper and one mechanical sweeper will be replaced.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 725,000	\$ 526,000	\$ 1,380,000	\$ 695,000	\$ 700,000	\$ -
2027 CIP Total	\$ 485,000	\$ 375,000	\$ 1,015,000	\$ 650,000	\$ 660,000	\$ 535,000
Difference '27 vs. '26	\$ (240,000)	\$ (151,000)	\$ (365,000)	\$ (45,000)	\$ (40,000)	\$ 535,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Reserves Applied (Stormwater)	\$ 485,000	\$ 375,000	\$ 1,015,000	\$ 650,000	\$ 660,000	\$ 535,000
Total	\$ 485,000	\$ 375,000	\$ 1,015,000	\$ 650,000	\$ 660,000	\$ 535,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Machinery and Equipment	\$ 485,000	\$ 375,000	\$ 1,015,000	\$ 650,000	\$ 660,000	\$ 535,000
Total	\$ 485,000	\$ 375,000	\$ 1,015,000	\$ 650,000	\$ 660,000	\$ 535,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

Current quotes were obtained and prorated to future years. Costs were higher in the past due to demand.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Stormwater Utility

Project/Program: Street Cleaning Equipment - Streets

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	No

No

Over the next six years, will the project/program require any of the following operating expenses:

No

No

Yes

No

No

Is this project/program required to meet the Percent for Arts ordinance?	No

Percent for Art requirements detailed in MGO Section 4.30

Please provide additional information in the following section.

Project Information

Agency: Stormwater Utility

Project/Program: Street Cleaning Equipment - Streets

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

N/A

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

N/A

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

N/A

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

N/A

Does your project or program require purchasing implementation services or other one-time costs?

N/A

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
No additional staffing will be required to continue this program as this is just a replacement of existing equipment. Last year the Stormwater Utility cost was \$2,411,361.61 for the sweeping service. This breaks down into \$1,782,459.34 for salary and fringe and \$628,902.27 for other costs. No additional non-personnel costs are anticipated. These costs are absorbed in the existing operating budget.	

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

No

End of Proposal Form

2027 Capital Improvement Plan

Project Budget Proposal

Identifying Information

Agency	Stormwater Utility	New or Existing Project	New
Proposal Name	Warner Park Relief Storm Sewer	Project Type	Project
Project Number	16289		

Project Description

This project entails installation of a large storm sewer box culvert from Sherman Avenue to the Warner Lagoon to mitigate flooding in the Brentwood neighborhood. This project was identified in the Warner / Cherokee Watershed Study as a major project. Due to impacts on Warner Park, construction of this project is intended to be coordinated with Parks planned work to make improvements in Warner Park.

Alignment with Strategic Plans and Citywide Priorities

Identify the Citywide Element and Strategy from the Imagine Madison Comprehensive Plan that is most relevant to your proposal.

Citywide Element	Green and Resilient
Strategy	Does not meet a strategy.

Is this project related to a city agenda or strategic plan other than Imagine Madison (e.g. Climate Forward, Housing Forward, Metro Forward, Vision Zero)?

Does this project/program improve the city's climate resilience or sustainability by addressing climate change impacts, reducing greenhouse gas (GHG) emissions, improving energy efficiency, or other benefit?

Does this project/program create operational efficiencies or cost savings? For example, by reducing staff travel time, reducing utility expenses, or other operational change?

Describe how this proposal advances the selected Imagine Madison Element. In addition, if you answered "Yes" to any of the three questions above, describe how the proposal advances these other citywide priorities.

This project advances the Citywide element by providing flood control and water quality improvements on a regional scale in an area that has known flooding. This meets the goals of the Sustainability Plan for Resilient City Design and Infrastructure to help protect against climate hazards like flooding, as identified as Goal 6 with action item 6.3. This project was also identified in the Stormwater Utility's Watershed Study program for the Warner/Cherokee Watershed. This is a major project that will help mitigate flooding that is currently experiences in the Brentwood Neighborhood, within Warner Park and on Sherman Ave.

Describe how this proposal considers equity and quality of life for residents. (For example, does this project address specific inequities, is it based on equity-related data/ prioritization, or is it from a Neighborhood Resource Team (NRT) recommendation?)

In addition to meeting goals of the Imagine Madison Plan and the Sustainability plan, this project also critical for the health and wellbeing of the Brentwood -Northport neighborhoods, which have been subject to major flooding and property damage due to the lack of appropriate infrastructure. This area is currently in the Brentwood-Northport Corridor Neighborhood Resource Team area.

Project Information

Agency: Stormwater Utility

Project/Program: Warner Park Relief Storm Sewer

Budget Information

Agencies may submit requests for new projects under the following circumstances: 1) Project is primarily funded by non-general obligation borrowing funding sources, 2) the project meets an emergency need not anticipated in 2026, 3) the project is currently on the Horizon List and is ready to be advanced, or 4) the project is planned for the last year of the CIP (2032).

What "New Project" criteria does your proposal meet? Select "Yes" for all that apply.

1) Primarily funded by non- GO sources	Yes
2) Meets emergency need	No
3) Currently on horizon list	No
4) Proposed for last year of CIP	No

Describe how the proposal meets the criteria above. Why is this project needed in the 2027 CIP?

This project is funded by the Stormwater Utility borrowing that is through the rate payment structure. This project was identified in the Warner/Cherokee Watershed study as a major improvement for the Brentwood Neighborhood, which has experienced continual and major flooding. This project will coincide with other major work at Warner Park, which will help limit the disruption to park users, namely the Castle Creek rehabilitation project and the SE field restoration project that the Parks Division has planned.

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - Stormwater	\$ -	\$ 1,890,000	\$ 850,000	\$ -	\$ -	\$ -
Reserves Applied (Stormwater)	\$ -	\$ 210,000	\$ 150,000	\$ -	\$ -	\$ -
Total	\$ -	\$ 2,100,000	\$ 1,000,000	\$ -	\$ -	\$ -

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Stormwater Network	\$ -	\$ 2,100,000	\$ 1,000,000	\$ -	\$ -	\$ -
Total	\$ -	\$ 2,100,000	\$ 1,000,000	\$ -	\$ -	\$ -

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Stormwater Utility

Project/Program: Warner Park Relief Storm Sewer

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	No

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance? No

☐ No

Percent for Art requirements detailed in MGO Section 4.30

End of Proposal Form

Project Information

Agency: Stormwater Utility

Project/Program: Warner Park Relief Storm Sewer

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

N/A

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

No

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

No

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

No

Does your project or program require purchasing implementation services or other one-time costs?

No

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
This project will net zero operating costs as it's replacing existing infrastructure with larger pipes. No anticipated additional costs will be required.	

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

N/A

Streets Division's 2027 Capital Budget Request Summary

This summary provides an overview of the capital budget submitted by the agency. The full request packet includes the agency's transmittal memo and detailed budget proposals.

Request by Proposal

Streets Division's 2027 capital budget request includes **7** proposals.

Table 1. List of all proposals by Project/ Program name, with the requested funding by year

Project/ Program Name	2027	2028	2029	2030	2031	2032
Blooming Grove Annexation - Solid Waste Carts	\$100,000	\$0	\$0	\$0	\$0	\$0
Forestry Equipment	\$80,000	\$125,000	\$160,000	\$130,000	\$135,000	\$260,000
Street Tree Program	\$378,000	\$390,000	\$393,000	\$412,000	\$432,000	\$454,000
Streets Div Non-Fleet Equipment Replacement	\$40,000	\$40,000	\$40,000	\$40,000	\$42,000	\$44,000
Streets Equipment	\$1,065,000	\$1,155,000	\$1,212,000	\$1,272,000	\$1,334,000	\$1,282,000
Streets Yard Improvements	\$190,000	\$210,000	\$230,000	\$283,000	\$297,000	\$312,000
Sycamore Salt & Sand Barn	\$0	\$0	\$3,600,000	\$3,300,000	\$0	\$0
Total	\$1,853,000	\$1,920,000	\$5,635,000	\$5,437,000	\$2,240,000	\$2,352,000

Request by Funding Source

2027 Request

Table 2. Total funding request by GO Borrowing and Other Sources, by year.

Funding Source	2027	2028	2029	2030	2031	2032
GO Borrowing	\$1,696,000	\$1,763,000	\$5,478,000	\$5,280,000	\$2,083,000	\$2,195,000
Other	\$157,000	\$157,000	\$157,000	\$157,000	\$157,000	\$157,000
Total	\$1,853,000	\$1,920,000	\$5,635,000	\$5,437,000	\$2,240,000	\$2,352,000

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2026 Adopted CIP (Prior Year; PYA)

Table 3. Total funding approved in the 2026 CIP by GO Borrowing and Other Sources, by year. The table does not include 2032 as that was not in the 2026 CIP.

Funding Source	2027	2028	2029	2030	2031
GO Borrowing	\$1,596,000	\$1,763,000	\$5,178,000	\$1,980,000	\$2,083,000
Other	\$157,000	\$157,000	\$157,000	\$157,000	\$157,000
Total	\$1,753,000	\$1,920,000	\$5,335,000	\$2,137,000	\$2,240,000

2027 Request Compared to 2026 Adopted CIP (Prior Year; PYA)

Table 4. Difference between the 2027 request amount and the 2026 CIP by GO Borrowing and Other Sources, by year. It does not include 2032 as that was not in the 2026 CIP. Positive numbers indicate the agency requested an increase in funding, negative numbers indicate a requested decrease in funding.

Funding Source	2027	2028	2029	2030	2031
GO Borrowing	\$100,000	\$0	\$300,000	\$3,300,000	\$0
Other	\$0	\$0	\$0	\$0	\$0
Total	\$100,000	\$0	\$300,000	\$3,300,000	\$0

Figure 1. Clustered bar graph comparing the 2026 Adopted CIP and 2027 Request, by all funds, by year.

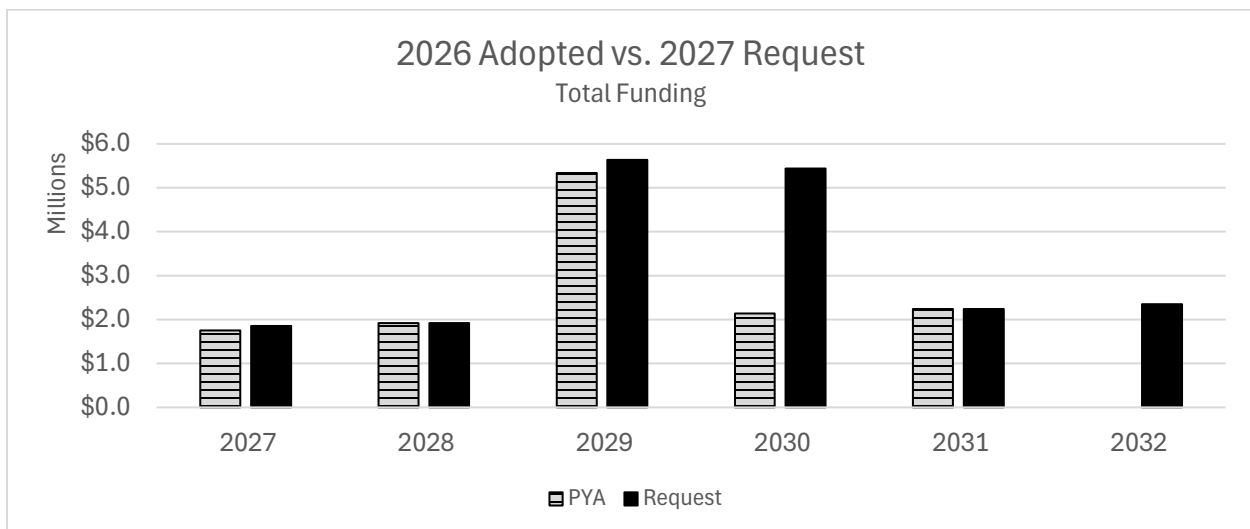
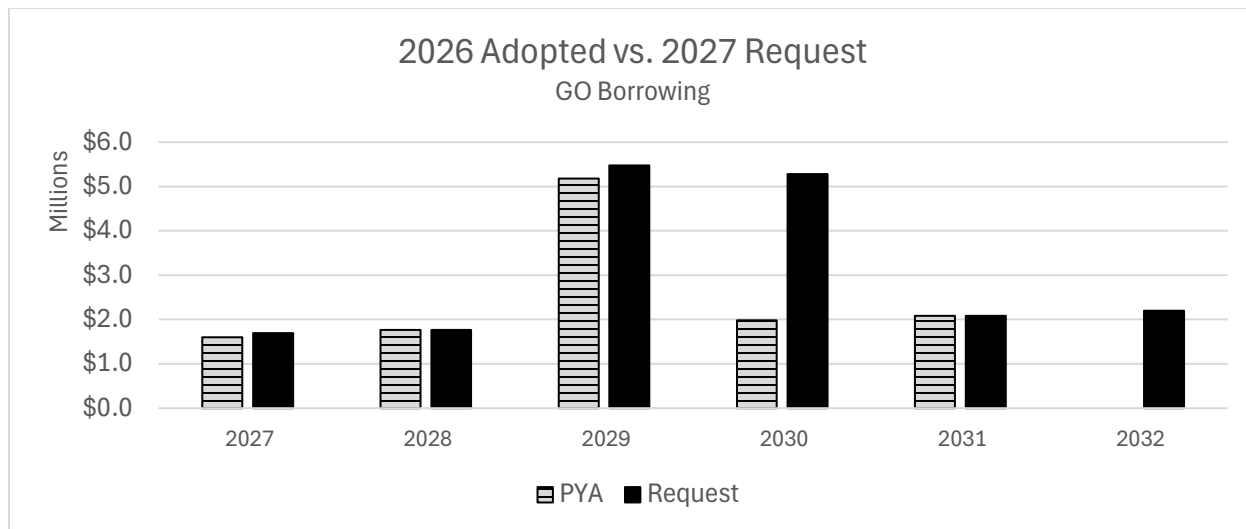


Figure 2. Clustered bar graph comparing the 2026 Adopted CIP and 2027 Request, by GO Borrowing, by year.



Description of Major Changes

This section lists all projects and programs submitted by the agency with a brief summary of major changes between the 2026 Adopted CIP and the 2027 CIP Request.

Bloomington Grove Annexation - Solid Waste Carts

- New project. Request includes \$100,000 in General Fund GO Borrowing in 2027. See proposal for additional information.

Forestry Equipment

- No major changes compared to 2026 Adopted CIP.

Street Tree Program

- No major changes compared to 2026 Adopted CIP.

Streets Div Non-Fleet Equipment Replacement

- No major changes compared to 2026 Adopted CIP.

Streets Equipment

- No major changes compared to 2026 Adopted CIP.

Streets Yard Improvements

- No major changes compared to 2026 Adopted CIP.

Sycamore Salt & Sand Barn

- Project budget increased by \$3.6 million in General Fund GO Borrowing in 2029-2030 due to an expanded scope, a revised implementation timeline, and increased cost estimates. This includes \$3.6 million in 2029 for the new Salt and Sand Barn at the South Point Operations Facility and \$3.3 million moved back from 2029 to 2030 to align with the differed construction of the Sycamore Salt Barn. The overall budget changes represent a 109.1% increase from the 2026 Adopted CIP.



Department of Public Works

Streets Division & Urban Forestry

Roger Kleist, Assistant Streets Superintendent

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streets@cityofmadison.com
www.cityofmadison.com/streets

Streets & Urban Forestry Capital Budget Transmittal Memo

TO: Finance Director & Mayor

FROM: Roger Kleist, Streets & Urban Forestry Assistant Superintendent

DATE: 4/17/2026

Summary of Changes from 2026 Capital Improvement Plan

We are requesting one modification to the approved 2026 CIP and proposing a new project. The proposed project funds the purchase of recycling and refuse carts to support the annexation of the Town of Blooming Grove, effective October 31, 2027. This investment ensures continuity of solid waste services and supports the City's commitment to maintaining clean and sustainable neighborhoods.

In addition, we are proposing a revision to the 2029 and 2030 CIP for the Salt & Sand Barn projects. Updated cost projections for the South Point Operations Facility exceed initial estimates and may limit construction of the Salt & Sand Barn at the South Point location within the current project scope. As a result, the project is being restructured, with construction of the South Point Salt and Sand Barn planned for 2029 and the Sycamore Salt and Sand Barn in 2030. These facilities are critical to maintaining effective snow and ice operations and preserving access to a west side drop-off location. This adjustment increases the budget to \$3.6 million in 2029 and adds \$3.3 million in 2030 to support construction at the Sycamore location.

Prioritized List of Capital Requests

1) Streets Equipment, Proj:10458, No Change

Our people and our equipment are the lifeblood of our Division. As our City continues to grow and equipment technologies continue to evolve the program will continue to be vital to our successfully completing our services. Keeping the request at no change means we will have to scale back some equipment purchases due to the long running inflationary environment in heavy equipment.

2) Forestry Equipment, Proj: 15818, No Change

This program funds the replacement of aging forestry equipment that has reached the end of its useful life, including units originally acquired with one-time funding to address EAB impacts. As the urban forest continues to expand through development and annexation, maintaining a reliable and appropriately scaled equipment fleet is necessary to support ongoing tree maintenance, removals, and planting operations.

Without this investment, the Division will experience reduced operational capacity, increased downtime, and a diminished ability to maintain service levels across the growing urban forest.

3) Tree Replacements, Proj: 12415, No Change

This program continues to be a key piece in assuring Forestry has the funding required to replace the +/- 1,500 public trees that come down every year in Madison from various causes including storms, decay and development.

4) Blooming Grove Annexation – Recycling & Refuse Carts, Proj: New Project/Program

This was covered in the summary of changes above.

5) Sycamore Salt Barn, Proj: 44250, Changes Requested

This was covered in the summary of changes above.

6) Yard Improvements, Proj: 12503, No Change

Streets Division yards are a very busy place with residents using the drop-off sites and our employees storing and staging equipment and material. As such they take quite a beating. This program is vital in allowing us to make repairs and keep up with most routine maintenance such as asphalt repairs, drop off bin replacement storage bins and more.

7) Non-CDL Equipment, Proj: 15267, No Change

The Streets Division took on median mowing several years ago and that coupled with the continued growth of sidewalks and bike facilities requiring winter maintenance necessitated the creation of this program. This funding is used to replace small mowing and snow removal tractors and attachments.

2027 Capital Improvement Plan

Project Budget Proposal

Identifying Information

Agency	Streets Division	New or Existing Project	New
Proposal Name	Blooming Grove Annexation - Solid Waste Carts	Project Type	Project
Project Number	44276		

Project Description

This project is to purchase new carts for the Blooming Grove annexation in the fall of 2027. There is approximately 650 customers being added to our Solid Waste collection program during this time. This will ensure the Blooming Grove residents coming into the City will receive the services we provide for Solid Waste collection.

Alignment with Strategic Plans and Citywide Priorities

Identify the Citywide Element and Strategy from the Imagine Madison Comprehensive Plan that is most relevant to your proposal.

Citywide Element	Green and Resilient
Strategy	Does not meet a strategy.

Is this project related to a city agenda or strategic plan other than Imagine Madison (e.g. Climate Forward, Housing Forward, Metro Forward, Vision Zero)?

No

Does this project/program improve the city's climate resilience or sustainability by addressing climate change impacts, reducing greenhouse gas (GHG) emissions, improving energy efficiency, or other benefit?

No

Does this project/program create operational efficiencies or cost savings? For example, by reducing staff travel time, reducing utility expenses, or other operational change?

No

Describe how this proposal advances the selected Imagine Madison Element. In addition, if you answered "Yes" to any of the three questions above, describe how the proposal advances these other citywide priorities.

This project increases recycling participation and aligns the Town with the City's established service model.

Describe how this proposal considers equity and quality of life for residents. (For example, does this project address specific inequities, is it based on equity-related data/ prioritization, or is it from a Neighborhood Resource Team (NRT) recommendation?)

This project supports equitable service delivery by providing the Town of Blooming Grove with recycling and refuse carts along with our roll out assist program.

Project Information

Agency: Streets Division

Project/Program: Blooming Grove Annexation - Solid Waste Carts

Budget Information

Agencies may submit requests for new projects under the following circumstances: 1) Project is primarily funded by non-general obligation borrowing funding sources, 2) the project meets an emergency need not anticipated in 2026, 3) the project is currently on the Horizon List and is ready to be advanced, or 4) the project is planned for the last year of the CIP (2032).

What "New Project" criteria does your proposal meet? Select "Yes" for all that apply.

1) Primarily funded by non- GO sources	
2) Meets emergency need	No
3) Currently on horizon list	No
4) Proposed for last year of CIP	No

Describe how the proposal meets the criteria above. Why is this project needed in the 2027 CIP?

This project is needed to ensure Streets can provide Solid Waste collection services to all Town of Blooming Grove residents being annexed into the City of Madison starting Oct 31, 2027.

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 100,000					
Total	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Other	\$ 100,000					
Total	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Streets Division

Project/Program: Blooming Grove Annexation - Solid Waste Carts

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	No

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	

Is this project/program required to meet the Percent for Arts ordinance? No

Percent for Art requirements detailed in MGO Section 4.30

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Streets Division	New or Existing Project	Existing
Proposal Name	Forestry Equipment	Project Type	Program
Project Number	15818	2026 Project Number	

Project Description

This new Forestry Equipment program addresses the need for Forestry to replace select pieces of aging equipment originally purchased with one time funding to manage emerald ash borer (EAB) in 2026-2027, as well as respond to the growing equipment needs required to manage the urban forest as it grows and fills in along with our City. The borrowing will be repaid by the urban forestry special charge.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 80,000	\$ 125,000	\$ 160,000	\$ 130,000	\$ 135,000	
2027 CIP Total	\$ 80,000	\$ 125,000	\$ 160,000	\$ 130,000	\$ 135,000	\$ 260,000
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 260,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 80,000	\$ 125,000	\$ 160,000	\$ 130,000	\$ 135,000	\$ 260,000
Total	\$ 80,000	\$ 125,000	\$ 160,000	\$ 130,000	\$ 135,000	\$ 260,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Machinery and Equipment	\$ 80,000	\$ 125,000	\$ 160,000	\$ 130,000	\$ 135,000	\$ 260,000
Total	\$ 80,000	\$ 125,000	\$ 160,000	\$ 130,000	\$ 135,000	\$ 260,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Streets Division

Project/Program: Forestry Equipment

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	No

No

Over the next six years, will the project/program require any of the following operating expenses:

No

No

Yes

No

No

Is this project/program required to meet the Percent for Arts ordinance? No

Percent for Art requirements detailed in MGO Section 4.30

Please provide additional information in the following section.

Project Information

Agency: Streets Division

Project/Program: Forestry Equipment

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

N/A

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

N/A

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

N/A

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

No

Does your project or program require purchasing implementation services or other one-time costs?

No

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
Maintenance and Repairs - EV Supervisor Truck	\$ 6,000

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

N/A

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Streets Division	New or Existing Project	Existing
Proposal Name	Street Tree Program	Project Type	Program
Project Number	12415	2026 Project Number	

Project Description

This program funds the planting of terrace trees along new streets and replacement of street trees within the City. The goal of the program is to ensure the maintenance and improvement of the urban forest tree canopy in the City by replacing damaged or sick trees and planting diverse tree species to create a resilient tree canopy. Progress will be measured by the number of trees planted.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 378,000	\$ 390,000	\$ 393,000	\$ 412,000	\$ 432,000	
2027 CIP Total	\$ 378,000	\$ 390,000	\$ 393,000	\$ 412,000	\$ 432,000	\$ 454,000
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 454,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 221,000	\$ 233,000	\$ 236,000	\$ 255,000	\$ 275,000	\$ 297,000
Special Assessment	\$ 157,000	\$ 157,000	\$ 157,000	\$ 157,000	\$ 157,000	\$ 157,000
Total	\$ 378,000	\$ 390,000	\$ 393,000	\$ 412,000	\$ 432,000	\$ 454,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Land Improvements	\$ 378,000	\$ 390,000	\$ 393,000	\$ 412,000	\$ 432,000	\$ 454,000
Total	\$ 378,000	\$ 390,000	\$ 393,000	\$ 412,000	\$ 432,000	\$ 454,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Streets Division

Project/Program: Street Tree Program

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	No

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	Yes

Yes

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance?	No

No

Percent for Art requirements detailed in MGO Section 4.30

Please provide additional information in the following section.

Project Information

Agency: Streets Division

Project/Program: Street Tree Program

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

N/A

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

N/A

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

N/A

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

N/A

Does your project or program require purchasing implementation services or other one-time costs?

N/A

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
51XXX Additional operating funds will be needed to maintain newly planted trees. Urban Forestry Special Charges	\$ 56,700
53XXX Additional operating funds will be needed for materials to maintain newly planted trees. Urban Forestry	\$ 8,000

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

N/A

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Streets Division	New or Existing Project	Existing
Proposal Name	Streets Div Non-Fleet Equipment Replacement	Project Type	Program
Project Number	15267	2026 Project Number	

Project Description

The program funds mowers needed for median mowing, leaf collection, and snow clearing of bus stops, bike paths, and sidewalks. The goal of the program is to ensure all neighborhoods are clean and safe and the Streets Division has reliable equipment. Timely mowing and leaf collection keeps nitrogen and phosphorus out of the stormwater drains, and ultimately out of the lakes. In 2026, the Streets Division is utilizing two electric mowers for the medians and, if successful, funds will be used to acquire additional electric mowers in the future.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 42,000	
2027 CIP Total	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 42,000	\$ 44,000
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 44,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 42,000	\$ 44,000
Total	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 42,000	\$ 44,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Machinery and Equipment	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 42,000	\$ 44,000
Total	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 42,000	\$ 44,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Streets Division

Project/Program: Streets Div Non-Fleet Equipment Replacement

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	No

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	Yes

Yes

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance?	No

No

Percent for Art requirements detailed in MGO Section 4.30

Please provide additional information in the following section.

Project Information

Agency: Streets Division

Project/Program: Streets Div Non-Fleet Equipment Replacement

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

N/A

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

N/A

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

N/A

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

N/A

Does your project or program require purchasing implementation services or other one-time costs?

N/A

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
Fuel & General Maintenance	\$ 5,000

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Streets Division	New or Existing Project	Existing
Proposal Name	Streets Equipment	Project Type	Program
Project Number	10458	2026 Project Number	

Project Description

This program is for new Streets Division Equipment. The goal of this program is to ensure the services provided by the Streets Division are completed with reliable equipment and machinery. Funding in 2027 is for a Horizontal Grinder. The Debt Service of \$825,000 of this purchase will be backed by the UFSC. In all new equipment purchases, Streets and Fleet work to identify and procure equipment that advances City goals related to the climate and green energy use while assuring the equipment is capable of proper duty cycles and durability.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 1,065,000	\$ 1,155,000	\$ 1,212,000	\$ 1,272,000	\$ 1,334,000	
2027 CIP Total	\$ 1,065,000	\$ 1,155,000	\$ 1,212,000	\$ 1,272,000	\$ 1,334,000	\$ 1,282,000
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,282,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 1,065,000	\$ 1,155,000	\$ 1,212,000	\$ 1,272,000	\$ 1,334,000	\$ 1,282,000
Total	\$ 1,065,000	\$ 1,155,000	\$ 1,212,000	\$ 1,272,000	\$ 1,334,000	\$ 1,282,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Machinery and Equipment	\$ 1,065,000	\$ 1,155,000	\$ 1,212,000	\$ 1,272,000	\$ 1,334,000	\$ 1,282,000
Total	\$ 1,065,000	\$ 1,155,000	\$ 1,212,000	\$ 1,272,000	\$ 1,334,000	\$ 1,282,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Streets Division

Project/Program: Streets Equipment

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

- Facilities or land maintenance?
- Software or software licenses?
- Vehicle setup or maintenance costs?
- External management or consulting contracts?
- Additional FTE positions for ongoing operations of this project/program?

No
No
No
No
No

Is this project/program required to meet the Percent for Arts ordinance?

No

Percent for Art requirements detailed in MGO Section 4.30

End of Proposal Form

Project Information

Agency: Streets Division

Project/Program: Streets Equipment

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

No

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

N/A

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

N/A

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

N/A

Does your project or program require purchasing implementation services or other one-time costs?

N/A

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
57XXX Fleet Maintenance Charges including fuel, maintenance & repair, and depreciation expenses	\$ 160,000

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

N/A

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Streets Division	New or Existing Project	Existing
Proposal Name	Streets Yard Improvements	Project Type	Program
Project Number	12503	2026 Project Number	

Project Description

This program is for improving and maintaining the Streets Division's drop off sites and facility yards. Funding is typically used for asphalt repairs and replacement, as well as bins and equipment for the yards. Planned work for 2027 includes crack sealing and making repairs to the Badger Rd location as well as the Transfer Station location.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 190,000	\$ 210,000	\$ 230,000	\$ 283,000	\$ 297,000	
2027 CIP Total	\$ 190,000	\$ 210,000	\$ 230,000	\$ 283,000	\$ 297,000	\$ 312,000
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 312,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 190,000	\$ 210,000	\$ 230,000	\$ 283,000	\$ 297,000	\$ 312,000
Total	\$ 190,000	\$ 210,000	\$ 230,000	\$ 283,000	\$ 297,000	\$ 312,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Other	\$ 190,000	\$ 210,000	\$ 230,000	\$ 283,000	\$ 297,000	\$ 312,000
Total	\$ 190,000	\$ 210,000	\$ 230,000	\$ 283,000	\$ 297,000	\$ 312,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Streets Division

Project/Program: Streets Yard Improvements

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	No

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance?	No

Percent for Art requirements detailed in MGO Section 4.30

No

End of Proposal Form

2027 Capital Improvement Plan

Project Budget Proposal

Identifying Information

Agency	Streets Division	New or Existing Project	Existing
Proposal Name	Sycamore Salt & Sand Barn	Project Type	Project
Project Number	44250		

Project Description

The Sycamore & South Point Salt Storage Facilities are reaching the end of their useful life as repairs are becoming more frequent and costly. The timing of the project would allow Streets to right size the new buildings for both salt and sand storage while recognizing the facilities will be serving smaller portions of the City.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ -	\$ -	\$ 3,300,000	\$ -	\$ -	
2027 CIP Total	\$ -	\$ -	\$ 3,600,000	\$ 3,300,000	\$ -	\$ -
Difference '27 vs. '26	\$ -	\$ -	\$ 300,000	\$ 3,300,000	\$ -	\$ -

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ -	\$ -	\$ 3,600,000	\$ 3,300,000	\$ -	
Total	\$ -	\$ -	\$ 3,600,000	\$ 3,300,000	\$ -	\$ -

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Building	\$ -	\$ -	\$ 3,600,000	\$ 3,300,000	\$ -	
Total	\$ -	\$ -	\$ 3,600,000	\$ 3,300,000	\$ -	\$ -

Explain any changes from the 2026 CIP in the proposed funding for this project/program

With the South Point Operations facility starting construction in 2026 with a completion date of summer of 2028 our goal was to have the South Point Salt Barn included in that project scope. Due to rising costs in construction and the additional costs of remodeling the current warm storage building to create a home for Parks West that was not in the original estimate we will need to push back the Sycamore Salt Barn to 2030. With pushing Sycamore to 2030 we would then build the new South Point Barn in 2029 which is also needed to create a safe and appropriate sized Drop Off Site for the residents on the far west side of Madison. We will need to add \$3,600,000 to 2030.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Streets Division

Project/Program: Sycamore Salt & Sand Barn

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	No

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance?	No

No

Percent for Art requirements detailed in MGO Section 4.30

End of Proposal Form

Project Information

Agency: Streets Division

Project/Program: Sycamore Salt & Sand Barn

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

Yes

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

N/A

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

N/A

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

N/A

Does your project or program require purchasing implementation services or other one-time costs?

N/A

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
NONE	0

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

N/A

Water Utility's 2027 Capital Budget Request Summary

This summary provides an overview of the capital budget submitted by the agency. The full request packet includes the agency's transmittal memo and detailed budget proposals.

Request by Proposal

Water Utility's 2027 capital budget request includes **22** proposals.

Table 1. List of all proposals by Project/ Program name, with the requested funding by year

Project/ Program Name	2027	2028	2029	2030	2031	2032
Advanced Metering Infrastructure (AMI) 2.0	\$0	\$0	\$400,000	\$10,000,000	\$9,600,000	\$0
Booster Pump Station #213 Lakeview Reconstruction	\$0	\$0	\$2,100,000	\$0	\$0	\$0
Booster Pump Station 128 Upgrade	\$1,100,000	\$0	\$0	\$0	\$0	\$0
Chlorinators & Fluoridators Program	\$50,000	\$60,000	\$60,000	\$63,000	\$66,150	\$69,458
East/West Transfer Zone	\$0	\$0	\$0	\$0	\$0	\$3,680,000
High Point/Raymond /MidTown	\$0	\$0	\$0	\$20,000	\$600,000	\$0
Hoepker Rd/Portage Road	\$0	\$50,000	\$0	\$0	\$0	\$0
Midvale Blvd	\$0	\$0	\$50,000	\$0	\$0	\$0
New Water Facility Planning	\$0	\$1,500,000	\$2,500,000	\$5,200,000	\$3,000,000	\$0
Park Street, South	\$0	\$50,000	\$1,500,000	\$0	\$0	\$0
Pleasant View Rd Phase 2	\$0	\$0	\$0	\$500,000	\$0	\$0
Regent Street	\$2,100,000	\$0	\$0	\$0	\$0	\$0
Unit Well Rehab Program	\$405,000	\$417,000	\$430,000	\$451,500	\$474,075	\$497,779
UW 30 Water Treatment	\$0	\$0	\$0	\$0	\$0	\$3,000,000

Project/ Program Name	2027	2028	2029	2030	2031	2032
Water Hydrants Program	\$450,000	\$464,000	\$476,000	\$499,800	\$524,790	\$551,030
Water Mains - New	\$100,000	\$150,000	\$150,000	\$150,000	\$150,000	\$200,000
Water Mains Replacement	\$10,400,000	\$18,700,000	\$17,200,000	\$18,750,000	\$18,750,000	\$25,000,000
Water Meter and Fixed Network Program	\$580,000	\$595,000	\$610,000	\$640,500	\$672,525	\$706,151
Water Utility Facility Improvements	\$2,457,000	\$2,530,000	\$2,606,000	\$2,736,300	\$2,873,115	\$3,016,771
Water Utility Vehicles & Equipment	\$1,125,000	\$1,155,000	\$1,340,000	\$1,490,000	\$1,540,000	\$1,540,000
Water Valve Cut-In Program	\$70,000	\$72,000	\$74,000	\$77,700	\$81,585	\$85,664
Well 27 Iron & Manganese Mitigation	\$0	\$0	\$0	\$1,000,000	\$6,000,000	\$0
Total	\$18,837,000	\$25,743,000	\$29,496,000	\$41,578,800	\$44,332,240	\$38,346,853

Request by Funding Source

2027 Request

Table 2. Total funding request by GO Borrowing and Other Sources, by year.

Funding Source	2027	2028	2029	2030	2031	2032
GO Borrowing	\$0	\$1,500,000	\$4,600,000	\$6,200,000	\$9,000,000	\$6,680,000
Other	\$18,837,000	\$24,243,000	\$24,896,000	\$35,378,800	\$35,332,240	\$31,666,853
Total	\$18,837,000	\$25,743,000	\$29,496,000	\$41,578,800	\$44,332,240	\$38,346,853

2026 Adopted CIP (Prior Year; PYA)

Table 3. Total funding approved in the 2026 CIP by GO Borrowing and Other Sources, by year. The table does not include 2032 as that was not in the 2026 CIP.

Funding Source	2027	2028	2029	2030	2031
GO Borrowing	\$0	\$0	\$3,600,000	\$2,500,000	\$5,200,000
Other	\$22,367,000	\$27,673,000	\$24,496,000	\$25,418,800	\$25,162,240

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Funding Source	2027	2028	2029	2030	2031
Total	\$22,367,000	\$27,673,000	\$28,096,000	\$27,918,800	\$30,362,240

2027 Request Compared to 2026 Adopted CIP (Prior Year; PYA)

Table 4. Difference between the 2027 request amount and the 2026 CIP by GO Borrowing and Other Sources, by year. It does not include 2032 as that was not in the 2026 CIP. Positive numbers indicate the agency requested an increase in funding, negative numbers indicate a requested decrease in funding.

Funding Source	2027	2028	2029	2030	2031
GO Borrowing	\$0	\$1,500,000	\$1,000,000	\$3,700,000	\$3,800,000
Other	\$-3,530,000	\$-3,430,000	\$400,000	\$9,960,000	\$10,170,000
Total	\$-3,530,000	\$-1,930,000	\$1,400,000	\$13,660,000	\$13,970,000

Figure 1. Clustered bar graph comparing the 2026 Adopted CIP and 2027 Request, by all funds, by year.

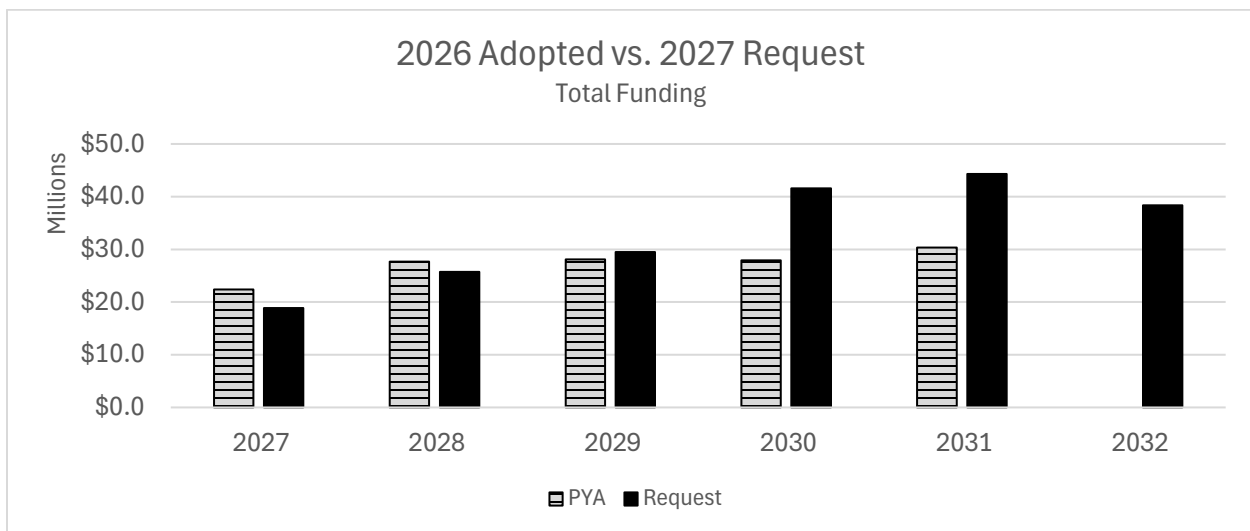
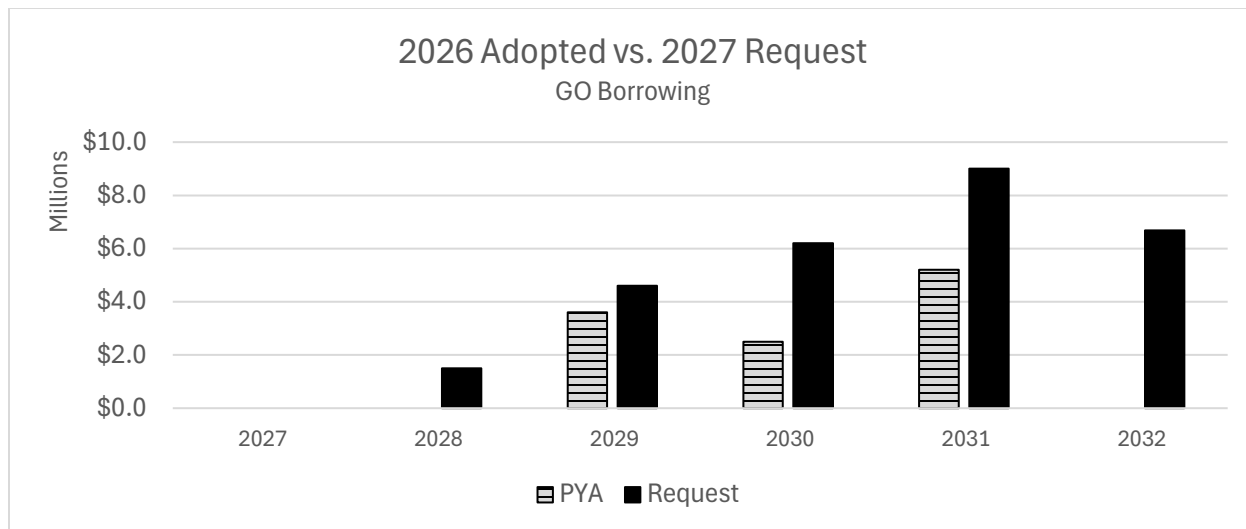


Figure 2. Clustered bar graph comparing the 2026 Adopted CIP and 2027 Request, by GO Borrowing, by year.



Description of Major Changes

This section lists all projects and programs submitted by the agency with a brief summary of major changes between the 2026 Adopted CIP and the 2027 CIP Request.

Advanced Metering Infrastructure (AMI) 2.0

- New project. Request includes \$20.0 million in Reserves Applied from 2029-2031. See proposal for additional information.

Booster Pump Station #213 Lakeview Reconstruction

- No major changes compared to 2026 Adopted CIP.

Booster Pump Station 128 Upgrade

- No major changes compared to 2026 Adopted CIP.

Chlorinators & Fluoridators Program

- No major changes compared to 2026 Adopted CIP.

East/West Transfer Zone

- New project. Request includes \$3.7 million in Non-General Fund GO Borrowing in 2032. See proposal for additional information.

High Point/Raymond/MidTown

- Project was delayed from 2029-2030 to 2030-2031 to align the Water Utility's timeline with Engineering – Major Streets' revised timeline for project construction.

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- Project budget increased by \$70,000 in Reserves Applied. This reflects a 12.7% increase.

Hoepker Road/Portage Road

- New project. Request includes \$50,000 in Reserves Applied in 2028. See proposal for additional information.

Midvale Blvd

- New project. Request includes \$40,000 in Water Expense Depreciation and \$10,000 in Reserves Applied in 2029. See proposal for additional information.

New Water Facility Planning

- Project timeline advanced from 2029-2031 to 2028-2031 due to the Water Utility's project prioritization timeline.
- Project budget increased by \$3.0 million in Non-General Fund GO Borrowing in 2031 due to the project timeline advancing forward by a year. This reflects a 32.6% increase.

Park Street, South

- Project was delayed from 2027 to 2028-2029 due to design transitioning from AECOM to the City of Madison.
- Project budget increased by \$280,000 in Water Expense Depreciation and \$70,000 in Reserves Applied due to revised project scope and materials cost inflation. This reflects a 29.2% increase.

Pleasant View Rd Phase 2

- Funding source changed from \$320,000 in Water Expense Depreciation and \$80,000 in Reserves Applied to \$500,000 in Reserves Applied in 2030 due to the Wisconsin Public Service Commission requiring the Water Utility to use a funding source other than Water Expense Depreciation to fund new water mains.
- Project budget increased by \$420,000 in Reserves Applied in 2030 due to. With respect to the funding source change, the total project budget increased by \$100,000 due to anticipated construction cost inflation. This reflects a 25.0% increase.

Regent Street

- Project budget increased by \$280,000 in Water Expense Depreciation and \$70,000 Reserves Applied in 2027 due to an updated project scope. This reflects a 20.0% increase.

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Unit Well Rehab Program

- No major changes compared to 2026 Adopted CIP.

UW 30 Water Treatment

- New project. Request includes \$3.0 million in Non-General Fund GO Borrowing in 2032. See proposal for additional information.

Water Hydrants Program

- No major changes compared to 2026 Adopted CIP.

Water Mains - New

- Program budget decreased by \$150,000 in Reserves Applied from 2027-2031 due to adjustments in project scope. This reflects a 17.6% decrease.

Water Mains Replacement

- Program budget decreased by \$280,000 in Water Expense Deprecation and \$70,000 in Reserves Applied from 2027-2031 due to rescheduling of major standalone street reconstruction projects in the CIP. This reflects a 0.4% decrease.

Water Meter and Fixed Network Program

- No major changes compared to 2026 Adopted CIP.

Water Utility Facility Improvements

- No major changes compared to 2026 Adopted CIP.

Water Utility Vehicles & Equipment

- Program budget increased by \$100,000 in Reserves Applied from 2027-2031 to fund waterline shoring equipment. This reflects a 1.5% increase.

Water Valve Cut-In Program

- No major changes compared to 2026 Adopted CIP.

Well 27 Iron & Manganese Mitigation

- Project was delayed from 2027-2028 to 2030-2031 due to the Water Utility's CIP project prioritization timeline.
- Funding source changed from \$7.0 million in State Sources to \$7.0 million in Non-General Fund GO Borrowing.



Water Utility 2027 Capital Budget Transmittal Memo

TO: Finance Director & Mayor

FROM: Krishna Kumar, General Manager

DATE: April 17, 2026

Summary of Changes from 2026 Capital Improvement Plan

The 2027 Madison Water Utility capital budget continues to reflect careful consideration of the Utility's rates and debt ratio in the face of growing infrastructure needs. This results from a periodically updated long term Master Plan and Infrastructure Management Plan, as well as a continue reassessment of our needs considering changing conditions. The primary goal of our 2027 proposal is to upgrade existing infrastructure to continue to meet levels of service for water quality and reliability established by the Water Utility Board, while maintaining water rate affordability and management of our long-term debt. By placing an emphasis on our costliest assets, we believe we can begin to shift our focus from reactive to proactive maintenance. If we are successful in this effort, we hope to improve internal customer satisfaction and reduce existing energy costs.

Madison Water Utility's capital budget is comprised of 12 Projects and 10 Programs as follows:

No Change:

- Booster Pump Station 128 Upgrade
- Booster Pump Station #213 Lakeview Reconstruction

Budget Neutral Changes or Reductions:

- Well 27 Iron & Manganese Mitigation – updated project information moved timeline of project start date from 2027 to 2030 with no overall total project expense increase

Increases or New Projects:

- Water Mains Replacement: \$25M added in 2032 for ongoing program need for continual water main replacement
- Regent Street: increased \$350K with updated project scope
- High Point/Raymond/Midtown: Increased \$70K due to schedule shift from 2029 to 2030
- Park Street, South: Increased \$350K due to design transition from AECOM to City and schedule shift from 2027 to 2028 and 2029



- Hoepker Rd/Portage Rd: New in 2028 with \$50K for design
- Midvale Blvd: New in 2029 with \$50K for design
- New Water Main: \$200K added in 2032 for ongoing program need with small reduction in 2027, 2030, and 2031 due to minor adjustment in new pipeline projects
- Water Utility Facility Improvements: \$3M added in 2032 for ongoing program need
- Water Meter and Fixed Network Program: \$706K added in 2032 for ongoing program need
- Unit Well Rehab Program: \$498K added in 2032 for ongoing program need
- Water Hydrants Program: \$551K added in 2032 for ongoing program need
- Water Utility Vehicles & Equipment: \$1.5M added in 2032 for ongoing program need with smaller adjustment for updated equipment replacement
- Water Valve Cut-In Program: \$86K added in 2032 for ongoing program need
- Chlorinators & Fluoridators Program: \$69K added in 2032 for ongoing program need
- New Water Facility Planning: Updated project information moved timeline of project start date from 2029 to 2028 in addition to an increase of \$3M for 2032.
- Pleasant View Road – Phase 2: \$100K increase to reflect updated project scope
- AMI 2.0: New project with anticipated start date of 2032 with cost of \$20M
- East/West Transfer Zone: New project with anticipated start date of 2032 with cost of \$3.7M
- UW 30 Water Treatment: New project with anticipated start date of 2032 with cost of \$3M

Prioritized List of Capital Requests

The Utility continues to utilize the techniques of asset management, placing an emphasis on our most critical infrastructure assets and prioritizing work based on business case evaluations. Our infrastructure renewal and replacement programs stem from a data-driven Asset Management program and a comprehensive Utility Master Plan. These programs define and assess core risk metrics for all existing infrastructure in the system, as well as identify and evaluate the projected needs of the Utility's water system. These programs allow the Utility to objectively identify and evaluate critical water infrastructure needs for the present and the future. The Utility further prioritizes these infrastructure investments using a triple bottom line framework based on the economic, environmental and social impacts of the proposed projects.

Project Name	Rank	Munis #
Water Mains Replacement	1	16231
Regent Street	2	15233
High Point/Raymond/MidTown	3	14144



Park Street	4	11133
Hoepker Rd, Portage Rd	5	15779
Midvale Blvd	6	16281
Water Mains - New	7	16230
Water Utility Facility Improvements	8	16232
Water Meter and Fixed Network Program	9	16233
Unit Well Rehab Program	10	16235
Water Hydrants Program	11	16236
Water Utility Vehicles & Equipment	12	16234
Water Valve Cut-In Program	13	16237
Chlorinators & Fluoridators Program	14	16238
Booster Pump Station 128 Upgrade	15	12442
Well 27 Iron & Manganese Mitigation	16	14205
Booster Pump Station #213 Lakeview Reconstruction	17	12441
New Water Facility Planning	18	14697
Pleasant View Road - Phase 2	19	12630
AMI 2.0	20	16262
East/West Transfer Zone	21	16263
UW30 Water Treatment	22	16261

Enterprise Agencies Only

As required by the Wisconsin Public Service Commission (PSC), the Utility has continued to work towards achieving a 50/50 debt equity ratio and has committed to reducing our reliance on debt financing of our recurring capital programs. With the approved rate case increasing expense depreciation funding from \$5M to \$10M and cash adder implemented on May 1, 2026, the Utility will have sufficient reserves applied to fund our ongoing capital programs.

The Utility's 2027 CIP totals \$18.8M

Funding sources:

Water Expense Depreciation: \$10M

Reserves Applied (Water): \$7.7M

State Sources: \$1.1M

Borrowing Non-GF GO: \$0



Actual and Estimated Fund Balance

Capital Fund Balance Summary (in \$ Millions)				
	FY 2025 Actual	FY 2026 Adopted	FY 2026 Estimate	FY 2027 Request
Opening Fund Balance	9.9	3	3	3
Transfer from Operating Fund	5.7	7.5	7.5	7.7
SDWL Proceeds	3.2	11.5	11.5	1.1
Expense Depreciation Rev	5	8.1	8.1	10
CIP Expenditures	<u>-20.8</u>	<u>-27.1</u>	<u>-27.1</u>	<u>-18.8</u>
Surplus (Deficit)	-6.9	0	0	0
Ending Fund Balance	3	3	3	3

2027 Capital Improvement Plan

Project Budget Proposal

Identifying Information

Agency	Water Utility	New or Existing Project	New
Proposal Name	Advanced Metering Infrastructure (AMI) 2.0	Project Type	Project
Project Number	16262		

Project Description

Upgrade Madison Water Utility's current advanced metering infrastructure (AMI) system to ensure the Utility is able to continue to provide operational efficiency through real-time data, enhances, automatic and accurate billing which enables faster, proactive leak detection for water or outage restoration.

Alignment with Strategic Plans and Citywide Priorities

Identify the Citywide Element and Strategy from the Imagine Madison Comprehensive Plan that is most relevant to your proposal.

Citywide Element	Green and Resilient
Strategy	Protect Madison's water supply and infrastructure to provide safe, clean drinking water.

Is this project related to a city agenda or strategic plan other than Imagine Madison (e.g. Climate Forward, Housing Forward, Metro Forward, Vision Zero)?

No

Does this project/program improve the city's climate resilience or sustainability by addressing climate change impacts, reducing greenhouse gas (GHG) emissions, improving energy efficiency, or other benefit?

No

Does this project/program create operational efficiencies or cost savings? For example, by reducing staff travel time, reducing utility expenses, or other operational change?

No

Describe how this proposal advances the selected Imagine Madison Element. In addition, if you answered "Yes" to any of the three questions above, describe how the proposal advances these other citywide priorities.

Upgrading Madison Water Utility's current AMI system will ensure the Utility can provide customer access to water use data, perform customer side leak detection, implement water conservation measures and continue providing information for water system operations and planning.

Describe how this proposal considers equity and quality of life for residents. (For example, does this project address specific inequities, is it based on equity-related data/ prioritization, or is it from a Neighborhood Resource Team (NRT) recommendation?)

This project does not address any specific inequities and is not based on any equity-related data/prioritization nor is it from a Neighborhood Resource Team. This project will however continue to help the Utility streamline their capability to bill customers on a monthly basis and provide water use data.

Project Information

Agency: Water Utility

Project/Program: Advanced Metering Infrastructure (AMI) 2.0

Budget Information

Agencies may submit requests for new projects under the following circumstances: 1) Project is primarily funded by non-general obligation borrowing funding sources, 2) the project meets an emergency need not anticipated in 2026, 3) the project is currently on the Horizon List and is ready to be advanced, or 4) the project is planned for the last year of the CIP (2032).

What "New Project" criteria does your proposal meet? Select "Yes" for all that apply.

1) Primarily funded by non- GO sources	Yes
2) Meets emergency need	No
3) Currently on horizon list	No
4) Proposed for last year of CIP	No

Describe how the proposal meets the criteria above. Why is this project needed in the 2027 CIP?

This project is necessary for the 2027 CIP because Madison Water Utility's current AMI system will become obsolete by 2030. Due to the project's large, citywide impact, early implementation is warranted to ensure infrastructure continuity with no service lapse.

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Reserves Applied (Water)	\$ -	\$ -	\$ 400,000	\$ 10,000,000	\$ 9,600,000	\$ -
Total	\$ -	\$ -	\$ 400,000	\$ 10,000,000	\$ 9,600,000	\$ -

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Machinery and Equipment	\$ -	\$ -	\$ 400,000	\$ 10,000,000	\$ 9,600,000	\$ -
Total	\$ -	\$ -	\$ 400,000	\$ 10,000,000	\$ 9,600,000	\$ -

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Water Utility

Project/Program: Advanced Metering Infrastructure (AMI) 2.0

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

Yes

Over the next six years, will the project/program require any of the following operating expenses:

No
Yes
No
Yes
No

Is this project/program required to meet the Percent for Arts ordinance?

No

Percent for Art requirements detailed in MGO Section 4.30

Please provide additional information in the following section.

Project Information

Agency: Water Utility

Project/Program: Advanced Metering Infrastructure (AMI) 2.0

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

N/A

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

Yes

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

No

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

Not Sure

Does your project or program require purchasing implementation services or other one-time costs?

Yes

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
Annual SAAS	100000

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

N/A

End of Proposal Form

2027 Capital Improvement Plan

Project Budget Proposal

Identifying Information

Agency	Water Utility	New or Existing Project	Existing
Proposal Name	Booster Pump Station #213 Lakeview Reconstruction	Project Type	Project
Project Number	12441		

Project Description

This project is for reconstructing the Lake View Booster Pumping Station. The goal of the project is to meet fire fighting requirements and expansion in Zone 5. A generator will also be added to ensure reliability of the pumping station in the event of a power outage. Pump capacity will be increased to 1200 gallons per minute.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ -	\$ -	\$ 2,100,000	\$ -	\$ -	\$ -
2027 CIP Total	\$ -	\$ -	\$ 2,100,000	\$ -	\$ -	\$ -
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - Non-GF GO	\$ -	\$ -	\$ 2,100,000	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ 2,100,000	\$ -	\$ -	\$ -

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Building	\$ -	\$ -	\$ 2,100,000	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ 2,100,000	\$ -	\$ -	\$ -

Explain any changes from the 2026 CIP in the proposed funding for this project/program

No changes compared to the 2026 Adopted CIP.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Water Utility

Project/Program: Booster Pump Station #213 Lakeview Reconstruction

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance? No

☐ No

Percent for Art requirements detailed in MGO Section 4.30

End of Proposal Form

2027 Capital Improvement Plan

Project Budget Proposal

Identifying Information

Agency	Water Utility	New or Existing Project	Existing
Proposal Name	Booster Pump Station 128 Upgrade	Project Type	Project
Project Number	12442		

Project Description

Pressure Zone 11 on the far west side is experiencing development pressure and growth. The Blackhawk elevated tank was completed and put into service in December 2018 and will support projected growth in the area. Pump station capacity at the Blackhawk Booster Pumping Station is a limiting factor and the pumps and electrical systems require upgrade. This proposal will increase firm pumping capacity from 1,000 gallons per minute (gpm) to 1,400 gpm to 2,100 gpm. Design and construction are scheduled in 2027.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 1,100,000	\$ -	\$ -	\$ -	\$ -	\$ -
2027 CIP Total	\$ 1,100,000	\$ -	\$ -	\$ -	\$ -	\$ -
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
State Sources	\$ 1,100,000	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 1,100,000	\$ -	\$ -	\$ -	\$ -	\$ -

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Machinery and Equipment	\$ 1,100,000	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 1,100,000	\$ -	\$ -	\$ -	\$ -	\$ -

Explain any changes from the 2026 CIP in the proposed funding for this project/program

No changes compared to the 2026 Adopted CIP.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Water Utility

Project/Program: Booster Pump Station 128 Upgrade

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance? No

☐ No

Percent for Art requirements detailed in MGO Section 4.30

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Water Utility	New or Existing Project	Existing
Proposal Name	Chlorinators & Fluoridators Program	Project Type	Program
Project Number	12386	2027 Project Number	16238

Project Description

This program rebuilds and replaces chlorinator and fluoridator equipment on a 10 year replacement cycle. The goal of this program is to reduce failures and service interruptions for safe and reliable water. Progress will be measured by the frequency of equipment failure.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 50,000	\$ 60,000	\$ 60,000	\$ 63,000	\$ 66,150	\$ -
2027 CIP Total	\$ 50,000	\$ 60,000	\$ 60,000	\$ 63,000	\$ 66,150	\$ 69,458
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 69,458

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Reserves Applied (Water)	\$ 50,000	\$ 60,000	\$ 60,000	\$ 63,000	\$ 66,150	\$ 69,458
Total	\$ 50,000	\$ 60,000	\$ 60,000	\$ 63,000	\$ 66,150	\$ 69,458

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Machinery and Equipment	\$ 50,000	\$ 60,000	\$ 60,000	\$ 63,000	\$ 66,150	\$ 69,458
Total	\$ 50,000	\$ 60,000	\$ 60,000	\$ 63,000	\$ 66,150	\$ 69,458

Explain any changes from the 2026 CIP in the proposed funding for this project/program

No changes compared to the 2026 Adopted CIP.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Water Utility

Project/Program: Chlorinators & Fluoridators Program

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance?

☐ No

Percent for Art requirements detailed in MGO Section 4.30

End of Proposal Form

2027 Capital Improvement Plan

Project Budget Proposal

Identifying Information

Agency	Water Utility	New or Existing Project	New
Proposal Name	East/West Transfer Zone	Project Type	Project
Project Number	16263		

Project Description

Project will install a new booster pumping station near the Yahara River to move water from Pressure Zone 6w to Pressure Zone 6e, and will be equipped with a pressure reducing valve that will allow water to move from Pressure Zone 6e by Pressure Zone 6w by gravity. This project will take advantage of near-west side surplus supply to convey water to an area of need. Projected size is 3.0 million gallons of water per day, or 2100 gallons of water per minute for the pumping station. The pressure reducing valve will provide between 1,000 and 1,500 gallons of water per minute of supply.

Alignment with Strategic Plans and Citywide Priorities

Identify the Citywide Element and Strategy from the Imagine Madison Comprehensive Plan that is most relevant to your proposal.

Citywide Element	Green and Resilient
Strategy	Protect Madison's water supply and infrastructure to provide safe, clean drinking water.

Is this project related to a city agenda or strategic plan other than Imagine Madison (e.g. Climate Forward, Housing Forward, Metro Forward, Vision Zero)?

No

Does this project/program improve the city's climate resilience or sustainability by addressing climate change impacts, reducing greenhouse gas (GHG) emissions, improving energy efficiency, or other benefit?

No

Does this project/program create operational efficiencies or cost savings? For example, by reducing staff travel time, reducing utility expenses, or other operational change?

No

Describe how this proposal advances the selected Imagine Madison Element. In addition, if you answered "Yes" to any of the three questions above, describe how the proposal advances these other citywide priorities.

Project will allow the Utility to invest in water infrastructure that leverages existing water supply points, and redistributes some of those resources to areas of need rather than drilling a new well.

Describe how this proposal considers equity and quality of life for residents. (For example, does this project address specific inequities, is it based on equity-related data/ prioritization, or is it from a Neighborhood Resource Team (NRT) recommendation?)

This project meets citywide water supply goals that help ensure every Madison Water Utility customer receives the same level of high quality and abundant water regardless of where in the City they reside.

Project Information

Agency: Water Utility

Project/Program: East/West Transfer Zone

Budget Information

Agencies may submit requests for new projects under the following circumstances: 1) Project is primarily funded by non-general obligation borrowing funding sources, 2) the project meets an emergency need not anticipated in 2026, 3) the project is currently on the Horizon List and is ready to be advanced, or 4) the project is planned for the last year of the CIP (2032).

What "New Project" criteria does your proposal meet? Select "Yes" for all that apply.

1) Primarily funded by non- GO sources	No
2) Meets emergency need	No
3) Currently on horizon list	No
4) Proposed for last year of CIP	Yes

Describe how the proposal meets the criteria above. Why is this project needed in the 2027 CIP?

New project is proposed for last year of CIP as part of our 10 year capital improvement plan. Proposed project is part of our long term Master Plan and Infrastructure Management Plan to upgrade existing infrastructure to continue to meet levels of service for water quality and reliability established by the Water Utility Board.

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - Non-GF GO	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,680,000
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,680,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Building	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,680,000
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,680,000

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Water Utility

Project/Program: East/West Transfer Zone

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	Yes

Yes

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	Yes

Yes

Software or software licenses?	Yes

Yes

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	Yes

Yes

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance?

☐ No

Percent for Art requirements detailed in MGO Section 4.30

Please provide additional information in the following section.

Project Information

Agency: Water Utility

Project/Program: East/West Transfer Zone

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

No

Explain how you developed the facilities cost estimate for the budget request.

Industry pricing at the time the Water Utility's latest Master Plan document was established and/or revised.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

No

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

Yes

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

Not Sure

Does your project or program require purchasing implementation services or other one-time costs?

Not Sure

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
Maintenance and testing; software will be per utility-wide implementation	7000

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

N/A

End of Proposal Form

2027 Capital Improvement Plan

Project Budget Proposal

Identifying Information

Agency	Water Utility	New or Existing Project	Existing
Proposal Name	High Point/Raymond/MidTown	Project Type	Project
Project Number	15401		

Project Description

This project funds the construction of a realignment of Raymond and Mid Town Roads as included in the High Point Raymond Neighborhood Development Plan. The project also includes a multi use path, stormwater improvements and an extension of High Point Road. Construction is to be completed in phases. 2030 funding is for design of Phase 2 and 2031 is construction of Phase 2, with phase 1 occurring as part of the prior 2026 funding.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ -	\$ -	\$ 20,000	\$ 530,000	\$ -	\$ -
2027 CIP Total	\$ -	\$ -	\$ -	\$ 20,000	\$ 600,000	\$ -
Difference '27 vs. '26	\$ -	\$ -	\$ (20,000)	\$ (510,000)	\$ 600,000	\$ -

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Reserves Applied (Water)	\$ -	\$ -	\$ -	\$ 20,000	\$ 600,000	\$ -
Total	\$ -	\$ -	\$ -	\$ 20,000	\$ 600,000	\$ -

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Water Network	\$ -	\$ -		\$ 20,000	\$ 600,000	\$ -
Total	\$ -	\$ -	\$ -	\$ 20,000	\$ 600,000	\$ -

Explain any changes from the 2026 CIP in the proposed funding for this project/program

Schedule of design and construcion for Phase 2 shifted to 2030 and 2031 (from 2029 and 2030).

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Water Utility

Project/Program: High Point/Raymond/MidTown

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance? No

☐ No

Percent for Art requirements detailed in MGO Section 4.30

End of Proposal Form

2027 Capital Improvement Plan

Project Budget Proposal

Identifying Information

Agency	Water Utility	New or Existing Project	New
Proposal Name	Hoepker Road/Portage Road	Project Type	Project
Project Number	15779		

Project Description

2028 Design Phase anticipated. This project proposes to extend new water mains along the project limits of Hoepker Rd and Portage Rd, between Interstate 39/90/94 and Robinhood Way and between Eastpark Blvd and Hoepker Rd. The proposed new water main extensions would be installed in conjunction with the proposed Hoepker Rd / Portage Rd City/WisDOT construction project(s). The majority of new water main extensions costs associated with this project are anticipated to be recovered through special assessments in support of extending the Utility's service area to this region of the City.

Alignment with Strategic Plans and Citywide Priorities

Identify the Citywide Element and Strategy from the Imagine Madison Comprehensive Plan that is most relevant to your proposal.

Citywide Element	Land Use and Transportation
Strategy	Ensure all populations benefit from the City's transportation investments.

Is this project related to a city agenda or strategic plan other than Imagine Madison (e.g. Climate Forward, Housing Forward, Metro Forward, Vision Zero)?

No

Does this project/program improve the city's climate resilience or sustainability by addressing climate change impacts, reducing greenhouse gas (GHG) emissions, improving energy efficiency, or other benefit?

No

Does this project/program create operational efficiencies or cost savings? For example, by reducing staff travel time, reducing utility expenses, or other operational change?

Yes

Describe how this proposal advances the selected Imagine Madison Element. In addition, if you answered "Yes" to any of the three questions above, describe how the proposal advances these other citywide priorities.

This project coordinates City transportation and utility improvements in conjunction with State WisDOT scheduled transportation improvements in the same project area. Utility improvements are being implemented as part of the roadway improvements associated with this project.

Describe how this proposal considers equity and quality of life for residents. (For example, does this project address specific inequities, is it based on equity-related data/ prioritization, or is it from a Neighborhood Resource Team (NRT) recommendation?)

This project expands transportation and utility access to previously unimproved areas of the city which will improve growth and development opportunities in the region.

Project Information

Agency: Water Utility

Project/Program: Hoepker Road/Portage Road

Budget Information

Agencies may submit requests for new projects under the following circumstances: 1) Project is primarily funded by non-general obligation borrowing funding sources, 2) the project meets an emergency need not anticipated in 2026, 3) the project is currently on the Horizon List and is ready to be advanced, or 4) the project is planned for the last year of the CIP (2032).

What "New Project" criteria does your proposal meet? Select "Yes" for all that apply.

1) Primarily funded by non- GO sources	Yes
2) Meets emergency need	No
3) Currently on horizon list	No
4) Proposed for last year of CIP	No

Describe how the proposal meets the criteria above. Why is this project needed in the 2027 CIP?

This project is aligned to coordinate with the State WisDOT project schedule for roadway improvements in this area. Utility infrastructure will be planned for installation in coordination with roadway improvements. The proposed 2028 funds are for design purposes with a future construction date to be determined in the future.

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Reserves Applied (Water)	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Water Network	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Water Utility

Project/Program: Hoepker Road/Portage Road

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

No
No
No
No
No

Is this project/program required to meet the Percent for Arts ordinance?

No

Percent for Art requirements detailed in MGO Section 4.30

End of Proposal Form

2027 Capital Improvement Plan

Project Budget Proposal

Identifying Information

Agency	Water Utility	New or Existing Project	New
Proposal Name	Midvale Blvd	Project Type	Project
Project Number	16281		

Project Description

2029 design phase for future reconstruction of N Midvale Blvd and S Midvale Blvd between Mineral Point Rd and University Ave. Water Utility budget is for preparing water main replacement plans in coordination with road reconstruction project.

Alignment with Strategic Plans and Citywide Priorities

Identify the Citywide Element and Strategy from the Imagine Madison Comprehensive Plan that is most relevant to your proposal.

Citywide Element	Land Use and Transportation
Strategy	Ensure all populations benefit from the City's transportation investments.

Is this project related to a city agenda or strategic plan other than Imagine Madison (e.g. Climate Forward, Housing Forward, Metro Forward, Vision Zero)?

No

Does this project/program improve the city's climate resilience or sustainability by addressing climate change impacts, reducing greenhouse gas (GHG) emissions, improving energy efficiency, or other benefit?

No

Does this project/program create operational efficiencies or cost savings? For example, by reducing staff travel time, reducing utility expenses, or other operational change?

Yes

Describe how this proposal advances the selected Imagine Madison Element. In addition, if you answered "Yes" to any of the three questions above, describe how the proposal advances these other citywide priorities.

This project coordinates City transportation and utility improvements in conjunction with future roadway reconstruction improvements along the project area. Utility improvements are being implemented as part of the roadway reconstruction project.

Describe how this proposal considers equity and quality of life for residents. (For example, does this project address specific inequities, is it based on equity-related data/ prioritization, or is it from a Neighborhood Resource Team (NRT) recommendation?)

This project improves and replaces deteriorated roadway and utility facilities along a critical transportation corridor in the City.

Project Information

Agency: Water Utility

Project/Program: Midvale Blvd

Budget Information

Agencies may submit requests for new projects under the following circumstances: 1) Project is primarily funded by non-general obligation borrowing funding sources, 2) the project meets an emergency need not anticipated in 2026, 3) the project is currently on the Horizon List and is ready to be advanced, or 4) the project is planned for the last year of the CIP (2032).

What "New Project" criteria does your proposal meet? Select "Yes" for all that apply.

1) Primarily funded by non- GO sources	Yes
2) Meets emergency need	No
3) Currently on horizon list	No
4) Proposed for last year of CIP	No

Describe how the proposal meets the criteria above. Why is this project needed in the 2027 CIP?

This portion of the project replaces existing deteriorated water mains eligible for expense depreciation funding sources.

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Reserves Applied (Water)	\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ -
Water Expense Depreciation	\$ -	\$ -	\$ 40,000	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Water Network	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Water Utility

Project/Program: Midvale Blvd

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

No
No
No
No
No

Is this project/program required to meet the Percent for Arts ordinance?

No

Percent for Art requirements detailed in MGO Section 4.30

End of Proposal Form

2027 Capital Improvement Plan

Project Budget Proposal

Identifying Information

Agency	Water Utility	New or Existing Project	Existing
Proposal Name	New Water Facility Planning	Project Type	Project
Project Number	14697		

Project Description

This project funds investigation into the ways and means of addressing the City's future water supply shortages to combat significant development pressure within parts of the City over the next 20 years. Alternatives will include but will not be limited to: a new well, pumping water from other areas of the system, and optimization of operations.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ -	\$ -	\$ 1,500,000	\$ 2,500,000	\$ 5,200,000	\$ -
2027 CIP Total	\$ -	\$ 1,500,000	\$ 2,500,000	\$ 5,200,000	\$ 3,000,000	\$ -
Difference '27 vs. '26	\$ -	\$ 1,500,000	\$ 1,000,000	\$ 2,700,000	\$ (2,200,000)	\$ -

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - Non-GF GO	\$ -	\$ 1,500,000	\$ 2,500,000	\$ 5,200,000	\$ 3,000,000	\$ -
Total	\$ -	\$ 1,500,000	\$ 2,500,000	\$ 5,200,000	\$ 3,000,000	\$ -

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Water Network	\$ -	\$ 1,500,000	\$ 2,500,000	\$ 5,200,000	\$ 3,000,000	\$ -
Total	\$ -	\$ 1,500,000	\$ 2,500,000	\$ 5,200,000	\$ 3,000,000	\$ -

Explain any changes from the 2026 CIP in the proposed funding for this project/program

This project was moved up from starting in 2029 to 2028 so the \$3,000,000 had not been reflected in previous CIP's.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Water Utility

Project/Program: New Water Facility Planning

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

No
No
No
No
No

Is this project/program required to meet the Percent for Arts ordinance?

No

Percent for Art requirements detailed in MGO Section 4.30

End of Proposal Form

2027 Capital Improvement Plan

Project Budget Proposal

Identifying Information

Agency	Water Utility	New or Existing Project	Existing
Proposal Name	Park Street, South	Project Type	Project
Project Number	11133		

Project Description

MWU proposes to connect a system hydraulic gap located between Wingra Creek and the railroad crossing to improve system hydraulics in close proximity to Unit Well 18. Additionally, the MWU plans to conduct minor system improvements as needed to accommodate the roadway reconstruction project. Design is planned to continue in 2026-2028, and construction is planned for 2029 or 2030.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 1,200,000	\$ -	\$ -	\$ -	\$ -	\$ -
2027 CIP Total	\$ -	\$ 50,000	\$ 1,500,000	\$ -	\$ -	\$ -
Difference '27 vs. '26	\$ (1,200,000)	\$ 50,000	\$ 1,500,000	\$ -	\$ -	\$ -

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Reserves Applied (Water)		\$ 10,000	\$ 300,000	\$ -	\$ -	\$ -
Water Expense Depreciation		\$ 40,000	\$ 1,200,000	\$ -	\$ -	\$ -
Total	\$ -	\$ 50,000	\$ 1,500,000	\$ -	\$ -	\$ -

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Water Network	\$ -	\$ 50,000	\$ 1,500,000	\$ -	\$ -	\$ -
Total	\$ -	\$ 50,000	\$ 1,500,000	\$ -	\$ -	\$ -

Explain any changes from the 2026 CIP in the proposed funding for this project/program

Design transition from AECOM to City in 2026-2028, construction phase in 2029 or 2030. Adjusted for inflation and scope.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Water Utility

Project/Program: Park Street, South

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance? No

☐ No

Percent for Art requirements detailed in MGO Section 4.30

End of Proposal Form

2027 Capital Improvement Plan

Project Budget Proposal

Identifying Information

Agency	Water Utility	New or Existing Project	Existing
Proposal Name	Pleasant View Rd Phase 2	Project Type	Project
Project Number	12630		

Project Description

This project funds various water main, service and hydrant improvements in conjunction with the proposed Pleasant View Rd Phase 2 project, located along Pleasant View Rd between Mineral Point Rd and Old Sauk Rd. Construction is anticipated to occur in 2030, with prior-year budget allocations established for engineering and design work prior to construction.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ -
2027 CIP Total	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ -
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Reserves Applied (Water)	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ -

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Water Network	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ -

Explain any changes from the 2026 CIP in the proposed funding for this project/program

Adjusted costs to reflect anticipated construction inflation and reallocate funding source to WU reserves (new water main).

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Water Utility

Project/Program: Pleasant View Rd Phase 2

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance? No

☐ No

Percent for Art requirements detailed in MGO Section 4.30

End of Proposal Form

2027 Capital Improvement Plan

Project Budget Proposal

Identifying Information

Agency	Water Utility	New or Existing Project	Existing
Proposal Name	Regent Street	Project Type	Project
Project Number	15233		

Project Description

This project funds a full water main replacement between Randall and S Park Street. Design work will start in 2026 and construction will occur in 2027 and/or 2028.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 1,750,000	\$ -	\$ -	\$ -	\$ -	\$ -
2027 CIP Total	\$ 2,100,000	\$ -	\$ -	\$ -	\$ -	\$ -
Difference '27 vs. '26	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Reserves Applied (Water)	\$ 420,000	\$ -	\$ -	\$ -	\$ -	\$ -
Water Expense						
Depreciation	\$ 1,680,000	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 2,100,000	\$ -	\$ -	\$ -	\$ -	\$ -

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Water Network	\$ 2,100,000	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 2,100,000	\$ -	\$ -	\$ -	\$ -	\$ -

Explain any changes from the 2026 CIP in the proposed funding for this project/program

Preliminary budget forecast in 2026 did not capture entire project scope, which has now been defined.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Water Utility

Project/Program: Regent Street

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

No
No
No
No
No

Is this project/program required to meet the Percent for Arts ordinance?

No

Percent for Art requirements detailed in MGO Section 4.30

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Water Utility	New or Existing Project	Existing
Proposal Name	Unit Well Rehab Program	Project Type	Program
Project Number	12341	2027 Project Number	16235

Project Description

This program is for the 10 year unit well upgrade projects as recommended by the Wisconsin Department of Natural Resources. The goal of this program is to ensure that all unit wells are functioning at an efficient level and to reduce annual maintenance costs. Progress will be measured by reduction of maintenance costs, fewer unit well failures, and compliance with the 10 year schedule.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 405,000	\$ 417,000	\$ 430,000	\$ 451,500	\$ 474,075	\$ -
2027 CIP Total	\$ 405,000	\$ 417,000	\$ 430,000	\$ 451,500	\$ 474,075	\$ 497,779
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 497,779

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Reserves Applied (Water)	\$ 405,000	\$ 417,000	\$ 430,000	\$ 451,500	\$ 474,075	\$ 497,779
Total	\$ 405,000	\$ 417,000	\$ 430,000	\$ 451,500	\$ 474,075	\$ 497,779

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Machinery and Equipment	\$ 405,000	\$ 417,000	\$ 430,000	\$ 451,500	\$ 474,075	\$ 497,779
Total	\$ 405,000	\$ 417,000	\$ 430,000	\$ 451,500	\$ 474,075	\$ 497,779

Explain any changes from the 2026 CIP in the proposed funding for this project/program

No changes compared to the 2026 Adopted CIP.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Water Utility

Project/Program: Unit Well Rehab Program

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance? No

☐ No

Percent for Art requirements detailed in MGO Section 4.30

End of Proposal Form

2027 Capital Improvement Plan

Project Budget Proposal

Identifying Information

Agency	Water Utility	New or Existing Project	New
Proposal Name	UW 30 Water Treatment	Project Type	Project
Project Number	16261		

Project Description

Elevated levels of iron and manganese have been measured at Unit Well 30. This project will install a chemical oxidation and filtration system to remove these metals from the water and improve overall water quality.

Alignment with Strategic Plans and Citywide Priorities

Identify the Citywide Element and Strategy from the Imagine Madison Comprehensive Plan that is most relevant to your proposal.

Citywide Element	Green and Resilient
Strategy	Protect Madison's water supply and infrastructure to provide safe, clean drinking water.

Is this project related to a city agenda or strategic plan other than Imagine Madison (e.g. Climate Forward, Housing Forward, Metro Forward, Vision Zero)?

No

Does this project/program improve the city's climate resilience or sustainability by addressing climate change impacts, reducing greenhouse gas (GHG) emissions, improving energy efficiency, or other benefit?

No

Does this project/program create operational efficiencies or cost savings? For example, by reducing staff travel time, reducing utility expenses, or other operational change?

No

Describe how this proposal advances the selected Imagine Madison Element. In addition, if you answered "Yes" to any of the three questions above, describe how the proposal advances these other citywide priorities.

This project will ensure that the Utility is able to continue to deliver high quality water to residents. Project will allow the Utility to continue to invest in existing infrastructure that already taps into Madison's ground water supply.

Describe how this proposal considers equity and quality of life for residents. (For example, does this project address specific inequities, is it based on equity-related data/ prioritization, or is it from a Neighborhood Resource Team (NRT) recommendation?)

This project meets citywide water quality goals that help ensure every Madison Water Utility customer receives the same level of high quality and abundant water regardless of where in the City they reside.

Project Information

Agency: Water Utility

Project/Program: UW 30 Water Treatment

Budget Information

Agencies may submit requests for new projects under the following circumstances: 1) Project is primarily funded by non-general obligation borrowing funding sources, 2) the project meets an emergency need not anticipated in 2026, 3) the project is currently on the Horizon List and is ready to be advanced, or 4) the project is planned for the last year of the CIP (2032).

What "New Project" criteria does your proposal meet? Select "Yes" for all that apply.

1) Primarily funded by non- GO sources	No
2) Meets emergency need	No
3) Currently on horizon list	No
4) Proposed for last year of CIP	Yes

Describe how the proposal meets the criteria above. Why is this project needed in the 2027 CIP?

New project is proposed for last year of CIP as part of our 10 year capital improvement plan. Proposed project is part of our long term Master Plan and Infrastructure Management Plan to upgrade existing infrastructure to continue to meet levels of service for water quality and reliability established by the Water Utility Board.

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - Non-GF GO	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Building	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Water Utility

Project/Program: UW 30 Water Treatment

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	Yes

Yes

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	Yes

Yes

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	Yes

Yes

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance? No

☐ No

Percent for Art requirements detailed in MGO Section 4.30

Please provide additional information in the following section.

Project Information

Agency: Water Utility

Project/Program: UW 30 Water Treatment

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

No

Explain how you developed the facilities cost estimate for the budget request.

Industry pricing at the time the Water Utility's latest Master Plan document was established and/or revised.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

N/A

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

N/A

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

N/A

Does your project or program require purchasing implementation services or other one-time costs?

Not Sure

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
Facilities maintenance and testing.	7000

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

N/A

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Water Utility	New or Existing Project	Existing
Proposal Name	Water Hydrants Program	Project Type	Program
Project Number	12385	2027 Project Number	16236

Project Description

This program is for the annual raising, replacing, and moving of water hydrants. The goal of this program is to maintain reliable service for fire suppression.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 450,000	\$ 464,000	\$ 476,000	\$ 499,800	\$ 524,790	\$ -
2027 CIP Total	\$ 450,000	\$ 464,000	\$ 476,000	\$ 499,800	\$ 524,790	\$ 551,030
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 551,030

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Reserves Applied (Water)	\$ 450,000	\$ 464,000	\$ 476,000	\$ 499,800	\$ 524,790	\$ 551,030
Total	\$ 450,000	\$ 464,000	\$ 476,000	\$ 499,800	\$ 524,790	\$ 551,030

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Water Network	\$ 450,000	\$ 464,000	\$ 476,000	\$ 499,800	\$ 524,790	\$ 551,030
Total	\$ 450,000	\$ 464,000	\$ 476,000	\$ 499,800	\$ 524,790	\$ 551,030

Explain any changes from the 2026 CIP in the proposed funding for this project/program

No changes compared to 2026 Adopted CIP.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Water Utility

Project/Program: Water Hydrants Program

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

No
No
No
No
No

Is this project/program required to meet the Percent for Arts ordinance?

No

Percent for Art requirements detailed in MGO Section 4.30

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Water Utility	New or Existing Project	Existing
Proposal Name	Water Mains - New	Project Type	Program
Project Number	12507	2027 Project Number	16230

Project Description

This program is for installing new water mains throughout the City. The goal of the program is to strengthen and expand the existing distribution system, improve water pressure, improve fire protection, allow transfer of water between pressure zones, and to serve the growing areas of the City, working with City Engineering as needed. Newly installed mains include hydraulic improvements consistent with the Water Utility Master Plan.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 150,000	\$ 150,000	\$ 150,000	\$ 200,000	\$ 200,000	\$ -
2027 CIP Total	\$ 100,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 200,000
Difference '27 vs. '26	\$ (50,000)	\$ -	\$ -	\$ (50,000)	\$ (50,000)	\$ 200,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Reserves Applied (Water)	\$ 100,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 200,000
Total	\$ 100,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 200,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Water Network	\$ 100,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 200,000
Total	\$ 100,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 200,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

Minor adjustments in project scope compared to 2026 CIP budget submittal.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Water Utility

Project/Program: Water Mains - New

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

No

No

No

No

No

Is this project/program required to meet the Percent for Arts ordinance?

No

Percent for Art requirements detailed in MGO Section 4.30

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Water Utility	New or Existing Project	Existing
Proposal Name	Water Mains Replacement	Project Type	Program
Project Number	11893	2027 Project Number	16230

Project Description

This program is for replacing existing water mains in conjunction with the reconstruction of roads as part of the City's Engineering - Major Streets Reconstruct Streets and Pavement Management program. The goal of the program is to update the water infrastructure, diminishing the risk of pipe failure and to extend the useful life of the pipes at a lower cost than replacing the pipe. As for the pipe lining portion of this project it measures the miles of pipe rehabilitated using the lining method. The program aligns with the Water Utility's goal to replace or rehabilitate over 400 miles of aging pipe within the City over a 40-year period to renew and maintain the system.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 9,550,000	\$ 18,750,000	\$ 18,750,000	\$ 18,350,000	\$ 18,750,000	\$ -
2027 CIP Total	\$ 10,400,000	\$ 18,700,000	\$ 17,200,000	\$ 18,750,000	\$ 18,750,000	\$ 25,000,000
Difference '27 vs. '26	\$ 850,000	\$ (50,000)	\$ (1,550,000)	\$ 400,000	\$ -	\$ 25,000,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Water Expense Depreciation	\$ 8,320,000	\$ 14,960,000	\$ 13,760,000	\$ 15,000,000	\$ 15,000,000	\$ 20,000,000
Reserves Applied (Water)	\$ 2,080,000	\$ 3,740,000	\$ 3,440,000	\$ 3,750,000	\$ 3,750,000	\$ 5,000,000
Total	\$ 10,400,000	\$ 18,700,000	\$ 17,200,000	\$ 18,750,000	\$ 18,750,000	\$ 25,000,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Water Network	\$ 10,400,000	\$ 18,700,000	\$ 17,200,000	\$ 18,750,000	\$ 18,750,000	\$ 25,000,000
Total	\$ 10,400,000	\$ 18,700,000	\$ 17,200,000	\$ 18,750,000	\$ 18,750,000	\$ 25,000,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

Rescheduling of Major standalone street reconstruction projects in the CIP that utilize the same funding source.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Water Utility

Project/Program: Water Mains Replacement

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

Year	Phase/Project Name	Cost	Location	Alder District
2027	Euclid Ave, Birch Ave	\$ 60,000	Glenway St - Toepfer Ave, Glenway St - Toepfer Ave	11
2027	Farwell St, South Ct, North Ct	\$ 755,000	Milwaukee St - C & NW RR; Farwell St - Corry St; Farwell St - Corry St	15
2027	Jefferson St, Oakland Ave, Grant St	\$ 900,000	Oakland Ave - Grant St; Madison St - Adams St; Madison St - Jefferson St	13
2027	Evergreen Ave, Center Ave, Willard Ave, Ohio Ave	\$ 1,000,000	Center Ave - Oakridge Ave; Dunning St - Hudson Ave; Evergreen Ave - Ohio Ave; Center Ave - Willard Ave	15
2027	S Franklin Ave, Ridge St, Sylvan Ave	\$ 1,000,000	Regent St - Hammersley Ave, S Franklin Ave - Glenway St, West End	5
2027	Milwaukee St	\$ 400,000	350' E of N Fair Oaks Ave - West Corporate Dr	15
2027	Junction Rd	\$ 50,000	Isaac Dr - Old Sauk Rd	9
2027	Science Ct, Science Dr	\$ 50,000	Science Dr - E End, Mineral Point Rd - S Whitney Way	11
2027	W Johnson St, E Johnson St	\$ 1,135,000	Wisconsin Ave - N Henry St, Wisconsin Ave - N Butler St	4, 2
2027	Camilla Rd, Dolores Ct, Loretta Ct, Christine Ln	\$ 50,000	Dolores Dr - Vondron Rd, Dolores Dr - Vondron Rd, Loretta Ln - Christine Ln, Camilla Rd - Dolores Dr	16
2027	Colony Dr, Colony Cir, Millstone Rd, Southwick Cir	\$ 50,000	N Gammon Rd - E End, Colony Dr - S Westfield Rd, N Westfield Rd - Cul de sac	9
2027	E Rusk Ave	\$ 400,000	N Rusk Ave - Rimrock Rd	14
2027	Moorland Rd	\$ 1,200,000	Wayland Dr - South Towne Dr	14
2027	Crawford Dr	\$ 600,000	Whenona Dr - Helene Pkwy	10
2027	21C3B UW Madison - Engineering Dr, Randall Ave, Dayton St Utilities	\$ 50,000	Engineering Dr - W Dayton St, N Randall Ave - N Charter St	5, 8
2027	Operational Resiliency Improvements	\$ 300,000	Undistributed (City-Wide, Locations Under Development)	Citywide
2027	CIPP Rehabilitation of Water Mains 2027	\$ 2,400,000	Undistributed (City-Wide, Locations Under Development)	Citywide
2028	Groveland Ter, Crestview Dr, Herro Ln, Dixie Ln	\$ 1,600,000	Tompkins Dr - Crewstview Dr, Indian Trce - Herro Ln, Tompkins Dr - Crestview Dr, Crestview Dr - Glenview Dr	15

Project Information

Agency: Water Utility

Project/Program: Water Mains Replacement

2028	Winnemac Ave	\$ 50,000	Glenway St - Westmorland Blvd	11
2028	Norman Way, Wood Cir	\$ 900,000	University Ave - Lake Mendota Dr; Norman Way - North End	19
2028	Maier Ave, Drexel Ave, Monona Ct	\$ 1,250,000	Lake Edge Blvd - Davies St, Lake Edge Blvd - Davies St, Drexel Ave - Maier Ave	15
2028	Farley Ave	\$ 1,500,000	Regent St - Park Pl	5
2028	S Hillside Ter, Bagley Pkwy, Vaughn Ct	\$ 1,500,000	Regent St - Bagley Pkwy, Hillcrest Dr - S Hillside Ter, Hillcrest Dr - North End	5
2028	John Q Hammons Dr	\$ 50,000	Fourier Dr - North End of John Q Hammons Dr	19
2028	N High Point Rd	\$ 50,000	Old Sauk Rd - Norwalk Cir	19
2028	Macpherson St	\$ 750,000	Sheridan Dr - N Sherman Ave	19
2028	S Baldwin St	\$ 750,000	E Washington Ave - Williamson St	19
2028	Woodward Dr	\$ 500,000	Forster Dr - Sheridan Dr	19
2028	21C3B UW Madison - Engineering Dr, Randall Ave, Dayton St Utilities	\$ 750,000	Engineering Dr - W Dayton St, N Randall Ave - N Charter St	5&8
2028	Operational Resiliency Improvements	\$ 400,000	Undistributed (City-Wide, Locations Under Development)	Citywide
2028	CIPP Rehabilitation of Water Mains 2028	\$ 4,000,000	Undistributed (City-Wide, Locations Under Development)	Citywide
2028	Unallocated - System Improvements / MWU Crew Projects (City-Wide)	\$ 4,650,000	Undistributed (City-Wide, Locations Under Development)	Citywide
2029	Mayfield Ln, Hanover St, Longview St, Kenwood St	\$ 900,000	Kenwood St - N Sherman Ave, Lake View Ave - Mayfield Ln, Kenwood St - Mayfield Ln	18
2029	Wendy Ln, Woodvale Dr, Melinda Dr	\$ 1,100,000	Starker Ave - E Buckeye Rd, Homberg Ln - Vondron Rd	16
2029	Reindahl Ave, Schmedeman Ave, Rowland Ave, Graceland Ave, Ridgeway Ave	\$ 1,100,000	E Washington Ave - Graceland Ave (x3), Reindahl Ave - Rowland Ave (x2)	12
2029	Merrill Springs Rd, Risser Rd, Minocqua Cres	\$ 900,000	Risser Rd - Lake Mendota Dr, W of Merrill Springs Rd - W of Merrill Springs Rd, Risser Rd - Minocqua Spur	19
2029	Ridge St, Stevens St	\$ 1,100,000	Bluff St - University Ave, Shepard Ter - Ridge St	5
2029	Pine View Dr	\$ 600,000	Meadow Valley Dr - Green Ave (Sanitary-Lead Agency)	18
2029	Regent St	\$ 1,500,000	N Whitney Way - N Rosa Rd	11

Project Information

Agency: Water Utility

Project/Program: Water Mains Replacement

2029	Ozark Trl, Antietam Ln, Shenandoah Way, Jetty Dr, Natchez Pl	\$ 900,000	Jetty Dr - Old Sauk Rd, Natchez Pl - Blue Ridge Pkwy, Jetty Dr - N Yellowstone Dr, Inner Dr - E End, Jetty Dr - N End	19
2029	W Johnson St, E Johnson St	\$ 1,600,000	Wisconsin Ave - N Henry St, Wisconsin Ave - N Butler St	4, 2
2029	Odana Rd	\$ 900,000	Nakoma Rd - Oneida Pl	10, 13
2029	W Beltline Hwy Frontage Rd	\$ 900,000	Seminole Hwy - Landmark Pl	10
2029	W Broadway	\$ 900,000	Frazier Ave - Bridge Rd	14
2029	Operational Resiliency Improvements	\$ 600,000	Undistributed (City-Wide, Locations Under Development)	Citywide
2029	CIPP Rehabilitation of Water Mains 2029	\$ 3,000,000	Undistributed (City-Wide, Locations Under Development)	Citywide
2029	Unallocated - System Improvements / MWU Crew Projects (City-Wide)	\$ 1,200,000	Undistributed (City-Wide, Locations Under Development)	Citywide
2030	Glenwood St, Gregory St	\$ 644,000	Gregory St - Cross St, Glenwood St - Odana Rd	13
2030	Richard St, Silver Rd	\$ 1,288,000	Schenk St - Silver Rd; N End - Hynek Rd	15
2030	Maier Ave, Morningside Ave	\$ 980,000	Davies St - Buckeye Rd, Maier Ave - Camden Rd	15
2030	Yahara Pl, Walton Pl, Russell St	\$ 773,000	Walton Pl - Dunning St, Rutledge St - Yahara Pl, Rutledge St - Yahara Pl	6
2030	Hickory St	\$ 412,000	W Olin Ave - Pine St	13
2030	E Badger Rd, Badger Ln, Munn Rd	\$ 516,000	Rimrock Rd - Badger Ln, Munn Rd - Munn Rd, Bader Ln - West End	14
2030	S Orchard St	\$ 516,000	Drake St - N Wingra Dr	13
2030	Winnebago St, Atwood Ave	\$ 516,000	Russell St - Merry St, S First St - Winnebago St	6
2030	Ridgeway Ave, Carpenter St, Grover St	\$ 516,000	Mevin Ct - 237-FT NE of Grover St, E Washington Ave - Ridgeway Ave	12
2030	W Olin Ave	\$ 928,000	Wingra Creek - S Park St	13
2030	Merrill Springs Rd, Tomahawk Trl, Flambeau Rd	\$ 928,000	Flambeau Rd - Risser Rd, Flambeau Rd - north end, University Ave - Tomahawk Trl	19
2030	Mineral Point Rd	\$ 257,000	Glenway St - S Midvale Blvd	5, 11
2030	Price Pl, Vernon Blvd	\$ 773,000	Regent St - north end, N Midvale Blvd - N Segoe Rd	11
2030	Rethke Ave	\$ 824,000	Worthington Ave - Commercial Ave Service Rd	6

Project Information

Agency: Water Utility

Project/Program: Water Mains Replacement

2030	E Main St	\$ 1,416,000	S Blair St - S Ingersoll St	6
2030	Operational Resiliency Improvements	\$ 500,000	Undistributed (City-Wide, Locations Under Development)	Citywide
2030	CIPP Rehabilitation of Water Mains 2029	\$ 4,000,000	Undistributed (City-Wide, Locations Under Development)	Citywide
2030	Unallocated - System Improvements / MWU Crew Projects (City-Wide)	\$ 2,963,000	Undistributed (City-Wide, Locations Under Development)	Citywide
2031	Maher Ave, Douglas Trl	\$ 928,000	Pflaum Rd - Tompkins Dr, Joylynn Dr - Camden Rd	15
2031	Greening Ln, Camus Ln	\$ 516,000	Norman Way - Capital Ave, University Ave - Greening Ln	19
2031	Commercial Ave Service Rd	\$ 516,000	Rethke Ave - N Fair Oaks Ave	12
2031	Parkside Dr	\$ 516,000	Lien Rd - E Washington Ave	17
2031	Upland Dr, Karen Ct, Falles Ct, Felton Pl	\$ 516,000	S Owen Dr - Falles Ct, Upland Dr - Felton Pl, Falles Ct - S Midvale Blvd, Karen Ct - Falles Ct	5
2031	Lake View Ave, Hanover St, West Ln, East Ln	\$ 1,804,000	West End - Sherman Ave; Lake View Ave - Drewry Ln; Lake View Ave - North End; Lake View Ave - North End	18
2031	Manley St	\$ 516,000	N Sherman Ave - Packers Ave	12
2031	Fish Hatchery Rd	\$ 1,288,000	S Park St - W Wingra Dr	13
2031	N Sherman Ave	\$ 773,000	Sherman Ave - RR X-ing	12
2031	S Whitney Way	\$ 1,031,000	South Hill Dr - Sheboygan Ave	11
2031	Fish Hatchery Rd	\$ 1,031,000	S Park St - W Wingra Dr	13
2031	North Shore Dr, Proudfit St	\$ 516,000	S Bedford St - S Bedford St, W Washington Ave - W Brittingham Pl	4, 13
2031	Operational Resiliency Improvements	\$ 500,000	Undistributed (City-Wide, Locations Under Development)	Citywide
2031	CIPP Rehabilitation of Water Mains 2029	\$ 4,253,000	Undistributed (City-Wide, Locations Under Development)	Citywide
2031	Unallocated - System Improvements / MWU Crew Projects (City-Wide)	\$ 4,046,000	Undistributed (City-Wide, Locations Under Development)	Citywide
2032	Regent St	\$ 1,855,000	W Washington Ave - N Park St	4, 8, 13
2032	Burr Oak Ln, Beld St	\$ 1,159,000	S Park St - Cul de sac, Beld St - S Park St	14

Project Information

Agency: Water Utility

Project/Program: Water Mains Replacement

2032	Wyota Ave, Lewis Ct, Cross St	\$ 1,159,000	Lewis Ct - W End, Wyota Ave - Monroe St, Glenwood St - Cross St	13
2032	Pavement Management Coordinated Improvements	\$ 6,443,000	Undistributed (City-Wide, Locations Under Development)	Citywide
2032	Operational Resiliency Improvements	\$ 1,000,000	Undistributed (City-Wide, Locations Under Development)	Citywide
2032	CIPP Rehabilitation of Water Mains 2029	\$ 5,469,000	Undistributed (City-Wide, Locations Under Development)	Citywide
2032	Unallocated - System Improvements / MWU Crew Projects (City-Wide)	\$ 7,915,000	Undistributed (City-Wide, Locations Under Development)	Citywide

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?

No

Software or software licenses?

No

Vehicle setup or maintenance costs?

No

External management or consulting contracts?

No

Additional FTE positions for ongoing operations of this project/program?

No

Is this project/program required to meet the Percent for Arts ordinance?

No

[Percent for Art requirements detailed in MGO Section 4.30](#)

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Water Utility	New or Existing Project	Existing
Proposal Name	Water Meter and Fixed Network Program	Project Type	Program
Project Number	12340	2027 Project Number	16233

Project Description

This program is for water meter and fixed network advanced metering infrastructure (AMI) improvements. The goal of the program is to provide accurate consumption data for billing purposes. Progress will be measured by comparing the meter accuracy testing results against the Public Service Commission of Wisconsin rules and regulations as well as monitoring the total non-revenue water volume.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 580,000	\$ 595,000	\$ 610,000	\$ 640,500	\$ 672,525	\$ -
2027 CIP Total	\$ 580,000	\$ 595,000	\$ 610,000	\$ 640,500	\$ 672,525	\$ 706,151
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 706,151

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Reserves Applied (Water)	\$ 580,000	\$ 595,000	\$ 610,000	\$ 640,500	\$ 672,525	\$ 706,151
Total	\$ 580,000	\$ 595,000	\$ 610,000	\$ 640,500	\$ 672,525	\$ 706,151

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Machinery and Equipment	\$ 580,000	\$ 595,000	\$ 610,000	\$ 640,500	\$ 672,525	\$ 706,151
Total	\$ 580,000	\$ 595,000	\$ 610,000	\$ 640,500	\$ 672,525	\$ 706,151

Explain any changes from the 2026 CIP in the proposed funding for this project/program

No changes compared to the 2026 Adopted CIP.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Water Utility

Project/Program: Water Meter and Fixed Network Program

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

Year	Phase/Project Name	Cost	Location	Alder District
2027	5/8", 3/4", & 1" Meter Purchase/Set/Change	\$ 325,000	Citywide	Citywide
2027	1.5" & 2" Meter Purchase/Set/Change	\$ 174,000	Citywide	Citywide
2027	3" and Larger Meter Purchase/Set/Change	\$ 58,000	Citywide	Citywide
2027	Fixed Network	\$ 23,000	Citywide	Citywide
2028	5/8", 3/4", & 1" Meter Purchase/Set/Change	\$ 333,000	Citywide	Citywide
2028	1.5" & 2" Meter Purchase/Set/Change	\$ 179,000	Citywide	Citywide
2028	3" and Larger Meter Purchase/Set/Change	\$ 59,000	Citywide	Citywide
2028	Fixed Network	\$ 24,000	Citywide	Citywide
2029	5/8", 3/4", & 1" Meter Purchase/Set/Change	\$ 337,000	Citywide	Citywide
2029	1.5" & 2" Meter Purchase/Set/Change	\$ 184,000	Citywide	Citywide
2029	3" and Larger Meter Purchase/Set/Change	\$ 64,000	Citywide	Citywide
2029	Fixed Network	\$ 25,000	Citywide	Citywide
2030	5/8", 3/4", & 1" Meter Purchase/Set/Change	\$ 354,000	Citywide	Citywide
2030	1.5" & 2" Meter Purchase/Set/Change	\$ 194,000	Citywide	Citywide
2030	3" and Larger Meter Purchase/Set/Change	\$ 67,000	Citywide	Citywide
2030	Fixed Network	\$ 25,500	Citywide	Citywide
2031	5/8", 3/4", & 1" Meter Purchase/Set/Change	\$ 371,700	Citywide	Citywide
2031	1.5" & 2" Meter Purchase/Set/Change	\$ 203,700	Citywide	Citywide
2031	3" and Larger Meter Purchase/Set/Change	\$ 70,350	Citywide	Citywide
2031	Fixed Network	\$ 26,775	Citywide	Citywide
2032	5/8", 3/4", & 1" Meter Purchase/Set/Change	\$ 390,285	Citywide	Citywide
2032	1.5" & 2" Meter Purchase/Set/Change	\$ 213,885	Citywide	Citywide
2032	3" and Larger Meter Purchase/Set/Change	\$ 73,867	Citywide	Citywide
2032	Fixed Network	\$ 28,114	Citywide	Citywide

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?

No

Software or software licenses?

No

Vehicle setup or maintenance costs?

No

External management or consulting contracts?

No

Additional FTE positions for ongoing operations of this project/program?

No

Is this project/program required to meet the Percent for Arts ordinance?

No

[Percent for Art requirements detailed in MGO Section 4.30](#)

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Water Utility	New or Existing Project	Existing
Proposal Name	Water Utility Facility Improvements	Project Type	Program
Project Number	10440	2027 Project Number	16232

Project Description

This program is for repairing and upgrading Water Utility facilities. The goal of the program is to maintain the facilities for reliable service and reduce emergency repairs. Progress is measured by tracking the number of emergency calls, facility outages, and accidents each year. Funding in 2027 is for fiber optic system installations and upgrades, control and instrumentation replacements and upgrades, cybersecurity upgrades, site improvements, facility safety and security upgrades, and other miscellaneous upgrades.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 2,457,000	\$ 2,530,000	\$ 2,606,000	\$ 2,736,300	\$ 2,873,115	\$ -
2027 CIP Total	\$ 2,457,000	\$ 2,530,000	\$ 2,606,000	\$ 2,736,300	\$ 2,873,115	\$ 3,016,771
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,016,771

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Reserves Applied (Water)	\$ 2,457,000	\$ 2,530,000	\$ 2,606,000	\$ 2,736,300	\$ 2,873,115	\$ 3,016,771
Total	\$ 2,457,000	\$ 2,530,000	\$ 2,606,000	\$ 2,736,300	\$ 2,873,115	\$ 3,016,771

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Machinery and Equipment	\$ 684,000	\$ 704,000	\$ 726,000	\$ 762,000	\$ 800,100	\$ 840,105
Building	\$ 1,773,000	\$ 1,826,000	\$ 1,880,000	\$ 1,974,300	\$ 2,073,015	\$ 2,176,666
Total	\$ 2,457,000	\$ 2,530,000	\$ 2,606,000	\$ 2,736,300	\$ 2,873,115	\$ 3,016,771

Explain any changes from the 2026 CIP in the proposed funding for this project/program

No changes compared to 2026 Adopted CIP.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Water Utility

Project/Program: Water Utility Facility Improvements

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

Year	Phase/Project Name	Cost	Location	Alder District
2027	Scada system Upgrades	\$ 35,000	Citywide	Citywide
2027	Fiber Optic System Installation and Upgrades	\$ 250,000	Citywide	Citywide
2027	Control & Instrumentation	\$ 110,000	Citywide	Citywide
2027	Cybersecurity Upgrades	\$ 75,000	Citywide	Citywide
2027	Site Upgrades	\$ 90,000	Citywide	Citywide
2027	Various Olin Building/Site Improvements	\$ 567,700	Citywide	Citywide
2027	Unexpected Well and Booster Station	\$ 643,650	Citywide	Citywide
2027	Facility Safety and Security Upgrades	\$ 324,450	Citywide	Citywide
2027	Miscellaneous Facility Upgrade Projects	\$ 361,200	Citywide	Citywide
2028	Scada system Upgrades	\$ 38,000	Citywide	Citywide
2028	Fiber Optic System Installation and Upgrades	\$ 76,000	Citywide	Citywide
2028	Control & Instrumentation	\$ 147,000	Citywide	Citywide
2028	VFD Installs & MCC Upgrades	\$ 104,000	Citywide	Citywide
2028	Cybersecurity Upgrades	\$ 131,000	Citywide	Citywide
2028	Site Upgrades	\$ 208,000	Citywide	Citywide
2028	Various Olin Building/Site Improvements	\$ 437,000	Citywide	Citywide
2028	Unexpected Well and Booster Station	\$ 696,000	Citywide	Citywide
2028	Facility Safety and Security Upgrades	\$ 328,000	Citywide	Citywide
2028	Miscellaneous Facility Upgrade Projects	\$ 365,000	Citywide	Citywide
2029	Scada system Upgrades	\$ 39,000	Citywide	Citywide
2029	Fiber Optic System Installation and Upgrades	\$ 79,000	Citywide	Citywide
2029	Control & Instrumentation	\$ 152,000	Citywide	Citywide
2029	VFD Installs & MCC Upgrades	\$ 107,000	Citywide	Citywide
2029	Cybersecurity Upgrades	\$ 135,000	Citywide	Citywide
2029	Site Upgrades	\$ 214,000	Citywide	Citywide
2029	Various Olin Building/Site Improvements	\$ 450,000	Citywide	Citywide
2029	Unexpected Well and Booster Station	\$ 716,000	Citywide	Citywide
2029	Facility Safety and Security Upgrades	\$ 338,000	Citywide	Citywide
2029	Miscellaneous Facility Upgrade Projects	\$ 376,000	Citywide	Citywide
2030	Scada system Upgrades	\$ 41,000	Citywide	Citywide
2030	Fiber Optic System Installation and Upgrades	\$ 83,000	Citywide	Citywide
2030	Control & Instrumentation	\$ 160,000	Citywide	Citywide
2030	VFD Installs & MCC Upgrades	\$ 112,000	Citywide	Citywide
2030	Cybersecurity Upgrades	\$ 142,000	Citywide	Citywide
2030	Site Upgrades	\$ 224,000	Citywide	Citywide
2030	Various Olin Building/Site Improvements	\$ 473,000	Citywide	Citywide
2030	Unexpected Well and Booster Station	\$ 752,300	Citywide	Citywide
2030	Facility Safety and Security Upgrades	\$ 354,000	Citywide	Citywide
2030	Miscellaneous Facility Upgrade Projects	\$ 395,000	Citywide	Citywide
2031	Scada system Upgrades	\$ 43,050	Citywide	Citywide
2031	Fiber Optic System Installation and Upgrades	\$ 87,150	Citywide	Citywide
2031	Control & Instrumentation	\$ 168,000	Citywide	Citywide
2031	VFD Installs & MCC Upgrades	\$ 117,600	Citywide	Citywide
2031	Cybersecurity Upgrades	\$ 149,100	Citywide	Citywide
2031	Site Upgrades	\$ 235,200	Citywide	Citywide
2031	Various Olin Building/Site Improvements	\$ 496,650	Citywide	Citywide

Project Information

Agency: Water Utility

Project/Program: Water Utility Facility Improvements

2031	Unexpected Well and Booster Station	\$	789,915	Citywide	Citywide
2031	Facility Safety and Security Upgrades	\$	371,700	Citywide	Citywide
2031	Miscellaneous Facility Upgrade Projects	\$	414,750	Citywide	Citywide
2032	Scada system Upgrades	\$	45,202	Citywide	Citywide
2032	Fiber Optic System Installation and Upgrades	\$	91,508	Citywide	Citywide
2032	Control & Instrumentation	\$	176,400	Citywide	Citywide
2032	VFD Installs & MCC Upgrades	\$	123,480	Citywide	Citywide
2032	Cybersecurity Upgrades	\$	156,555	Citywide	Citywide
2032	Site Upgrades	\$	246,960	Citywide	Citywide
2032	Various Olin Building/Site Improvements	\$	521,483	Citywide	Citywide
2032	Unexpected Well and Booster Station	\$	829,411	Citywide	Citywide
2032	Facility Safety and Security Upgrades	\$	390,285	Citywide	Citywide
2032	Miscellaneous Facility Upgrade Projects	\$	435,487	Citywide	Citywide

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

Yes

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?

Yes

Software or software licenses?

Yes

Vehicle setup or maintenance costs?

No

External management or consulting contracts?

No

Additional FTE positions for ongoing operations of this project/program?

No

Is this project/program required to meet the Percent for Arts ordinance?

No

[Percent for Art requirements detailed in MGO Section 4.30](#)

Please provide additional information in the following section.

Project Information

Agency: Water Utility

Project/Program: Water Utility Facility Improvements

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

N/A

Explain how you developed the facilities cost estimate for the budget request.

There is no facilities cost estimate in the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

Yes

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

No

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

No

Does your project or program require purchasing implementation services or other one-time costs?

No

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
No increase in existing operating costs are anticipated as a result of the proposed project	N/A

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

N/A

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Water Utility	New or Existing Project	Existing
Proposal Name	Water Utility Vehicles & Equipment	Project Type	Program
Project Number	12339	2027 Project Number	16234

Project Description

This program is for the annual vehicle and equipment replacements and additions. Replacement schedules are based on age and mileage of the vehicles and equipment. The goal of this program is to provide reliable vehicles and equipment for Water Utility's operations. Progress will be measured by the frequency of vehicle breakdowns and actual useful life obtained. In 2027, funds will be used for four Utilimaster vehicles, a backhoe, a valve turning truck, minivan, shoring trailer, and other miscellaneous equipment.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 1,105,000	\$ 1,135,000	\$ 1,320,000	\$ 1,470,000	\$ 1,520,000	\$ -
2027 CIP Total	\$ 1,125,000	\$ 1,155,000	\$ 1,340,000	\$ 1,490,000	\$ 1,540,000	\$ 1,540,000
Difference '27 vs. '26	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 1,540,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Reserves Applied (Water)	\$ 1,125,000	\$ 1,155,000	\$ 1,340,000	\$ 1,490,000	\$ 1,540,000	\$ 1,540,000
Total	\$ 1,125,000	\$ 1,155,000	\$ 1,340,000	\$ 1,490,000	\$ 1,540,000	\$ 1,540,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Machinery and Equipment	\$ 1,125,000	\$ 1,155,000	\$ 1,340,000	\$ 1,490,000	\$ 1,540,000	\$ 1,540,000
Total	\$ 1,125,000	\$ 1,155,000	\$ 1,340,000	\$ 1,490,000	\$ 1,540,000	\$ 1,540,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

Increased \$20K each year for necessary shoring equipment.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Water Utility

Project/Program: Water Utility Vehicles & Equipment

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

Year	Phase/Project Name	Cost	Location	Alder District
2027	W39B - Passenger Minivan	\$ 65,000	110 S Paterson St	6
2027	W5C - Hydrant Utilimaster	\$ 135,000	110 S Paterson St	6
2027	W16B - Maintenance Utilimaster	\$ 135,000	110 S Paterson St	6
2027	W64B - Maintenance Utilimaster	\$ 135,000	110 S Paterson St	6
2027	W57B - Maintenance Utilimaster	\$ 135,000	119 E Olin Ave	14
2027	W95B - F550 Valve Turning/Vac Truck	\$ 245,000	110 S Paterson St	6
2027	T2A - Shoring Trailer	\$ 25,000	110 S Paterson St	6
2027	W77C - John Deere 410 Backhoe	\$ 210,000	110 S Paterson St	6
2027	Engineering Equipment	\$ 20,000	Citywide	Citywide
2027	Shoring Equipment	\$ 20,000	110 S Paterson St	6
2028	W55C - Hydrant Utilimaster	\$ 135,000	110 S Paterson St	6
2028	W19D - FourdF350 Utility Box	\$ 100,000	110 S Paterson St	6
2028	W42B - Distribution Utilimaster	\$ 140,000	110 S Paterson St	6
2028	W38C - Tri-Axle Dump Truck	\$ 230,000	110 S Paterson St	6
2028	W73B - F150	\$ 85,000	110 S Paterson St	6
2028	T11B - Trackless	\$ 140,000	110 S Paterson St	6
2028	W22B - Cargo Minivan	\$ 75,000	119 E Olin Ave	14
2028	W80C - John Deere 410 Backhoe	\$ 210,000	110 S Paterson St	6
2028	Engineering Equipment	\$ 20,000	Citywide	Citywide
2028	Shoring Equipment	\$ 20,000	110 S Paterson St	6
2029	W81B - Cargo Minivan	\$ 75,000	119 E Olin Ave	14
2029	W23B - John Deere 710 Backhoe	\$ 250,000	110 S Paterson St	6
2029	W58C - Tri-Axle Dump Truck	\$ 235,000	110 S Paterson St	6
2029	W13C - F550 Valve Turning/Vac Truck	\$ 250,000	110 S Paterson St	6
2029	W59B - F550 One Ton Plow/Sander	\$ 160,000	110 S Paterson St	6
2029	W92A - Ford F350 Utility Box Liftgate	\$ 160,000	110 S Paterson St	6
2029	W50B - Ford Transit	\$ 100,000	110 S Paterson St	6
2029	W21C - Ford Focus	\$ 45,000	119 E Olin Ave	14
2029	T6A - Shoring Trailer	\$ 25,000	110 S Paterson St	6
2029	Engineering Equipment	\$ 20,000	Citywide	Citywide
2029	Shoring Equipment	\$ 20,000	110 S Paterson St	6
2030	W20C - Tri-Axle Dump Truck	\$ 240,000	110 S Paterson St	6
2030	W2A - Crane	\$ 575,000	110 S Paterson St	6
2030	W66C - F150	\$ 80,000	119 E Olin Ave	14
2030	W102A - F150	\$ 85,000	119 E Olin Ave	14
2030	W105A - F150	\$ 85,000	119 E Olin Ave	14
2030	W15B - F250 4x4	\$ 110,000	110 S Paterson St	6
2030	W36C - F550 Lift/Bucket Truck	\$ 185,000	119 E Olin Ave	14
2030	W91C - Ford Transit Connect	\$ 90,000	119 E Olin Ave	14
2030	Engineering Equipment	\$ 20,000	Citywide	Citywide
2030	Shoring Equipment	\$ 20,000	110 S Paterson St	6
2031	W45C - Tri-Axle Dump Truck	\$ 250,000	110 S Paterson St	6
2031	W53C - John Deere 710 Backhoe	\$ 275,000	110 S Paterson St	6
2031	W68C - Valve Turner/Vac	\$ 260,000	110 S Paterson St	6
2031	LT2A - Ferris Mower	\$ 40,000	110 S Paterson St	6
2031	W94B - Lift Gate Truck	\$ 200,000	110 S Paterson St	6

Project Information

Agency: Water Utility

Project/Program: Water Utility Vehicles & Equipment

2031	T13A - Shoring Trailer	\$ 25,000	110 S Paterson St	6
2031	W43C - Plow/Dirt Dump Truck	\$ 250,000	110 S Paterson St	6
2031	FL2A - Selleck Forklift	\$ 200,000	110 S Paterson St	6
2031	Engineering Equipment	\$ 20,000	Citywide	Citywide
2031	Shoring Equipment	\$ 20,000	110 S Paterson St	6
2032	Unallocated vehicles	\$ 1,500,000	110 S Paterson St and 119 E Olin	6&14
2032	Engineering Equipment	\$ 20,000	Citywide	Citywide
2032	Shoring Equipment	\$ 20,000	110 S Paterson St	6

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?

No

Software or software licenses?

No

Vehicle setup or maintenance costs?

Yes

External management or consulting contracts?

No

Additional FTE positions for ongoing operations of this project/program?

No

Is this project/program required to meet the Percent for Arts ordinance?

No

[Percent for Art requirements detailed in MGO Section 4.30](#)

Please provide additional information in the following section.

Project Information

Agency: Water Utility

Project/Program: Water Utility Vehicles & Equipment

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

N/A

Explain how you developed the facilities cost estimate for the budget request.

There were no facilities cost estimate in the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

N/A

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

N/A

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

No

Does your project or program require purchasing implementation services or other one-time costs?

No

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
No increase in existing operating costs are anticipated as a result of the proposed project	N/A

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

N/A

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Water Utility	New or Existing Project	Existing
Proposal Name	Water Valve Cut-In Program	Project Type	Program
Project Number	12387	2027 Project Number	16237

Project Description

This program is for installing new valve cut-ins to the existing water infrastructure. The goal of this program is to eliminate areas of the city where water service is negatively impacted during water system maintenance and repair. Success is measured by a reduction in complaints from customers for impacted service.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 70,000	\$ 72,000	\$ 74,000	\$ 77,700	\$ 81,585	\$ -
2027 CIP Total	\$ 70,000	\$ 72,000	\$ 74,000	\$ 77,700	\$ 81,585	\$ 85,664
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 85,664

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Reserves Applied (Water)	\$ 70,000	\$ 72,000	\$ 74,000	\$ 77,700	\$ 81,585	\$ 85,664
Total	\$ 70,000	\$ 72,000	\$ 74,000	\$ 77,700	\$ 81,585	\$ 85,664

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Water Network	\$ 70,000	\$ 72,000	\$ 74,000	\$ 77,700	\$ 81,585	\$ 85,664
Total	\$ 70,000	\$ 72,000	\$ 74,000	\$ 77,700	\$ 81,585	\$ 85,664

Explain any changes from the 2026 CIP in the proposed funding for this project/program

No changes compared to the 2026 Adopted CIP.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Water Utility

Project/Program: Water Valve Cut-In Program

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

No
No
No
No
No

Is this project/program required to meet the Percent for Arts ordinance?

No

Percent for Art requirements detailed in MGO Section 4.30

End of Proposal Form

2027 Capital Improvement Plan

Project Budget Proposal

Identifying Information

Agency	Water Utility	New or Existing Project	Existing
Proposal Name	Well 27 Iron & Manganese Mitigation	Project Type	Project
Project Number	14025		

Project Description

This project will address elevated levels of iron and manganese at Well 27 which exceed Water Utility Board Standards. In addition, radium levels periodically exceed the EPA Safe Drinking Water limit. The goal of the project is to identify strata causing the elevated contaminant levels and determine whether well reconstruction is a viable alternative to wellhead treatment.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 3,500,000	\$ 3,500,000	\$ -	\$ -	\$ -	\$ -
2027 CIP Total	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 6,000,000	\$ -
Difference '27 vs. '26	\$ (3,500,000)	\$ (3,500,000)	\$ -	\$ 1,000,000	\$ 6,000,000	\$ -

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - Non-GF GO	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 6,000,000	\$ -
Total	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 6,000,000	\$ -

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Water Network	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 6,000,000	\$ -
Total	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 6,000,000	\$ -

Explain any changes from the 2026 CIP in the proposed funding for this project/program

The project has been pushed out a couple of years and the funding has been determined to have changed from SDWL to GO Borrowing

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Water Utility

Project/Program: Well 27 Iron & Manganese Mitigation

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance? No

☐ No

Percent for Art requirements detailed in MGO Section 4.30

End of Proposal Form

Transportation

Metro Transit

Parking Utility

Traffic Engineering

Transportation Department

Metro Transit's 2027 Capital Budget Request Summary

This summary provides an overview of the capital budget submitted by the agency. The full request packet includes the agency's transmittal memo and detailed budget proposals.

Request by Proposal

Metro Transit's 2027 capital budget request includes **6** proposals.

Table 1. List of all proposals by Project/ Program name, with the requested funding by year

Project/ Program Name	2027	2028	2029	2030	2031	2032
Equipment and Facility Systems	\$460,000	\$480,000	\$495,000	\$510,000	\$535,500	\$562,000
Intelligent Transportation Systems (ITS)/Systems of Record	\$3,750,000	\$200,000	\$210,000	\$220,500	\$231,525	\$243,101
Preventative Maintenance & Capital Leasing	\$9,182,116	\$9,641,222	\$10,123,283	\$10,629,447	\$11,160,919	\$11,718,965
Transit Buses and Charging Equipment	\$2,423,631	\$14,850,000	\$15,300,000	\$15,800,000	\$16,590,000	\$17,419,500
Transit Speed and Reliability Projects	\$510,000	\$530,000	\$550,000	\$570,000	\$598,500	\$628,000
Transit Support Facilities & Frequent Network Infrastructure	\$2,278,605	\$2,392,535	\$2,512,162	\$2,637,770	\$2,769,659	\$2,908,141
Total	\$18,604,352	\$28,093,757	\$29,190,445	\$30,367,717	\$31,886,103	\$33,479,707

Request by Funding Source

2027 Request

Table 2. Total funding request by GO Borrowing and Other Sources, by year.

Funding Source	2027	2028	2029	2030	2031	2032
GO Borrowing	\$4,128,870	\$6,042,751	\$6,278,089	\$6,529,543	\$6,856,021	\$7,198,341
Other	\$14,475,482	\$22,051,006	\$22,912,356	\$23,838,174	\$25,030,082	\$26,281,366
Total	\$18,604,352	\$28,093,757	\$29,190,445	\$30,367,717	\$31,886,103	\$33,479,707

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2026 Adopted CIP (Prior Year; PYA)

Table 3. Total funding approved in the 2026 CIP by GO Borrowing and Other Sources, by year. The table does not include 2032 as that was not in the 2026 CIP.

Funding Source	2027	2028	2029	2030	2031
GO Borrowing	\$3,620,000	\$3,740,000	\$3,857,500	\$3,985,000	\$4,184,250
Other	\$11,750,000	\$12,120,000	\$12,487,500	\$12,895,000	\$13,539,750
Total	\$15,370,000	\$15,860,000	\$16,345,000	\$16,880,000	\$17,724,000

2027 Request Compared to 2026 Adopted CIP (Prior Year; PYA)

Table 4. Difference between the 2027 request amount and the 2026 CIP by GO Borrowing and Other Sources, by year. It does not include 2032 as that was not in the 2026 CIP. Positive numbers indicate the agency requested an increase in funding, negative numbers indicate a requested decrease in funding.

Funding Source	2027	2028	2029	2030	2031
GO Borrowing	\$508,870	\$2,302,751	\$2,420,589	\$2,544,543	\$2,671,771
Other	\$2,725,482	\$9,931,006	\$10,424,856	\$10,943,174	\$11,490,332
Total	\$3,234,352	\$12,233,757	\$12,845,445	\$13,487,717	\$14,162,103

Figure 1. Clustered bar graph comparing the 2026 Adopted CIP and 2027 Request, by all funds, by year.

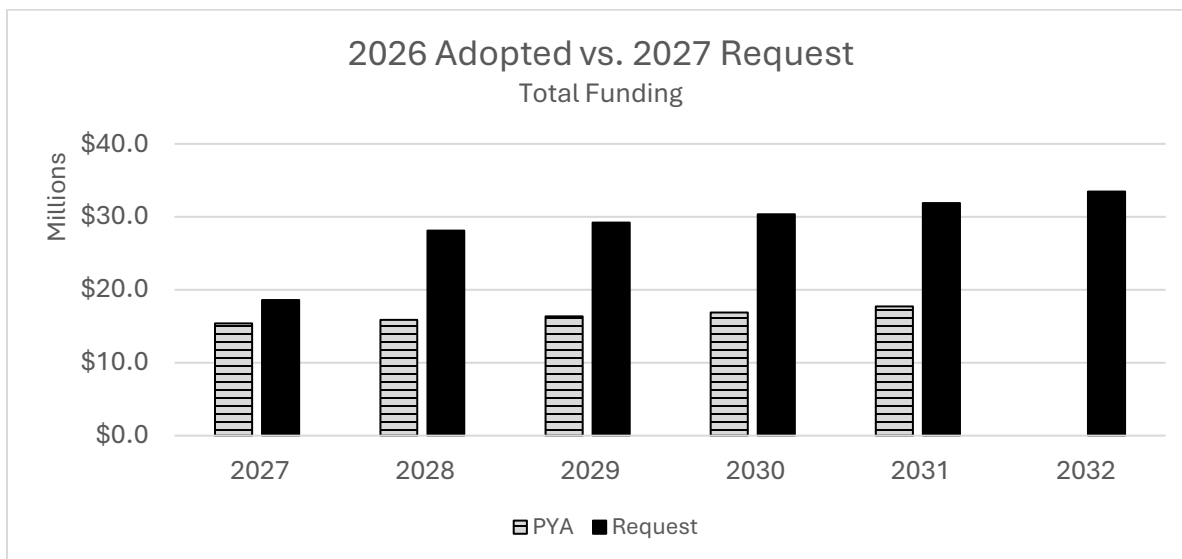
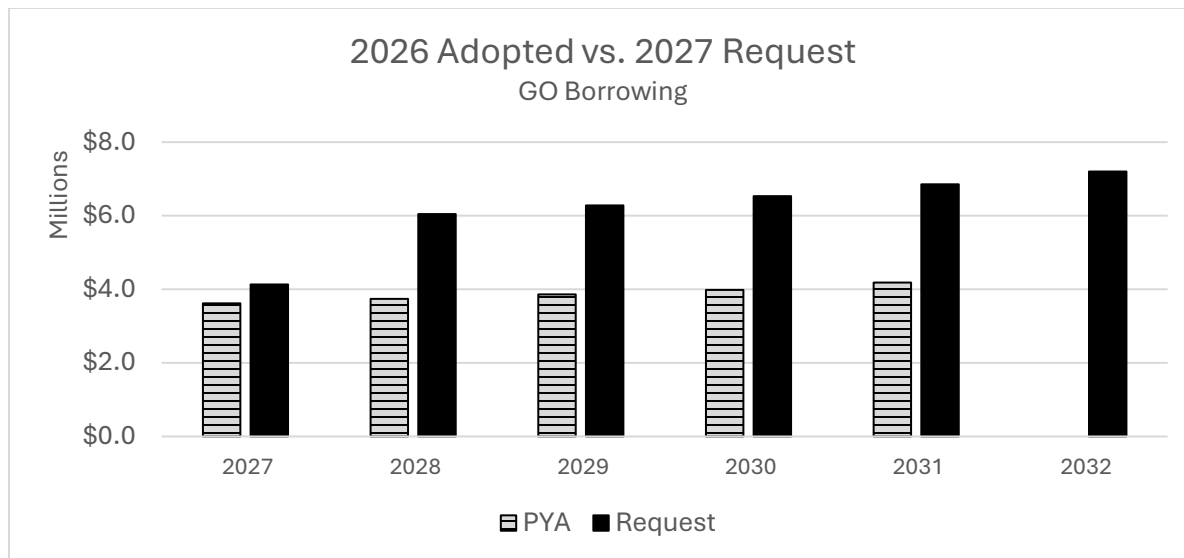


Figure 2. Clustered bar graph comparing the 2026 Adopted CIP and 2027 Request, by GO Borrowing, by year.



Description of Major Changes

This section lists all projects and programs submitted by the agency with a brief summary of major changes between the 2026 Adopted CIP and the 2027 CIP Request.

Equipment and Facility Systems

- Agency request program name change from “Equipment and Facility Systems” to “Bus Stops & Station Improvements”.
- Program budget shifted from a 50/50 federal-to-local ratio to an 80/20 split. This lowers Non-GF GO Borrowing on the project by \$744,200 across 2027 to 2031. Total funding remains unchanged compared to the 2026 Adopted CIP.

Intelligent Transportation Systems (ITS)/Systems of Record

- New program. Request includes \$3.9 million in federal funding and \$971,000 in Non-GF GO Borrowing across the CIP. See proposal for additional information.

Preventative Maintenance & Capital Leasing

- New program. Request includes \$50.0 million in federal funding and \$12.5 million in Non-GF GO Borrowing across the CIP. See proposal for additional information.

Transit Buses and Charging Equipment

- Agency request program name change from “Transit Buses and Charging Equipment” to “Transit Fleet/Support Equipment/Support Vehicle Replacement & Expansion”.

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- Program budget decreased \$9.6 million in federal funds and \$2.4 million in Non-GF GO Borrowing in 2027. Scheduled bus replacements in 2027 will be funded by existing grants appropriated within the capital program.

Transit Speed and Reliability Projects

- No major changes compared to 2026 Adopted CIP.

Transit Support Facilities & Frequent Network Infrastructure

- New program. Request includes \$12.4 million in federal funding and \$3.1 million in Non-GF GO Borrowing across the CIP. See proposal for additional information.



Metro Transit 2027 Capital Budget Transmittal Memo

TO: Mayor Satya Rhodes-Conway
Dave Schmiedicke, Finance Director

CC: Christof Spieler, Department of Transportation Director
Jessy Stammer, Metro Transit Chief Administrative Officer
Zaal (Buta) Pitiurishvili, Metro Transit Finance Manager

FROM: Jamie Acton, Metro Transit General Manager

DATE: 15 April 2026

Summary of Changes from the 2026 Capital Improvement Plan

For the 2027-2032 Capital Improvement Plan (CIP), Metro proposes a strategic restructuring of our capital portfolios. This realignment transitions the agency from managing disparate, standalone line items to executing comprehensive programmatic categories. This structure directly supports Metro's strategic pillars: ensuring basic operations, enhancing safety and security, building fiscal sustainability, and improving both internal and external communications.

To align with Federal Transit Administration (FTA) mandates that also address the operational realities of adding Bus Rapid Transit (BRT) to the network, Metro is introducing lifecycle-based asset programs. This approach maximizes federal funding flexibility while preserving the functional integrity of our capital assets, allowing Metro to program and draw down nearly \$14.1M in federal apportionments to minimize local borrowing.

Budget Changes & New Projects

Transit Fleet/Support Equipment/Support Vehicle Replacement & Expansion (85001):

Metro maintains the commitment to replacing 1/12th of the fleet annually. However, for 2027, Metro will utilize secured Federal Transit Administration (FTA) discretionary grants to fund the scheduled bus fleet replacement. This allows a strategic, one-time redirection of formula capital grants to reconcile and fulfill outstanding local-match obligations tied to existing FTA Low-No grant agreement- ensuring the delivery of long-standing commitments for charging equipment and vehicles, securing Metro's standing for future federal discretionary funding. This investment facilitates the procurement of essential support vehicles- including supervisor units, shift-change vehicles, and heavy-duty maintenance trucks- along with industrial facility equipment such as forklifts, sweepers, mowers, and specialized snow removal tools for bus access. Additionally, this program provides necessary specialized maintenance equipment and rolling stock needs to keep revenue service operational. The CIP returns to the standard 1/12th fleet replacement baseline (\$14M+) in 2028-2032.



Intelligent Transportation Systems (ITS)/ Systems of Record (New):

A new program encompassing the technology needs to meet the modern, federally required systems of record to assist the auditing, reporting, and management of federal funds and assets. This includes but is not limited to the initial implementation and configuration of timekeeping, asset and inventory management, and workforce management systems essential for accurate financial tracking and basic operations. (Note: Recurring software licenses are excluded from this capital request per GASB 96).

Bus Stops & Station Improvements (14879):

This program provides for the ongoing maintenance and support needed to ensure compliance with the Americans with Disabilities Act (ADA) at Metro bus stops and BRT stations to achieve federal compliance and a State of Good Repair (SGR). This investment supports accessibility, safety and security, while improving the rider experience throughout the Metro service area.

Preventative Maintenance & Capital Leasing (New):

This program provides funding for federally eligible preventative maintenance and capital leasing of fleet components. This program leverages FTA Section 5307 and 5337 formula funds to ensure the Metro fleet remains in a SGR. Specifically, it funds major component overhauls, high-value Battery Electric Bus (BEB) parts, and the capital leasing of tires for the entire fleet. This shift maximizes federal funding and bridges the operating budget against post-warranty BEB component failures and ensures compliance with federal asset management mandates.

Transit Support Facilities & Frequent Network Infrastructure (New):

This new program funds architecture and engineering (A&E), and build-out to move Customer Service and Paratransit operations from commercial space (1245 E. Washington Ave) to a vacant, centrally located city-owned facility. Additionally, this investment also provides for the architecture and engineering (A&E) phased construction and rehabilitation field staff relief stations at route termini and throughout the Metro service area.

Transit Speed & Reliability Projects (14880):

Continuing the legacy program by focusing on dedicated infrastructure to protect schedule adherence for the transit system. 2027 projects may include Transit Signal Priority (TSP), queue jumps, ADA accessible passenger-initiated signals at stops and stations, and the deployment of BEB charging infrastructure throughout the Metro service to protect operational stability, maintain schedule adherence, improve service reliability, and keep vehicles in revenue service longer. This project leverages 100% local funds.



Prioritized List of Capital Requests

Metro prioritized its requests based on the immediate preservation of basic operations, compliance with federal funding requirements, and implementing systems that provide long-term structural integrity.

Priority	Munis ID	Project/Program Name	Local Share	Federal Share
1	85001	Transit Fleet/Support Equipment/Support Vehicle Replacement & Expansion	\$484,726	\$1,938,905
2	New	Intelligent Transportation Systems (ITS)/Systems of Record	\$750,000	\$3,000,000
3	14879	Bus Stop & Station Improvements	\$92,000	\$368,000
4	New	Preventative Maintenance & Capital Leasing	\$1,836,423	\$7,345,693
5	New	Transit Support Facilities & Frequent Network Infrastructure	\$455,721	\$1,822,844
6	14880	Transit Speed & Reliability Projects	\$510,000	\$0
TOTAL 2027 REQUEST			\$4,128,870	\$14,475,482

Enterprise Agencies Only

Metro is an enterprise agency, however- the department remains primarily subsidy-supported. The agency does not have plans to implement fare increases to cover the debt service generated by the 2027 Capital Budget. Metro restricts its requests to those strictly necessary to preserve basic operations, leverage the maximum federal grant match, and ensure federal compliance to limit this impact on the City's broader borrowing targets.

Closing

My team and I appreciate your time and consideration of this capital budget request. We are committed to the transparency and integrity of this submission and have worked hard to ensure the programs outlined align with the City's goals and the FTA mandates. We welcome your questions and look forward to further conversations.

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Metro Transit	New or Existing Project	Existing
Proposal Name	Equipment and Facility Systems	Project Type	Program
Project Number	14879	2027 Project Number	TBD

Project Description

Name change: Bus Stops & Station Improvements (14879): This portfolio provides for ongoing maintenance and ADA compliance upgrades and retrofits, and BRT station State of Good Repair (SGR). It prepares for the transition from the reliance of informal agreements and temporary, leased sanitation facilities to permanent, programmatic field staff relief infrastructure. This investment supports workforce health, safety, and dignity while improving aesthetics throughout the Metro service area and securing the long-term operational integrity of the network.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 460,000	\$ 480,000	\$ 495,000	\$ 510,000	\$ 535,500	
2027 CIP Total	\$ 460,000	\$ 480,000	\$ 495,000	\$ 510,000	\$ 535,500	\$ 562,000
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 562,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - Non-GF GO	\$ 92,000	\$ 96,000	\$ 99,000	\$ 102,000	\$ 107,100	\$ 112,400
Federal Sources	\$ 368,000	\$ 384,000	\$ 396,000	\$ 408,000	\$ 428,400	\$ 449,600
Total	\$ 460,000	\$ 480,000	\$ 495,000	\$ 510,000	\$ 535,500	\$ 562,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Machinery and Equipment	\$ 460,000	\$ 480,000	\$ 495,000	\$ 510,000	\$ 535,500	\$ 562,000
Total	\$ 460,000	\$ 480,000	\$ 495,000	\$ 510,000	\$ 535,500	\$ 562,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

This project has been restructured from a miscellaneous equipment category into a programmatic lifecycle-based asset portfolio. While the total 2027 request remains budget-neutral at \$460,000, the funding strategy has been optimized from a 50/50 split to an 80/20 federal-to-local ratio. This shift leverages \$368,000 in federal formula funds to reduce local borrowing requirements by \$138,000. Additionally, the project scope has pivoted from internal maintenance tools toward critical on-route infrastructure, specifically prioritizing ADA compliance and the establishment of permanent field staff relief solutions to replace unsustainable informal arrangements and temporary leased facilities.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Metro Transit

Project/Program: Equipment and Facility Systems

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	Yes

Yes

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	No

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	Yes

Yes

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	Yes

Yes

Is this project/program required to meet the Percent for Arts ordinance?	No

No

Percent for Art requirements detailed in MGO Section 4.30

Please provide additional information in the following section.

Project Information

Agency: Metro Transit

Project/Program: Equipment and Facility Systems

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

Yes

Explain how you developed the facilities cost estimate for the budget request.

There are not specific replacements named, so they have not been reviewed with engineering. However, Metro works closely with engineering makes sure activities are coordinated.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

N/A

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

N/A

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

N/A

Does your project or program require purchasing implementation services or other one-time costs?

N/A

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
The department is pulling together the bus stop design standards and bus stop amenity guidelines that will allow us to establish the annual operating costs associated with bus stops and stations year round. This work is currently in-progress.	TBD

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

N/A

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Metro Transit	New or Existing Project	New
Proposal Name	Intelligent Transportation Systems (ITS)/Systems of Record	Project Type	Program
Project Number	15047	2027 Project Number	TBD

Project Description

A new program encompassing the technology needs to meet the modern, federally required systems of record to assist the auditing, reporting, and management of federal funds and assets. This includes but is not limited to the initial implementation and configuration of timekeeping, asset and inventory management, and workforce management systems essential for accurate financial tracking and basic operations. (Note: Recurring software licenses are excluded from this capital request per GASB 96).

Alignment with Strategic Plans and Citywide Priorities

Identify the Citywide Element and Strategy from the Imagine Madison Comprehensive Plan that is most relevant to your proposal.

Citywide Element	Effective Government
Strategy	Ensure that the City of Madison government is transparent and accountable.

Is this project related to a city agenda or strategic plan other than Imagine Madison (e.g. Climate Forward, Housing Forward, Metro Forward, Vision Zero)?

Does this project/program improve the city's climate resilience or sustainability by addressing climate change impacts, reducing greenhouse gas (GHG) emissions, improving energy efficiency, or other benefit?

Does this project/program create operational efficiencies or cost savings? For example, by reducing staff travel time, reducing utility expenses, or other operational change?

Describe how this proposal advances the selected Imagine Madison Element. In addition, if you answered "Yes" to any of the three questions above, describe how the proposal advances these other citywide priorities.

ITS and the associated systems of record support Metro Forward and Climate Forward. Madison can't have a modern, high-frequency network and BRT system with out the data to manage the people, processes, resources, and assets. ITS and systems of record supports federally required preventative maintenance, improves service reliability, optimizes routes and reduces deadhead miles (lowering the city's total carbon footprint), and improves the rider experience. These tools impact the service on the street and all of the activities that happen behind the scenes to make sure Metro systems of record meet the standards required to report to the Federal Transit Administration (FTA) and Wisconsin Department of Transportation. Additionally, ITS and systems of record eliminates hundreds of hours of manual data entry for timekeeping and payroll integration and reduces human error and reduces reconciliation errors, ensuring accurate accounting of the complex CBA work rules reducing the risk of time consuming and costly grievance settlements related to pay and leave disputes; inventory control, asset management, and a workorder system prevents federally funded assets to be maintained within the required preventative maintenance intervals ensuring Metro attains a State of Good Repair (SGR) and is federally complaint with all transit asset management mandates and public transit agency safety plan targets.

Describe how this proposal considers equity and quality of life for residents. (For example, does this project address specific inequities, is it based on equity-related data/ prioritization, or is it from a Neighborhood Resource Team (NRT) recommendation?)

This program addresses Internal Workforce Equity. By implementing transparent and auditable systems of record for timekeeping, work assignments, Metro reduces the potential of favoritism or inconsistent application of the CBA or association work rules. Additionally, the Asset Management component assist with "Equipment Equity." Making sure that the newer, low-no emission vehicles and bus stop amenities are deployed or removed fairly across Metro's service area.

Project Information

Agency: Metro Transit

Project/Program: Intelligent Transportation Systems (ITS)/Systems of Record

Budget Information

Agencies may submit requests for new projects under the following circumstances: 1) Project is primarily funded by non-general obligation borrowing funding sources, 2) the project meets an emergency need not anticipated in 2026, 3) the project is currently on the Horizon List and is ready to be advanced, or 4) the project is planned for the last year of the CIP (2032).

What "New Project" criteria does your proposal meet? Select "Yes" for all that apply.

1) Primarily funded by non- GO sources	Yes
2) Meets emergency need	Yes
3) Currently on horizon list	No
4) Proposed for last year of CIP	No

Describe how the proposal meets the criteria above. Why is this project needed in the 2027 CIP?

This is a compliance-driven requirement. The Federal Transit Administration (FTA) has identified concerns and deficiencies around Metro's current manual processes and systems since implementing Bus Rapid Transit (BRT) which compromises the agency's ability to provide timely and accurate financial, safety, maintenance, and operational data from a system(s) of record to fulfill audit and reporting requirements to remain in good standing as a grantee. This is an investment to modernize and stabilize the agency's administrative functions and behind the scenes operations that support the fixed route, BRT, and paratransit services.

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Federal Sources	\$ 3,000,000	\$ 160,000	\$ 168,000	\$ 176,400	\$ 185,220	\$ 194,481
Borrowing - Non-GF GO	\$ 750,000	\$ 40,000	\$ 42,000	\$ 44,100	\$ 46,305	\$ 48,620
Total	\$ 3,750,000	\$ 200,000	\$ 210,000	\$ 220,500	\$ 231,525	\$ 243,101

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Machinery and Equipment	\$ 3,750,000	\$ 200,000	\$ 210,000	\$ 220,500	\$ 231,525	\$ 243,101
Total	\$ 3,750,000	\$ 200,000	\$ 210,000	\$ 220,500	\$ 231,525	\$ 243,101

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Metro Transit

Project/Program: Intelligent Transportation Systems (ITS)/Systems of Record

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	Yes

Yes

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	Yes

Yes

Vehicle setup or maintenance costs?	Yes

Yes

External management or consulting contracts?	Yes

Yes

Additional FTE positions for ongoing operations of this project/program?	Yes

Yes

Is this project/program required to meet the Percent for Arts ordinance?	No

No

[Percent for Art requirements detailed in MGO Section 4.30](#)

Please provide additional information in the following section.

Project Information

Agency: Metro Transit

Project/Program: Intelligent Transportation Systems (ITS)/Systems of Record

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

N/A

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

Yes

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

No

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

Not Sure

Does your project or program require purchasing implementation services or other one-time costs?

Not Sure

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
TBD- Currently working with City IT to identify enterprise solutions that are already available to departments.	

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

No

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Metro Transit	New or Existing Project	New
Proposal Name	Preventative Maintenance & Capital Leasing	Project Type	Program
Project Number	16360	2027 Project Number	TBD

Project Description

This program provides funding for federally eligible preventative maintenance and capital leasing of fleet components. This program leverages FTA Section 5307 and 5337 formula funds to ensure the fleet remains in a SGR. Specifically, it funds major component overhauls, high-value BEB parts, and the capital leasing of tires for the entire fleet. This shift maximizes federal funding and bridges the operating budget against post-warranty BEB component failures and ensures compliance with federal asset management mandates.

Alignment with Strategic Plans and Citywide Priorities

Identify the Citywide Element and Strategy from the Imagine Madison Comprehensive Plan that is most relevant to your proposal.

Citywide Element	Effective Government
Strategy	Improve accessibility to government agencies and services

Is this project related to a city agenda or strategic plan other than Imagine Madison (e.g. Climate Forward, Housing Forward, Metro Forward, Vision Zero)?

Does this project/program improve the city's climate resilience or sustainability by addressing climate change impacts, reducing greenhouse gas (GHG) emissions, improving energy efficiency, or other benefit?

Does this project/program create operational efficiencies or cost savings? For example, by reducing staff travel time, reducing utility expenses, or other operational change?

Describe how this proposal advances the selected Imagine Madison Element. In addition, if you answered "Yes" to any of the three questions above, describe how the proposal advances these other citywide priorities.

Maintaining transit assets in a State of Good Repair (SGR) helps improve the city's climate resilience, reduces greenhouse gas emissions, improves fuel and energy efficiency, preventative maintenance helps stay ahead of costly repairs, and extends the federally defined useful life of the vehicles. By capitalizing eligible maintenance activities, this program aims to reduce the pressure on Metro's operating budget allowing operating funds to be directed towards service delivery and non-capitalizable maintenance needs and mandates.

Describe how this proposal considers equity and quality of life for residents. (For example, does this project address specific inequities, is it based on equity-related data/ prioritization, or is it from a Neighborhood Resource Team (NRT) recommendation?)

Service reliability is at the core of transit equity. The goal of this program is that the community has access to safe, reliable, and accessible public transportation through a well maintained fleet- reducing the likelihood of missed trips or canceled runs due to mechanical issues.

Project Information

Agency: Metro Transit

Project/Program: Preventative Maintenance & Capital Leasing

Budget Information

Agencies may submit requests for new projects under the following circumstances: 1) Project is primarily funded by non-general obligation borrowing funding sources, 2) the project meets an emergency need not anticipated in 2026, 3) the project is currently on the Horizon List and is ready to be advanced, or 4) the project is planned for the last year of the CIP (2032).

What "New Project" criteria does your proposal meet? Select "Yes" for all that apply.

1) Primarily funded by non- GO sources	Yes
2) Meets emergency need	Yes
3) Currently on horizon list	No
4) Proposed for last year of CIP	No

Describe how the proposal meets the criteria above. Why is this project needed in the 2027 CIP?

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Federal Sources	\$ 7,345,693	\$ 7,712,978	\$ 8,098,626	\$ 8,503,558	\$ 8,928,735	\$ 9,375,172
Borrowing - Non-GF GO	\$ 1,836,423	\$ 1,928,244	\$ 2,024,657	\$ 2,125,889	\$ 2,232,184	\$ 2,343,793
Total	\$ 9,182,116	\$ 9,641,222	\$ 10,123,283	\$ 10,629,447	\$ 11,160,919	\$ 11,718,965

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Machinery and Equipment	\$ 9,182,116	\$ 9,641,222	\$ 10,123,283	\$ 10,629,447	\$ 11,160,919	\$ 11,718,965
Total	\$ 9,182,116	\$ 9,641,222	\$ 10,123,283	\$ 10,629,447	\$ 11,160,919	\$ 11,718,965

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Metro Transit

Project/Program: Preventative Maintenance & Capital Leasing

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	No

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	Yes

Yes

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	Yes

Yes

Is this project/program required to meet the Percent for Arts ordinance?	No

No

[Percent for Art requirements detailed in MGO Section 4.30](#)

Please provide additional information in the following section.

Project Information

Agency: Metro Transit

Project/Program: Preventative Maintenance & Capital Leasing

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

N/A

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

N/A

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

N/A

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

N/A

Does your project or program require purchasing implementation services or other one-time costs?

N/A

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
By capitalizing eligible maintenance activities, this program aims to reduce the pressure on Metro's operating budget allowing operating funds to be directed towards service delivery and non-capitalizable maintenance needs and mandates.	TBD

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

No

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Metro Transit	New or Existing Project	Existing
Proposal Name	Transit Buses and Charging Equipment	Project Type	Program
Project Number	85001	2027 Project Number	TBD

Project Description

Name change: Transit Fleet/Support Equipment/Support Vehicle Replacement & Expansion (85001): Metro maintains the commitment to replacing 1/12th of the fleet annually. However, for 2027, Metro will utilize secured Federal Transit Administration (FTA) discretionary grants to fund the scheduled bus fleet replacement. This allows a strategic, one-time redirection of formula capital grants to reconcile and fulfill outstanding local-match obligations tied to existing FTA Low-No grant agreement- ensuring the delivery of long-standing commitments for charging equipment and vehicles, securing Metro's standing for future federal discretionary funding. This investment facilitates the procurement of essential support vehicles- including supervisor units, shift-change vehicles, and heavy-duty maintenance trucks- along with industrial facility equipment such as forklifts, sweepers, mowers, and specialized snow removal tools for bus access. Additionally, this program provides necessary specialized maintenance equipment and rolling stock needs to keep revenue service operational. The 2028-2032 CIP returns to the standard 1/12th fleet replacement baseline (\$14M+) in 2028.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 14,400,000	\$ 14,850,000	\$ 15,300,000	\$ 15,800,000	\$ 16,590,000	
2027 CIP Total	\$ 2,423,631	\$ 14,850,000	\$ 15,300,000	\$ 15,800,000	\$ 16,590,000	\$ 17,419,500
Difference '27 vs. '26	\$ (11,976,369)	\$ -	\$ -	\$ -	\$ -	\$ 17,419,500

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - Non-GF GO	\$ 484,726	\$ 2,970,000	\$ 3,060,000	\$ 3,160,000	\$ 3,318,000	\$ 3,483,900
Federal Sources	\$ 1,938,905	\$ 11,880,000	\$ 12,240,000	\$ 12,640,000	\$ 13,272,000	\$ 13,935,600
Total	\$ 2,423,631	\$ 14,850,000	\$ 15,300,000	\$ 15,800,000	\$ 16,590,000	\$ 17,419,500

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Machinery and Equipment	\$ 2,423,631	\$ 14,850,000	\$ 15,300,000	\$ 15,800,000	\$ 16,590,000	\$ 17,419,500
Total	\$ 2,423,631	\$ 14,850,000	\$ 15,300,000	\$ 15,800,000	\$ 16,590,000	\$ 17,419,500

Explain any changes from the 2026 CIP in the proposed funding for this project/program

The 2027 request reflects a \$13,226,369 decrease from the 2026 Adopted CIP. This one-time reduction is a strategic pivot made possible by securing FTA discretionary grants to fully cover the 2027 bus fleet replacement. This shift allows Metro to redirect formula capital grant to fulfill and reconcile outstanding local-match obligations tied to existing FTA Low-No grant agreement. These funds are specifically required to deliver the charging infrastructure and vehicles committed to our UW partners under previous federal awards. Prioritizing this reconciliation ensures the agency remains in compliance with federal grant requirements and restores the integrity of local inter-agency partnerships. The program returns to the standard 1/12th fleet replacement baseline in 2028.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Metro Transit

Project/Program: Transit Buses and Charging Equipment

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	Yes

Yes

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	No

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	Yes

Yes

Software or software licenses?	Yes

Yes

Vehicle setup or maintenance costs?	Yes

Yes

External management or consulting contracts?	Yes

Yes

Additional FTE positions for ongoing operations of this project/program?	Yes

Yes

Is this project/program required to meet the Percent for Arts ordinance?	No

No

Percent for Art requirements detailed in MGO Section 4.30

Please provide additional information in the following section.

Project Information

Agency: Metro Transit

Project/Program: Transit Buses and Charging Equipment

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

Yes

Explain how you developed the facilities cost estimate for the budget request.

There may be some facility-related work for chargers, but it is not fully defined yet. Any work would be closely coordinated with City Engineering.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

No

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

No

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

Not Sure

Does your project or program require purchasing implementation services or other one-time costs?

No

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
Increasing the number of on-route chargers decreases deadhead hours required to take buses back to depot to charge at the Hanson road facility. Dead head hours is the measurement of time elapsed while a transit vehicle is moving without passengers onboard, typically for traveling to/from a garage or between different routes during the operator's shift.	TBD
Fleet replacement is retiring older maintenance heavy, inefficient diesel buses that have exceeded their FTA defined useful life with new, more efficient buses.	TBD
Increasing the number of on-route chargers decreases the number of vehicles required to meet daily pullout allowing Metro to meet federally require preventative maintenance intervals, which allows maintenance to potentially catch any issues before they become critical or resulting in "hard downs" effectively removing a vehicle from the available fleet, and helps with overall maintenance costs.	TBD

Project Information

Agency: Metro Transit

Project/Program: Transit Buses and Charging Equipment

Increasing the number of on-route charger will allow Metro to fulfill and reconcile outstanding local-match obligations tied to existing FTA Low-No grant agreement. These funds are specifically required to deliver the charging infrastructure and vehicles committed to our UW partners under previous federal awards.	TBD

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

No

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Metro Transit	New or Existing Project	Existing
Proposal Name	Transit Speed and Reliability Projects	Project Type	Program
Project Number	14880	2027 Project Number	TBD

Project Description

Continuing the legacy program by focusing on dedicated infrastructure to protect schedule adherence for the transit system. 2027 projects may include Transit Signal Priority (TSP), queue jumps, ADA accessible passenger-initiated signals at stops and stations, and the deployment of Battery Electric Bus (BEB) charging infrastructure throughout the Metro service to protect operational stability, maintain schedule adherence, improve service reliability, and keep vehicles in revenue service longer. This project leverages 100% local funds.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 510,000	\$ 530,000	\$ 550,000	\$ 570,000	\$ 598,500	
2027 CIP Total	\$ 510,000	\$ 530,000	\$ 550,000	\$ 570,000	\$ 598,500	\$ 628,000
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 628,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - Non-GF GO	\$ 510,000	\$ 530,000	\$ 550,000	\$ 570,000	\$ 598,500	\$ 628,000
Total	\$ 510,000	\$ 530,000	\$ 550,000	\$ 570,000	\$ 598,500	\$ 628,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Street	\$ 510,000	\$ 530,000	\$ 550,000	\$ 570,000	\$ 598,500	\$ 628,000
Total	\$ 510,000	\$ 530,000	\$ 550,000	\$ 570,000	\$ 598,500	\$ 628,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

Budget remains consistent with 2026 projections but expands scope to include charging infrastructure and ADA accessible passenger-initiated signals at stops and stations. These additions ensure that Metro can maintain safe, reliable, accessible, high-frequency service and reduce excessive deadhead time for depot charging.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Metro Transit

Project/Program: Transit Speed and Reliability Projects

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	Yes

Yes

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance?	No

No

Percent for Art requirements detailed in MGO Section 4.30

Please provide additional information in the following section.

Project Information

Agency: Metro Transit

Project/Program: Transit Speed and Reliability Projects

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

N/A

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

No

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

No

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

No

Does your project or program require purchasing implementation services or other one-time costs?

No

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
Projects are intended to reduce operating costs over time, but may take time to be realized. Related to the Battery Electric Buses (BEBs) efficiencies in scheduling and planning are on-going, operator training and workforce development needs around charging and maintenance activities are still being evaluated, and infrastructure improvements are still in progress.	

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

N/A

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Metro Transit	New or Existing Project	New
Proposal Name	Transit Support Facilities & Frequent Network Infrastructure	Project Type	Program
Project Number	16361	2027 Project Number	TBD

Project Description

This project fully funds the architecture, engineering (A&E), and build-out to move Customer Service and Paratransit operations from commercial space (1245 E. Washington Ave) to a vacant, city-owned facility. This investment also provides for the construction and rehabilitation field staff relief stations at route termini and throughout the Metro service area.

Alignment with Strategic Plans and Citywide Priorities

Identify the Citywide Element and Strategy from the Imagine Madison Comprehensive Plan that is most relevant to your proposal.

Citywide Element	Effective Government
Strategy	Improve accessibility to government agencies and services

Is this project related to a city agenda or strategic plan other than Imagine Madison (e.g. Climate Forward, Housing Forward, Metro Forward, Vision Zero)?

Does this project/program improve the city's climate resilience or sustainability by addressing climate change impacts, reducing greenhouse gas (GHG) emissions, improving energy efficiency, or other benefit?

Does this project/program create operational efficiencies or cost savings? For example, by reducing staff travel time, reducing utility expenses, or other operational change?

Describe how this proposal advances the selected Imagine Madison Element. In addition, if you answered "Yes" to any of the three questions above, describe how the proposal advances these other citywide priorities.

This program anchors facilities and infrastructure within the frequent network to support the urban density goals of the Network Redesign and Bus Rapid Transit (BRT) service. Consolidating customer service and paratransit operations into a newer, vacant, city-owned facility allows Metro to recognize the high-efficiency HVAC and LED systems not available in the leased space. Relocation eliminates commercial rent expenditures (\$2.6M remaining between 4/2026 and 12/31/2031). Additionally, field staff relief stations at termini and throughout the service area improve schedule adherence by keeping operators on-route during breaks.

Describe how this proposal considers equity and quality of life for residents. (For example, does this project address specific inequities, is it based on equity-related data/ prioritization, or is it from a Neighborhood Resource Team (NRT) recommendation?)

By relocating Metro Customer Service and Paratransit Operations to a central, city-owned location, Metro improves the accessibility for riders and paratransit clients seeking in-person support. This move prioritizes a facility design that is fully ADA-compliant and welcoming, addressing the physical barriers currently present in the commercial leased space. This investment in field staff relief stations supports workforce health, safety, and dignity while improving aesthetics, schedule adherence, and securing the long-term operational integrity of the network.

Project Information

Agency: Metro Transit

Project/Program: Transit Support Facilities & Frequent Network Infrastructure

Budget Information

Agencies may submit requests for new projects under the following circumstances: 1) Project is primarily funded by non-general obligation borrowing funding sources, 2) the project meets an emergency need not anticipated in 2026, 3) the project is currently on the Horizon List and is ready to be advanced, or 4) the project is planned for the last year of the CIP (2032).

What "New Project" criteria does your proposal meet? Select "Yes" for all that apply.

1) Primarily funded by non- GO sources	Yes
2) Meets emergency need	No
3) Currently on horizon list	No
4) Proposed for last year of CIP	No

Describe how the proposal meets the criteria above. Why is this project needed in the 2027 CIP?

Designing the Metro customer service and paratransit operations relocation in 2027 allows Metro to time the move with the upcoming lease expiration (12/31/31), preventing a costly 'holdover' penalty or the need for an emergency lease extension at a higher market rate. Relocating to a vacant, city-owned facility eliminates commercial lease costs (\$2.6M remaining between 4/2026 and 12/2031) and ensures that transit-supportive development (TSD) corridors are anchored by high-quality, permanent public facilities. Additionally, Metro needs to begin to transition away from the reliance of informal agreements and temporary, leased sanitation facilities- to permanent, programmatic field staff relief infrastructure. This investment supports workforce health, safety, and dignity while improving aesthetics throughout the Metro service area and securing the long-term operational integrity of the network.

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Federal Sources	\$ 1,822,884	\$ 1,914,028	\$ 2,009,730	\$ 2,110,216	\$ 2,215,727	\$ 2,326,513
Borrowing - Non-GF GO	\$ 455,721	\$ 478,507	\$ 502,432	\$ 527,554	\$ 553,932	\$ 581,628
Total	\$ 2,278,605	\$ 2,392,535	\$ 2,512,162	\$ 2,637,770	\$ 2,769,659	\$ 2,908,141

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Building	\$ 2,278,605	\$ 2,392,535	\$ 2,512,162	\$ 2,637,770	\$ 2,769,659	\$ 2,908,141
Total	\$ 2,278,605	\$ 2,392,535	\$ 2,512,162	\$ 2,637,770	\$ 2,769,659	\$ 2,908,141

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Metro Transit

Project/Program: Transit Support Facilities & Frequent Network Infrastructure

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	Yes

Yes

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	Yes

Yes

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	Yes

Yes

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	Yes

Yes

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance?	No

No

Percent for Art requirements detailed in MGO Section 4.30

Please provide additional information in the following section.

Project Information

Agency: Metro Transit

Project/Program: Transit Support Facilities & Frequent Network Infrastructure

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

Yes

Explain how you developed the facilities cost estimate for the budget request.

This work is in the early stages, and costs are still being estimated.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

No

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

Not Sure

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

Not Sure

Does your project or program require purchasing implementation services or other one-time costs?

Not Sure

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
Currently costs for these are unknown and will be vetted through the various design and A&E processes with the city Engineering team.	TBD

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

No

End of Proposal Form

Parking Division's 2027 Capital Budget Request Summary

This summary provides an overview of the capital budget submitted by the agency. The full request packet includes the agency's transmittal memo and detailed budget proposals.

Request by Proposal

Parking Division's 2027 capital budget request includes **2** proposals.

Table 1. List of all proposals by Project/ Program name, with the requested funding by year

Project/ Program Name	2027	2028	2029	2030	2031	2032
Equipment & Infrastructure Upgrades	\$1,585,000	\$1,100,000	\$500,000	\$1,200,000	\$300,000	\$200,000
Vehicle Replacement	\$162,000	\$132,250	\$94,300	\$230,000	\$305,440	\$196,005
Total	\$1,747,000	\$1,232,250	\$594,300	\$1,430,000	\$605,440	\$396,005

Request by Funding Source

2027 Request

Table 2. Total funding request by GO Borrowing and Other Sources, by year.

Funding Source	2027	2028	2029	2030	2031	2032
GO Borrowing	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$1,747,000	\$1,232,250	\$594,300	\$1,430,000	\$605,440	\$396,005
Total	\$1,747,000	\$1,232,250	\$594,300	\$1,430,000	\$605,440	\$396,005

2026 Adopted CIP (Prior Year; PYA)

Table 3. Total funding approved in the 2026 CIP by GO Borrowing and Other Sources, by year. The table does not include 2032 as that was not in the 2026 CIP.

Funding Source	2027	2028	2029	2030	2031
GO Borrowing	\$0	\$0	\$0	\$0	\$0
Other	\$245,300	\$332,250	\$384,000	\$376,000	\$674,615
Total	\$245,300	\$332,250	\$384,000	\$376,000	\$674,615

2027 Request Compared to 2026 Adopted CIP (Prior Year; PYA)

Table 4. Difference between the 2027 request amount and the 2026 CIP by GO Borrowing and Other Sources, by year. It does not include 2032 as that was not in the 2026 CIP. Positive numbers indicate the agency requested an increase in funding, negative numbers indicate a requested decrease in funding.

Funding Source	2027	2028	2029	2030	2031
GO Borrowing	\$0	\$0	\$0	\$0	\$0
Other	\$1,501,700	\$900,000	\$210,300	\$1,054,000	\$-69,175
Total	\$1,501,700	\$900,000	\$210,300	\$1,054,000	\$-69,175

Figure 1. Clustered bar graph comparing the 2026 Adopted CIP and 2027 Request, by all funds, by year.

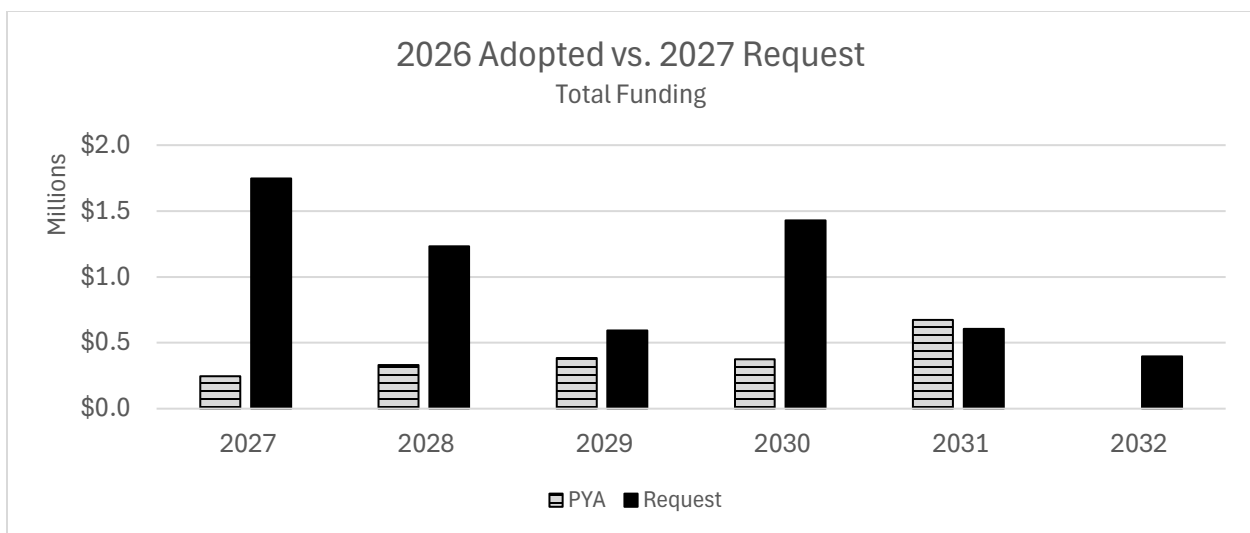


Figure 2. Clustered bar graph comparing the 2026 Adopted CIP and 2027 Request, by GO Borrowing, by year.

Not applicable for Parking. No GO Funding Requested.

Description of Major Changes

This section lists all projects and programs submitted by the agency with a brief summary of major changes between the 2026 Adopted CIP and the 2027 CIP Request.

Equipment & Infrastructure Upgrades

- Program budget increased by \$3.6 million in reserve funding from 2027 to 2031. The increase is the result of incorporating feedback from a capital needs assessment performed by an engineering consultant.

Vehicle Replacement

- Program budget increased by \$16,800 in reserve funding from 2027 to 2031. This reflects a 2% increase and is associated with updates to Parking's vehicle replacement schedule.



Parking Division

Stefanie Cox, Parking Division Manager

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Suite 109
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Parking Division Capital Budget Transmittal Memo

TO: David Schmiedicke, Finance Director & Mayor Satya Rhodes-Conway

FROM: Stefanie Cox, Parking Director

DATE: April 14, 2025

Summary of Changes from 2026 Capital Improvement Plan

As part of the 2027 Capital Improvement Plan (CIP), the Parking Division has incorporated budget changes to the following programs: Equipment & Infrastructure Upgrades and Vehicle Replacements.

The Parking Division's mission is to provide accessible, equitable, and predictable parking options for all businesses, events, residents, and visitors to our city. We aim to manage congestion, ensure safe and efficient movement of both vehicle and pedestrian traffic, and regulate the on- and off-street parking supply to support sustainable transportation choices in a vibrant city experiencing significant growth.

Equipment & Infrastructure Upgrades Program

The proposed adjustments in this year's CIP are in response to the recommended projects and the prioritized timeline of necessary improvements and upgrades to our facilities and equipment. This information was based on the 5-year capital needs plan provided by our engineering consultant. The program allows us to ensure maximum longevity and safety of our facilities.

2027 Planned Projects

- Door and window replacements
- Improve fresh air systems
- Upgrading elevator control systems
- Wayfinding signage improvements
- Portable radio replacements for the Maintenance Team

Parking Division's Vehicle Replacement Capital Program

The requested budget increase reflects changes to the vehicle replacement schedule based on financial and mechanical repair data.

All programs remain fully funded by reserves generated from Parking Division revenue funds and will remain net-neutral to the city's capital funding resources.

Prioritized List of Capital Requests

	Name and Ranking	Number	Criteria Used to Prioritize
1	Equipment & Infrastructure Upgrades	15811	This program is needed to ensure the Parking Division's owned spaces remain safe and operations are current with all local, state, and federal compliance standards.
2	Vehicle Replacement	17600	This program funds the replacement of Parking Division vehicles. The goal is to replace vehicles on a ten-year cycle, realizing savings on maintenance, repairs, and fuel.

Enterprise Financial Analysis

Current reserves and future revenues will finance the proposed programs and projects of the Parking Division for the year 2027. If an activity cannot be funded within the current fiscal year, the project will be either scaled back or potentially implemented in multiple phases over subsequent years.

The Parking Division continues to identify ways to increase our reserve fund balance to ensure that annual revenues cover operating costs and support improvement projects. As Parking evaluates the operational impacts of inflation and the rising cost of supply and technology equipment, a user rate increase may be incorporated into the operating budget process.

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Parking Division	New or Existing Project	Existing
Proposal Name	Equipment & Infrastructure Upgrades	Project Type	Program
Project Number	15811	2027 Project Number	16304

Project Description

The Parking Division performs many unique and specialized tasks that require specialized equipment and constant innovation to stay compliant with the latest laws, practices, safety measures, and financial compliance. This program has been created to identify and plan for the various pieces of equipment and building components Parking needs to replace or upgrade as they reach end of life or become outdated.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 105,000	\$ 200,000	\$ 200,000	\$ 100,000	\$ 500,000	
2027 CIP Total	\$ 1,585,000	\$ 1,100,000	\$ 500,000	\$ 1,200,000	\$ 300,000	\$ 200,000
Difference '27 vs. '26	\$ 1,480,000	\$ 900,000	\$ 300,000	\$ 1,100,000	\$ (200,000)	\$ 200,000

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Reserves Applied	\$ 1,585,000	\$ 1,100,000	\$ 500,000	\$ 1,200,000	\$ 300,000	\$ 200,000
Total	\$ 1,585,000	\$ 1,100,000	\$ 500,000	\$ 1,200,000	\$ 300,000	\$ 200,000

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Software and Licenses	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -
Building	\$ 1,530,000	\$ 100,000	\$ -	\$ 1,200,000	\$ 300,000	\$ 200,000
Machinery and Equipment	\$ 55,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -
Total	\$ 1,585,000	\$ 1,100,000	\$ 500,000	\$ 1,200,000	\$ 300,000	\$ 200,000

Explain any changes from the 2026 CIP in the proposed funding for this project/program

The overall driver of difference from the 2026 CIP was a capital needs assessment conducted by Parking Division's engineering consultant. The 2027 CIP incorporates feedback on various needed Capital repairs to the garages needed in the next 5 years. The 2028 increase in Equipment is due to adjustment in the onstreet meter upgrades as the scope of project becomes more define.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Parking Division

Project/Program: Equipment & Infrastructure Upgrades

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

Year	Phase/Project Name	Cost	Location	Alder District
2027	Overture Garage Windows & Doors	\$ 200,000	318 W. Mifflin St.	4
2027	State St Doors (5)	\$ 40,000	214 N. Carroll St.	4
2027	CSN Doors (5)	\$ 40,000	218 E. Mifflin St.	2
2027	Overture Furnace fresh-air Systems	\$ 200,000	318 W. Mifflin St.	4
2027	State St Furnace fresh-air Systems	\$ 200,000	214 N. Carroll St.	4
2027	CSN Furnace fresh-air Systems	\$ 200,000	218 E. Mifflin St.	2
2027	State Street Elevator Controls	\$ 550,000	214 N. Carroll St.	4
2027	Replace 15 Shop Radios at End of Life	\$ 55,000	City-wide	various
2027	Garage Wayfinding Signs	\$ 100,000	City-wide	various
2028	State St Cap Flood Mitigation	\$ 100,000	214 N. Carroll St.	4
2028	On Street Meter Upgrade	\$ 1,000,000	City-wide	various
2029	PEO LPR Technology Hardware Upgrade	\$ 500,000	City-wide	various
2030	Garage ADA Compliance Upgrades Phase 2	\$ 200,000	City-wide	various
2030	CSN Masonary Walls	\$ 1,000,000	218 E. Mifflin St.	2
2031	Garage ADA Compliance Upgrades Phase 1	\$ 200,000	City-wide	various
2031	State St Garage Office Remodel	\$ 100,000	214 N. Carroll St.	4
2032	Garage ADA Compliance Upgrades Phase 2	\$ 200,000	City-wide	various

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

Yes

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?

No

Software or software licenses?

Yes

Vehicle setup or maintenance costs?

No

External management or consulting contracts?

No

Additional FTE positions for ongoing operations of this project/program?

No

Is this project/program required to meet the Percent for Arts ordinance?

No

[Percent for Art requirements detailed in MGO Section 4.30](#)

Please provide additional information in the following section.

Project Information

Agency: Parking Division

Project/Program: Equipment & Infrastructure Upgrades

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

Does your project or program require purchasing implementation services or other one-time costs?

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Parking Division	New or Existing Project	Existing
Proposal Name	Vehicle Replacement	Project Type	Program
Project Number	17600	2027 Project Number	16305

Project Description

This program funds the replacement of Parking Division vehicles. The goal of this program is to replace vehicles on a ten-year cycle, realizing savings on maintenance, repairs, and fuel. Planned purchases in 2027 include the replacement of three vehicles.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 140,300	\$ 132,250	\$ 184,000	\$ 276,000	\$ 174,615	
2027 CIP Total	\$ 162,000	\$ 132,250	\$ 94,300	\$ 230,000	\$ 305,440	\$ 196,005
Difference '27 vs. '26	\$ 21,700	\$ -	\$ (89,700)	\$ (46,000)	\$ 130,825	\$ 196,005

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Reserves Applied	\$ 162,000	\$ 132,250	\$ 94,300	\$ 230,000	\$ 305,440	\$ 196,005
Total	\$ 162,000	\$ 132,250	\$ 94,300	\$ 230,000	\$ 305,440	\$ 196,005

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Machinery and Equipment	\$ 162,000	\$ 132,250	\$ 94,300	\$ 230,000	\$ 305,440	\$ 196,005
Total	\$ 162,000	\$ 132,250	\$ 94,300	\$ 230,000	\$ 305,440	\$ 196,005

Explain any changes from the 2026 CIP in the proposed funding for this project/program

Changes due to change in schedule of vehicle replacements based on financial and mechanical repair data.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Parking Division

Project/Program: Vehicle Replacement

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

Year	Phase/Project Name	Cost	Location	Alder District
2027	Fleet No.2336- Chevrolet 2500 HD Utility Truck	\$ 85,000	Citywide	Various
2027	Fleet No.2612-2016 Ford Transit Connect XLT Van	\$ 42,000	Citywide	Various
2027	Fleet No.2869-2016 Chevrolet Colorado	\$ 35,000	Citywide	Various
2028	Fleet No.2619-2017 Ford Transit Connect XLT Van	\$ 46,000	Citywide	Various
2029	Fleet No.2635-2019 Ford Transit 150 Van	\$ 48,300	Citywide	Various
2029	Fleet No.2641-2021 Ford Transit Connect Van	\$ 46,000	Citywide	Various
2030	Fleet No.2643-2022 Ford Transit Connect Van	\$ 46,000	Citywide	Various
2028	Fleet No.2938-2021 Ford F-450 One Ton Dump Truck	\$ 86,250	Citywide	Various
2029	Fleet No.2938S-2021 Boss Forge 2.0 Hopper Spreader	\$ -	Citywide	Various
2030	Fleet No.5439-2009 Tennant MS30 Sweeper	\$ 92,000	Citywide	Various
2030	Fleet No.5443-2019 Tennant M30 Sweeper-Scrubber	\$ 92,000	Citywide	Various
2031	Fleet No.5447-2019 Tennant S30 Cabin Sweeper	\$ 92,000	Citywide	Various
2031	Fleet No.5454-2023 Tennant MS30 Sweeper	\$ 92,000	Citywide	Various
2032	Fleet No.5610-2020 Bobcat Toolcat 5600	\$ 34,085	Citywide	Various
2032	Fleet No.5699-2019 John Deere 1585 Mower	\$ 49,450	Citywide	Various
2031	Fleet No.7520-2021 Big Tex Trailer	\$ -	Citywide	Various
2031	Fleet No.8068-2015 Kubota RTVX1100C Utility	\$ 30,360	Citywide	Various
2031	Fleet No.8078-2016 Kubota RTVX1100C Utility	\$ 30,360	Citywide	Various
2031	Fleet No.8079-2017 Kubota RTVX1100C Utility	\$ 30,360	Citywide	Various
2031	Fleet No.8081-2019 Kubota RTVX1100C Utility	\$ 30,360	Citywide	Various
2032	Fleet No.8089-2021 Kubota RTVX1100 Utility	\$ 30,360	Citywide	Various
2032	Fleet No.8094-2022 Kubota RTVX1100 Utility	\$ 30,360	Citywide	Various
2032	Fleet No.8589-2021 Bobcat S70 Skid Steer	\$ 51,750	Citywide	Various

Project Information

Agency: Parking Division

Project/Program: Vehicle Replacement

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?

No

Software or software licenses?

No

Vehicle setup or maintenance costs?

Yes

External management or consulting contracts?

No

Additional FTE positions for ongoing operations of this project/program?

No

Is this project/program required to meet the Percent for Arts ordinance?

No

[Percent for Art requirements detailed in MGO Section 4.30](#)

Please provide additional information in the following section.

Project Information

Agency: Parking Division

Project/Program: Vehicle Replacement

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

Does your project or program require purchasing implementation services or other one-time costs?

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
N/A - Vehicle replacements will be net neutral to the current total fleet.	

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

End of Proposal Form

Traffic Engineering's 2027 Capital Budget Request Summary

This summary provides an overview of the capital budget submitted by the agency. The full request packet includes the agency's transmittal memo and detailed budget proposals.

Request by Proposal

Traffic Engineering's 2027 capital budget request includes **9** proposals.

Table 1. List of all proposals by Project/ Program name, with the requested funding by year

Project/ Program Name	2027	2028	2029	2030	2031	2032
Field Equipment Replacement	\$325,000	\$0	\$0	\$0	\$0	\$0
Public Safety Radio System	\$1,200,000	\$173,250	\$173,250	\$181,913	\$173,250	\$181,912
Radio Shop Workspace Reconfigurations	\$150,000	\$0	\$0	\$0	\$0	\$0
Safe Streets and Roads for All Federal Grant Program	\$0	\$10,000,000	\$0	\$0	\$0	\$0
Safe Streets Madison	\$2,000,000	\$2,080,000	\$2,163,200	\$2,249,728	\$2,339,717	\$2,456,703
Street Light Installation	\$620,000	\$630,000	\$630,000	\$658,250	\$677,998	\$711,898
Street Light Pole Painting and Replacement	\$120,000	\$120,000	\$120,000	\$120,000	\$0	\$0
Traffic Safety Infrastructure	\$78,750	\$78,750	\$82,688	\$86,822	\$89,427	\$93,898
Traffic Signal Installation	\$840,000	\$840,000	\$845,000	\$863,750	\$889,663	\$934,146
Total	\$5,333,750	\$13,922,000	\$4,014,138	\$4,160,463	\$4,170,055	\$4,378,557

Request by Funding Source

2027 Request

Table 2. Total funding request by GO Borrowing and Other Sources, by year.

Funding Source	2027	2028	2029	2030	2031	2032
GO Borrowing	\$4,423,750	\$5,012,000	\$3,104,138	\$3,231,713	\$3,241,305	\$3,449,807
Other	\$910,000	\$8,910,000	\$910,000	\$928,750	\$928,750	\$928,750

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Funding Source	2027	2028	2029	2030	2031	2032
Total	\$5,333,750	\$13,922,000	\$4,014,138	\$4,160,463	\$4,170,055	\$4,378,557

2026 Adopted CIP (Prior Year; PYA)

Table 3. Total funding approved in the 2026 CIP by GO Borrowing and Other Sources, by year. The table does not include 2032 as that was not in the 2026 CIP.

Funding Source	2027	2028	2029	2030	2031
GO Borrowing	\$3,511,900	\$2,495,150	\$2,588,246	\$2,717,658	\$2,757,261
Other	\$910,000	\$910,000	\$910,000	\$928,750	\$928,750
Total	\$4,421,900	\$3,405,150	\$3,498,246	\$3,646,408	\$3,686,011

2027 Request Compared to 2026 Adopted CIP (Prior Year; PYA)

Table 4. Difference between the 2027 request amount and the 2026 CIP by GO Borrowing and Other Sources, by year. It does not include 2032 as that was not in the 2026 CIP. Positive numbers indicate the agency requested an increase in funding, negative numbers indicate a requested decrease in funding.

Funding Source	2027	2028	2029	2030	2031
GO Borrowing	\$911,850	\$2,516,850	\$515,892	\$514,055	\$484,044
Other	\$0	\$8,000,000	\$0	\$0	\$0
Total	\$911,850	\$10,516,850	\$515,892	\$514,055	\$484,044

Figure 1. Clustered bar graph comparing the 2026 Adopted CIP and 2027 Request, by all funds, by year.

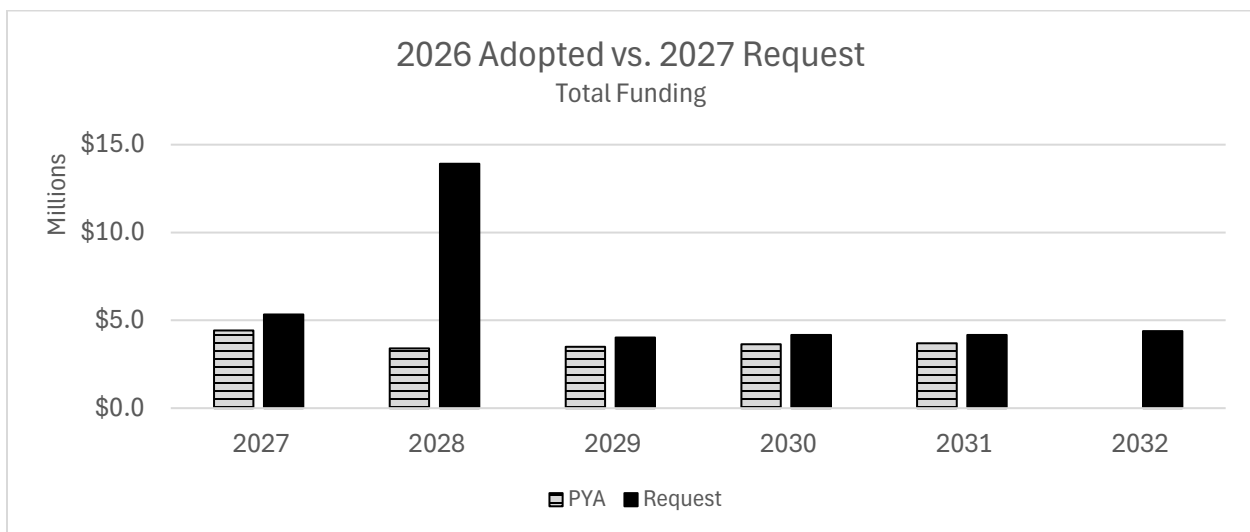
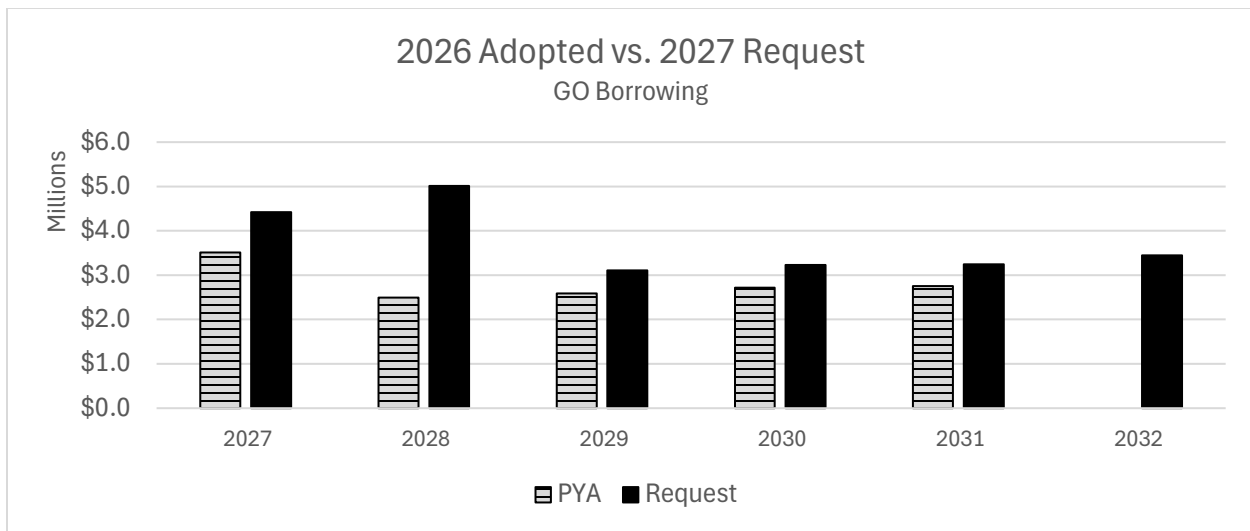


Figure 2. Clustered bar graph comparing the 2026 Adopted CIP and 2027 Request, by GO Borrowing, by year.



Description of Major Changes

This section lists all projects and programs submitted by the agency with a brief summary of major changes between the 2026 Adopted CIP and the 2027 CIP Request.

Field Equipment Replacement

- Program budget increased \$325,000 in GF GO Borrowing in 2027 to purchase an epoxy marking machine and an aerial lift truck.

Public Safety Radio System

- No major changes compared to 2026 Adopted CIP.

Radio Shop Workspace Reconfigurations

- New project. Request includes \$150,000 in GF GO Borrowing in 2027. See proposal for additional information.

Safe Streets and Roads for All Federal Grant Program

- Program budget increased by \$8.0 million in federal funding in 2028 to pursue future grant opportunities. The request includes \$2.0 million in GF GO Borrowing for the local match. Use of funds within the capital program will be contingent on receiving the grant funds.
- The capital program last received appropriations in 2023 to support awards from the initial rounds of the program.

Safe Streets Madison

- Program budget increased by \$2.0 million in GF GO Borrowing from 2027 to 2031 to fund additional school related projects. This reflects a 22% increase.

Street Light Installation

- No major changes compared to 2026 Adopted CIP.

Street Light Pole Painting and Replacement

- New project. Request includes \$480,000 in GF GO Borrowing from 2027 to 2030. See proposal for additional information.

Traffic Safety Infrastructure

- No major changes compared to 2026 Adopted CIP.

Traffic Signal Installation

- GF GO Borrowing increased \$44,500 (10%) in 2032. All other funding sources remained flat in 2032 resulting in a total increase of 5%.



Traffic Engineering Division

Yang Tao, PhD, PE, PTP, Director

Madison Municipal Building
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Suite 109

Madison, Wisconsin 53703

Phone: (608) 266-4761

Fax: (608) 267-1158

www.cityofmadison.com/trafficengineering

Traffic Engineering Division 2027 Capital Budget Transmittal Memo

Date: April 17, 2026

To: Mayor Satya Rhodes-Conway

David Schmiedicke, Finance Director

From: Yang Tao, Director of Traffic Engineering

Summary of Changes from 2026 Capital Improvement Plan

Traffic Engineering Division has an agency vision to provide safe and efficient movement of people and goods in an equitable and sustainable manner in the City of Madison, and our mission is to provide the highest quality service for the common good of our residents and visitors. Those vision and mission are reflected in our budget requests.

For the 2027 Capital Improvement Plan, all existing capital programs are budgeted at the same funding level as the 2026 CIP (with allowed 5% inflation adjustments), except for the following, which require additional funding.

Safe Streets Madison

The Safe Streets Madison funding was increased to \$2 million for 2027 to accommodate a growing backlog of requested projects and support the use of part-time employees and consultant design services to speed up implementation timelines. In addition, with the completion of federal grant funded Safe Routes to School Plans for 32 schools and the identification of associated infrastructure improvements, staff intend to implement many of these improvements through the Safe Streets Madison program. A 4% inflationary increase from the 2026 CIP has also been added to subsequent program years.

Public Safety Radio System

The City's radio communication system agreement with the vendor is set to expire at the end of 2026. The negotiation with the vendor is ongoing, and we continue to use the 2026 CIP dollar amounts for the 2027 request. We expect some cost increases due to inflation and other factors, but are working with the vendor to find the best path forward with the most favorable

pricing while ensuring a secure and robust system. These dollar amounts will be updated as staff continue to interact with the vendor and negotiate a new contract.

In addition, we have included in our 2027 request for funding the following new programs/projects:

Street Light Pole Painting and Replacement Program

Timely repainting and replacement of street light poles are essential to prevent further degradation and avoid costly emergency repairs or unplanned outages. Restoring these poles ensures the continued reliability of the City's street lighting network. Traffic Engineering is requesting funding in 2027 (\$120,000) to initiate a 4-year program (total cost of \$480,000) that systematically manages this issue, extends the useful life of existing infrastructure, and protects the City from escalating maintenance costs. Prioritizing this work ensures that the street lighting system remains safe, functional, and resilient for all residents.

2027 Field Equipment Replacement

Funding for the Field Equipment Replacement (project# 13779) is requested for the purchase of an epoxy pavement marking equipment/vehicle (\$50,000) as a cost-effective option has been identified (cost being reduced from previous estimates of \$377,000 to \$50,000). This equipment would repair or install epoxy marking at crucial intersections. Improving pavement marking is a critical safety measure in the City's Vision Zero Initiative, a strategy aimed at eliminating traffic deaths and serious injuries. Traffic Engineering also requests funding for an aerial lift truck (\$275,000). This item is a core field-operations equipment that support timely repairs to signals, streetlighting, signage, and the fiber network that underpins traffic management. Upgrading equipment helps crews manage increased field devices as the City grows and restore services more quickly in every neighborhood, reducing safety risks, and preventing longer outages. Improved efficiency leads to safer streets, fewer disruptions, and more consistent service delivery for all residents.

Radio Shop Workspace Reconfigurations

This project is to reconfigure the workspace at the Radio Shop to accommodate recent organizational restructuring and evolving team needs, and to support effective management, team interactions and daily workflow. The improvements are estimated to cost \$150,000 and will enhance workspace utilization, reduce operational disruptions, promote team interactions, and support flexible staffing needs without expanding the facility footprint.

Safe Streets for All Federal Grant

The federal Bipartisan Infrastructure Law (BIL) made funding available to communities like the City or Madison to prevent roadway deaths and serious injuries. This program focuses on the implementation of the Vision Zero Plan by accelerating implementation through federal funding opportunities. Traffic Engineering Division has experience securing two rounds of this federal grant and delivering safety improvement projects in Madison and is applying for another round of federal funding. The Federal grant would provide \$8 million and the City would need to provide a local share of \$2 million (\$10 million total in 2028). This budget request would

provide City funding for the required local match to leverage additional federal grant funding. The requested City funding will only be used if City of Madison projects are selected for funding by the federal grant program.

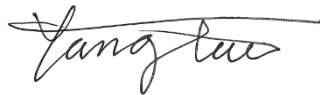
Prioritized List of Capital Requests

Our agency developed capital programs and projects through the lenses of the Citywide Elements, with careful consideration on the level of community needs, alignment with the City's comprehensive plan, and project readiness. The agency has also considered the availability of potential federal/state grants and the cost effectiveness of capital improvement in terms of improving public safety, transportation equity and sustainability in our prioritization of programs and projects. Here is the prioritized list of our requests.

1. Safe Streets Madison (13778)
2. Public Safety Radio System (10420)
3. Traffic Safety Infrastructure (10428)
4. Traffic Signals Installation (10427)
5. Street Light Installation (10418)
6. Street Light Pole Painting and Replacement (16292)
7. Radio Shop Workspace Reconfigurations (16291)
8. Field Equipment Replacement (13779)
9. Safe Streets for All Federal Grant (14149)

I look forward to further discussing our capital budget proposal in the coming weeks.

Sincerely

A handwritten signature in black ink, appearing to read "Yang Tao", with a horizontal line extending from the end of the signature.

Yang Tao, PhD, PE, PTP
Director of Traffic Engineering

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Traffic Engineering	New or Existing Project	New
Proposal Name	Field Equipment Replacement	Project Type	Program
Project Number	13779	2027 Project Number	16272

Project Description

This program is for the purchase and replacement of equipment used to support Traffic Engineering field operations, including the City's fiber optic network, signing, streetlighting and signal operations. The goal of this program is to support the City's growth and improve efficiency and reduce delays in providing or restoring services to City agencies, partners and the public. Funding in 2027 would support the purchase of an epoxy pavement marking machine and a new aerial lift truck.

Alignment with Strategic Plans and Citywide Priorities

Identify the Citywide Element and Strategy from the Imagine Madison Comprehensive Plan that is most relevant to your proposal.

Citywide Element	Land Use and Transportation
Strategy	Ensure all populations benefit from the City's transportation investments.

Is this project related to a city agenda or strategic plan other than Imagine Madison (e.g. Climate Forward, Housing Forward, Metro Forward, Vision Zero)?

No

Does this project/program improve the city's climate resilience or sustainability by addressing climate change impacts, reducing greenhouse gas (GHG) emissions, improving energy efficiency, or other benefit?

No

Does this project/program create operational efficiencies or cost savings? For example, by reducing staff travel time, reducing utility expenses, or other operational change?

Yes

Describe how this proposal advances the selected Imagine Madison Element. In addition, if you answered "Yes" to any of the three questions above, describe how the proposal advances these other citywide priorities.

This proposal advances the selected Imagine Madison element by strengthening the City's ability to maintain safe, efficient, and reliable transportation infrastructure. Upgrading core field operations equipment supports timely repairs to signals, streetlighting, signage, and the fiber network that underpins traffic management. These improvements reduce delays, enhance safety for all travel modes, and ensure consistent service delivery across neighborhoods, aligning with Imagine Madison's goals for a well connected, accessible, and resilient city. This proposal creates operational efficiencies and cost savings by supplying field operations equipment that allows Traffic Engineering staff to work faster, more safely, and with fewer service disruptions. The program supports maintenance of the City's fiber optic network, traffic signals, streetlighting, signing, and pavement markings, which are core systems that require timely repairs to keep residents, agencies, and partners moving safely and reliably. Funding in 2027 would purchase an epoxy pavement marking machine and a new aerial lift truck. The new marking machine is significantly more cost efficient than previous year estimates, reducing the original estimated cost from \$377,000 to \$50,000 while still meeting operational needs. The additional aerial lift truck expands the department's ability to respond quickly to outages and maintenance needs, reducing labor hours, repeat trips, and downtime for critical infrastructure.

Describe how this proposal considers equity and quality of life for residents. (For example, does this project address specific inequities, is it based on equity-related data/ prioritization, or is it from a Neighborhood Resource Team (NRT) recommendation?)

This proposal promotes equity and quality of life by ensuring faster, more reliable maintenance of traffic signals, streetlighting, pavement markings, and the City's fiber network. Upgrading equipment—such as the epoxy pavement marking machine and aerial lift truck—helps crews restore services more quickly in every neighborhood, reducing safety risks, and preventing longer outages. Improved efficiency leads to safer streets, fewer disruptions, and more consistent service delivery for all residents.

Project Information

Agency: Traffic Engineering

Project/Program: Field Equipment Replacement

Budget Information

Agencies may submit requests for new projects under the following circumstances: 1) Project is primarily funded by non-general obligation borrowing funding sources, 2) the project meets an emergency need not anticipated in 2026, 3) the project is currently on the Horizon List and is ready to be advanced, or 4) the project is planned for the last year of the CIP (2032).

What "New Project" criteria does your proposal meet? Select "Yes" for all that apply.

1) Primarily funded by non- GO sources	No
2) Meets emergency need	Yes
3) Currently on horizon list	No
4) Proposed for last year of CIP	No

Describe how the proposal meets the criteria above. Why is this project needed in the 2027 CIP?

Note: This proposal is part of an existing program and not truly a new project. A new project form was used since there was no CIP funding in the 2026 adopted CIP.

This program includes a request for two separate items: 1) epoxy marking machine, and 2) aerial lift truck. Previous epoxy marking machine estimates have been found for \$377,000, but a more cost-effective alternative was identified at \$50,000 so this request is proposed to take advantage of the cost saving opportunity. The request for an aerial lift truck is a new vehicle request to support the City's growth and more efficient and timely services to City agencies, partners and the public.

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 325,000					
Total	\$ 325,000	\$ -	\$ -	\$ -	\$ -	\$ -

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Machinery and Equipment	\$ 325,000					
Total	\$ 325,000	\$ -	\$ -	\$ -	\$ -	\$ -

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Traffic Engineering

Project/Program: Field Equipment Replacement

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	No

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

Software or software licenses?	No

Vehicle setup or maintenance costs?	No

External management or consulting contracts?	No

Additional FTE positions for ongoing operations of this project/program?	No

Is this project/program required to meet the Percent for Arts ordinance?	No

No

Percent for Art requirements detailed in MGO Section 4.30

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Traffic Engineering	New or Existing Project	Existing
Proposal Name	Public Safety Radio System	Project Type	Program
Project Number	10420	2027 Project Number	16274

Project Description

This program is for digital radio communication equipment to serve over 5,000 users across multiple public safety, public works, and transportation agencies. The program's goal is to provide reliable 24/7 radio communication and build redundancy to ensure the continuation of operations in case of major disruptions. The program's scope is focused on purchasing equipment and the corresponding software to operate the equipment. Annual funding is associated with equipment costs to keep the system updated. Funding in 2027 is for anticipated system improvements and entering into a new contract, which is under negotiation with the vendor.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 1,200,000	\$ 173,250	\$ 173,250	\$ 181,913	\$ 173,250	
2027 CIP Total	\$ 1,200,000	\$ 173,250	\$ 173,250	\$ 181,913	\$ 173,250	\$ 181,913
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 181,913

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 1,200,000	\$ 173,250	\$ 173,250	\$ 181,913	\$ 173,250	\$ 181,913
Total	\$ 1,200,000	\$ 173,250	\$ 173,250	\$ 181,913	\$ 173,250	\$ 181,913

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Machinery and Equipment	\$ 1,200,000	\$ 173,250	\$ 173,250	\$ 181,913	\$ 173,250	\$ 181,913
Total	\$ 1,200,000	\$ 173,250	\$ 173,250	\$ 181,913	\$ 173,250	\$ 181,913

Explain any changes from the 2026 CIP in the proposed funding for this project/program

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Traffic Engineering

Project/Program: Public Safety Radio System

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	Yes

Yes

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

Software or software licenses?	No

Vehicle setup or maintenance costs?	No

External management or consulting contracts?	No

Additional FTE positions for ongoing operations of this project/program?	No

No

No

No

No

No

No

Is this project/program required to meet the Percent for Arts ordinance?	No

Percent for Art requirements detailed in MGO Section 4.30

Please provide additional information in the following section.

Project Information

Agency: Traffic Engineering

Project/Program: Public Safety Radio System

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

N/A

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

N/A

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

No

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

No

Does your project or program require purchasing implementation services or other one-time costs?

No

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
The current Motorola SUA contract is funded in operating budget and equipment in capital budget	

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

No

End of Proposal Form

2027 Capital Improvement Plan

Project Budget Proposal

Identifying Information

Agency	Traffic Engineering	New or Existing Project	New
Proposal Name	Radio Shop Workspace Reconfigurations	Project Type	Project
Project Number	16291		

Project Description

This project is to reconfigure space within the Radio Shop to accommodate recent organizational restructuring and evolving team needs and to support effective management, team interactions and daily workflows. In March 2026, the Radio Shop was restructured within Traffic Engineering with a new Section manager. The project includes creating a shared office space for the new manager and other staff members, installing wall mounted PC screens for both the Manager and Supervisor, reorienting the Supervisor's office door toward the technician work area, constructing an enclosed glass front office for the Lead Worker, adding two shared cubicles for vehicle upfitting and visiting staff, modifying the customer waiting area and the front counter, and other improvements benefiting all staff members.

Alignment with Strategic Plans and Citywide Priorities

Identify the Citywide Element and Strategy from the Imagine Madison Comprehensive Plan that is most relevant to your proposal.

Citywide Element	Health and Safety
Strategy	Does not meet a strategy.

Is this project related to a city agenda or strategic plan other than Imagine Madison (e.g. Climate Forward, Housing Forward, Metro Forward, Vision Zero)?

Does this project/program improve the city's climate resilience or sustainability by addressing climate change impacts, reducing greenhouse gas (GHG) emissions, improving energy efficiency, or other benefit?

Does this project/program create operational efficiencies or cost savings? For example, by reducing staff travel time, reducing utility expenses, or other operational change?

Describe how this proposal advances the selected Imagine Madison Element. In addition, if you answered "Yes" to any of the three questions above, describe how the proposal advances these other citywide priorities.

The improvements will enhance workspace utilization, reduce operational disruptions, encourage team interactions, and support flexible staffing needs without expanding the facility footprint. Coordinated planning with Engineering Division partners will ensure cost effective modifications resulting in long term operational efficiencies.

Describe how this proposal considers equity and quality of life for residents. (For example, does this project address specific inequities, is it based on equity-related data/ prioritization, or is it from a Neighborhood Resource Team (NRT) recommendation?)

This proposal supports equity by ensuring staff have safe, functional, and accessible workspaces that enable them to deliver timely and reliable services. Providing appropriate space for staff strengthens communication, coordination, and response times for field operations that directly affect residents' daily mobility and safety. By improving the efficiency and effectiveness of the Radio Shop's operations, the project contributes to more consistent service delivery across all neighborhoods, enhancing overall quality of life for the community.

Project Information

Agency: Traffic Engineering

Project/Program: Radio Shop Workspace Reconfigurations

Budget Information

Agencies may submit requests for new projects under the following circumstances: 1) Project is primarily funded by non-general obligation borrowing funding sources, 2) the project meets an emergency need not anticipated in 2026, 3) the project is currently on the Horizon List and is ready to be advanced, or 4) the project is planned for the last year of the CIP (2032).

What "New Project" criteria does your proposal meet? Select "Yes" for all that apply.

1) Primarily funded by non- GO sources	No
2) Meets emergency need	Yes
3) Currently on horizon list	No
4) Proposed for last year of CIP	No

Describe how the proposal meets the criteria above. Why is this project needed in the 2027 CIP?

This project addresses an urgent operational need by ensuring appropriate, functional and dedicated workspace to effectively oversee critical communications and electrical systems. Establishing proper office and workstation space supports uninterrupted oversight of essential public safety infrastructure, enabling faster response times and more reliable service continuity.

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 150,000					
Total	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Building	\$ 150,000					
Total	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Traffic Engineering

Project/Program: Radio Shop Workspace Reconfigurations

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	Yes

Yes

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	No

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

Software or software licenses?	No

Vehicle setup or maintenance costs?	No

External management or consulting contracts?	No

Additional FTE positions for ongoing operations of this project/program?	No

No

No

No

No

No

Is this project/program required to meet the Percent for Arts ordinance?	No

No

Percent for Art requirements detailed in MGO Section 4.30

Please provide additional information in the following section.

Project Information

Agency: Traffic Engineering

Project/Program: Radio Shop Workspace Reconfigurations

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

Yes

Explain how you developed the facilities cost estimate for the budget request.

The cost estimates were provided by Engineering based on the request for a private office and open workstations.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

N/A

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

N/A

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

N/A

Does your project or program require purchasing implementation services or other one-time costs?

N/A

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

No

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Traffic Engineering	New or Existing Project	New
Proposal Name	Safe Streets and Roads for All Federal Grant Program	Project Type	Program
Project Number	14149	2027 Project Number	16293

Project Description

The federal Bipartisan Infrastructure Law (BIL) established a new Safe Streets and Roads for All program to provide funding to regional, local and Tribal projects focused on preventing roadway deaths and serious injuries. Cities that have developed a Vision Zero or other Safety Action Plan will be eligible to apply for funding to carry out projects and strategies identified in their action plan. Traffic Engineering Division had experience securing two rounds of this federal grant and delivering safety improvement projects in Madison, and is applying for another round of federal funding. This City funding requested would be used to match any projects awarded through this federal grant program and would only be used if City of Madison projects are selected for funding by the federal grant program.

Alignment with Strategic Plans and Citywide Priorities

Identify the Citywide Element and Strategy from the Imagine Madison Comprehensive Plan that is most relevant to your proposal.

Citywide Element	Land Use and Transportation
Strategy	Ensure all populations benefit from the City's transportation investments.

Is this project related to a city agenda or strategic plan other than Imagine Madison (e.g. Climate Forward, Housing Forward, Metro Forward, Vision Zero)?

Yes

Does this project/program improve the city's climate resilience or sustainability by addressing climate change impacts, reducing greenhouse gas (GHG) emissions, improving energy efficiency, or other benefit?

Yes

Does this project/program create operational efficiencies or cost savings? For example, by reducing staff travel time, reducing utility expenses, or other operational change?

Yes

Describe how this proposal advances the selected Imagine Madison Element. In addition, if you answered "Yes" to any of the three questions above, describe how the proposal advances these other citywide priorities.

Safe Streets and Roads for All will follow a Safe Systems and Complete Streets approach that ensures safe mobility for all road users and ensures all populations benefit from the City's transportation investment. This program focuses on the implementation of the Vision Zero Plan by accelerating implementation by using federal funding opportunities. It also supports other plans such as Metro Forward and Climate Forward by increasing the ease and safety of walking to reach transit stops, filling the first mile/last mile gaps and ensuring that people have safe and reliable mobility options.

Describe how this proposal considers equity and quality of life for residents. (For example, does this project address specific inequities, is it based on equity-related data/ prioritization, or is it from a Neighborhood Resource Team (NRT) recommendation?)

Project development will have fairness as a key metric in selecting project locations to apply for improvements. The high injury network has been compared against available data to better understand impacts on environmental justice areas and information on crash factors are an important component of understanding the greatest needs to improve traffic safety for all users.

Project Information

Agency: Traffic Engineering

Project/Program: Safe Streets and Roads for All Federal Grant Program

Budget Information

Agencies may submit requests for new projects under the following circumstances: 1) Project is primarily funded by non-general obligation borrowing funding sources, 2) the project meets an emergency need not anticipated in 2026, 3) the project is currently on the Horizon List and is ready to be advanced, or 4) the project is planned for the last year of the CIP (2032).

What "New Project" criteria does your proposal meet? Select "Yes" for all that apply.

1) Primarily funded by non- GO sources	Yes
2) Meets emergency need	No
3) Currently on horizon list	No
4) Proposed for last year of CIP	No

Describe how the proposal meets the criteria above. Why is this project needed in the 2027 CIP?

The Safe Streets and Roads for All Federal Grant will be a cost share with 80% of the funding coming from federal funds.

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO		\$ 2,000,000				
Federal Sources		\$ 8,000,000				
Total	\$ -	\$ 10,000,000	\$ -	\$ -	\$ -	\$ -

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Street		\$ 10,000,000				
Total	\$ -	\$ 10,000,000	\$ -	\$ -	\$ -	\$ -

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Traffic Engineering

Project/Program: Safe Streets and Roads for All Federal Grant Program

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

- Facilities or land maintenance?
- Software or software licenses?
- Vehicle setup or maintenance costs?
- External management or consulting contracts?
- Additional FTE positions for ongoing operations of this project/program?

Yes
No
No
Yes
No

Is this project/program required to meet the Percent for Arts ordinance?

No

Percent for Art requirements detailed in MGO Section 4.30

Please provide additional information in the following section.

Project Information

Agency: Traffic Engineering

Project/Program: Safe Streets and Roads for All Federal Grant Program

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

N/A

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

N/A

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

N/A

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

No

Does your project or program require purchasing implementation services or other one-time costs?

No

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
TBD	

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

No

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Traffic Engineering	New or Existing Project	Existing
Proposal Name	Safe Streets Madison	Project Type	Program
Project Number	13778	2027 Project Number	16273

Project Description

The Safe Streets Madison program funds Vision Zero projects focused on eliminating serious and fatal crashes. This program also provides funding to close gaps in the pedestrian and bicycle network to ensure accessibility for people of all ages and abilities. Projects are selected using the Safe Streets prioritization metric that was approved August 2021. Typical projects include proven safety countermeasures such as Rectangular Rapid Flashing Beacons, pedestrian islands, curb extensions, improved pavement markings and signs, and new/improved bike lanes. \$250,000 of the annual budget is dedicated to lifecycle management projects.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 1,683,150	\$ 1,683,150	\$ 1,767,308	\$ 1,855,673	\$ 1,855,673	
2027 CIP Total	\$ 2,000,000	\$ 2,080,000	\$ 2,163,200	\$ 2,249,728	\$ 2,339,717	\$ 2,456,703
Difference '27 vs. '26	\$ 316,850	\$ 396,850	\$ 395,892	\$ 394,055	\$ 484,044	\$ 2,456,703

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 2,000,000	\$ 2,080,000	\$ 2,163,200	\$ 2,249,728	\$ 2,339,717	\$ 2,456,703
Total	\$ 2,000,000	\$ 2,080,000	\$ 2,163,200	\$ 2,249,728	\$ 2,339,717	\$ 2,456,703

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Street	\$ 1,850,000	\$ 1,930,000	\$ 2,013,200	\$ 2,092,228	\$ 2,182,217	\$ 2,299,203
Other	\$ 150,000	\$ 150,000	\$ 150,000	\$ 157,500	\$ 157,500	\$ 157,500
Total	\$ 2,000,000	\$ 2,080,000	\$ 2,163,200	\$ 2,249,728	\$ 2,339,717	\$ 2,456,703

Explain any changes from the 2026 CIP in the proposed funding for this project/program

With the completion of federal grant funded Safe Routes to School Plans for 32 schools and the identification of associated infrastructure improvements, staff intend to implement many of these improvements through the Safe Streets Madison program. To support this effort, staff recommends increasing the program budget to \$2,000,000 to accommodate additional school-related projects and help address the growing backlog of requested projects. The proposed funding increase would enable a greater number of projects to be approved and support the use of part-time employees and consultant engineering services for design, thereby reducing the time between project approval and construction.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Traffic Engineering

Project/Program: Safe Streets Madison

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	No

No

Over the next six years, will the project/program require any of the following operating expenses:

No

No

No

No

No

Is this project/program required to meet the Percent for Arts ordinance?	No

No

Percent for Art requirements detailed in MGO Section 4.30

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Traffic Engineering	New or Existing Project	Existing
Proposal Name	Street Light Installation	Project Type	Program
Project Number	10418	2027 Project Number	45205

Project Description

This program is for improvements to outdated street lighting systems, including computer support; replacement or painting/refurbishing of older poles, fixtures, cable and other major street light equipment; and installation of new street lights. This program's goal is to provide adequate lighting on streets for motorists, pedestrians, and bicyclists. An example of major projects planned for 2027 is the E Washington (Webster-Franklin) Undergrounding.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 620,000	\$ 630,000	\$ 630,000	\$ 658,250	\$ 677,998	
2027 CIP Total	\$ 620,000	\$ 630,000	\$ 630,000	\$ 658,250	\$ 677,998	\$ 711,898
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 711,898

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 180,000	\$ 190,000	\$ 190,000	\$ 199,500	\$ 219,248	\$ 253,148
County Sources	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
Developer Capital Funding	\$ 300,000	\$ 300,000	\$ 300,000	\$ 315,000	\$ 315,000	\$ 315,000
Other Govt Pmt For Services	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
Special Assessment	\$ 75,000	\$ 75,000	\$ 75,000	\$ 78,750	\$ 78,750	\$ 78,750
State Sources	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
Total	\$ 620,000	\$ 630,000	\$ 630,000	\$ 658,250	\$ 677,998	\$ 711,898

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Streetlighting	\$ 620,000	\$ 630,000	\$ 630,000	\$ 658,250	\$ 677,998	\$ 711,898
Total	\$ 620,000	\$ 630,000	\$ 630,000	\$ 658,250	\$ 677,998	\$ 711,898

Explain any changes from the 2026 CIP in the proposed funding for this project/program

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Traffic Engineering

Project/Program: Street Light Installation

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	No

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance?	No

No

Percent for Art requirements detailed in MGO Section 4.30

End of Proposal Form

2027 Capital Improvement Plan

Project Budget Proposal

Identifying Information

Agency	Traffic Engineering	New or Existing Project	New
Proposal Name	Street Light Pole Painting and Replacement	Project Type	Project
Project Number	16339		

Project Description

The Street Light Pole Repainting and Replacement Project addresses an urgent infrastructure need within the City's street lighting system. A significant number of existing black street light poles have experienced advanced paint deterioration, peeling, and visible rust. These conditions accelerate corrosion, weaken structural integrity, and increase the likelihood of pole failure. Through this program impacted street light poles will be repainted or replaced.

Alignment with Strategic Plans and Citywide Priorities

Identify the Citywide Element and Strategy from the Imagine Madison Comprehensive Plan that is most relevant to your proposal.

Citywide Element	Health and Safety
Strategy	Provide safe and secure public spaces.

Is this project related to a city agenda or strategic plan other than Imagine Madison (e.g. Climate Forward, Housing Forward, Metro Forward, Vision Zero)?

Does this project/program improve the city's climate resilience or sustainability by addressing climate change impacts, reducing greenhouse gas (GHG) emissions, improving energy efficiency, or other benefit?

Does this project/program create operational efficiencies or cost savings? For example, by reducing staff travel time, reducing utility expenses, or other operational change?

Describe how this proposal advances the selected Imagine Madison Element. In addition, if you answered "Yes" to any of the three questions above, describe how the proposal advances these other citywide priorities.

This project supports the Imagine Madison goal by keeping street lighting infrastructure safe and reliable. Repainting or replacing deteriorated poles ensures consistent lighting quality, which improves visibility and safety for our residents and visitors. Streetlighting is an essential part of the transportation network and public space, repainting and replacing deteriorating poles helps maintain adequate lighting and provide safe and secure public spaces.

Describe how this proposal considers equity and quality of life for residents. (For example, does this project address specific inequities, is it based on equity-related data/ prioritization, or is it from a Neighborhood Resource Team (NRT) recommendation?)

This project supports equity and quality of life by ensuring that all neighborhoods regardless of income, demographics, or transportation mode receive safe, reliable street lighting. Repainting or replacing deteriorated poles prevents uneven service levels across the city and helps maintain well lit streets that improve visibility, comfort, and safety for people walking, biking, driving, or using transit. By investing in basic infrastructure upkeep citywide, this proposal helps create safer public spaces and supports a higher quality of life for all residents.

Project Information

Agency: Traffic Engineering

Project/Program: Street Light Pole Painting and Replacement

Budget Information

Agencies may submit requests for new projects under the following circumstances: 1) Project is primarily funded by non-general obligation borrowing funding sources, 2) the project meets an emergency need not anticipated in 2026, 3) the project is currently on the Horizon List and is ready to be advanced, or 4) the project is planned for the last year of the CIP (2032).

What "New Project" criteria does your proposal meet? Select "Yes" for all that apply.

1) Primarily funded by non- GO sources	No
2) Meets emergency need	Yes
3) Currently on horizon list	No
4) Proposed for last year of CIP	No

Describe how the proposal meets the criteria above. Why is this project needed in the 2027 CIP?

Timely repainting and replacement of street light poles are essential to prevent further degradation and avoid costly emergency repairs or unplanned outages. Restoring these poles ensures the continued reliability of the City's street lighting network. Funding through the 2027 CIP allows the City to manage this issue systematically rather than responding to failures on an emergency basis. Including this program in the 2027 CIP supports responsible asset management, extends the useful life of existing infrastructure, and protects the City from escalating maintenance costs. Prioritizing this work ensures that the street lighting system remains safe, functional, and resilient for all residents.

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000		
Total	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ -	\$ -

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Streetlighting	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000		
Total	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ -	\$ -

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Traffic Engineering

Project/Program: Street Light Pole Painting and Replacement

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	No

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	No

No

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance?	No

No

Percent for Art requirements detailed in MGO Section 4.30

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Traffic Engineering	New or Existing Project	Existing
Proposal Name	Traffic Safety Infrastructure	Project Type	Program
Project Number	10428	2027 Project Number	45605

Project Description

This program is for traffic control devices, signs, traffic safety studies, and other items to respond to public safety concerns. The goal of this program is to improve traffic safety and accessibility for pedestrians, bicyclists, motorists, and transit users. A portion of funding will support replacement of signs that show retro reflectivity degradation due to wear over time. The Federal Manual on Uniform Traffic Control Devices for streets and highways provides retro reflectivity standards and this funding will help bring sign inventory to these standards and enhance public safety.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 78,750	\$ 78,750	\$ 82,688	\$ 86,822	\$ 89,427	
2027 CIP Total	\$ 78,750	\$ 78,750	\$ 82,688	\$ 86,822	\$ 89,427	\$ 93,898
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 93,898

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 78,750	\$ 78,750	\$ 82,688	\$ 86,822	\$ 89,427	\$ 93,898
Total	\$ 78,750	\$ 78,750	\$ 82,688	\$ 86,822	\$ 89,427	\$ 93,898

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Machinery and Equipment	\$ 78,750	\$ 78,750	\$ 82,688	\$ 86,822	\$ 89,427	\$ 93,898
Total	\$ 78,750	\$ 78,750	\$ 82,688	\$ 86,822	\$ 89,427	\$ 93,898

Explain any changes from the 2026 CIP in the proposed funding for this project/program

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Traffic Engineering

Project/Program: Traffic Safety Infrastructure

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	No

No

Over the next six years, will the project/program require any of the following operating expenses:

No

No

No

No

No

Is this project/program required to meet the Percent for Arts ordinance?	No

No

Percent for Art requirements detailed in MGO Section 4.30

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Traffic Engineering	New or Existing Project	Existing
Proposal Name	Traffic Signal Installation	Project Type	Program
Project Number	10427	2027 Project Number	45505

Project Description

This program is for replacing and modernizing the City's traffic signal network. The goal of the program is to provide energy efficient and dynamic traffic signals that are readily adaptable to provide for safe, efficient traffic flow for pedestrians, bicycles, and vehicles. One major project planned for 2027 is the signal reconstruction of Packers & Aberg.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ 840,000	\$ 840,000	\$ 845,000	\$ 863,750	\$ 889,663	
2027 CIP Total	\$ 840,000	\$ 840,000	\$ 845,000	\$ 863,750	\$ 889,663	\$ 934,146
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 934,146

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 370,000	\$ 370,000	\$ 375,000	\$ 393,750	\$ 419,663	\$ 464,146
County Sources	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
Developer Capital Funding	\$ 110,000	\$ 110,000	\$ 110,000	\$ 110,000	\$ 110,000	\$ 110,000
Other Govt Pmt For Services	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
Special Assessment	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000
State Sources	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000
Total	\$ 840,000	\$ 840,000	\$ 845,000	\$ 863,750	\$ 889,663	\$ 934,146

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Machinery and Equipment	\$ 840,000	\$ 840,000	\$ 845,000	\$ 863,750	\$ 889,663	\$ 934,146
Total	\$ 840,000	\$ 840,000	\$ 845,000	\$ 863,750	\$ 889,663	\$ 934,146

Explain any changes from the 2026 CIP in the proposed funding for this project/program

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Traffic Engineering

Project/Program: Traffic Signal Installation

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	No

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

Software or software licenses?	No

Vehicle setup or maintenance costs?	No

External management or consulting contracts?	No

Additional FTE positions for ongoing operations of this project/program?	No

No

No

No

No

No

Is this project/program required to meet the Percent for Arts ordinance?	No

No

Percent for Art requirements detailed in MGO Section 4.30

End of Proposal Form

Transportation's 2027 Capital Budget Request Summary

This summary provides an overview of the capital budget submitted by the agency. The full request packet includes the agency's transmittal memo and detailed budget proposals.

Request by Proposal

Transportation's 2027 capital budget request includes **5** proposals.

Table 1. List of all proposals by Project/ Program name, with the requested funding by year

Project/ Program Name	2027	2028	2029	2030	2031	2032
I-94 Interchanges	\$0	\$0	\$150,000	\$8,400,000	\$0	\$0
North-South Bus Rapid Transit	\$0	\$0	\$0	\$201,400	\$0	\$0
Sayle Street Facility Replacement	\$0	\$8,000,000	\$4,000,000	\$52,326,925	\$0	\$0
Temporary Passenger Rail Station	\$0	\$0	\$2,020,000	\$0	\$0	\$0
Wayfinding	\$80,000	\$15,000	\$17,000	\$0	\$0	\$0
Total	\$80,000	\$8,015,000	\$6,187,000	\$60,928,325	\$0	\$0

Request by Funding Source

2027 Request

Table 2. Total funding request by GO Borrowing and Other Sources, by year.

Funding Source	2027	2028	2029	2030	2031	2032
GO Borrowing	\$80,000	\$8,015,000	\$6,037,000	\$50,528,325	\$0	\$0
Other	\$0	\$0	\$150,000	\$10,400,000	\$0	\$0
Total	\$80,000	\$8,015,000	\$6,187,000	\$60,928,325	\$0	\$0

2026 Adopted CIP (Prior Year; PYA)

Table 3. Total funding approved in the 2026 CIP by GO Borrowing and Other Sources, by year. The table does not include 2032 as that was not in the 2026 CIP.

Funding Source	2027	2028	2029	2030	2031
GO Borrowing	\$0	\$0	\$0	\$201,400	\$0
Other	\$0	\$0	\$150,000	\$8,400,000	\$0
Total	\$0	\$0	\$150,000	\$8,601,400	\$0

2027 Request Compared to 2026 Adopted CIP (Prior Year; PYA)

Table 4. Difference between the 2027 request amount and the 2026 CIP by GO Borrowing and Other Sources, by year. It does not include 2032 as that was not in the 2026 CIP. Positive numbers indicate the agency requested an increase in funding, negative numbers indicate a requested decrease in funding.

Funding Source	2027	2028	2029	2030	2031
GO Borrowing	\$80,000	\$8,015,000	\$6,037,000	\$50,326,925	\$0
Other	\$0	\$0	\$0	\$2,000,000	\$0
Total	\$80,000	\$8,015,000	\$6,037,000	\$52,326,925	\$0

Figure 1. Clustered bar graph comparing the 2026 Adopted CIP and 2027 Request, by all funds, by year.

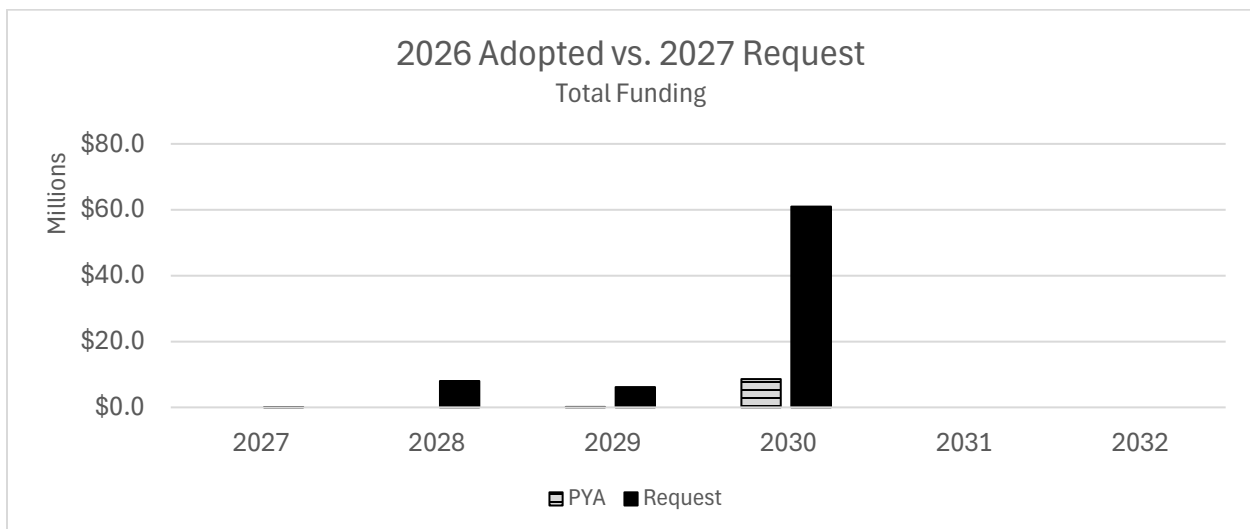
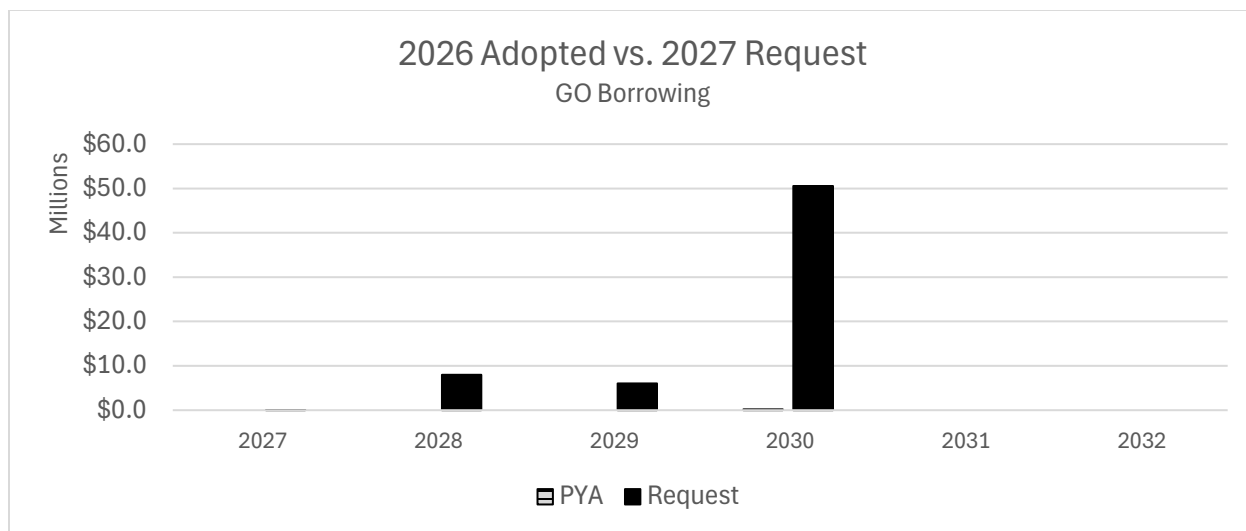


Figure 2. Clustered bar graph comparing the 2026 Adopted CIP and 2027 Request, by GO Borrowing, by year.



Description of Major Changes

This section lists all projects and programs submitted by the agency with a brief summary of major changes between the 2026 Adopted CIP and the 2027 CIP Request.

I-94 Interchanges

- No major changes compared to 2026 Adopted CIP.

North-South Bus Rapid Transit

- No major changes compared to 2026 Adopted CIP.

Sayle Street Facility Replacement

- New project. Request includes \$62.3 million in GF GO Borrowing from 2028 to 2030 and \$2.0 million in federal funding in 2030. See proposal for additional information.

Temporary Passenger Rail Station

- New project. Request includes \$2.0 million in GF GO Borrowing in 2029. See proposal for additional information.

Wayfinding

- New project. Request includes \$112,000 in GF GO Borrowing from 2027 to 2029. See proposal for additional information.



Department of Transportation

Christof Spieler, PE, AICP, Director of Transportation

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Madison, Wisconsin 53701-2986
Phone: (608) 266-4761

Department of Transportation Capital Budget Transmittal Memo

TO: Finance Director & Mayor
FROM: Christof Spieler (cc: Liz Callin)
DATE: April 16, 2026

Summary of Changes from 2026 Capital Improvement Plan

The Department of Transportation is proposing two new capital requests for 2027 that were not anticipated in prior budget cycles and have emerged due to evolving project needs, new leadership direction, and external partner timelines.

1. Multimodal Wayfinding Implementation Initiative

A recent evaluation identified significant gaps in the clarity, consistency, and visibility of wayfinding across transit, pedestrian, and bicycle networks. This project will:

- Fund initial implementation of priority wayfinding needs
- First test design and placement in limited, experimental locations prior to full roll-out

Cost Estimate and Funding Rationale

- Cost estimates developed based on costs provided by the Sign Shop and the recently completed 20 is Plenty sign installation, and include an estimated cost of \$50 per sign (printed and installed):
 - Replacing all 1,681 bus stop signs in 2027 (\$80,000)
 - Improving pedestrian wayfinding at 75 intersections in the downtown, which includes an estimated 300 signs in 2028 (\$18,000)
 - Doubling the number of signs on our bike path network, which would include adding an additional 340 signs in 2029 (\$17,000)
- Given our limited capital budget, funding is not available in our existing budget to fund this project
- Carryover funds only exist on projects being actively pursued: specifically, North-South BRT and Passenger Rail Planning

Equity and Quality of Life

This project will improve equity and quality of life for Madison residents and visitors because it will:

- Support safer, more accessible travel—especially for new users, people with disabilities, and non-drivers
- Result in a low-cost, high-impact project that will directly benefit access for visitors and

- residents in the near term
- Account for a variety of user needs, with a focus on developing a system that serves people of all ages and abilities in areas throughout the City

Staff Capacity and Project Management

- Utilize existing resources, with project management provided by Department staff and the Traffic Engineering Sign Shop to produce and install signage
- Require close collaboration all divisions within the Department

2. Interim Passenger Rail Station Construction

This request responds to an accelerated timeline from Amtrak to advance near-term passenger rail service to Madison, including a temporary station. This project:

- Will construct improvements needed to provide an interim passenger rail station that meets WisDOT, Amtrak, Federal Railroad Administration, and host railroad requirements

This is a continuation of 13781 Inter-City Rail Station and Plan. Since it is a construction project rather than a planning project we have submitted it as a new project, but it could also be considered as a change to 13781.

Funding and Cost Rationale

- Not previously budgeted due to uncertainty in scope, cost, and timing
- Existing planning funds have been maximized; capital funding is now needed
- Cost estimate provided by Amtrak, which includes:
 - Temporary 150-200 ft ADA accessible platform
 - Parking lot restriping, including meeting Amtrak's ADA parking requirements
 - Parking payment technology
 - Basic shelter facility
 - Signage and passenger information
 - Signage, striping, wayfinding, and other improvements to facilitate multimodal connectivity and adequate traffic circulation to and around the site
 - One-percent for the Arts-required public art installation
- Will serve as a local match for the larger capital improvement project
- Positions the City to implement Phase 1 service as timelines solidify
- Upcycles an existing City asset (499 E. Wilson Street) from a surface parking lot to meet the long-sought-after goal of passenger rail service returning to Madison

Equity and Quality of Life Considerations

- Expands access to regional travel for non-drivers
- Improves connections to jobs, education, and services
- Supports lower-emission, more sustainable transportation options

Staff Capacity and Project Management

Both projects will be managed within existing staff capacity by:

- Building on existing passenger rail coordination efforts
- Managing staff capacity through quarterly work plan check-ins
- Actively sequencing work alongside existing commitments (e.g., BRT projects)

3. Sayle Street Replacement

This request replaces substandard and outdated facilities. This project:

- Will construct a new facility for Parking Operations and Traffic Engineering Operations at Sayle Street

The building was originally constructed in 1967 with the “communications/radio shop” addition to the south end of Building B in 1974; two office space additions on the west wall of Building B in 1989; the parking utility addition to Building A in 1992 and the heated storage area addition (also referred to as “C+”) to Building C around 1995/96. It is now one of the city’s oldest facilities.

Funding and Cost Rationale

- The need for this facility has been known for several years and funding for this project has been requested in past budget cycles. At that time, the determination was made to wait to see if the opening of new facilities like Streets West would free up other space. It is now known that the freed up space is insufficient.
-
- The existing facility is substandard and offers an inadequate working environment for city employees. Issues include:
 - Staff working in spaces not designed to be offices
 - The layout of the office area is inefficient, but partitions are CMU and not easily modified
 - Lack of suitable meeting rooms
 - Inaccessible bathrooms
 - A sign shop not set up for modern technology
 - Inadequate storage space for essential and valuable street equipment
 - No space for field employees who need to access computers
 - Technicians working in garage bays alongside vehicles and with minimal weather protection
 - Outdated HVAC systems
 - Poor security, with public-facing functions occurring in areas that have easy access to staff only areas and valuable equipment
- The building is at full capacity and cannot handle the continued growth of the city.
- If the building is not replaced renovations will be required. These would not resolve some of the basic functional issues of the building
- A central location is essential since the staff here covers the entire city, parking garages and meters are concentrated near downtown, and the highest density of traffic signals is near downtown.
- Facilities planning has determined that Badger Road is well located but does not have sufficient space, while other city facilities are too far away.

Cost estimate basis developed by Engineering Facilities:

MOVE TRAFFIC ENGINEERING + PARKING OPERATIONS	
\$8,000,000	Assume 8 acres at \$1M/acre
\$47,734,683	Assume sim/same size facility as Streets South Point (i.e. ~120,000SF) Used Streets SD estimate + escalation of 4%/year for three years)
\$3,818,775	8% Construction Contingency
\$4,773,468	Add 10% for A/E, Staff Time, Soft Costs, FFE, %4ART
\$64,326,925	Grand total rough order magnitude costs
Existing TE + Parking Operations Site and Buildings SFs	
141,823 SF	1120 Sayle Street Site Area
25,000 SF	Electrical/Shop/Sign Shop Building
10,000 SF	Main Office/Shop Building
11,000 SF	Cold Storage Building
53,000 SF	Site area at annex area on Parks property
12,000 SF	Annex building on Parks Property (assume a 3K SF mezzanine)
195,000 SF	Existing Site Total (~4.5 acres)
58000 SF	Facilities Total
Proposed Site and Buildings SFs	
~350,000 SF	Assume 8 acres of site is needed (sim to Streets South Point Road
~120,000 SF	Sim to Streets South Point Road

The existing building and site would be surplus. IT was valued at \$2 million in 2015.

Equity and Quality of Life Considerations

- Supports essential services for all residents of Madison
- Builds, upgrades, and maintains Vision Zero improvements to make streets safer for all users
- Improves sustainability and energy use

Staff Capacity and Project Management

- Would be managed as a major capital project by Engineering

Prioritized List of Capital Requests

PRIORITY	PROJECT / PROGRAM NAME	MUNIS #	RATIONALE
1	North-South Bus Rapid Transit	13665	Expanding the BRT system will provide significant improvements to our transit system.
2	Sayle Street Replacement	16308	Current facility has major issues; valuing city employees
3	Passenger Rail – Phase 1 Local Match & Station Readiness	16307	Time-sensitive external timeline; critical to advancing regional rail service
4	Multimodal Wayfinding Implementation Initiative	16309	High-impact, ready-to-implement project improving safety and accessibility
5	I-94 Interchanges	14699	City has not yet entered into a local cost sharing agreement. The Hoepker Road interchange is not a key goal listed within Imagine Madison.

Prioritization Criteria:

- Urgency
- External timelines
- Advancement of Imagine Madison and regional goals
- Equity and quality of life impacts (including for city employees)

2027 Capital Improvement Plan

Project Budget Proposal

Identifying Information

Agency	Transportation	New or Existing Project	Existing
Proposal Name	I-94 Interchanges	Project Type	Project
Project Number	14699		

Project Description

This project funds the local commitment for a potential Madison I-94 interchange location at Hoepker Road near the American Center. WisDOT requires a local cost sharing commitment for new interchanges and new crossings, which varies depending on the benefit the interchange provides the overall interstate system. Federal Highway Administration approval and a local cost sharing agreement would need to be approved by the Common Council for the interchanges/crossings to proceed.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ -	\$ -	\$ 150,000	\$ 8,400,000	\$ -	
2027 CIP Total	\$ -	\$ -	\$ 150,000	\$ 8,400,000	\$ -	\$ -
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Special Assessment	\$ -	\$ -	\$ 150,000	\$ 8,400,000	\$ -	
Total	\$ -	\$ -	\$ 150,000	\$ 8,400,000	\$ -	\$ -

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Other	\$ -	\$ -	\$ 150,000	\$ 8,400,000	\$ -	
Total	\$ -	\$ -	\$ 150,000	\$ 8,400,000	\$ -	\$ -

Explain any changes from the 2026 CIP in the proposed funding for this project/program

No changes

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Transportation

Project/Program: I-94 Interchanges

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

No
No
No
No
No

Is this project/program required to meet the Percent for Arts ordinance?

No

[Percent for Art requirements detailed in MGO Section 4.30](#)

End of Proposal Form

2027 Capital Improvement Plan

Program Budget Proposal

Identifying Information

Agency	Transportation	New or Existing Project	Existing
Proposal Name	North-South Bus Rapid Transit	Project Type	Program
Project Number	13665	2027 Project Number	13665

Project Description

This program funds the design and implementation of the North-South Bus Rapid Transit (N-S BRT) from South Park Street north to Northport Drive. The goal of the N-S BRT is to complement the E-W BRT as it provides improved service to the City's north and south sides. Funding in 2030 supports the Percent for Art ordinance.

Budget Comparison

	2027	2028	2029	2030	2031	2032
2026 CIP Total	\$ -	\$ -	\$ -	\$ 201,400	\$ -	
2027 CIP Total	\$ -	\$ -	\$ -	\$ 201,400	\$ -	\$ -
Difference '27 vs. '26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ -	\$ -	\$ -	\$ 201,400	\$ -	
Total	\$ -	\$ -	\$ -	\$ 201,400	\$ -	\$ -

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Art & Historical Treasures	\$ -	\$ -	\$ -	\$ 201,400	\$ -	
Total	\$ -	\$ -	\$ -	\$ 201,400	\$ -	\$ -

Explain any changes from the 2026 CIP in the proposed funding for this project/program

No changes.

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Transportation

Project/Program: North-South Bus Rapid Transit

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	No

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	No

No

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	Yes

Yes

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance?	No

No

Percent for Art requirements detailed in MGO Section 4.30

Please provide additional information in the following section.

Project Information

Agency: Transportation

Project/Program: North-South Bus Rapid Transit

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

N/A

Explain how you developed the facilities cost estimate for the budget request.

Maintenance positions have already been allocated in other parts of the BRT budget; this art installation will not require any additional maintenance other than what will already be provided for the stations.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

N/A

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

N/A

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

No

Does your project or program require purchasing implementation services or other one-time costs?

Yes

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
N/A	

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

No

End of Proposal Form

2027 Capital Improvement Plan

Project Budget Proposal

Identifying Information

Agency	Transportation	New or Existing Project	New
Proposal Name	Sayle Street Facility Replacement	Project Type	Project
Project Number	16308		

Project Description

This project will replace the Sayle Street Parking and Traffic Operations facility with a new facility that meets current standards, provides a comfortable and functional work environment, and allows for growth as service demands continue to increase with the growth of the city. The ideal location has been identified as the Badger Street campus, alongside Engineering and other city teams. Property acquisition would be required. The Sayle Street property would then be surplus and could be redeveloped.

Alignment with Strategic Plans and Citywide Priorities

Identify the Citywide Element and Strategy from the Imagine Madison Comprehensive Plan that is most relevant to your proposal.

Citywide Element	Land Use and Transportation
Strategy	Implement new technologies to more efficiently use existing transportation infrastructure.

Is this project related to a city agenda or strategic plan other than Imagine Madison (e.g. Climate Forward, Housing Forward, Metro Forward, Vision Zero)?

Does this project/program improve the city's climate resilience or sustainability by addressing climate change impacts, reducing greenhouse gas (GHG) emissions, improving energy efficiency, or other benefit?

Does this project/program create operational efficiencies or cost savings? For example, by reducing staff travel time, reducing utility expenses, or other operational change?

Describe how this proposal advances the selected Imagine Madison Element. In addition, if you answered "Yes" to any of the three questions above, describe how the proposal advances these other citywide priorities.

The Sayle Street facility is used to upgrade and maintain traffic signals, replace signage, repaint striping, and maintain parking meters. Efficient and effective maintenance facilities are essential for continuing to improve these essential elements of the city transportation system. These are also essential elements of the city's Complete Green Streets and Vision Zero policies.

Describe how this proposal considers equity and quality of life for residents. (For example, does this project address specific inequities, is it based on equity-related data/ prioritization, or is it from a Neighborhood Resource Team (NRT) recommendation?)

The facility will be centrally located to ensure that all neighborhoods of the city receive great service. The location also ensures that well paying city jobs are accessible by transit.

Project Information

Agency: Transportation

Project/Program: Sayle Street Facility Replacement

Budget Information

Agencies may submit requests for new projects under the following circumstances: 1) Project is primarily funded by non-general obligation borrowing funding sources, 2) the project meets an emergency need not anticipated in 2026, 3) the project is currently on the Horizon List and is ready to be advanced, or 4) the project is planned for the last year of the CIP (2032).

What "New Project" criteria does your proposal meet? Select "Yes" for all that apply.

1) Primarily funded by non- GO sources	No
2) Meets emergency need	Yes
3) Currently on horizon list	No
4) Proposed for last year of CIP	No

Describe how the proposal meets the criteria above. Why is this project needed in the 2027 CIP?

The existing facility is substandard and offers an inadequate working environment for city employees. Issues include inaccessible restrooms, no space for field employees to do office work, inadequate space for equipment, technicians working in garage bays with minimal weather protection, outdated HVAC, and poor security. If the building is not replaced renovations will be required, but these would not resolve some of the basic functional issues of the building. The need for this facility has been known for several years and funding for this project has been requested in past budget cycles. At that time, the determination was made to wait to see if the opening of new facilities like Streets West would free up other space. It is now known that the freed up space is insufficient.

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO		\$ 8,000,000	\$ 4,000,000	\$ 50,326,925		
Federal Sources				\$ 2,000,000		
Total	\$ -	\$ 8,000,000	\$ 4,000,000	\$ 52,326,925	\$ -	\$ -

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Building		\$ 8,000,000	\$ 4,000,000	\$ 52,326,925		
Total	\$ -	\$ 8,000,000	\$ 4,000,000	\$ 52,326,925	\$ -	\$ -

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Transportation

Project/Program: Sayle Street Facility Replacement

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	Yes

Yes

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	Yes

Yes

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	Yes

Yes

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	Yes

Yes

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance?	Yes

Yes

[Percent for Art requirements detailed in MGO Section 4.30](#)

Please provide additional information in the following section.

Project Information

Agency: Transportation

Project/Program: Sayle Street Facility Replacement

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

Yes

Explain how you developed the facilities cost estimate for the budget request.

developed by Bryan Cooper in Engineering Facilities based on existing program, estimates for growth, and costs of recent city facilities

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

N/A

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

No

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

No

Does your project or program require purchasing implementation services or other one-time costs?

No

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
replaces existing building	N/A

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

Yes

End of Proposal Form

2027 Capital Improvement Plan

Project Budget Proposal

Identifying Information

Agency	Transportation	New or Existing Project	New
Proposal Name	Temporary Passenger Rail Station	Project Type	Project
Project Number	16307		

Project Description

This project will advance implementation of a temporary passenger rail facility at the City-owned parcel at 499 E. Wilson Street to support Phase 1 of the planned extension of Hiawatha Service to Madison ("Hiawatha West"). This project will be developed in close coordination with Amtrak, the Wisconsin Dept. of Transportation, the Federal Railroad Administration, and the host road to meet all accessibility and operational requirements. The proposed location is within the area recommended by the City's Passenger Rail Station Location Study (2026) and allows for a cost-effective, quick-start approach to initiate service while long-term station planning continues. Improvements will include a temporary boarding platform, ADA-accessible parking, basic shelter and passenger amenities, wayfinding and service information, and site modifications to support safe and efficient pick-up/drop-off activity and multimodal connections. This project represents the first implementation step following prior planning work completed under Project #13781 and positions the City to take advantage of near-term service opportunities while advancing long-term passenger rail goals.

Alignment with Strategic Plans and Citywide Priorities

Identify the Citywide Element and Strategy from the Imagine Madison Comprehensive Plan that is most relevant to your proposal.

Citywide Element	Land Use and Transportation
Strategy	Improve access to transit service to nearby cities, such as Milwaukee, Chicago, and Minneapolis.

Is this project related to a city agenda or strategic plan other than Imagine Madison (e.g. Climate Forward, Housing Forward, Metro Forward, Vision Zero)?

No

Does this project/program improve the city's climate resilience or sustainability by addressing climate change impacts, reducing greenhouse gas (GHG) emissions, improving energy efficiency, or other benefit?

Yes

Does this project/program create operational efficiencies or cost savings? For example, by reducing staff travel time, reducing utility expenses, or other operational change?

No

Describe how this proposal advances the selected Imagine Madison Element. In addition, if you answered "Yes" to any of the three questions above, describe how the proposal advances these other citywide priorities.

This proposal advances the Land Use and Transportation Element of Imagine Madison by providing a station that allows for regional connectivity through passenger rail service linking Madison to Milwaukee and Chicago, with future extension to Minneapolis. By expanding access to reliable, non-auto travel options between major Midwest cities, it supports greater mobility, economic opportunity, a more connected regional transportation network, and climate resilience by reducing reliance on single-occupant vehicles and lowering greenhouse gas emissions.

Describe how this proposal considers equity and quality of life for residents. (For example, does this project address specific inequities, is it based on equity-related data/ prioritization, or is it from a Neighborhood Resource Team (NRT) recommendation?)

This proposal supports equity and quality of life by improving access to efficient regional transportation for non-drivers, including older adults, people with disabilities, and lower-income residents. It reduces barriers to jobs, education, and services while providing a safe, reliable alternative to driving that enhances independence and overall mobility.

Project Information

Agency: Transportation

Project/Program: Temporary Passenger Rail Station

Budget Information

Agencies may submit requests for new projects under the following circumstances: 1) Project is primarily funded by non-general obligation borrowing funding sources, 2) the project meets an emergency need not anticipated in 2026, 3) the project is currently on the Horizon List and is ready to be advanced, or 4) the project is planned for the last year of the CIP (2032).

What "New Project" criteria does your proposal meet? Select "Yes" for all that apply.

1) Primarily funded by non- GO sources	No
2) Meets emergency need	Yes
3) Currently on horizon list	No
4) Proposed for last year of CIP	No

Describe how the proposal meets the criteria above. Why is this project needed in the 2027 CIP?

This proposal addresses an emergent need created by Amtrak's accelerated timeline to advance Phase 1 passenger rail service to Madison. The development of a near-term service concept, or a station more generally, was not anticipated in prior budget cycles due to uncertainty in project timing, scope, and cost. Advancing this work in 2029 will be necessary, contingent on state and federal approvals and funding support for the broader service. This funding is also anticipated to qualify for a portion of the local match for the larger federally funded capital project.

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO			\$ 2,020,000			
Total	\$ -	\$ -	\$ 2,020,000	\$ -	\$ -	\$ -

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Land Improvements			\$ 2,000,000			
Art & Historical Treasures			\$ 20,000			
Total	\$ -	\$ -	\$ 2,020,000	\$ -	\$ -	\$ -

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Transportation

Project/Program: Temporary Passenger Rail Station

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?	Yes

Yes

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?	No

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?	Yes

Yes

Software or software licenses?	No

No

Vehicle setup or maintenance costs?	No

No

External management or consulting contracts?	Yes

Yes

Additional FTE positions for ongoing operations of this project/program?	No

No

Is this project/program required to meet the Percent for Arts ordinance?

Yes

[Percent for Art requirements detailed in MGO Section 4.30](#)

Please provide additional information in the following section.

Project Information

Agency: Transportation

Project/Program: Temporary Passenger Rail Station

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

No

Explain how you developed the facilities cost estimate for the budget request.

The facilities cost estimate and any necessary maintenance agreements will be developed and refined as the design progresses, and may include third-party agreements with Amtrak and/or WisDOT.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

N/A

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

N/A

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

No

Does your project or program require purchasing implementation services or other one-time costs?

No

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

Description - please detail operating costs by major where available	Annual Costs
Not available	

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

Yes

End of Proposal Form

2027 Capital Improvement Plan

Project Budget Proposal

Identifying Information

Agency	Transportation	New or Existing Project	New
Proposal Name	Wayfinding	Project Type	Project
Project Number	16309		

Project Description

The Transportation Planning team will work with the Traffic Engineering Sign Shop to expand and modernize multimodal wayfinding across the city. By improving the clarity and consistency of navigation for people using transit, walking, and biking, this effort will make using non-auto modes easier and enhance mobility for residents and visitors of all ages and abilities.

Alignment with Strategic Plans and Citywide Priorities

Identify the Citywide Element and Strategy from the Imagine Madison Comprehensive Plan that is most relevant to your proposal.

Citywide Element	Land Use and Transportation
Strategy	Expand and improve the city's pedestrian and bicycle networks to enable safe and convenient active transportation.

Is this project related to a city agenda or strategic plan other than Imagine Madison (e.g. Climate Forward, Housing Forward, Metro Forward, Vision Zero)?

Does this project/program improve the city's climate resilience or sustainability by addressing climate change impacts, reducing greenhouse gas (GHG) emissions, improving energy efficiency, or other benefit?

Does this project/program create operational efficiencies or cost savings? For example, by reducing staff travel time, reducing utility expenses, or other operational change?

Describe how this proposal advances the selected Imagine Madison Element. In addition, if you answered "Yes" to any of the three questions above, describe how the proposal advances these other citywide priorities.

This proposal advances the Land Use & Transportation element by improving the clarity and consistency of multimodal wayfinding, making it easier to navigate transit, walking, and biking networks. By reducing barriers to using non-auto modes, it supports Metro Forward goals for a more accessible and user-friendly transit system and helps reduce greenhouse gas emissions by encouraging mode shift. More broadly, it contributes to a more accessible, inclusive, and legible transportation system that supports safe and sustainable travel for people of all ages and abilities.

Describe how this proposal considers equity and quality of life for residents. (For example, does this project address specific inequities, is it based on equity-related data/ prioritization, or is it from a Neighborhood Resource Team (NRT) recommendation?)

This proposal supports equity by making the transportation system easier to understand and use for people who may be less familiar with it, including new riders, visitors, older adults, youth, and people with disabilities. Clear, consistent wayfinding reduces reliance on prior knowledge, improves access to jobs, services, and community destinations, and helps ensure that all residents can benefit from transit, walking, and biking options. By making it easier to choose safe, affordable, and reliable travel options, the project also enhances quality of life—reducing stress, improving access to daily needs, and supporting healthier, more active, and connected communities.

Project Information

Agency: Transportation

Project/Program: Wayfinding

Budget Information

Agencies may submit requests for new projects under the following circumstances: 1) Project is primarily funded by non-general obligation borrowing funding sources, 2) the project meets an emergency need not anticipated in 2026, 3) the project is currently on the Horizon List and is ready to be advanced, or 4) the project is planned for the last year of the CIP (2032).

What "New Project" criteria does your proposal meet? Select "Yes" for all that apply.

1) Primarily funded by non- GO sources	No
2) Meets emergency need	Yes
3) Currently on horizon list	No
4) Proposed for last year of CIP	No

Describe how the proposal meets the criteria above. Why is this project needed in the 2027 CIP?

The need for this wayfinding project was not anticipated in the 2026 budget and has emerged as an urgent priority following a review of the system under new departmental leadership. This review identified significant deficiencies in the clarity, consistency, and visibility of existing multimodal wayfinding, resulting in confusion for users and barriers to effectively navigating transit, walking, and biking networks, including for people with disabilities. Providing funding now to advance the most urgent needs identified in the Wayfinding Plan will allow us to develop test sites, and allow for a quick build result for this low cost, high impact project. The 2027 amount includes funding to update bus stop signage; 2028 includes funding to enhance Wayfinding downtown; and 2029 includes funding to enhance and connect Wayfinding for the bicycle network.

Requested 2027 Budget by Funding Source

Funding Source	2027	2028	2029	2030	2031	2032
Borrowing - GF GO	\$ 80,000	\$ 15,000	\$ 17,000			
Total	\$ 80,000	\$ 15,000	\$ 17,000	\$ -	\$ -	\$ -

Requested 2027 Budget by Expense Type

Expense Type	2027	2028	2029	2030	2031	2032
Other	\$ 80,000	\$ 15,000	\$ 17,000			
Total	\$ 80,000	\$ 15,000	\$ 17,000	\$ -	\$ -	\$ -

TIF funding is included in this request:	No
Impact Fees are included in this request:	No

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Transportation

Project/Program: Wayfinding

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

No
No
No
No
No

Is this project/program required to meet the Percent for Arts ordinance?

No

[Percent for Art requirements detailed in MGO Section 4.30](#)

End of Proposal Form