Agency	IN	FORMATION TECH	HNC	DLOGY			
Budget by Fund							
		2018 Actual		2019 Adopted	2020 C2C	2020 Request	\$ Change
General		6,371,483		6,998,694	7,150,487	7,150,487	151,793
Other-Expenditures	_	-			-	 	 -
TOTAL	\$	6,371,483	\$	6,998,694	\$ 7,150,487	\$ 7,150,487	\$ 151,793
Budget by Service							
		2018 Actual		2019 Adopted	2020 C2C	2020 Request	\$ Change
APPLICATION DEV AND SUPPORT		4,026,203		4,253,113	4,499,285	4,005,125	(247,988)
TECHNICAL SERVICES		2,345,279		2,745,581	2,651,202	3,145,362	399,781
TOTAL	\$	6,371,483	\$	6,998,694	\$ 7,150,487	\$ 7,150,487	\$ 151,793
Budget by Major							
		2018 Actual		2019 Adopted	2020 C2C	2020 Request	\$ Change
Revenue		(40,523)		(44,500)	(44,500)	(63,000)	(18,500)
Personnel		5,254,331		5,639,390	5,666,286	5,673,965	34,575
Non-Personnel		1,672,061		1,897,972	2,018,900	2,029,721	131,749
Agency Billings	_	(514,387)		(494,168)	(490,199)	 (490,199)	 3,969
TOTAL	\$	6,371,483	\$	6,998,694	\$ 7,150,487	\$ 7,150,487	\$ 151,793



Information Technology

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DATE: July 11, 2019

TO: Dave Schmiedicke, Finance Director

FROM: Sarah Edgerton, Information Technology Director

SUBJECT: City of Madison Information Technology 2020 Operating Budget

Requests

Information Technology's Operating Budget identifies cost efficiencies, while planning and managing technology resources for the City. We have developed an operating budget that aligns with the City's priorities, while addressing budget requirements and resource allocation for ongoing and future needs. We have also improved the IT's budget management and planning procedures for increased efficiency and cost reduction. We are realizing cost savings, in part, by analyzing software that has not been fully utilized by agencies, and creating alternative solutions so that we can discontinue using underutilized products.

As part of our effort to improve budget management and planning procedures, we identified a need to develop a process with Finance regarding maintenance costs for our City's various software applications and hardware. Currently, the additional maintenance costs from previous capital budget project purchases are not reflected in our operating target for the year following the purchase. In 2020, the additional maintenance costs are projected to be \$170.000. This is largely due to the cost to continue increases in professional services for licenses and support costs on behalf of the City's various software applications and hardware. There is also an additional increase of 7% (\$88,000) to maintenance due to continuous rate increases from our vendors. We will work in conjunction with Finance to make sure that these costs are reflected in future operating budget projections.

Due to these increases in maintenance costs, we had to find additional funds to reduce. We took savings from personnel costs and will be hiring identified positions in 2019 at an ITS1 trainee level; which is a downgrade from the ITS2/3 level positions we had planned on hiring. We also reduced our goods major and our training budget. However, this has created a very lean budget for IT, without a lot of room for any unplanned expenditures or increases. It also creates a workforce that may not have the developed skills and training that we need to advance our 2020 strategic priorities and beyond.

As a result of the reduction in our training budget, we are unable to continue to improve the skillset of our personnel, at an appropriate level, with customer focused and career-oriented training; including certification paths and training requirements on new technologies and security. It is worth noting that as our staff are being asked to increase their portfolio of systems they manage, increased training is not only necessary to support these additional systems, but is necessary for employee retention.

Budget Highlights for 2020

The Operating Budget includes the following reductions to offset the increased 2020 maintenance costs:

- \$44,000 Savings: Eliminate 2020 Dig-E-Plan maintenance by changing the implementation plan
- \$123,000 Savings: Discontinue the use of redundant hardware/software
- \$5,000 Savings: Reduce our training budget
- \$5,000 Savings: Reduce our goods major
- \$7,000 Savings: Fill a majority of positions at an ITS1 trainee level

The Operating Budget includes the following additions:

- \$88,000 (7%): Increased software/hardware maintenance costs due to continuous increases from vendors
- \$170,000: Adding software/hardware maintenance costs from previous capital budget project purchases (not including reductions listed above)
- \$8,500: Projecting to actual hourly wages

2.5% Decrease Suggestions

While the below suggestions will reduce our budget by 2.5%, they will cause a reduction in services to residents and visitors, and may cause unintended consequences and security risks on the City network. As part of building our 2020 Operating Budget, we identified cuts, as noted above, to meet our budget target due to the increases and additions of software and hardware maintenance. In no particular order:

- 1. <u>EventBrite- \$4,000</u>: City staff would continue to use the limited toolset that is a legacy, in-house system from 2005 and they would no longer have flexible event registration, custom reporting tools, integration into Microsoft Outlook, social media and the City's website content management system.
- 2. <u>Provider Gateway- \$55,000</u>: This system manages the contracts awarded by Community Development. If this system was cut, the City would have to revert to a paper-based process which would decrease efficiencies, and would negatively impact service delivery to non-profits who serve residents.
- 3. <u>Solarwinds- \$40,000</u>: This is a database monitoring and performance analysis tool. Cutting this would inhibit our ability to troubleshoot and resolve performance issues in a timely manner. If we do not have database monitoring tools, we will need to rely heavily on costly consultants to resolve performance issues.
- 4. <u>Nimble Storage- \$20,000</u>: This is backend server storage for our virtual test and development environments.
- 5. <u>Scanmail for Exchange- \$16,000</u>: This software stops highly targeted email attacks, spearfishing and blocks malware that may be a threat to our network. This is a product that has been identified to be replaced in 2021 by another product that we are in the process of implementing.

- 6. Work Study- \$7,500: The main goal of the Work Study budget was to provide opportunities to students who may be interested in an IT career and perhaps evolve into the City IT career ladder. Another goal was to offset our hourly salaries and staff overtime by hiring Work Study students to assist with routine HelpDesk and Media Team duties.
- 7. Evault Email Management- \$28,000: If this is eliminated from our budget, we would need to increase on premise disk space (approximately \$75k in Capital costs) to account for the storage of emails. Additionally, a communication plan would need to be implemented to educate City staff on the limitations of their mailbox. This is a product that has been identified to be replaced in 2021 by another product that we are in the process of implementing.
- 8. <u>What's Up Gold- \$7,500</u>: This is a network monitoring tool that provides visibility into the status of applications, network devices and servers.

2.5% Increase Suggestions

As the demands for IT services has increased alongside the growth of City staffing, the comparable growth of the IT department's staffing has been insufficient. Therefore, as part of our 2.5% increase proposal, we asked staff to identify two positions they believe would improve IT services City-wide. They proposed the following two positions:

Enterprise Architect: We are requesting an Enterprise Architect (EA) Position at an ITS 4 level. The EA would recognize duplicative efforts, provide guidance to address inefficiencies, proactively give input to concepts and projects to realize ROI. The EA would develop a roadmap and an IT strategic framework which would improve IT project implementations, while providing a more agile environment to respond to the ever growing needs of our residents and visitors.

This position would support our department-wide initiatives and process standardization and improvement efforts, for which we are currently laying the foundation. The cost for this position is approximately \$93,000 (with benefits).

Quality Assurance Coordinator: We are requesting a Quality Assurance Coordinator (QAC) Position at an ITS 1 level to be hired mid-year 2020. The QAC would be an IT-wide position to develop and support quality assurance testing processes. The QAC would consult and guide teams on testing tools and best practices, including the implementation of automated testing technologies.

This position would support our department-wide initiatives and process standardization and improvement efforts, for which we are currently laying the foundation. The cost for this position is approximately \$45,000 (with benefits) to hire mid-year 2020.

IT has a need to increase our training budget in order to keep pace with the growing and ever-changing needs of our customers and systems. This is integral to our efforts to continue providing a high level of service to which our customers are accustomed to receiving.

Information Technology's 2020 Operating Budget aligns with the City's budgeting priorities, while effectively and efficiently planning for and managing the technology resources for the City. We have developed an operating budget that balances the current and future needs of the City with the budgetary requirements to increase efficiency and reduce costs where appropriate. We look forward to working with the City to reach our mutual goal of quality service.

2020 Operating Budget

Service Budget Proposal

IDENTIFYING INFORMATION

SELECT YOUR AGENCY:

Information Technology

SELECT YOUR AGENCY'S SERVICE:

Application Development and Support

SERVICE NUMBER:

171

SERVICE DESCRIPTION:

This service is responsible for databases and database software, the City's website and Employeenet, the Electronic Document Management System (EDMS), the centralized Geographic Information System (GIS), support for enterprise applications such as MUNIS, Legistar, and Crystal Reports, and all permitting, licensing, asset management, and land/planning applications.

Part 1: Base Budget Proposal

BUDGET INFORMATION

		2017 Actual	2018 Adopted	2018 Actual	2019 Adopted	2020 C2C	2020 Request
Виа	get by Fund	•					
	General-Net	\$3,822,609	\$3,416,097	\$4,026,203	\$4,253,113	\$4,499,285	\$3,957,431
	Other-Expenditures	\$0	\$0	\$0	\$0	\$0	\$0
Tota	I	\$3,822,609	\$3,416,097	\$4,026,203	\$4,253,113	\$4,499,285	\$3,957,431
Виа	lget by Major						
	Revenue	\$0	\$0	\$0	\$0	\$0	\$0
	Personnel	\$2,422,762	\$2,514,010	\$2,641,197	\$2,777,957	\$2,901,767	\$2,849,497
	Non-Personnel	\$1,390,956	\$1,429,829	\$1,378,162	\$1,611,190	\$1,731,565	\$1,241,981
	Agency Billings	\$8,891	(\$527,742)	\$6,844	(\$136,034)	(\$134,047)	(\$134,047)
Tota	al	\$3,822,609	\$3,416,097	\$4,026,203	\$4,253,113	\$4,499,285	\$3,957,431
	FTEs		24.00		25.95	27.50	26.50

PRIORITY

Citywide Element Effective Government

Describe how this service advances the Citywide Element:

Applications Development advances the Citywide Element by providing application, GIS, and web resources to City staff for use with City residents.

ACTIVITIES PERFORMED BY THIS SERVICE

Activity	% of Effort	Description
Project Management	25	This service provides the project management and process and business analysis for Information Technology related projects.
IT Infrastructure	5	This service provides the backbone to support all Information Technology related resources and operations.
Administration	5	This service provides all administrative functions to the Information Technology department, such as legal and

				contract compliance, purchasing, payroll, budget, records management and RESJI.
Application Development and Support	50			This service provides software and database application resources.
				resources.
Security	5			This service provides disaster recovery, risk managemen and incidental response to all information technology systems.
Customer Service and Communication	10			
				This service provides for customer (internal City and external residents and visitors) assistance and support, digital signage, Madison City Channel, web, email list maintenance, and communication management.
SERVICE BUDGET CHANGES				
Service Impact				2
What is the proposed change to the	service's budget from	cost to continue t	o agency request	-\$541,854.01
What are the service level impacts of	the proposed fundin	g changes?		
	adjusted our budget figu		nt the two services in	IT. This brings Application Development to a negative
Personnel-Permanent Positions				
Are you proposing an allocation chan	ge to the FTEs for thi	s service? No		
Type	Fund	Amount	Description	
Perm Wages				
Benefits				
Total				
Explain the assumptions behind the a	allocation change.			
What is the justification behind the a	llocation change?			
Personnel-Other Personnel Spending				
Are you requesting additional person	nel spending for non-	-annualized pay?	No	
Type	Fund	Amount	Description	
Overtime				
Premium Pay				
Hourly				
Total		\$0		
Explain the assumptions behind the	requested funding.			
What is the justification behind the in	ncreased funding?			
Revenue Are you proposing a change to the se	ervice's hudgeted rev	enue?		
No	J Saagetea TeV			
	agge to the burdents to	a.van.va2		
Are you proposing an increase or a decr	ease to the budgeted re	evenue?		
Select	Maior	Amount	Docerinti	
Fund	Major	Amount	Description	

		nd the cha												
Explain the as	ssumptions behi	na the cha	nge to budg	geted rev	enue.									
What is the ju	ustification behir	nd the prop	oosed chang	ge?										
Personnel														
	esting additional	l non-perso	onnel fundir	ng for thi	s service?									
, .	No	·		Ü										
	Fund		Major		Amount	D	escription							
Explain the as	sumptions behi	nd the requ	uested fund	ling.										
What is the ju	stification behir	nd the prop	osed chang	ge?										
	vice Delivery		xpenditure	e budget	t?	\$98	,935.77							
What amoun			xpenditure	e budget	t?	\$98	,935.77							
What amoun		e service e						sult of imp	lemen	ting a 2.5%	á fundin	ng increa	ase to this	s serv
What amoun See Explain how y Staffing: We are proactively give	t is 2.5% of the	e service en nge the se terprise Arcl and project	ervice activ hitect (EA) Pc ts to realize R	ities and osition at a ROI. The E	d the level o an ITS 4 level. A would deve	of serv . The EA	ce as a re would reco	gnize duplica an IT strategi	tive effo	orts, provide (guidance	to addres	ss inefficien	icies,
What amoun Se Explain how y Staffing: We are proactively give while providing This position we	t is 2.5% of the you would char e requesting an En input to concepts	e service en inge the se terprise Arch is and project ronment to i	ervice activ hitect (EA) Pc ts to realize R respond to th wide initiativ	ities and osition at a ROI. The E ne ever gr	d the level of an ITS 4 level. A would deve owing needs	of serv . The EA elop a ro of our r	ce as a re would reco admap and esidents and	gnize duplica an IT strategi visitors.	tive effo	orts, provide į work which w	guidance vould imp	e to addres prove IT p	ss inefficien roject imple	icies, emen
What amoun Se Explain how y Staffing: We are proactively give while providing This position we this position is a training: IT has	t is 2.5% of the	e service en enge the se terprise Arch and project ronment to a department.	ervice active hitect (EA) Potes to realize Respond to the wide initiative penefits).	ities and osition at a ROI. The E ne ever gr es and pro-	d the level of an ITS 4 level. A would deve owing needs ocess standar	of serv The EA elop a ro of our re rdization	would reco admap and esidents and and improv	gnize duplica an IT strategi visitors. ement effort er-changing I	tive effo c frame s, for wh	orts, provide g work which w nich we are c	guidance vould imp	e to addres prove IT p	ss inefficien project imple foundation	ncies, emen
What amoun See Explain how y Staffing: We are proactively give while providing This position we this position is a Training: IT has efforts to contin	t is 2.5% of the	e service en enge the se terprise Arch and project conment to a department- t,000 (with b	ervice active hitect (EA) Potes to realize Rerespond to the wide initiative penefits).	ities and osition at a ROI. The E ne ever gr es and pr order to ke ch our cus	d the level of an ITS 4 level. A would deve owing needs ocess standar eep pace with stomers are ac	of serv The EA elop a ro of our re rdization	would reco admap and esidents and and improve wing and eveled to receive	gnize duplica an IT strategi visitors. ement effort er-changing I ing.	tive effo c frame s, for wh	orts, provide g work which w nich we are c	guidance would imp currently l ers and sy	e to address prove IT p laying the systems. T	ss inefficien project imple foundation This is integr	ncies, emen n. The
What amoun Se Explain how y Staffing: We are proactively give while providing This position we this position is a Training: IT has efforts to contin Explain the cl	you would char e requesting an En- input to concepts a more agile envir ould support our d approximately \$93 a need to increase nue providing a hig	e service en inge the se terprise Arch s and project ronment to a department- c,000 (with b	hitect (EA) Pocts to realize Respond to the wide initiative penefits). g budget in opervice to whice iture categ	ities and osition at a ROI. The E ne ever gr es and pr order to ke order to ke ch our cus	d the level of an ITS 4 level. A would develowing needs occess standar eep pace with stomers are an act your agen.	of serv The EA lop a ro of our re rdization the gro ccustom cy wou	would reco admap and esidents and and improv wing and ev ed to receiv ald implen	gnize duplica an IT strategi visitors. ement effort er-changing I ing. eent as a re	tive effo c frame s, for wh	orts, provide g work which w nich we are c	guidance would imp currently l ers and sy	e to address prove IT p laying the systems. T	ss inefficien project imple foundation This is integr	ncies, emen n. The
What amoun Se Explain how y Staffing: We are proactively give while providing This position we this position is a Training: IT has efforts to contin Explain the cl	you would chain requesting an Eminput to concepts a more agile environmentally \$93 an need to increase nue providing a high hanges by majore.	e service en inge the se terprise Arch s and project ronment to a department- c,000 (with b	hitect (EA) Pocts to realize Respond to the wide initiative penefits). g budget in opervice to whice iture categord \$6,600 incomplete.	ities and position at a ROI. The E ne ever grades and properties and properties and properties are to keep the control of the round and the round are to keep the round and the round are to a round and the round are round and the round are round and the round are rou	d the level of an ITS 4 level. A would develowing needs occess standar eep pace with stomers are act your agen.	The EA elop a ro of our r dization the gro ccustom cy wou evelopn	would reco admap and esidents and and improv wing and ev ed to receiv ald implen	gnize duplica an IT strategi visitors. ement effort er-changing i ing. nent as a re budget.	tive effo c frame s, for wh	orts, provide g work which w nich we are c	guidance would imp urrently l ers and so	e to address prove IT p laying the systems. T	ss inefficien project imple foundation This is integr	ncies, emen n. The
What amoun Se Explain how y Staffing: We are proactively give while providing This position we this position is a raining: IT has efforts to contine Explain the classification of the classifica	you would chain requesting an Entinput to concepts a more agile environmentally \$93 an need to increase the providing a high hanges by majorase to Salaries and	e service esterprise Archistand project ronment to a department-to a department to a department between the cour training the level of second department an increase	hitect (EA) Points to realize Respond to the wide initiative penefits). If you will be the will be th	ities and position at a ROI. The E and provider to keen our custory that crease to an anent st	an ITS 4 level. A would develowing needs occess standar eep pace with stormers are act your agen Application December	of serv The EA elop a ro of our re rdization the gro ccustom cy wou evelopn	would reconsiders and improved and improved and implement training and service	gnize duplica an IT strategi visitors. ement effort er-changing ing. nent as a re budget.	tive efforce frames	orts, provide g work which w nich we are c f our custome f a 2.5 % fu	guidance would imp urrently l ers and so unding in	e to address prove IT p laying the systems. T	ss inefficien project imple foundation This is integr to this se	ncies, ement n. The

Decrease

Explain how you would change the service activities and the level of service as a result of implementing a 2.5% funding decrease to this service:

The following is a list of suggested items that would be the least impactful to the City if we had to eliminate services to meet the 2.5% funding decrease:

- 1. EventBrite- \$4,000: City staff would continue to use the limited toolset that is a legacy, in-house system from 2005 and they would no longer have flexible event registration, custom reporting tools, integration into Microsoft Outlook, social media and the City's website content management system.
- 2. Provider Gateway- \$55,000: This system manages the contracts awarded by Community Development. If this system was cut, the City would have to revert to a paperbased process which would decrease efficiencies, and would negatively impact service delivery to non-profits who serve residents.
- 3. Solarwinds- \$40,000: This is a database monitoring and performance analysis tool. Cutting this would inhibit our ability to troubleshoot and resolve performance issues in a timely manner. If we do not have database monitoring tools, we will need to rely heavily on costly consultants to resolve performance issues.

Explain the changes by major expenditure category that your agency would implement as a result of a 2.5 % funding decrease to this service:

A \$99,000 decrease in funds to the Services Major.

Would the changes include a decrease to permanent staffing levels for this service?	No	If yes, FTEs:	

What impacts would City residents and visitors experience if this service is provided a 2.5% decrease in funding?

- 1. EventBrite- The legacy system, built in 2005, does not meet the needs of our customers because it is not compatible with current technology. Staff time is required to provide customers with ad-hoc reports, additional fields, and "Band-Aid solutions" which takes away from staff development time that should be allocated to other projects that support residential services.
- 2. Provider Gateway- If this system was cut, the City would revert to a paper-based process which would decrease efficiencies and would negatively impact service delivery to non-profits who serve residents.
- 3. Solarwinds- Without a database monitoring and performance analysis tool set, we would see an increase in downtime and length of outages which impact all residential services that use information technology. If we do not have database monitoring tools, we will need to rely heavily on costly consultants to resolve performance issues.

v. 6-28-2019

2020 Operating Budget

Service Budget Proposal

IDENTIFYING INFORMATION

SELECT YOUR AGENCY:
Information Technology

SELECT YOUR AGENCY'S SERVICE:
Technical Services

SERVICE NUMBER:

172

SERVICE DESCRIPTION:

This service supports the City-wide network of high-speed fiber, City-owned computers and telephones, software upgrades and security patches, a City-owned wireless hotspot network, and digital video surveillance cameras. The service stays current with the latest security, hardware, and software technologies and recommends implementation of these technologies where appropriate.

Part 1: Base Budget Proposal

BUDGET INFORMATION

		2017 Actual	2018 Adopted	2018 Actual	2019 Adopted	2020 C2C	2020 Request
Виа	get by Fund	•					
	General-Net	\$2,497,070	\$3,141,288	\$2,345,279	\$2,745,581	\$2,651,202	\$3,123,681
	Other-Expenditures	\$0	\$0	\$0	\$0	\$0	\$0
Tota	I	\$2,497,070	\$3,141,288	\$2,345,279	\$2,745,581	\$2,651,202	\$3,123,681
Виа	lget by Major						
	Revenue	(\$53,201)	(\$44,500)	(\$40,523)	(\$44,500)	(\$44,500)	(\$63,000)
	Personnel	\$2,782,182	\$2,864,802	\$2,613,133	\$2,861,433	\$2,764,519	\$2,755,093
	Non-Personnel	\$255,707	\$300,839	\$293,900	\$286,782	\$287,335	\$787,740
	Agency Billings	(\$487,617)	\$20,147	(\$521,231)	(\$358,134)	(\$356,152)	(\$356,152)
Tota	al	\$2,497,070	\$3,141,288	\$2,345,279	\$2,745,581	\$2,651,202	\$3,123,681
	FTEs		27.70		27.65	26.20	26.20

PRIORITY

Citywide Element Effective Government

Describe how this service advances the Citywide Element:

Technical Services advances the Citywide Element by providing and supporting the information technology backbone to the City.

ACTIVITIES PERFORMED BY THIS SERVICE

Activity	% of Effort	Description
Project Management	5	This service provides the project management and process and business analysis for Information Technology related projects.
IT Infrastructure	40	This service provides the backbone to support all Information Technology related resources and operations.
Administration	5	This service provides all administrative functions to the Information Technology department, such as legal and

			contract compliance, purchasing, payroll, budget, records management and RESJI.
Application Development and Support	5		This service provides software and database application
			resources.
Security	20		This service provides disaster recovery, risk managem and incidental response to all information technology systems.
Customer Service and Communication	25		This service are idea for sustamor linternal City and
			This service provides for customer (internal City and external residents and visitors) assistance and suppor digital signage, Madison City Channel, web, email list maintenance, and communication management.
SERVICE BUDGET CHANGES			
ervice Impact			
What is the proposed change to the	service's budget from	cost to continue t	to agency request? \$494,160
What are the service level impacts of	• •		
The state of the s		·	nt the two services in IT. This brings Application Development to a negative
figure and Technical Services to a positive or	ne. The following was mov	ved to the Technical Se	ervices budget:
Email anti-spam appliance-\$90000			
Enterprise vault email archiving-\$60000			
Several products such as- Netbackup, appl	iances dedun and evault-	\$60000	
PDF editing etc\$42000	iances, dedup and evault-	300000	
Production VMWare licenses for hosts-\$40	1000		
System logging and alerting application-\$3			
Enterprise Streaming Media System- Const			
ExacQ Camera system maintenance for back		0	
Active Directory reporting and bulk manag		U	
iSCSI storage for Test Environment-\$20000		•	
Network Load balancers for web facing site	es and applications-\$1620	0	
Email Anti-virus-\$16000	44000		
VMWare Host license maint for Test hosts-			
Web and Media Editing/Creating Content	software-\$11300		
Video Conferencing-\$11219			
IP phone announcement application-\$105			
VMWare Host license maint for Ip phone s	•		
Infrastructure Monitoring and alerting-\$70	180		
Cisco support/main-\$7070.82			
DNS/DHCP Management appliance-\$6400			
Enterprise Digital Signage System-\$6000			
VPN and customer two factor authentication	on-\$4800		
Call Center use application-\$3200			
Production Log system (also using the serv	er for the HD reservation	system)-\$3000	
Switch and device backup-\$2000			
Asset management software-\$1995			
Networked Audio system-\$1600			
Network Mapping Tool-\$1000			
Anti-Virus for File Servers-\$300			
Log collection-\$250			
External Internet IP Address-\$150			
Personnel-Permanent Positions Are you proposing an allocation char	age to the FTFs for thi	s service? No	
<i>Type</i> Perm Wages	Fund	Amount	Description
Benefits			
Total			
Explain the assumptions behind the	allocation change.		

	justification behind	the allocation change	??		
nnel-Other	Personnel Spending	, , , , , , , , , , , , , , , , , , ,			
			r non-annualized pay?	No	
Are you req	acsting additional p	reisonner spending for	non annuanzeu pay:		
	Туре	Fund	Amount		Description
	Overtime				
	Premium Pay				
	Hourly				
	Total		\$0		
Explain the	assumptions behind	d the requested fundi	ng.		
What is the	iustification hobine	d the increased fundin	~J		
wriat is the	justification befillio	t the increased funding	P:		
nue					
Are you pro	pposing a change to	the service's budgete	d revenue?		
	Yes				
Are you prop	oosing an increase or	a decrease to the budge	eted revenue?		
	Increase				
	Fund	Major	Amount	De	escription
	General	43	\$8,700	М	ledia Team instituted a rate increase in April of 2019.
	General	42	\$9,800		
				M	ledia Team instituted a rate increase in April of 2019.
Explain the	assumptions behind	the change to budgeted	revenue.		
	instituted a rate increa	se in April of 2019.			
Media Team					
	justification hobind t	ho proposed change?			
What is the		the proposed change?			
What is the	justification behind t				
What is the					
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Increase

Staffing: We are requesting a Quality Assurance Coordinator (QAC) Position at an ITS 1 level to be hired mid-year 2020. The QAC would be an IT-wide position to develop and support quality assurance testing processes. They would consult and guide teams on testing tools and best practices, including the implementation of automated testing technologies.
This position would support our department-wide initiatives and process standardization and improvement efforts, for which we are currently laying the foundation. The cost for this position is approximately \$60,000 (with benefits) to hire mid-year 2020.
Training: IT has a need to increase our training budget in order to keep pace with the growing and ever-changing needs of our customers and systems. This is integral to our efforts to continue providing a high level of service to which our customers are accustomed to receiving.
Explain the changes by major expenditure category that your agency would implement as a result of a 2.5 % funding increase to this service:
A \$60,000 increase to Salaries and benefits and \$18,000 increase to Technical Services training budget.
Would the changes include an increase to permanent staffing levels for this service? Yes If yes, FTEs: 1.00
What impacts would City residents and visitors experience if this service is provided a 2.5% increase in funding?
Staffing: The QAC would ensure improved implementations with consistent quality assurance processes which would provide better products for our customers that serve residents and visitors.
Training: IT has a need to increase our training budget in order to keep pace with the growing and ever-changing needs of our customers and systems. This is integral to our

Decrease

Explain how you would change the service activities and the level of service as a result of implementing a 2.5% funding decrease to this service:

The following is a list of suggested items that would be the least impactful to the City if we had to eliminate services to meet the 2.5% funding decrease:

1. Nimble Storage- \$20,000: This is backend server storage for our virtual test and development environments.

efforts to continue providing a high level of service to which our customers are accustomed to receiving.

- 2. Scanmail for Exchange- \$16,000: This software stops highly targeted email attacks, spearfishing and blocks malware that may be a threat to our network. This is a product that has been identified to be replaced in 2021 by another product that we are in the process of implementing.
- 3. Work Study- \$7,500: The main goal of the Work Study budget was to provide opportunities to students who may be interested in an IT career and perhaps evolve into the City IT career ladder. Another goal was to offset our hourly salaries and staff overtime by hiring Work Study students to assist with routine HelpDesk and Media Team duties.
- 4. Evault Email Management- \$28,000: If this is eliminated from our budget, we would need to increase on premise disk space (approximately \$75k in Capital costs) to account for the storage of emails. Additionally, a communication plan would need to be implemented to educate City staff on the limitations of their mailbox. This is a product that has been identified to be replaced in 2021 by another product that we are in the process of implementing.
- 5. What's Up Gold- \$7,500: This is a network monitoring tool that provides visibility into the status of applications, network devices and servers.

Explain the changes by major expenditure category that your agency would implement as a result of a 2.5 % funding decrease to this service:

Explain the dianges of major expenditure outego, that you against the analysis		/	
A \$78,000 decrease in funds to the Services Major.			
Would the changes include a decrease to permanent staffing levels for this service?	No	If yes, FTEs:	

What impacts would City residents and visitors experience if this service is provided a 2.5% decrease in funding?

- 1. Nimble Storage- If this service was cut, we would not have the server storage for our virtual test and development environment. There would be more down time that may affect City services due to not being able to do thorough testing.
- 2. Scanmail for Exchange- The City would be more susceptible to email attacks, spearfishing and malware that may be a threat to our network. There would be more network down time which would affect many City services, cyber security threats are a growing concern as evident by Houston, Baltimore, Atlanta, etc.
- 3. Work Study- This is a cost savings initiative that lowers our operational salary costs, which reduces our overall operating budget. We would not be able to provide opportunities to students who may be interested in an IT career and perhaps evolve into the City IT career ladder.
- 4. Evault Email Management- Storage availability is a basic necessity for all applications. If we do not have the necessary storage, an unintended consequence could be a Citywide network outage that would affect all City services. This would also have a budgetary impact of approximately \$75,000 to purchase additional storage.
- 5. What's up Gold- This tool creates efficiencies and provides a holistic view of the network which helps ensure and maintain security. Without it, there may be more network down time that would affect City services.