Capital Improvement Plan

Project Summary: Executive

,	2023	2024	2025	2026	2027	2028
CCB Improvements	1,200,000	350,000	350,000	350,000	350,000	350,000
CCB Office Remodels	4,650,000	5,200,000	3,300,000	-	-	-
Energy Improvements	2,830,080	2,700,000	2,700,000	2,700,000	3,500,000	3,300,000
Engineering Service Building Improvements	895,000	-	-	-	-	-
Facility Electrical Improvements to Support Electric Vehic	300,000	350,000	400,000	450,000	500,000	550,000
Fairchild Building Improvements	743,245	-	-	-	-	-
Fire Building Improvements	295,000	295,000	340,000	520,000	750,000	825,000
General Building Improvements	530,000	350,000	370,000	390,000	410,000	430,000
Horizon List Planning	100,000	50,000	50,000	50,000	50,000	50,000
Park Facility Improvements	450,000	900,000	450,000	325,000	75,000	75,000
Police Building Improvements	420,535	411,100	392,900	573,080	412,300	266,000
Streets Facility Improvements	525,000	525,000	575,000	1,175,000	775,000	825,000
Town of Madison Town Hall	350,000	-	-	-	-	-
\$	13,288,860 \$	11,131,100	\$ 8,927,900 \$	6,533,080 \$	6,822,300 \$	6,671,000

Changes from 2022 CIP



Major Changes

- CCB Improvements
 - Project budget increased \$901k in GF GO borrowing in 2023 and \$250k per year in 2024 through 2027
 - 2023 cost increases will support several significant improvements, including end-of-life emergency generator, electrical panel replacement, window replacement, lighting control upgrades, air handling unit #7 replacement, and a condensate pump replacement, while out-year estimates have been increased to better align with historical costs
- CCB Remodel
 - \$8.5m in GF GO borrowing moved from Horizon List to CIP to support phases 3 and 4, with phase 3 design and bidding in 2023 and construction in 2024, and phase 4 design and bidding in 2024 and construction in 2025.
- Engineering Service Building Improvements
 - New \$895k project added to CIP in 2023 to remodel and expand the locker rooms and add a comfort room for nursing mothers at Emil Street to support the growing, diverse workforce
 - Project is supported by a combination of GF GO borrowing, Stormwater GO borrowing, Sewer Revenue Bonds, and Landfill Reserves
- Facility Electrical Improvements to Support Electric Vehicles
 - New \$2.5m GF GO funding-supported program added to CIP to upgrade electrical capacity and existing city facilities to support ongoing conversion of the City Fleet to electric vehicles
- Fairchild Building Improvements
 - Project budget increased by \$200k GF GO borrowing to reflect inflationary pressure on the costs of mechanical and electrical work
- General Building Improvements
 - Program budget increased \$200k in 2023 to support installation of bi-polar ionization for improved ventilation/air quality in city facilities
- Town of Madison Town Hall
 - New \$350k project added in 2023 to fund improvements to the Town of Madison Town Hall site and facilities to temporarily accommodate various City agencies in need of additional space

Budget Overview

2023 CIP by Expenditure Type

		2023	2024		2025		2026	2027	2028
Building		13,188,860	11,081,100		8,877,900		6,483,080	6,772,300	6,621,000
Other		100,000	50,000		50,000		50,000	50,000	50,000
Fotal Expenditures	\$	13,288,860	\$ 11,131,100	\$	8,927,900	\$	6,533,080 \$	6,822,300	\$ 6,671,000
2023 CIP by Funding Source									
		2023	2024		2025		2026	2027	2028
GF GO Borrowing		12,443,360	11,091,100		8,887,900		6,493,080	6,782,300	6,631,000
Non-GF GO Borrowing		268,500	-		-		-	-	-
Reserves Applied		89,500	-		-		-	-	-
Revenue Bonds		447,500	-		-		-	-	-
State Sources		40,000	40,000		40,000		40,000	40,000	40,000
Fotal Funding	\$	13,288,860	\$ 11,131,100	\$	8,927,900	\$	6,533,080 \$	6,822,300	\$ 6,671,000
Borrowing Summary			2024		2025		2025	2027	2022
		2023	2024		2025		2026	2027	2028
Borrowing Schedule		12 442 200	11 001 100		0.007.000		6 402 080	6 782 200	C C21 000
General Fund GO Borrowing Non-General Fund GO Borrowing		12,443,360 268,500	11,091,100		8,887,900		6,493,080	6,782,300	6,631,000
Fotal GO Borrowing	\$	12,711,860	5 11,091,100	Ś	8,887,900	Ś	6,493,080 \$	6,782,300	\$ 6,631,000
	•	,,	,,	•	-,,	*	-,, +	-,,	, ,,,
Annual Debt Service									
General Fund GO Borrowing		1,617,637	1,441,843		1,155,427		844,100	881,699	862,030
Non-General Fund GO Borrowing		34,905	-		-		-	-	-
			udget by Funding S wing vs. Other Sour						
14,000,000									
12,000,000									
10,000,000									
8,000,000									
0,000,000									
6,000,000							_		
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_									
2023	2024	202	5	20	026		2027	2028	
		GO Borrowing	g Other Fundir	ng Sou	rces				
				5					

Budget Overview

Carry Forward GO Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
12394 CCB ENGINEERING FURNITURE PURCHASE	0	-
13667 CCB OFFICE REMODELS	1,220,463	909,296
10561 CITY COUNTY BUILDING IMPROVEMENTS	309,020	-
10562 ENERGY IMPROVEMENTS	1,904,319	870,217
11078 FAIRCHILD BLDG IMPROVEMENTS	1,269,002	1,000,000
10560 FIRE BUILDING IMPROVEMENTS	731,652	546,860
10549 GENERAL BUILDING IMPROVEMENTS	163,432	100,000
12641 HORIZON LIST PLANNING	100,234	85,000
11983 JUDGE DOYLE SQUARE	(0)	-
10564 PARK FACILITY IMPROVEMENTS	1,850,042	1,433,296
13341 POLICE BUILDING IMPROVEMENTS	533,450	350,000
11079 SAYLE ST FACILITY IMPROVEMENTS	252,173	150,000
10565 STREETS FACILITY IMPROVEMENTS	431,242	445,000
	\$ 8,765,031	\$ 5,889,669

Project Overview

Project	CCB Improvements	Project #	10561
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program funds the City's portion of shared City and County facility projects scheduled for the City County Building (CCB), a 65+ year old building. The goal of this program is to support necessary repair and maintenance work initiated by Dane County facilities maintenance staff. Projects funded in this program generally include electrical, heating and cooling, plumbing, and other building updates. Projects planned in 2023 include Emergency Generator Replacement, Electrical Panels Replacements, Exterior Windows Replacements (partially DOE funded), Lighting Controls Improvements (partially DOE funded), Air Handling Unit #7 Replacement, and a Condensate Pump Replacement.

Project Budget by Funding Source

		2023		2024	2025	2026		2027	2028
GF GO Borrowing		1,200,000		350,000	350,000	350,000		350,000	350,000
TOTAL	\$	1,200,000	\$	350,000 \$	350,000	\$ 350,000	\$	350,000	\$ 350,000
Project	CCE	B Office Ren	node	els			Proj	ect #	13667
Citywide Element	Effe	ective Gove	rnm	ent			Proj	ect Type	Program

Project Description

This project is for the design and remodel of various offices in the CCB. The goal of the project is to replace decades old building systems, optimize and expand the usage of available space, and improve work spaces and meeting rooms spaces for City agencies including Civil Rights, Information Technology, Common Council Offices, Office of the Independent Monitor, Attorney, Finance, Mayor's Office, Assessor, Clerk, and Treasurer. The project's scope includes design, construction, office workstations, audiovisual equipment, moving costs, rental of temporary facilities, and staff costs. Master planning for levels 1, 4, and 5 was completed in 2021 (phase 1) . The remaining design and construction is organized into three phases. Phase 2 is to complete the design/bid documents (in 2022) and construction (in 2023) for Assessor, Clerk, Treasurer, and Civil Rights (moving to Parks current area) at level 1; and Office of the Independent Monitor, and Common Council Offices at level 5 (in the former Human Resources space facing Martin Luther King Jr. Boulevard). Phase 3 is to complete the design and construction for the Attorney's Office, Mayor's Office, Finance at level 4; and IT Helpdesk and other users at level 5. Phase 4 is to complete the design and construction for Information Technology and other users at level 5.

	2023	2024	2025	2026	202	7	2028	
GF GO Borrowing	4,650,000	5,200,000	3,300,000	-		-		-
TOTAL	\$ 4,650,000	\$ 5,200,000	\$ 3,300,000	\$ -	\$	-	\$ -	-

Project	Energy Improvements	Project #	10562
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program is for implementation of energy efficiency improvements. The goals of the program are to meet the 100% Renewable Madison plan at City-owned sites and facilities, support energy efficiency, and reduce energy demand. Projects supported by this program include supplying distributed renewable energy via solar photovoltaic (PV) panels, installation of LED lighting, retro-commissioning and building automation upgrades. Solar projects planned in 2023 include design and installations at State Street Ramp, Bartillon Men's Permanent Shelter, Madison Public Market, Door Creek Shelter, Imagination Center at Reindahl Park, CDA-Tenney Park Apartments, WU-Paterson Operations Building, Fire Station 09, Fire Station 06, Tenney Park Beach Shelter, and Tenney Park Pavilion. LED lighting projects planned in 2023 include design and installation at Water Utility (design only at Heim Building), Fairchild Building, Fire Station 02, and Fire Station 08. Engineering staff estimates that these projects will result in approximately \$125,000 in operating savings in each year of the CIP due to lower utility costs and maintenance staff time.

Project Budget by Funding Source

		2023		2024		2025	2026		2027	2028
GF GO Borrowing		2,790,080		2,660,000		2,660,000	2,660,000		3,460,000	3,260,000
State Sources		40,000		40,000		40,000	40,000		40,000	40,000
TOTAL	\$	2,830,080	\$	2,700,000	\$	2,700,000	\$ 2,700,000	\$	3,500,000	\$ 3,300,000
Project	Eng	gineering Se	rvic	e Building I	mpi	rovements		Pro	oject #	10192
Citywide Element	Gre	en and Resi	ilien	nt				Pro	oject Type	Program

Project Description

This program is for scheduled improvements to the City's Engineering Services Building. The goal of this program is to maintain and improve the City's Engineering Services Building to optimize service operations and work conditions and to lower energy costs by implementing energy efficiency components within the improvement projects. Projects funded in this program included replacement of energy-using building systems and components that have exceeded their useful life. 2023 includes two proposed projects: 1) To remodel an existing storage room into a comfort room for nursing mothers in support of APM 2-50 "Lactation Policy For Breastfeeding Employees and Visitors," and 2) a remodel to the existing locker rooms and an existing large conference room to expand space to serve the needs of a significant growth in field staff (approximately 80 field staff) and to support APM 2-52 "Inclusive Workplace – Transgender Gender Non-Conforming, and Non-Binary Employees".

	2023	2024	2025	2026	2027	2028
GF GO Borrowing	89,500	-	-	-	-	-
Non-GF GO Borrowing	268,500	-	-	-	-	-
Reserves Applied	89,500	-	-	-	-	-
Revenue Bonds	447,500	-	-	-	-	-
TOTAL	\$ 895,000	\$	\$-\$	- \$	- \$	-

Project	Facility Electrical Improvements to Suppo	ort Electric Vehicle Project #	14140
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program is to fund improvements to electrical systems at City-owned sites and facilities to accommodate added load from electric vehicle chargers. Fleet Service is transitioning the City's fleet to more electric vehicles as part of the 100% Renewable Madison plan. These electrical vehicles will be stored and charged at facilities with electrical systems that were not designed with the capacity to support electric vehicle chargers. These electrical systems will need to be upgraded with additional capacity before the electric vehicle chargers can be installed. Expected projects to pursue in 2023 include Fire Station 01, Fire Station 07, Goodman Park Maintenance Facility, and Water Utility Paterson Vehicle Storage.

Project Budget by Funding Source

	2023	2024	2025		2026	2027	2028	
GF GO Borrowing	300,000	350,000	400,0	00	450,000	500,000	550,	000
TOTAL	\$ 300,000	\$ 350,000 \$	400,0	00\$	450,000	\$ 500,000 \$	550,0	000

Project	Fairchild Building Improvements	Project #	11078
Citywide Element	Green and Resilient	Project Type	Project

Project Description

This project is for building improvements at the City's Fairchild Building (originally built in 1927). Major work includes replacing past useful life mechanical systems (boiler, distribution, terminal units, and ventilation) throughout the facility with code-compliant systems, modernize the main 1920s era electrical service panels and circuitry through the facility, and to address structural deficiencies identified and detailed by a 2020 third-party professional structural engineer report. Current uses in the building include housing Parking Enforcement vehicles, Police Department vehicles and general storage, Parks Mall Maintenance vehicles/equipment and storage, art storage, and general city surplus storage.

Project Budget by Funding Source

		2023	2024		2025		2026		2027	2028
GF GO Borrowing		743,245		-		-	-		-	-
TOTAL	\$	743,245 \$	-	\$	-	\$	-	\$	- :	\$-
Project	Fire	Building Imp	provement	5				Proje	ect #	10560
Citywide Element		en and Resili						Proje	ect Type	Program

Project Description

This program is for scheduled improvements to the City's fourteen Madison Fire Department stations and administration offices. The goal of this program is to maintain and improve the City's Fire facilities to optimize service operations and work conditions, and to lower energy costs by implementing energy efficiency components within the improvement projects. Projects funded in this program include building, mechanical, and utility system upgrades at fire stations. Projects planned for 2023 include replacement of Fire Station 01 water heater, Fire Station 04 water heater, Fire Station 05 roof, Fire Station 08 overhead door operators, Fire Station 08 water heater, Fire Station 09 water softener, Fire Station 10 water heater, Fire Station 11 apparatus bay heaters.

	2023	2024	2025		2026	2027	2	2028
GF GO Borrowing	295,000	295,000	34	0,000	520,000	750,000		825,000
TOTAL	\$ 295,000 \$	295,000	\$ 34	0,000 \$	520,000	\$ 750,000	5	825,000

Project	General Building Improvements	Project #
Citywide Element	Green and Resilient	Project Ty

10549 105

Project Description

This program is for scheduled improvements and unplanned repairs to City-owned facilities. The goal of this program is to maintain and improve the City's facilities to optimize service operations and work conditions, and to lower energy costs by implementing energy efficiency components within the improvement projects. Projects funded in this program include building, mechanical, and utility system upgrades at City-owned facilities. Program includes \$530,000 in 2023 for unscheduled replacement of building systems and for installation of bipolar ionization systems in Engineering maintained facilities for improved health outcomes.

Project Budget by Funding Source

		2023	2024	2025	2026	2027	2028
GF GO Borrowing		530,000	350,000	370,000	390,000) 410,000	430,000
TOTAL	\$	530,000 \$	350,000	370,000	\$ 390,000	\$ 410,000 \$	430,000
Project	Hori	izon List Plan	ning			Project #	12641
Citywide Element		ctive Govern	-			Project # Project Type	Program

Project Description

This program is for fully scoping facility projects identified on the capital budget Horizon List. The goal of this program is to provide accurate project scope with a detailed cost estimate to ensure readiness of proposed capital projects. Projects planned in 2023 include completing a study of the City-owned Sayle Street facility for scenarios to remodel/ improve current conditions.

Project Budget by Funding Source

	2023		2024	2025		2026	2027	2028
GF GO Borrowing	100,000		50,000	50,000)	50,000	50,000	50,000
TOTAL	\$ 100,000	\$	50,000 \$	50,000	\$	50,000	\$ 50,000 \$	50,000
Project Citywide Element	Facility In en and Res	•					oject # oject Type	10564 Program

Project Description

This program is for improvements and ongoing building maintenance at Parks facilities. The goals of this program are to provide quality park facilities to the community and to lower energy costs by implementing energy efficiency components within the improvement projects. Projects in 2023 include Rennebohm Shelter Improvements and General Park Facility Improvements.

	2023	2024	202	25	2026	20	27	2	028
GF GO Borrowing	450,000	900,000		450,000	325,000		75,000		75,000
TOTAL	\$ 450,000	\$ 900,000 \$		450,000	\$ 325,000 \$		75,000 \$	5	75,000

Project	Police Building Improvements
Citywide Element	Health and Safety

Project Description

This program is for scheduled improvements to the City's six Police District Stations, and the Police Training Center. The goal of this program is to maintain and improve the City's Police facilities to optimize service operations and work conditions, and to lower energy costs by implementing energy efficiency components within the improvement projects. Projects funded in this program include building, mechanical, and utility system upgrades at police stations. Projects planned for 2023 include South District roof replacement and parking lot seal coat, East District parking lot seal coat, West District parking lot replacement and rubber floor replacement, Midtown District parking lot seal coat, and Training Center parking lot seal coat.

Project Budget by Funding Source

	2023	2024	20	25	2026	2027	2028
GF GO Borrowing	420,535	411,100		392,900	573,080	412,300	266,000
TOTAL	\$ 420,535	\$ 411,100 \$	\$	392,900	\$ 573,080	\$ 412,300	\$ 266,000

Project	Streets Facility Improvements	Project #	10565
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program is for improvements to the four Streets Division facilities. The goal of this program is to maintain and improve the City's Streets facilities to optimize service operations and working conditions and to lower energy costs by implementing energy efficiency components within the improvement projects. Projects funded in this program include updates to existing building systems such as HVAC and electrical. Expected notable projects planned for 2023 include replacement of emergency generators at Streets West Badger and East Streets (Sycamore).

Project Budget by Funding Source

		2023	2024	2025	2026	2027	2028
GF GO Borrowing		525,000	525,000	575,000	1,175,000	775,000	825,000
TOTAL	\$	525,000 \$	525,000 \$	575,000 \$	1,175,000	\$ 775,000 \$	825,000
Project	Tow	n of Madison	Town Hall		F	Project #	14357
Citywide Element	Effe	ctive Governr	ment		F	Project Type	Project

Project Description

This project is for improvements to the Town of Madison Town Hall site and facilities at 2120 Fish Hatchery Road. The goal of this project is to repair and improve the Town Hall site and facilities to temporarily accommodate various City agencies in need of additional space. Projects planned for 2023 include salvage and removal of existing contents, exterior enclosure repair to protect from air and water intrusion, finishes and furnishings work, emergency egress lighting upgrades, parking lot patching, and miscellaneous projects to meet building code requirements. This funding is contingent on the City acquiring the Town Hall site through the Town of Madison final attachment.

	2023	2024		2	2025		2026	6	2027	2028
GF GO Borrowing	350,000		-			-		-	-	-
TOTAL	\$ 350,000 \$		-	\$	-	\$		-	\$ -	\$ -

2023 Appropriation Schedule

2023 Appropriation			Executive Budget	
	Request	GO Borrowing	Other	Total
CCB Improvements	1,577,000	1,200,000	-	1,200,000
CCB Office Remodels	4,650,000	4,650,000	-	4,650,000
Energy Improvements	2,830,080	2,790,080	40,000	2,830,080
Engineering Service Building Improvements	895,000	358,000	537,000	895,000
Facility Electrical Improvements to Support Electric Vehicles	300,000	300,000	-	300,000
Fairchild Building Improvements	743,245	743,245	-	743,245
Fire Building Improvements	295,000	295,000	-	295,000
General Building Improvements	530,000	530,000	-	530,000
Horizon List Planning	50,000	100,000	-	100,000
Park Facility Improvements	450,000	450,000	-	450,000
Police Building Improvements	420,535	420,535	-	420,535
Streets Facility Improvements	525,000	525,000	-	525,000
Town of Madison Town Hall	-	350,000	-	350,000
	\$ 13,265,860	\$ 12,711,860	\$ 577,000	\$ 13,288,860