

CITY OF MADISON, WISCONSIN

Satya Rhodes-Conway, Mayor

FINANCE DEPARTMENT

David Schmiedicke, Finance Director

FINANCE COMMITTEE

Satya Rhodes-Conway, Mayor

Jael Currie, Common Council President

Tag Evers, Common Council Member

Sabrina Madison, Common Council Member

Marsha Rummel, Common Council Member

Michael Verveer, Common Council Member

Regina Vidaver, Common Council Member

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Section Artwork: Ryan Jonely

Cover Photos: Aerial photo of Lake Monona Waterfront; Goodman Pool; South Madison community event (Credit: Hedi Rudd)

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Introduction & Summaries

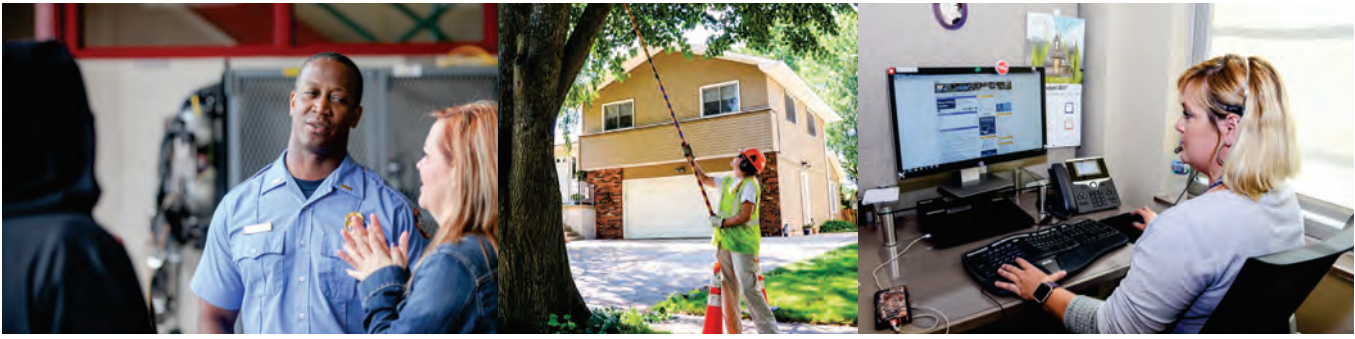
2024 Capital Improvement Plan: Executive Budget



OUR MADISON

INCLUSIVE, INNOVATIVE & THRIVING

OUR MISSION is to provide the highest quality service for the common good of our residents and visitors.



OUR VALUES



Equity

We are committed to fairness, justice, and equal outcomes for all.



Shared Prosperity

We are dedicated to creating a community where all are able to achieve economic success and social mobility.



Civic Engagement

We believe in transparency, openness, and inclusivity. We will protect freedom of expression and engagement.



Stewardship

We will care for our natural, economic, fiscal, and social resources.



Well-Being

We are committed to creating a community where all can thrive and feel safe.



OUR SERVICE PROMISE

I have the highest expectations for myself and my fellow employees. Every day, I will:

- Serve coworkers and members of the public in a kind and friendly manner.
- Listen actively and communicate clearly.
- Involve those who are impacted before making decisions.
- Collaborate with others to learn, improve, and solve problems.
- Treat everyone as they would like to be treated.



CITY OF MADISON

Capital Budget Overview and Policies

What is included in the Capital Budget?

The City of Madison's **Capital Improvement Plan (CIP)** is a planning and financial document that details investments to provide lasting improvements in the City's infrastructure, assets, and services. A **capital project** is a large-scale, time limited program with a defined start and end date. A **capital program** is a large-scale, continuing work plan. The **Capital Budget** appropriates funding for capital projects and programs for the first year of the CIP. The CIP also includes a five-year outlook as a plan for the future.

The City of Madison has established a policy to remove from the Capital Budget those items with a useful life of less than the repayment term of General Obligation (GO) debt (usually ten years). Those items should be considered in the Operating Budget under MGO 4.02(6)(c)(3).

Guidelines for Capital Projects and Programs

Capital projects included in the CIP must meet one or more of the following guidelines:

1. Land purchases and improvements in excess of three thousand dollars (\$3,000); or
2. Projects requiring the borrowing of money including, but not limited to construction or reconstruction of public utilities, streets, sidewalks, storm and sanitary drainage facilities; or
3. New construction and construction of buildings in excess of five thousand dollars (\$5,000); or
4. Major alterations to buildings and facilities which are not routine repairs and which substantially enhance the value of a structure or change its use; or
5. Original equipment or motor vehicle purchases exceeding twenty thousand dollars (\$20,000) in cost and having a life expectancy of ten (10) years or more, unless, for new capital projects, the repayment term of the debt coincides with the useful life of the asset.

Guidance for Agencies Submitting Capital Requests

Agencies received the following guidance for developing capital budget requests:

Fiscal Responsibility & Planning

- Agencies should scrutinize projects and programs approved in the 2023 CIP to ensure the timeline and funding requests are realistic and reflect current plans.
- Program costs should be adjusted to account for inflation and reflect realistic cost estimates.
- Any changes from the 2023 adopted CIP must be clearly explained in the agency request.

Prioritization and Strategic Alignment

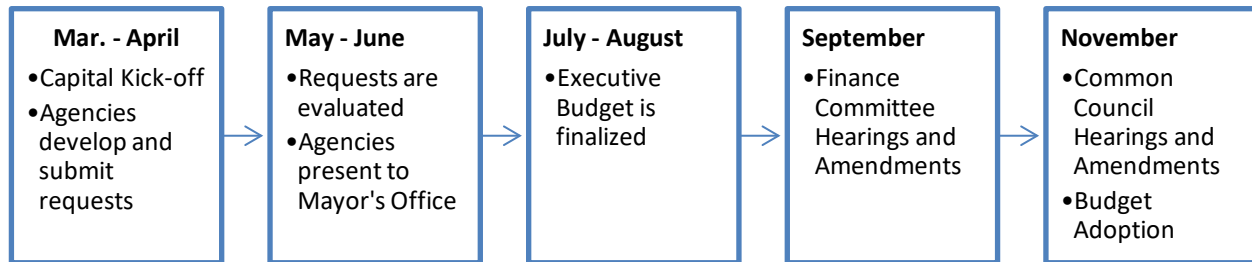
- Agencies must prioritize their requests and explain the criteria used for prioritization.
- Agencies must answer questions on racial equity and social justice, climate resilience and sustainability, alignment with strategic plans, and operating impacts. These questions have been added to create a holistic view of the request and explain how the request advances city priorities.

New Projects & Horizon List

- Agencies may submit requests for new projects if the project is fully conceptualized. Projects with the potential for external funding (e.g. federal grants) may be submitted in any year of the CIP. Projects without external funding may be submitted in the last year of the CIP (2029), or earlier if the project meets an emergency need or there is a critical timing component with another project.
- Agencies may submit requests for projects currently on the Horizon List so long as they can demonstrate the 'Issues to be Addressed' have been resolved.
- Agencies may submit requests to add projects to the Horizon List if a project is forthcoming but is not fully scoped.

Capital Budget Overview and Policies

Capital Budget Development Timeline



Agency requests were submitted to the Finance Department on April 21, 2023, and can be found here: <https://www.cityofmadison.com/finance/budget>

Special Assessment

Various Public Works projects include special assessments as a funding source. City staff are allowed to administratively increase the special assessment budget for projects where the final assessment exceeds the amount assumed in the budget, including movement across major projects, without seeking Common Council approval.

Savings Resulting from Use of General Debt Reserves

In December 2012, the Common Council created MGO 4.17 to prohibit the use of unused balances in the debt service fund for operating expenses. The Ordinance states: "In any year when general debt reserves are applied to reduce general fund debt service, an amount at least equal to the general debt reserves applied must be directly appropriated from the general fund for capital projects, unless the Common Council, by a separate vote of two-thirds (2/3) of all members during approval of the budget, votes to do otherwise."

Projects Funded by a Direct Appropriation from the General Fund

Consistent with the Guidelines for Projects above, the Capital Budget funds certain projects through a direct appropriation to capital (see table below). The funding for these projects will be shown in the 2024 Operating Budget with the associated property tax levy offset by lower General Fund debt service. The reduced General Fund debt service is the result of applying estimated General Debt Reserves generated by the projected bond issuance premium associated with the 2023 General Obligation (GO) debt issuance. The 2024 Executive Budget proposes funding for the two projects listed below totaling \$1,233,000.

Agency	Project	Amount
FINANCE	CAPITAL BUDGET ADMINISTRATION	\$ 418,000
LIBRARY	LIBRARY COLLECTION	\$ 815,000
	Total	\$ 1,233,000

Capital Budget Overview and Policies

Reauthorizations /Carry Forward Balances

Capital projects and programs typically span multiple years. In some cases, General Obligation (GO) borrowing appropriated in one year may not be fully expended within the year. If the agency still requires these funds to successfully execute a project, this budget will be reauthorized as a carry forward balance.

Carry forward balances will be presented as part of the resolution authorizing the General Obligation (GO) Borrowing, which is adopted by the Common Council in September 2023. Based on projected borrowing levels as of July 31, 2023, \$183.2 million in previously authorized GO Borrowing will carry forward from 2023 to 2024. The table below shows the 33 projects (out of 143) carrying forward \$1.5 million or more in GO borrowing. These projects represent 75% (\$136.7 million) of the total carry forward amount. A full list of carryforward appropriations will be attached to [Legistar File 79467](#). Additionally, a list of carryforward appropriations by agency are included in each of the agency budgets in the following section.

Agency	Project	GO Borrowing Amount
COMMUNITY DEVELOPMENT	MEN'S HOMELESS SHELTER	\$ 5,760,000
COMMUNITY DEVELOPMENT	AFFORDABLE HOUSING-DEVELOPMENT	\$ 3,000,000
ECONOMIC DEVELOPMENT	SMALL BUSINESS EQUITY AND RECOVERY	\$ 1,507,000
ENGINEERING - FACILITIES MGMT	CCB OFFICE REMODELS	\$ 3,504,484
ENGINEERING - FACILITIES MGMT	ENERGY IMPROVEMENTS	\$ 2,525,479
ENGINEERING - FACILITIES MGMT	FAIRCHILD BLDG IMPROVEMENTS	\$ 1,743,245
ENGINEERING - MAJOR STREETS	RECONSTRUCTION STREETS	\$ 7,538,152
ENGINEERING - MAJOR STREETS	PAVEMENT MANAGEMENT	\$ 7,416,493
ENGINEERING - MAJOR STREETS	PLEASANT VIEW ROAD	\$ 2,497,400
ENGINEERING - MAJOR STREETS	ATWOOD AVE RECONSTRUCTION	\$ 1,727,361
ENGINEERING - PED/BIKE	SIDEWALK PROGRAM	\$ 1,639,649
ENGINEERING - PED/BIKE	TROY DR UNDERPASS	\$ 1,540,679
FIRE	FIRE STATION-6W BADGER RD	\$ 3,375,000
FLEET SERVICES	FLEET EQUIPMENT REPLACEMENT	\$ 8,400,000
FLEET SERVICES	FIRE APPARATUS / RESCUE VEHICLES	\$ 1,500,000
LIBRARY	IMAGINATION CENTER AT REINDAHL PARK	\$ 11,100,000
METRO TRANSIT	FACILITY REPAIRS &IMPROVEMENTS	\$ 9,800,000
METRO TRANSIT	TRANSIT SYSTEM UPGRADES	\$ 2,750,000
PARKING	STATE STREET CAMPUS GARAGE REPLAC	\$ 14,457,495
PARKING	INTERCITY BUS TERMINAL	\$ 1,700,000
PARKS	WARNER PARK COMMUNITY CENTER	\$ 4,425,000
PARKS	PARK LAND IMPROVEMENTS	\$ 2,437,123
PARKS	DOOR CREEK PARK SHELTER	\$ 1,800,000
STORMWATER	STORMWATER QUALITY SYSTEM IMPROV	\$ 4,057,891
STORMWATER	RECONSTRUCTION STREETS	\$ 2,747,825
STORMWATER	UNIVERSITY AVE (SHOREWOOD-UNIV BAY)	\$ 2,496,000
STORMWATER	CITYWIDE FLOOD MITIGATION	\$ 1,930,440
STORMWATER	BIKEWAYS PROGRAM	\$ 1,900,000
TRAFFIC ENGINEERING	SAFE STREETS FOR ALL FEDERAL GRANT	\$ 4,000,000
TRAFFIC ENGINEERING	SAFE STREETS MADISON	\$ 3,063,402
TRAFFIC ENGINEERING	MONONA TERRACE/JOHN NOLEN DR LIGHT	\$ 2,055,000
TRANSPORTATION	BUS RAPID TRANSIT PROGRAM	\$ 10,000,000
TRANSPORTATION	NORTH-SOUTH BUS RAPID TRANSIT	\$ 2,330,000
	TOTAL	\$136,725,117

Capital Budget Overview and Policies

American Rescue Plan Act (ARPA)

The City of Madison received \$47.2 million of federal funding through the State and Local Recovery Funds component of the American Rescue Plan Act (ARPA) to recover from the negative public health and economic impacts caused by the COVID-19 pandemic. The City adopted a plan in July 2021 ([Legistar 65935](#)) to use ARPA funds to address critical community issues, support an equitable recovery, and continue to provide government services. Funding for capital projects was appropriated in 2021 and 2022. Many projects are ongoing, multi-year efforts that have not fully expended their original ARPA allocation. Funding for these projects will be carried forward in the 2024 Executive Capital Budget. For more information on ARPA, go to www.cityofmadison.com/arpa.

Agency	Project	Budget	Expenditures & Obligations (6/30/2023)
Community Development Division	Homeownership Support/Rehabilitation (Consumer Lending)	\$ 500,000	\$ -
Community Development Division	Hotels Converted to Housing*	\$ 1,000,000	\$ -
Community Development Division	Occupy Madison Solar Panels	\$ 150,000	\$ 150,000
Community Development Division	Purpose Built Shelter for Men Experiencing Homelessness	\$ 2,000,000	\$ -
Community Development Division	Salvation Army Darbo Site**	\$ 2,500,000	\$ -
Community Development Division	Youth Centered Housing Project	\$ 2,000,000	\$ -
Economic Development Division	Retail Building Improvement Grant	\$ 500,000	\$ 500,000
Economic Development Division	Small Business Equity & Recovery (SBER) Program	\$ 2,615,000	\$ 1,088,209
Mayor's Office Sustainability	Naturally Occurring Affordable Housing (NOAH) Energy Efficiency Program	\$ 250,000	\$ -

*The original ARPA plan included \$2.5 million for the Hotels Converted to Housing project. The 2023 budget reallocated \$1.5 million from this project to the Unsheltered Homeless Support operating project. The revised budget is \$1 million.

**Per Common Council [Budget Amendment 4](#) to the 2022 adopted budget, if the City has not approved a purchase and sale agreement for 3030 Darbo Drive for the proposed Salvation Army redevelopment by July 31 of 2023, then the \$2.5 million of federal funds will be made available to assist in purchasing other available parcels in the East Washington Avenue-Darbo Drive area for use in supporting efforts by non-profit organizations to serve the neighborhood and its residents.

City of Madison: 2024 Executive Capital Budget
Comparison Schedule

2024 Executive CIP Compared to the 2023 Adopted CIP; Total Funding for 2024 - 2028

	2023 Adopted			2024 Request Request Total	2024 Executive		
	GO Borrowing	Other	Total		GO Borrowing	Other	Total
Administration & General Government							
Finance	-	1,850,000	1,850,000	1,850,000	-	2,090,000	2,090,000
Information Technology	24,882,000	-	24,882,000	29,132,000	28,746,850	-	28,746,850
Mayor's Office	4,250,000	-	4,250,000	4,250,000	4,250,000	-	4,250,000
Planning & Development							
CDA Redevelopment	-	10,000,000	10,000,000	55,000,000	12,000,000	18,000,000	30,000,000
Community Development Division	51,815,000	14,910,000	66,725,000	99,735,000	71,481,800	28,503,200	99,985,000
Economic Development Division	11,950,000	16,450,000	28,400,000	39,150,000	25,900,000	13,350,000	39,250,000
Planning Division	816,000	-	816,000	816,000	816,000	-	816,000
Public Facilities							
Henry Vilas Zoo	375,000	-	375,000	375,000	375,000	-	375,000
Library	3,362,000	4,400,000	7,762,000	7,762,000	3,362,000	4,900,000	8,262,000
Monona Terrace	890,500	8,030,000	8,920,500	10,001,525	5,854,025	4,147,500	10,001,525
Public Safety & Health							
Fire Department	4,279,140	-	4,279,140	10,302,394	10,302,394	-	10,302,394
Police Department	1,458,703	-	1,458,703	42,231,639	43,331,500	2,700,000	46,031,500
Public Health	-	-	-	-	6,666,100	8,483,900	15,150,000
Public Works							
Engineering - Bicycle and Pedestrian	22,418,000	8,685,000	31,103,000	32,014,000	28,998,000	3,016,000	32,014,000
Engineering - Facilities Management	39,885,380	200,000	40,085,380	62,193,775	56,665,775	7,028,000	63,693,775
Engineering - Major Streets	152,756,000	83,747,000	236,503,000	255,047,000	157,134,000	87,531,000	244,665,000
Engineering - Other Projects	1,325,500	11,851,500	13,177,000	12,939,500	494,300	11,735,200	12,229,500
Fleet Service	73,125,000	-	73,125,000	70,324,250	68,074,250	250,000	68,324,250
Parks Division	35,072,850	18,032,000	53,104,850	61,875,000	35,245,000	25,790,000	61,035,000
Sewer Utility	-	16,946,000	16,946,000	19,873,000	300,000	19,873,000	20,173,000
Stormwater Utility	12,531,000	20,390,000	32,921,000	30,621,000	15,765,000	14,856,000	30,621,000
Streets Division	50,468,000	825,000	51,293,000	53,855,400	51,320,400	2,785,000	54,105,400
Water Utility	-	57,498,500	57,498,500	108,916,000	7,320,500	101,595,500	108,916,000
Transportation							
Metro Transit	15,360,000	42,240,000	57,600,000	126,705,000	21,413,210	93,245,340	114,658,550
Parking Division	83,000	340,000	423,000	11,444,100	12,587,100	357,000	12,944,100
Traffic Engineering	13,852,000	4,690,000	18,542,000	21,262,000	15,642,100	4,680,000	20,322,100
Transportation	7,330,000	56,000,000	63,330,000	167,028,000	14,010,000	136,890,000	150,900,000
Total	\$ 528,285,073	\$ 377,085,000	\$ 905,370,073	\$ 1,334,703,583	\$ 698,055,304	\$ 591,806,640	\$ 1,289,861,944

City of Madison: 2024 Executive Capital Budget
Expense & Funding Schedule

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Bike Path	4,880,000	2,842,000	600,000	2,538,000	2,194,000	768,000
Bridge	250,000	260,000	270,000	280,000	290,000	300,000
Building	72,314,450	42,334,600	66,718,640	70,438,900	22,242,500	23,735,250
Fiber Network	100,000	850,000	1,025,000	650,000	500,000	500,000
Land	1,560,000	5,065,000	1,572,000	3,479,000	1,586,000	3,386,000
Land Improvements	10,449,250	12,605,000	13,040,000	9,123,000	12,275,000	10,448,000
Library Collection	815,000	860,000	880,000	900,000	945,000	992,250
Loans	27,557,000	21,407,000	24,107,000	21,107,000	22,107,000	19,107,000
Machinery and Equipment	65,053,740	39,870,624	39,815,779	43,850,155	43,637,706	47,524,506
Other	10,634,980	13,741,520	4,197,000	11,081,000	4,097,000	14,042,000
Sanitary Sewer	9,936,000	11,161,000	17,671,000	15,906,000	17,747,000	16,771,000
Software and Licenses	1,307,000	2,450,000	755,000	935,000	560,000	560,000
Stormwater Network	22,565,000	12,955,000	10,415,000	5,195,000	11,250,000	12,045,000
Street	30,719,500	169,210,200	33,558,100	35,586,150	41,848,150	45,793,308
Streetlighting	1,527,500	772,500	620,000	620,000	630,000	630,000
Water Network	6,815,000	7,810,000	14,701,000	19,814,000	25,825,000	22,492,000
Total	\$ 266,484,420	\$ 344,194,444	\$ 229,945,519	\$ 241,503,205	\$ 207,734,356	\$ 219,094,314

2024 CIP by Funding Source

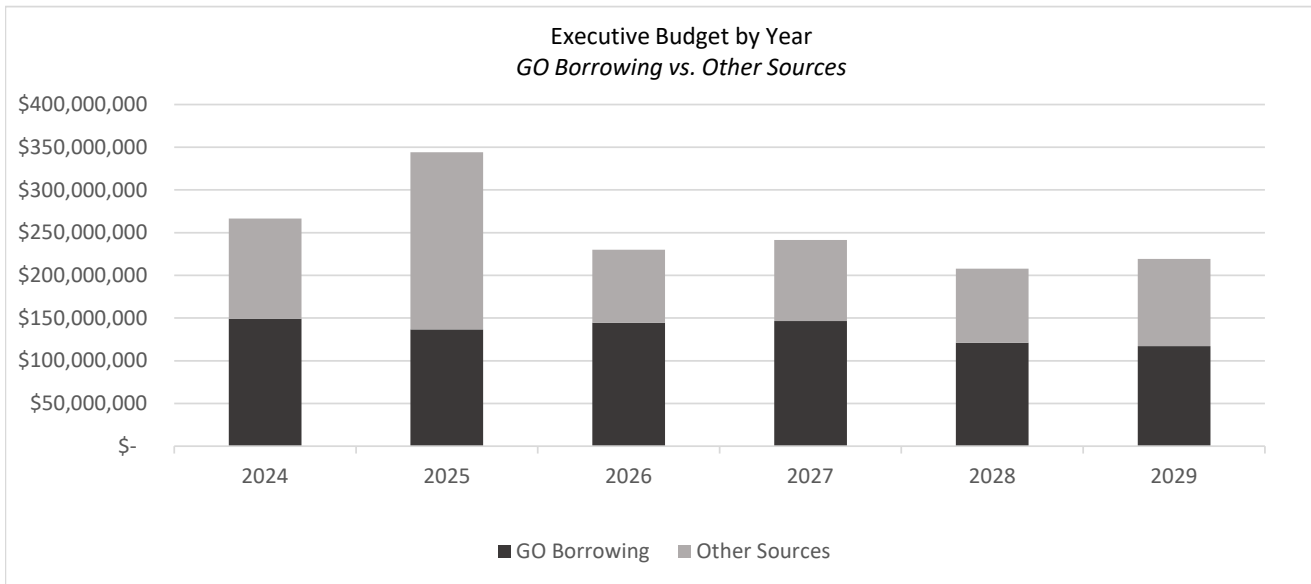
	2024	2025	2026	2027	2028	2029
GF GO Borrowing	84,135,065	91,401,424	112,149,819	118,492,705	90,650,206	80,640,614
Non-GF GO Borrowing	65,053,235	45,187,600	32,429,250	28,068,500	30,487,500	36,657,500
County Sources	145,000	9,518,900	45,000	45,000	45,000	2,395,000
Developer Capital Funding	7,410,000	2,410,000	2,410,000	2,410,000	2,410,000	2,410,000
Federal Sources	55,962,320	133,434,520	16,171,000	17,188,500	14,360,500	14,728,000
Impact Fees	2,703,000	2,828,000	5,088,000	12,313,000	6,155,000	17,115,000
Loan Repayment	560,000	560,000	560,000	560,000	560,000	560,000
Miscellaneous Revenue	5,005,000	5,005,000	10,005,000	10,005,000	15,005,000	15,005,000
Municipal Capital Participate	320,000	-	293,000	-	-	-
Other Govt Pmt For Services	80,000	1,580,000	80,000	80,000	80,000	80,000
Private Contribution/Donation	72,000	72,000	72,000	72,000	25,000	525,000
Reserves Applied	9,783,600	17,032,500	22,134,700	23,173,500	23,192,900	24,834,950
Revenue Bonds	5,553,000	6,862,000	8,768,000	8,324,000	8,610,000	8,075,000
Room Tax	399,000	1,354,500	498,750	1,008,000	887,250	1,420,000
Special Assessment	4,866,000	4,935,000	5,508,000	5,650,000	7,008,000	8,303,000
State Sources	9,000,000	11,565,000	5,315,000	5,315,000	6,465,000	4,665,000
TIF Increment	14,024,200	8,940,000	6,900,000	7,250,000	300,000	100,000
Transfer From Other Restricted	180,000	230,000	220,000	230,000	130,000	170,000
Transfer In From General Fund	1,233,000	1,278,000	1,298,000	1,318,000	1,363,000	1,410,250
Total	\$ 266,484,420	\$ 344,194,444	\$ 229,945,519	\$ 241,503,205	\$ 207,734,356	\$ 219,094,314

City of Madison: 2024 Executive Capital Budget
 Borrowing Summary

Borrowing Schedule & Estimated Debt Service

	2024	2025	2026	2027	2028	2029
Borrowing Schedule						
General Fund GO						
Borrowing	84,135,065	91,401,424	112,149,819	118,492,705	90,650,206	80,640,614
Non-General Fund GO						
Borrowing	65,053,235	45,187,600	32,429,250	28,068,500	30,487,500	36,657,500
Total	\$ 149,188,300	\$ 136,589,024	\$ 144,579,069	\$ 146,561,205	\$ 121,137,706	\$ 117,298,114

	2024	2025	2026	2027	2028	2029
Annual Debt Service						
General Fund GO						
Borrowing	10,937,558	11,882,185	14,579,476	15,404,052	11,784,527	10,483,280
Non-General Fund GO						
Borrowing	8,456,921	5,874,388	4,215,803	3,648,905	3,963,375	4,765,475



City of Madison: 2024 Executive Capital Budget
Funding Schedule Details

General Obligation (GO) Borrowing by Agency

GO Borrowing by Agency

	2024	2025	2026	2027	2028	2029
Administration & General Government						
Finance	-	-	-	-	-	-
Information Technology	6,539,850	7,429,000	5,285,000	5,376,000	4,117,000	4,906,000
Mayor's Office	850,000	850,000	850,000	850,000	850,000	850,000
Planning & Development						
CDA Redevelopment	5,000,000	4,000,000	3,000,000	-	-	-
Community Development Division						
Economic Development Division	4,740,000	7,440,000	3,640,000	3,540,000	6,540,000	6,540,000
Planning Division	160,000	160,000	160,000	168,000	168,000	168,000
Public Facilities						
Henry Vilas Zoo	75,000	75,000	75,000	75,000	75,000	75,000
Library	1,960,000	453,000	267,000	297,000	385,000	210,000
Monona Terrace	2,057,275	546,000	1,401,750	840,500	1,008,500	430,000
Public Safety & Health						
Fire Department	2,356,490	4,321,224	1,854,469	868,805	901,406	938,218
Police Department	298,600	3,300,800	39,110,200	309,100	312,800	328,400
Public Health	150,000	6,516,100	-	-	-	-
Public Works						
Engineering - Bicycle and Pedestrian						
Engineering - Facilities Management	8,901,175	6,905,600	10,188,000	15,924,000	14,747,000	7,687,000
Engineering - Major Streets	26,889,000	35,653,000	29,694,000	30,082,000	34,816,000	33,630,000
Engineering - Other Projects	111,900	140,000	108,800	50,000	83,600	145,000
Fleet Service	12,934,250	11,750,000	13,120,000	14,520,000	15,750,000	16,250,000
Parks Division	6,315,000	7,375,000	6,545,000	6,680,000	8,330,000	7,270,000
Sewer Utility	300,000	-	-	-	-	-
Stormwater Utility	8,890,000	3,490,000	1,315,000	210,000	1,860,000	6,045,000
Streets Division	1,399,000	3,590,000	1,458,000	43,235,400	1,638,000	5,018,000
Water Utility	7,320,500	-	-	-	-	-
Transportation						
Metro Transit	7,133,210	3,407,500	3,512,500	3,620,000	3,740,000	3,857,500
Parking Division	12,542,500	44,600	-	-	-	-
Traffic Engineering	5,428,750	2,657,200	2,497,350	2,524,400	2,534,400	3,669,996
Transportation	5,200,000	8,810,000	-	-	-	-
Total	\$149,188,300	\$136,589,024	\$144,579,069	\$146,561,205	\$121,137,706	\$117,298,114

City of Madison: 2024 Executive Capital Budget
Funding Schedule Details

Other Sources (Non-Borrowing) by Agency

Other Funds by Agency

	2024	2025	2026	2027	2028	2029
Administration & General Government						
Finance	418,000	418,000	418,000	418,000	418,000	418,000
Information Technology	-	-	-	-	-	-
Mayor's Office	-	-	-	-	-	-
Planning & Development						
CDA Redevelopment	10,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Community Development	11,301,200	4,892,000	4,670,000	5,770,000	1,870,000	1,870,000
Economic Development Division	3,290,000	3,290,000	3,290,000	3,290,000	190,000	190,000
Planning Division	-	-	-	-	-	-
Public Facilities						
Henry Vilas Zoo	-	-	-	-	-	-
Library	1,315,000	860,000	880,000	900,000	945,000	992,250
Monona Terrace	399,000	1,354,500	498,750	1,008,000	887,250	1,420,000
Public Safety & Health						
Fire Department	-	-	-	-	-	-
Police Department	-	-	2,700,000	-	-	-
Public Health	-	8,483,900	-	-	-	-
Public Works						
Engineering - Bicycle and Pedestrian	125,000	1,682,000	25,000	1,159,000	25,000	25,000
Engineering - Facilities Management	2,416,000	1,416,000	916,000	1,172,000	1,108,000	1,108,000
Engineering - Major Streets	10,321,000	15,840,000	19,238,000	18,869,000	23,263,000	23,322,000
Engineering - Other Projects	2,231,600	2,205,000	2,359,200	2,385,000	2,554,400	2,760,450
Fleet Service	50,000	50,000	50,000	50,000	50,000	50,000
Parks Division	4,100,000	5,230,000	5,965,000	6,275,000	4,220,000	5,670,000
Sewer Utility	3,993,000	3,356,000	5,343,000	3,107,000	4,074,000	3,201,000
Stormwater Utility	8,852,000	1,566,000	1,518,000	1,454,000	1,466,000	4,580,000
Streets Division	157,000	157,000	157,000	2,157,000	157,000	157,000
Water Utility	10,142,500	13,015,000	22,970,000	25,226,000	30,242,000	30,593,000
Transportation						
Metro Transit	46,855,340	11,097,500	11,422,500	11,750,000	12,120,000	12,487,500
Parking Division	81,000	101,000	36,000	42,000	97,000	42,000
Traffic Engineering	990,000	960,000	910,000	910,000	910,000	910,000
Transportation	258,480	129,631,520	-	7,000,000	-	10,000,000
Total	\$117,296,120	\$207,605,420	\$ 85,366,450	\$ 94,942,000	\$ 86,596,650	\$101,796,200

City of Madison: 2024 Executive Capital Budget
Funding Schedule Details

All Funds by Agency

All Funds by Agency

	2024	2025	2026	2027	2028	2029
Administration & General Government						
Finance	418,000	418,000	418,000	418,000	418,000	418,000
Information Technology	6,539,850	7,429,000	5,285,000	5,376,000	4,117,000	4,906,000
Mayor's Office	850,000	850,000	850,000	850,000	850,000	850,000
Planning & Development						
CDA Redevelopment	15,000,000	6,000,000	5,000,000	2,000,000	2,000,000	2,000,000
Community Development Division	25,157,000	17,707,000	20,707,000	17,707,000	18,707,000	15,707,000
Economic Development Division	8,030,000	10,730,000	6,930,000	6,830,000	6,730,000	6,730,000
Planning Division	160,000	160,000	160,000	168,000	168,000	168,000
Public Facilities						
Henry Vilas Zoo	75,000	75,000	75,000	75,000	75,000	75,000
Library	3,275,000	1,313,000	1,147,000	1,197,000	1,330,000	1,202,250
Monona Terrace	2,456,275	1,900,500	1,900,500	1,848,500	1,895,750	1,850,000
Public Safety & Health						
Fire Department	2,356,490	4,321,224	1,854,469	868,805	901,406	938,218
Police Department	298,600	3,300,800	41,810,200	309,100	312,800	328,400
Public Health	150,000	15,000,000	-	-	-	-
Public Works						
Engineering - Bicycle and Pedestrian	7,905,000	6,542,000	4,485,000	6,613,000	6,469,000	5,468,000
Engineering - Facilities Management	11,317,175	8,321,600	11,104,000	17,096,000	15,855,000	8,795,000
Engineering - Major Streets	37,210,000	51,493,000	48,932,000	48,951,000	58,079,000	56,952,000
Engineering - Other Projects	2,343,500	2,345,000	2,468,000	2,435,000	2,638,000	2,905,450
Fleet Service	12,984,250	11,800,000	13,170,000	14,570,000	15,800,000	16,300,000
Parks Division	10,415,000	12,605,000	12,510,000	12,955,000	12,550,000	12,940,000
Sewer Utility	4,293,000	3,356,000	5,343,000	3,107,000	4,074,000	3,201,000
Stormwater Utility	17,742,000	5,056,000	2,833,000	1,664,000	3,326,000	10,625,000
Streets Division	1,556,000	3,747,000	1,615,000	45,392,400	1,795,000	5,175,000
Water Utility	17,463,000	13,015,000	22,970,000	25,226,000	30,242,000	30,593,000
Transportation						
Metro Transit	53,988,550	14,505,000	14,935,000	15,370,000	15,860,000	16,345,000
Parking Division	12,623,500	145,600	36,000	42,000	97,000	42,000
Traffic Engineering	6,418,750	3,617,200	3,407,350	3,434,400	3,444,400	4,579,996
Transportation	5,458,480	138,441,520	-	7,000,000	-	10,000,000
Total	\$266,484,420	\$344,194,444	\$229,945,519	\$241,503,205	\$207,734,356	\$219,094,314

Horizon List

What is the Horizon List?

The Horizon List consists of projects that meet a clear community purpose but are not yet conceptualized to the level to be considered and funded within the 2024 CIP. Planning efforts around these projects should continue in 2024 seeking to address the identified outstanding issues. The 2024 capital budget also includes a central allocation of funding that can be used to support costs associated with analyzing these projects where necessary. With more complete information, these projects can be proposed in a future CIP planning process. This approach helps ensure the Capital Budget and CIP are developed using project budgets and timelines that are consistent with the scope and overall goal of capital projects.

The 2024 Executive Budget funds the following three (3) projects that were on the 2023 Horizon List:

1. **Parks:** Brittingham Beach House
2. **Parks:** Odana Hills Golf Course
3. **Police:** Property & Evidence Facility

The 2024 Executive Budget removes three (3) projects that were on the 2023 Horizon List:

1. **Engineering – Facilities:** Sayle Street Remodel. Funding was added to the Streets Division Far West Facility project for master planning efforts for Public Works and Transportation facility needs, which includes the future use of Sayle Street.
2. **Fire:** Monroe St. Remodel. Project was removed from the list at the agency’s request.
3. **IT:** Customer Single Sign-On. Project was removed from the list at the agency’s request.

Horizon List Projects: Summary by Department

The table below summarizes the projects recommended to be included on the Horizon List. The estimated budget amounts are based on agency requests.

Agency	Capital Item	Project or Program	Estimated Budget	
			GO Borrowing	Other Funds
CDA Redevelopment	Triangle Redevelopment Phases 2, 3, 4, and 5	Project	Unknown at this time	
Information Technology	311/CRM System	Project	350,000	0
	Common Customer File	Project	300,000	0
Parks Division	Breese Stevens	Project	Unknown at this time	
	Elver Park Community Center	Project	16,100,000	
	Goodman Pool Replacement	Project	Unknown at this time	
	Hill Creek Park Improvements	Project	200,000	200,000
	Hudson Park Slope Stabilization	Project	2,000,000	
	James Madison Park Facilities	Project	4,500,000	
	Lake Monona Waterfront Initial Phases	Project	Unknown at this time	
	McPike Park Construction	Project	1,500,000	500,000
	Olbrich Botanical Gardens	Project	1,000,000	
	Vilas Park Master Plan Implementation	Project	14,000,000	0
Police	New North District Station	Project	15,700,000	0

Horizon List

Horizon List Project Details

CDA Redevelopment: Triangle Redevelopment Phases 2, 3, 4, and 5

Description

The CDA's redevelopment plan for the Triangle includes five phases of development that will replace 362 Public and Section 8 units with roughly 1,200 units of mixed-income housing. Phase 1 is included in the 2024 executive budget. This includes redeveloping approximately 163 units of housing that will replace Brittingham Apartments and the CDA Triangle property management office. Phases 2, 3, 4, and 5 are included in the Horizon List as CDA continues to explore options with HUD and refine the project budget.

Estimated Budget

The total development cost of the project will likely exceed \$300 million, with the majority of funds coming from Section 42 tax credits, tax-exempt housing bonds, and private debt held by CDA-controlled LLCs that will be created for each building. The local share of costs is to be determined.

Anticipated Operating Impact

Annualized Cost: Unknown at this time

Issue to be Addressed:

- Refining the project budget and financing sources with HUD.

Information Technology: 311/CRM System

Description

This project is to purchase and implement the software to support a 311 program.

Estimated Budget

\$350,000 to purchase the software

Anticipated Operating Impact

Annualized Cost: To be determined based on software and associated staffing needs

Issue to be Addressed

- Pending final report on 311 implementation and decision on implementation strategy

Information Technology: Common Customer File Project

Description

This project is to provide our customers with a single point of entry into the various systems they need to interact within the City.

Estimated Budget

\$300,000

Anticipated Operating Impact

Annualized Cost: Unknown at this time

Issue to be Addressed

- Project should be sequenced after a decision on 311/CRM is made

Horizon List

Parks Division: Breese Stevens

Description

This project will support the necessary facility expansion, modifications, and enhancements to Breese Stevens that will support the facility hosting a top level professional women's soccer team as well as continue to host a diverse array of sports and cultural activities. The project will be a partnership with Big Top and will be funded through a combination of sources potentially including TIF, grants, GO debt, Parks resources, private support, and other sources.

Estimated Budget

Unknown

Anticipated Operating Impact

Annualized Cost: Unknown

Issue to be Addressed

- Completion of scope, budget, phasing, contractual agreements with partners, and additional community engagement.

Parks Division: Elver Park Community Center

Description

This project funds the design and construction of a new community center at Elver Park. Facilities Management prepared a schematic estimate for a new community center at a cost of \$16.1 million. The 2022 Adopted Capital Budget included \$200,000 for Park Master Planning efforts in 2023 - 2024 related to this community center. Design and construction of this facility may be added to the CIP following completion of the Master Plan.

Estimated Budget

\$16,100,000

Anticipated Operating Impact

Annualized Cost: Unknown at this time

Issue to be Addressed

- Completion of Master Plan, including project scope, budget, timeline, and anticipated operating costs

Parks Division: Goodman Pool Replacement

Description

This project would fund rehabilitation and construction of the pool due to age. The scope of the project will be determined through an evaluation study scheduled for 2027.

Estimated Budget

Unknown at this time

Anticipated Operating Impact

Annualized Cost: Unknown at this time

Issue to be Addressed

- Completion of a pool evaluation study in 2027

Horizon List

Parks Division: Hill Creek Park Improvements

Description

This project funds the expansion of Hill Creek Park located on Madison's far west side. The project's scope includes the construction of fields, courts, park access roads, parking, and lighting. will be done in conjunction with Engineering Stormwater, and will incorporate stormwater management and green infrastructure

Estimated Budget

\$400,000

Anticipated Operating Impact

Annualized Cost: Unknown at this time

Issue to be Addressed

- The project is dependent on Engineering Stormwater's plans to develop the area

Parks Division: Hudson Park Slope Stabilization

Description

This project is in coordination with City Engineering to stabilize the slope and shore at Hudson Park.

Estimated Budget

\$2,000,000

Anticipated Operating Impact

Annualized Cost: Unknown at this time

Issue to be Addressed

- Completion of a slope stabilization study in 2023

Parks Division: James Madison Park Facilities

Description

This project would support planning and addition of restroom facilities to James Madison Park.

Estimated Budget

\$4,500,000

Anticipated Operating Impact

Annualized Cost: Unknown at this time

Issue to be Addressed

- Additional project planning and scoping is required

Parks Division: Lake Monona Waterfront Initial Phases

Description

This project will support the initial phases of development for the Lake Monona Waterfront consistent with an anticipated Adopted Master Plan for the area.

Estimated Budget

Unknown

Anticipated Operating Impact

Annualized Cost: Unknown

Horizon List

Parks Division: Lake Monona Waterfront Initial Phases (continued)

Issue to be Addressed

- Scoping and Phasing can be completed as the illustrative Master Plan is being adopted. The scoping and phasing will allow for design development projects to commence that can better inform project details and budgets.

Parks Division: McPike Park Construction

Description

This project would fund continued improvements to McPike Park. The goal of the project is to expand McPike Park in accordance with the master plan and provide park amenities and other transportation improvements as identified in the plan.

Estimated Budget

\$2,000,000

Anticipated Operating Impact

Annualized Cost: Unknown at this time

Issue to be Addressed

- Additional project planning and scoping is required

Parks Division: Olbrich Botanical Gardens

Description

This project would fund a new bridge over Starkweather Creek. (Note: This project is separate from the Engineering – Bicycle Pedestrian project for the construction of a Hermina Street – Starkweather Creek Ped Bike Bridge, which is included in the Engineering – Bicycle and Pedestrian budget).

Estimated Budget

\$1,000,000

Anticipated Operating Impact

Annualized Cost: Unknown at this time

Issue to be Addressed

- Additional project planning and scoping is required

Parks Division: Vilas Park Master Plan Implementation

Description

This project funds a series of improvements in Vilas Park called for in the master plan. Parks is developing a phasing plan for the implementation of the Vilas Park master plan

Estimated Budget

\$14,000,000

Anticipated Operating Impact

Annualized Cost: Unknown at this time

Issue to be Addressed

- Completion of phasing plan for the implementation for the Master Plan

Horizon List

Police: New North District Station

Description

This project funds the land acquisition, design, and development for and construction of a new facility to replace the existing North Police District Station. The goal of the project is to replace this facility with one that possesses a physical capacity with allows for future growth and has an updated infrastructure.

Estimated Budget

\$15,700,000

Anticipated Operating Impact

Annualized Cost: None Anticipated

Issue to be Addressed

- Identification and acquisition of a site; City may use General Land Acquisition funds to secure a site
- Target timeline for project is to design in 2027 and construct in 2028



Agency Capital Budgets

2024 Capital Improvement Plan:
Executive Budget

How to Read Agency Capital Budgets

Each agency budget contains the following sections:

1. Capital Improvement Plan (CIP) Overview

- a. **Summary Table:** List of all capital projects and programs, with total funding by year
- b. **Changes from 2023 Adopted CIP (Graph):** Clustered bar graph that compares the total funding for the agency, by year, in the 2024 Executive CIP and the 2023 Adopted CIP
- c. **Description of Major Changes:** Comments on significant changes between the 2024 Executive CIP and the 2023 Adopted CIP. There is a comment on every project/ program, even if there is no change. Comments may include changes in funding amount, funding source, project scope, timeline, or other aspects of the project.

2. Summary of Expenditures and Revenues

- a. **2024 CIP by Expenditure Type:** Table with budget amounts by expenditure type (e.g. Bike Path, Building, Land, Street), by year
- b. **2024 CIP by Funding Source:** Table with budget amounts by funding source (e.g. General Fund (GF) General Obligation (GO) Borrowing; Federal Sources; Impact Fees; Reserves Applied; TIF Increment), by year
- c. **Borrowing Summary:** Table with General Fund GO Borrowing and Non-General Fund GO Borrowing by year
- d. **Annual Debt Service:** Estimated debt service, assuming a 10-year repayment schedule and 3% interest
- e. **Executive Budget by Funding Source (Graph):** Stacked bar graph showing GO Borrowing and Other Sources by year

3. Carryforward General Obligation Borrowing

- a. **Carryforward GO Borrowing:** Table that summarizes funding authorized in prior capital budgets that will carryforward in 2024. Data reflects unspent funds as of July 31, 2023.
 - “Unused Appropriation Authority” column reflects all unused funds that will carryforward (borrowing, federal sources, grants).
 - “Reauthorized GO Borrowing” column reflects GO Borrowing that will be reauthorized in 2024

The “Introduction & Summaries” section of the Executive Capital Budget includes additional details under “Reauthorizations/ Carryforward Balances.”

4. Project & Program Details

- a. **Identifying Information:** Project Name, Number, Type (Project or Program); and Citywide Element
- b. **Project Description:** Brief narrative on the purpose and scope of the project
- c. **Funding Table:** Table that summarizes funding by source, by year



Administration & General Government

Finance Department
Information Technology
Mayor's Office

Finance

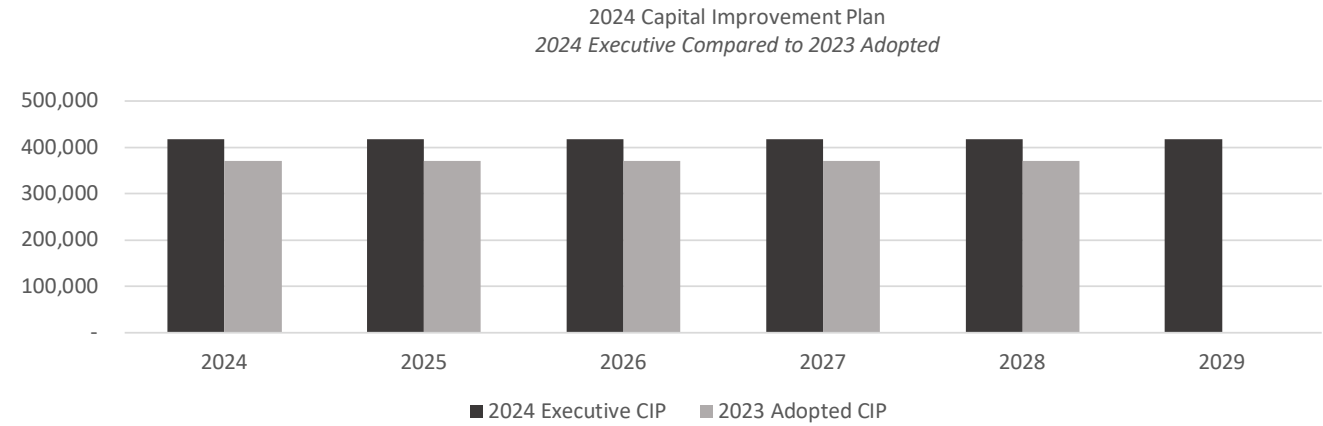
Capital Improvement Plan (CIP) Overview

Budget Phase: Executive

Summary Table

	2024	2025	2026	2027	2028	2029
Capital Budget Administration	418,000	418,000	418,000	418,000	418,000	418,000
	\$ 418,000	\$ 418,000	\$ 418,000	\$ 418,000	\$ 418,000	\$ 418,000

Changes from 2023 Adopted CIP



Description of Major Changes

- Capital Budget Administration
- Program budget increased by \$48,000 per year. This reflects a 13.0% increase. This cost is determined through a Cost Allocation Plan completed by an external consultant in the spring/ summer of 2023.

Finance

Summary of Expenditures and Revenues

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Other	418,000	418,000	418,000	418,000	418,000	418,000
	\$ 418,000	\$ 418,000	\$ 418,000	\$ 418,000	\$ 418,000	\$ 418,000

2024 CIP by Funding Source

	2024	2025	2026	2027	2028	2029
Transfer In From General Fund	418,000	418,000	418,000	418,000	418,000	418,000
	\$ 418,000	\$ 418,000	\$ 418,000	\$ 418,000	\$ 418,000	\$ 418,000

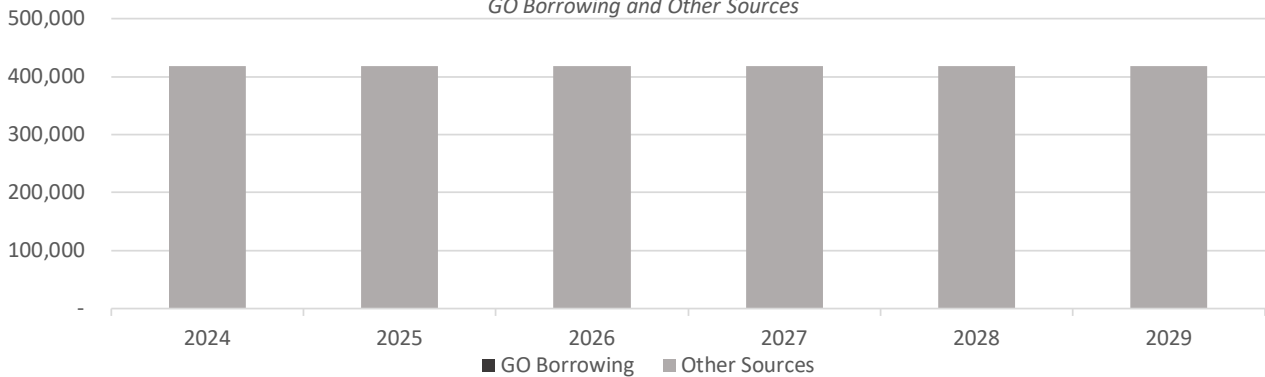
Borrowing Summary

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	-	-	-	-	-	-
Non-General Fund GO Borrowing	-	-	-	-	-	-
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Annual Debt Service

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	-	-	-	-	-	-
Non-General Fund GO Borrowing	-	-	-	-	-	-
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Executive Budget by Funding Source
GO Borrowing and Other Sources



Finance

Carryforward General Obligation Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
12509 CAPITAL BUDGET ADMINISTRATION	370,000	-
	\$ 370,000	\$ -

Finance

Project & Program Details

Project	Capital Budget Administration	Project #	12509
Citywide Element	Effective Government	Project Type	Program

Project Description

This program is for costs associated with administering and overseeing the City’s capital budget and Capital Improvement Plan. These costs are primarily staffing costs from the Finance Department for time spent building the capital budget and administering the budget. The amount is based on results from an annual Cost Allocation Plan, which was most recently completed by an external consultant in the Summer of 2023. The goal of the program is to provide accurate and timely analysis regarding capital budget items.

	2024	2025	2026	2027	2028	2029
Transfer In From General Fund	418,000	418,000	418,000	418,000	418,000	418,000
Total	\$ 418,000	\$ 418,000	\$ 418,000	\$ 418,000	\$ 418,000	\$ 418,000

Finance

2024 Appropriation Schedule

2024 Appropriation

		Executive Budget			
	Request	GO Borrowing	Other	Total	
Capital Budget Administration	370,000	-	418,000	418,000	
	\$ 370,000	\$ -	\$ 418,000	\$ 418,000	

Information Technology

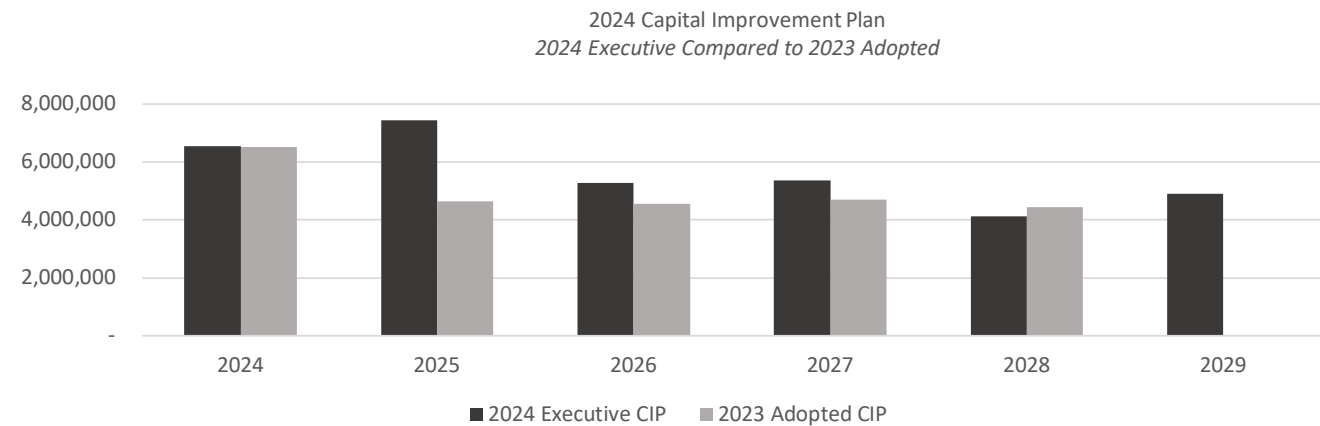
Capital Improvement Plan (CIP) Overview

Budget Phase: Executive

Summary Table

	2024	2025	2026	2027	2028	2029
Audiovisual Systems	120,000	75,000	205,000	205,000	206,000	257,000
Camera Lifecycle Management	250,000	130,000	100,000	100,000	100,000	100,000
Database Lifecycle Management	275,000	150,000	150,000	150,000	150,000	150,000
Digital Accessibility & Engagement	259,850	331,000	730,000	375,000	376,000	285,000
Digital Workplace	1,070,000	1,375,000	876,000	1,160,000	1,125,000	1,130,000
Enterprise Business Solutions	170,000	1,775,000	125,000	125,000	125,000	125,000
Fiber and Wireless Network	380,000	1,131,000	1,310,000	935,000	787,000	789,000
Network Operations & Infrastructure Lifecycle Management	2,610,000	2,105,000	1,430,000	1,965,000	885,000	1,705,000
Security, Risk, and Compliance	1,405,000	357,000	359,000	361,000	363,000	365,000
	\$ 6,539,850	\$ 7,429,000	\$ 5,285,000	\$ 5,376,000	\$ 4,117,000	\$ 4,906,000

Changes from 2023 Adopted CIP



Description of Major Changes

Audiovisual Systems

- Program budget decreased by \$112,000 in GF GO Borrowing between 2024 – 2028 to reflect updated estimates for equipment replacement.

Information Technology

Capital Improvement Plan (CIP) Overview

Description of Major Changes (Continued)

Camera Lifecycle Management

- Program budget increased by \$161,000 in GF GO Borrowing from 2024 – 2028. This reflects a 31.0% increase. In addition, the Traffic Engineering budget includes \$55,000/ year for TE’s portion of the program.
- This program was established in the 2023 budget, using the best cost estimates available at that time. The original estimates included maintenance and replacement, but did not account for the cost of break fixes outside of the regular maintenance schedule. The cost increase reflects the addition of break fixes.

Database Lifecycle Management

- No major changes compared to 2023 Adopted CIP.

Digital Accessibility & Engagement

- Program budget increased by \$544,900 in GF GO Borrowing from 2024 – 2028. This reflects a 35.7% increase, driven by additional costs for Media Team Lifecycle Management replacements in 2025.

Digital Workplace

- Program budget decreased by \$394,000 (6.6%) in GF GO Borrowing from 2024 – 2028.

Enterprise Business Solutions

- Budget decreased by \$1.6 million in 2024 and increased by \$1.6 million in 2025 (GF GO Borrowing) to reflect the updated timeline of two projects to migrate on-premises systems to the cloud (Tyler ERP, \$1.3 million; Accela, \$500,000).

Fiber and Wireless Network

- Budget decreased by \$457,000 in 2024 and increased by \$517,000 in 2025 – 2026 (GF GO Borrowing) to reflect the updated timeline of minor projects.

Network Operations & Infrastructure Lifecycle Management

- Program budget increased by \$2.7 million in GF GO Borrowing from 2024 – 2028 to reflect updated cost estimates for network lifecycle management replacements. This reflects a 41.8% increase.

Security, Risk, and Compliance

- Program budget increased by \$1.2 million in GF GO Borrowing in 2024 to reflect the cost of enterprise-wide back up solutions and infrastructure upgrades recommended through a cybersecurity audit.

Information Technology

Summary of Expenditures and Revenues

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Fiber Network	100,000	850,000	1,025,000	650,000	500,000	500,000
Machinery and Equipment	3,342,850	3,082,000	2,408,000	2,701,000	1,980,000	2,760,000
Other	2,125,000	1,122,000	1,172,000	1,165,000	1,177,000	1,186,000
Software and Licenses	972,000	2,375,000	680,000	860,000	460,000	460,000
	\$ 6,539,850	\$ 7,429,000	\$ 5,285,000	\$ 5,376,000	\$ 4,117,000	\$ 4,906,000

2024 CIP by Funding Source

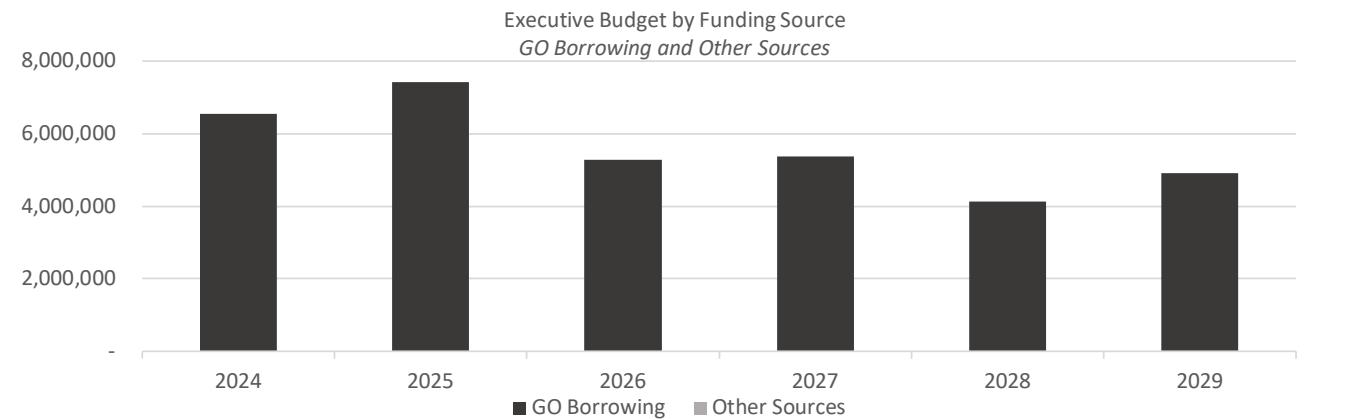
	2024	2025	2026	2027	2028	2029
GF GO Borrowing	6,539,850	7,429,000	5,285,000	5,376,000	4,117,000	4,906,000
	\$ 6,539,850	\$ 7,429,000	\$ 5,285,000	\$ 5,376,000	\$ 4,117,000	\$ 4,906,000

Borrowing Summary

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	6,539,850	7,429,000	5,285,000	5,376,000	4,117,000	4,906,000
Non-General Fund GO Borrowing	-	-	-	-	-	-
	\$ 6,539,850	\$ 7,429,000	\$ 5,285,000	\$ 5,376,000	\$ 4,117,000	\$ 4,906,000

Annual Debt Service

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	850,181	965,770	687,050	698,880	535,210	637,780
Non-General Fund GO Borrowing	-	-	-	-	-	-
	\$ 850,181	\$ 965,770	\$ 687,050	\$ 698,880	\$ 535,210	\$ 637,780



Information Technology

Carryforward General Obligation Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
13535 AUDIOVISUAL SYSTEMS	204,621	200,000
14356 CAMERA LIFECYCLE MANAGEMENT	133,157	-
13534 CAMERA MANAGEMENT SYSTEM	750,000	750,000
12413 DATABASE INFRASTRUCTURE	160,367	160,151
12417 DIGITAL ACCESSIBILITY & ENGAGEMENT	187,161	125,000
13537 DIGITAL WORKPLACE	1,042,980	1,000,000
13806 ELECTION EQUIPMENT TOWN OF MADISON	315	-
12418 ENTERPRISE BUSINESS SOLUTIONS	371,470	75,000
10042 ENTERPRISE FINANCIAL SYSTEM	524,713	431,904
17404 FIBER AND WIRELESS	813,172	500,000
17523 LEARNING MANAGEMENT SYSTEM	100,000	100,000
17521 LEGISLATIVE MANAGEMENT SYSTEM	241,350	-
13086 MICROSOFT 365	138,015	250,000
NETWORK & OPERATIONS		
12412 INFRASTRUCTURE	378,592	972,000
10043 PROPERTY ASSESSMENT SYSTEM	140,527	100,000
17401 SECURITY, RISK AND COMPLIANCE	488,257	300,000
17049 TAX SYSTEM REPLACEMENT	11,557	50,000
	\$ 5,686,256	\$ 5,014,055

Information Technology

Project & Program Details

Project **Audiovisual Systems** Project # **13535**
 Citywide Element **Effective Government** Project Type **Program**

Project Description

This program funds audiovisual products and systems, including flat panel displays, digital signage, projectors, videoconferencing products, and AV recording devices for training, collaborative conferencing, information displays, remote control monitoring, and Boards, Commission, and Committee meetings. The goal of this program is to improve digital inclusion, creating more opportunities for residents to access City services, engage in City government through technology, and expand digital collaboration options for City Staff.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	120,000	75,000	205,000	205,000	206,000	257,000
Total	\$ 120,000	\$ 75,000	\$ 205,000	\$ 205,000	\$ 206,000	\$ 257,000

Project **Camera Lifecycle Management** Project # **14356**
 Citywide Element **Health and Safety** Project Type **Program**

Project Description

This program supports the replacement and maintenance of the City's digital security cameras and the City's traffic cameras. The goal of this program is to maintain a strong and secure digital camera network. The funding allocation will be distributed between Information Technology to support the City's digital security cameras and Traffic Engineering to support the City's traffic cameras.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	250,000	130,000	100,000	100,000	100,000	100,000
Total	\$ 250,000	\$ 130,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000

Project **Database Lifecycle Management** Project # **12413**
 Citywide Element **Effective Government** Project Type **Program**

Project Description

This program maintains the City's database infrastructure, hardware, software, licensing, upgrades and tools. The goal of this program is to maintain a strong and secure technology infrastructure backbone.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	275,000	150,000	150,000	150,000	150,000	150,000
Total	\$ 275,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000

Information Technology

Project & Program Details

Project **Digital Accessibility & Engagement** Project # **12417**
 Citywide Element **Effective Government** Project Type **Program**

Project Description

This program develops and supports new technology and online systems, which improve accessibility and interaction with City Services. The City's Government Access Television Channel, Madison City Channel, is also a key component of providing opportunities for digital inclusion and resident engagement. The goal of this program is to improve digital inclusion, creating more opportunities for residents to access City services and engage in City government through technology.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	259,850	331,000	730,000	375,000	376,000	285,000
Total	\$ 259,850	\$ 331,000	\$ 730,000	\$ 375,000	\$ 376,000	\$ 285,000

Project **Digital Workplace** Project # **13537**
 Citywide Element **Effective Government** Project Type **Program**

Project Description

This program funds increased access to shared online services, opportunities for flexible collaboration and continuing the transition of modernizing paper-based processes to digital processes to meet the needs of City employees, business and community partners. It also supports the workstation equipment lifecycle management across the City. The goal of this program is to support the growing digital workplace as the City's working environments are constantly evolving.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	1,070,000	1,375,000	876,000	1,160,000	1,125,000	1,130,000
Total	\$ 1,070,000	\$ 1,375,000	\$ 876,000	\$ 1,160,000	\$ 1,125,000	\$ 1,130,000

Project **Enterprise Business Solutions** Project # **12418**
 Citywide Element **Effective Government** Project Type **Program**

Project Description

This program supports enterprise-wide systems in order to support the City's growing digital workplace. The goal of this program is to support the increasing number of shared online services and opportunities for flexible collaboration and to continue the transition of modernizing paper-based processes to digital processes to meet the needs of our employees, business and community partners and Madison residents. Major projects include migrating on-premises systems (Tyler ERP, Accela) to the cloud in 2025.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	170,000	1,775,000	125,000	125,000	125,000	125,000
Total	\$ 170,000	\$ 1,775,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000

Information Technology

Project & Program Details

Project	Fiber and Wireless Network	Project #	17404
Citywide Element	Effective Government	Project Type	Program

Project Description

This program expands the City's high-speed fiber optic and wireless network. The goal of this program is to improve service delivery through interconnectivity and redundancy to City facilities by expanding the fiber optic infrastructure. The Fiber and Wireless program supports the IT strategic priority of growing and strengthening our technology infrastructure and operations. Building and maintaining a strong, well-connected fiber network furthers the work of all City agencies' goals and initiatives.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	380,000	1,131,000	1,310,000	935,000	787,000	789,000
Total	\$ 380,000	\$ 1,131,000	\$ 1,310,000	\$ 935,000	\$ 787,000	\$ 789,000

Project	Network Operations & Infrastructure Lifecycle Management	Project #	12412
Citywide Element	Effective Government	Project Type	Program

Project Description

This program maintains the City's data network, data storage, systems hosting, backups and internet access, while minimizing downtime to City operations. The goal of this program is to maintain a strong and secure technology infrastructure backbone. Funding in 2024 includes investing in more robust network switches to handle the increased network bandwidth traffic; replacing end-of-life Wireless Access Points, Edge Switches, and Traffic Engineering/SCADA (Water Utility) switches.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	2,610,000	2,105,000	1,430,000	1,965,000	885,000	1,705,000
Total	\$ 2,610,000	\$ 2,105,000	\$ 1,430,000	\$ 1,965,000	\$ 885,000	\$ 1,705,000

Project	Security, Risk, and Compliance	Project #	17401
Citywide Element	Effective Government	Project Type	Program

Project Description

This program protects the information contained, processed or transmitted by information technology systems. This program is also responsible for developing and measuring compliance of security policies and procedures, minimizing risk through implementation of effective technical, administrative and physical security controls. The goal of this program is to reduce the City's overall risk of security incidents to a moderate level or below. A secure technology environment allows the City to operate safely and efficiently. By centering work on security, IT and other City agencies proactively protect the City's resources from evolving cybersecurity threats. Funding in 2024 includes implementing recommendations from a cybersecurity audit and an enterprise backup project.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	1,405,000	357,000	359,000	361,000	363,000	365,000
Total	\$ 1,405,000	\$ 357,000	\$ 359,000	\$ 361,000	\$ 363,000	\$ 365,000

Information Technology

2024 Appropriation Schedule

2024 Appropriation

	Request	Executive Budget		Total
		GO Borrowing	Other	
Audiovisual Systems	120,000	120,000	-	120,000
Camera Lifecycle Management	250,000	250,000	-	250,000
Database Lifecycle Management	275,000	275,000	-	275,000
Digital Accessibility & Engagement	265,000	259,850	-	259,850
Digital Workplace	1,070,000	1,070,000	-	1,070,000
Enterprise Business Solutions	220,000	170,000	-	170,000
Fiber and Wireless Network	380,000	380,000	-	380,000
Network Operations & Infrastructure Lifecycle Management	2,610,000	2,610,000	-	2,610,000
Security, Risk, and Compliance	1,405,000	1,405,000	-	1,405,000
	\$ 6,595,000	\$ 6,539,850	\$ -	\$ 6,539,850

Mayor's Office

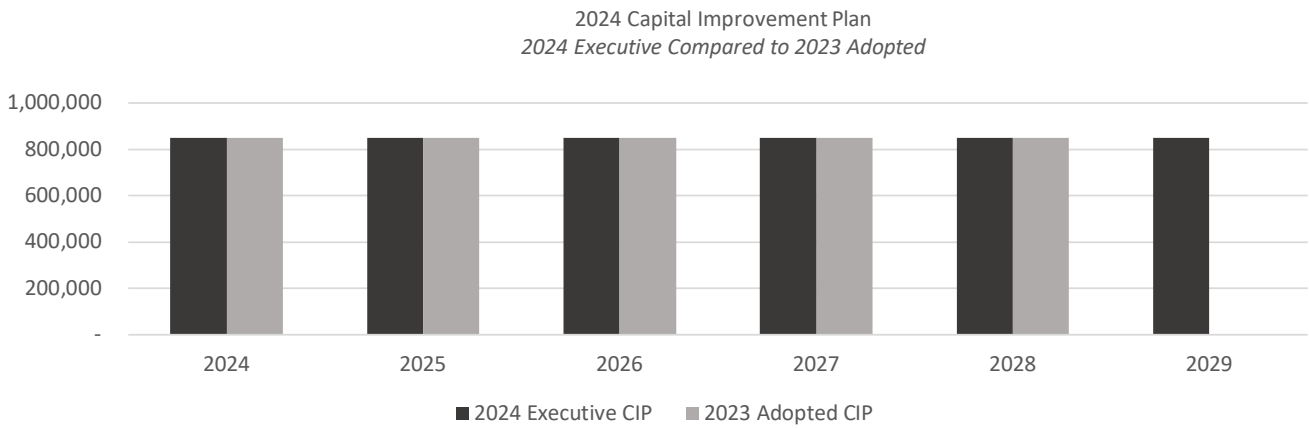
Capital Improvement Plan (CIP) Overview

Budget Phase: Executive

Summary Table

	2024	2025	2026	2027	2028	2029
Sustainability Improvements	850,000	850,000	850,000	850,000	850,000	850,000
	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000

Changes from 2023 Adopted CIP



Description of Major Changes

Sustainability Improvements

- No major changes compared to 2023 Adopted CIP.

Mayor's Office

Summary of Expenditures and Revenues

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Other	850,000	850,000	850,000	850,000	850,000	850,000
	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000

2024 CIP by Funding Source

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	850,000	850,000	850,000	850,000	850,000	850,000
	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000

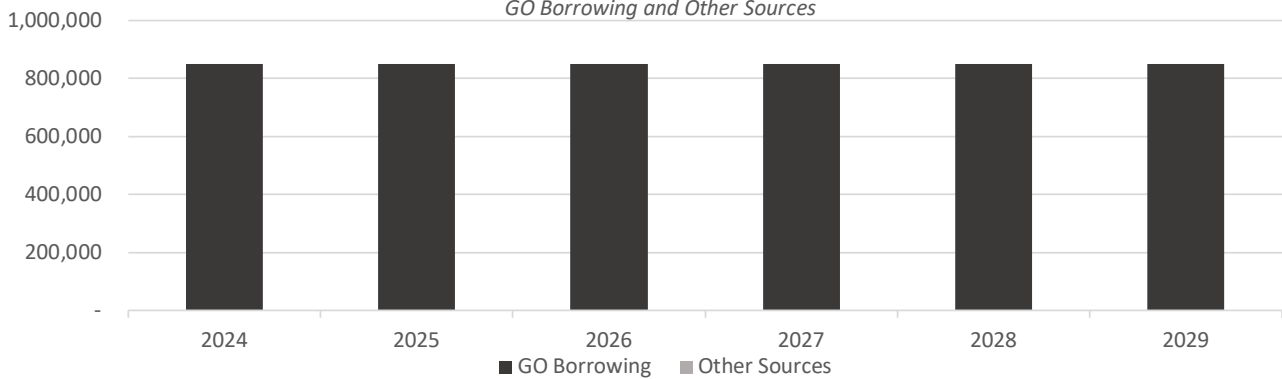
Borrowing Summary

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	850,000	850,000	850,000	850,000	850,000	850,000
Non-General Fund GO Borrowing	-	-	-	-	-	-
	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000

Annual Debt Service

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	110,500	110,500	110,500	110,500	110,500	110,500
Non-General Fund GO Borrowing	-	-	-	-	-	-
	\$ 110,500	\$ 110,500	\$ 110,500	\$ 110,500	\$ 110,500	\$ 110,500

Executive Budget by Funding Source
GO Borrowing and Other Sources



Mayor's Office

Carryforward General Obligation Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
14836 AIR QUALITY MONITORING GRANT (ARPA)	288,246	-
10563 SUSTAINABILITY IMPROVEMENTS	1,039,102	-
	\$ 1,327,348	\$ -

Mayor's Office

Project & Program Details

Project	Sustainability Improvements	Project #	10563
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program is for the implementation of the City of Madison's sustainability and climate resilience projects. This program's goals include: (1) reaching the City's goal of 100% renewable energy and net zero carbon emissions for City operations by 2030 and community-wide by 2050; (2) improving the City's resilience to the direct and indirect impacts of climate change; and (3) reducing the City's overall environmental impact, all while centering equity and environmental justice. Projects funded in this program are included in the City's Sustainability Plan, recommendations of the 100% Renewable Madison Report, and the Climate Forward agenda. Projects planned for 2024 include supporting renewable energy through the MadiSUN program, advancing the City's progress toward net zero carbon emissions, improving building energy efficiency through the Building Energy Savings Program and NOAH Energy Efficiency Initiative, and initiatives to advance resilience to extreme heat events.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	850,000	850,000	850,000	850,000	850,000	850,000
Total	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000

Mayor's Office

2024 Appropriation Schedule

2024 Appropriation

		Executive Budget			
	Request	GO Borrowing	Other	Total	
Sustainability Improvements	850,000	850,000	-	850,000	
	\$ 850,000	\$ 850,000	\$ -	\$ 850,000	



Planning & Development

CDA Redevelopment
Community Development Division (CDD)
Economic Development Division (EDD)
Planning Division

CDA Redevelopment

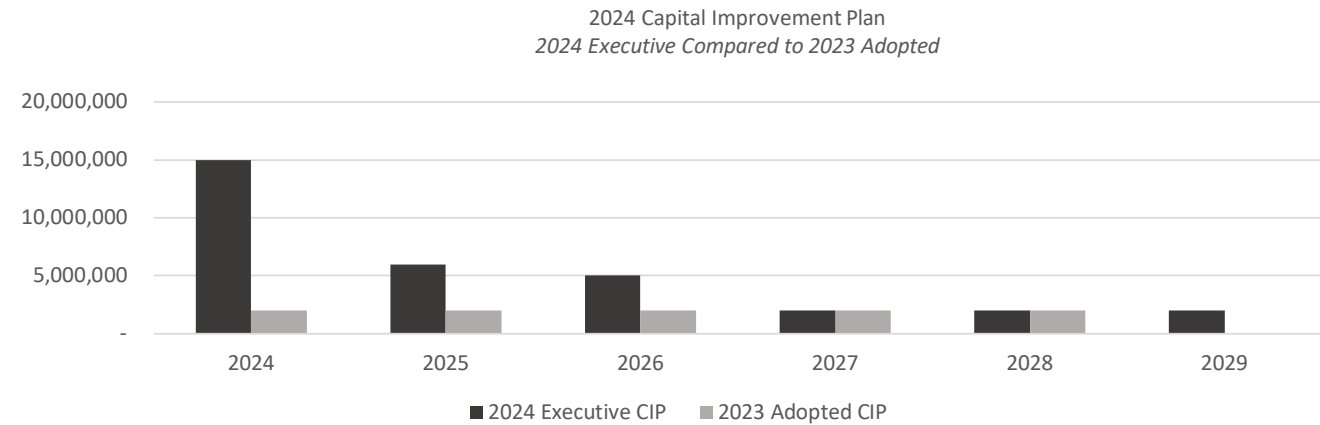
Capital Improvement Plan (CIP) Overview

Budget Phase: Executive

Summary Table

	2024	2025	2026	2027	2028	2029
Affordable Housing Redevelopment, Development, & Preservation	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
South Madison Redevelopment	2,000,000	4,000,000	3,000,000	-	-	-
Triangle Redevelopment	11,000,000	-	-	-	-	-
	\$ 15,000,000	\$ 6,000,000	\$ 5,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000

Changes from 2023 Adopted CIP



Description of Major Changes

Affordable Housing Redevelopment, Development, & Preservation

- Formerly named the Public Housing Redevelopment program.
- No major change from 2023 Adopted CIP.

South Madison Redevelopment

- New project. Redeveloping surplus property and recent land banking acquisitions to meet the amenity and housing needs outlined in the South Madison Plan.
- Executive budget includes \$2.0 million in TIF Increment in 2024 and \$7.0 million in non-GF GO Borrowing supported by TID 51 for the period 2025 - 2026 for the multi-phase redevelopment effort.

Triangle Redevelopment

- New project. Separated from the Affordable Housing Redevelopment, Development, & Preservation program due to the large scale of the project.
- Includes \$11.0 million in 2024 for Phase 1 of redevelopment as outlined in the Triangle Master Plan.

CDA Redevelopment

Summary of Expenditures and Revenues

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Building	15,000,000	6,000,000	5,000,000	2,000,000	2,000,000	2,000,000
	\$ 15,000,000	\$ 6,000,000	\$ 5,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000

2024 CIP by Funding Source

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	5,000,000	4,000,000	3,000,000	-	-	-
Developer Capital Funding	7,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Reserves Applied	1,000,000	-	-	-	-	-
TIF Increment	2,000,000	-	-	-	-	-
	\$ 15,000,000	\$ 6,000,000	\$ 5,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000

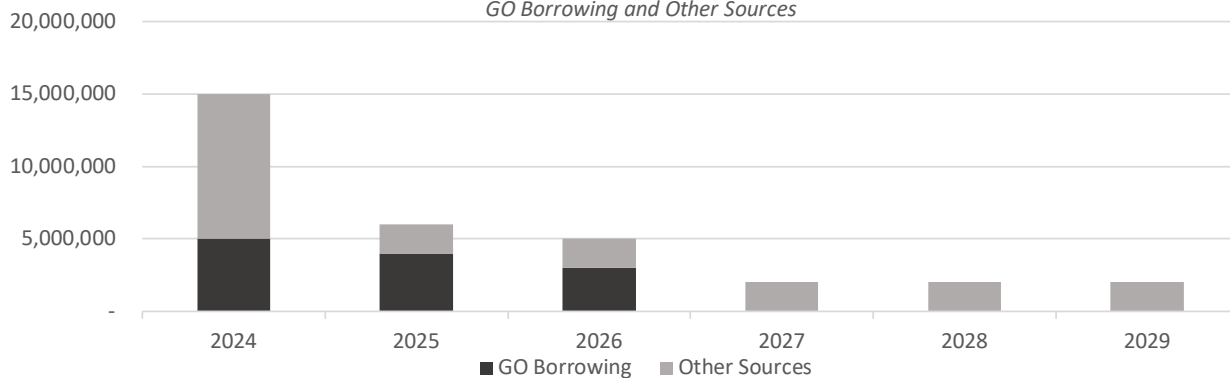
Borrowing Summary

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	-	-	-	-	-	-
Non-General Fund GO Borrowing	5,000,000	4,000,000	3,000,000	-	-	-
	\$ 5,000,000	\$ 4,000,000	\$ 3,000,000	\$ -	\$ -	\$ -

Annual Debt Service

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	-	-	-	-	-	-
Non-General Fund GO Borrowing	650,000	520,000	390,000	-	-	-
	\$ 650,000	\$ 520,000	\$ 390,000	\$ -	\$ -	\$ -

Executive Budget by Funding Source
GO Borrowing and Other Sources



CDA Redevelopment

Carryforward General Obligation Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
10079 MOSAIC RIDGE CONSTRUCTION	1,930,420	-
11817 PUBLIC HOUSING REDEVELOPMENT	2,015,675	-
13624 VILLAGE ON PARK REDEVELOPMENT	16,500,581	-
	\$ 20,446,676	\$ -

CDA Redevelopment

Project & Program Details

Project	Affordable Housing Redevelopment, Development, & Preservation	Project #	11817
Citywide Element	Neighborhoods and Housing	Project Type	Program

Project Description

This program was formerly called “Public Housing Redevelopment” and comprises the funds planning, implementation of CDA-sponsored affordable housing development, redevelopment, and preservation. This includes public housing redevelopment, land banking pre-development & development, mixed-use developments, Madison Revitalization and Community Development Corporation (MRCCDC)-led preservation initiatives, and affordable housing renovation support. The CDA accomplishes these projects with the use of loans from the CDD Affordable Housing Development projects, TIF funding, and various external funding sources such as Low-Income Housing Tax Credit programs and other grants/loan structures. The goal of this program is to provide quality, affordable, and integrated housing for low-income individuals, people with disabilities, seniors, formerly homeless persons, and low-income families. The scope of the program includes the redevelopment of Theresa Terrace, CDA Redevelopment-owned properties that are outside of their 15-year tax credit compliance, public housing units moving through disposition, formerly public housing units that have been disposed out of the HUD portfolio, current public housing sites, currently-held sites waiting for redevelopment, and sites procured through the City’s land banking program.

	2024	2025	2026	2027	2028	2029
Developer Capital Funding	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Total	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000

Project	South Madison Redevelopment	Project #	14431
Citywide Element	Neighborhoods and Housing	Project Type	Project

Project Description

This project consists of redeveloping surplus property and recent land banking acquisitions into a new CDA South Madison development that will serve many needed functions outlined in the South Madison Comprehensive Plan. Since the adoption of the 2023 Capital Improvement Plan, the City has assembled several acres of land near South Park Street and Badger Road in anticipation of a large, multi-phase redevelopment project featuring several hundred units of affordable housing utilizing TIF funding and housing tax credits. This is a multi-phase redevelopment effort that includes the redevelopment of City-owned properties, currently held sites waiting for redevelopment, sites procured through the City’s land banking program, and potentially a small number of public housing units. The project will not only increase needed amenities but also affordable housing. Capital planning will begin in 2024.

	2024	2025	2026	2027	2028	2029
TIF Increment	2,000,000	-	-	-	-	-
Non-GF GO Borrowing	-	4,000,000	3,000,000	-	-	-
Total	\$ 2,000,000	\$ 4,000,000	\$ 3,000,000	\$ -	\$ -	\$ -

CDA Redevelopment

Project & Program Details

Project	Triangle Redevelopment	Project #	14696
Citywide Element	Neighborhoods and Housing	Project Type	Project

Project Description

This project was formerly included in the "Public Housing Redevelopment" program. However, due to the size and impact of the project, this is being moved to a standalone project. The goal of this project is to provide quality, affordable, and integrated housing for low-income individuals, people with disabilities, seniors, formerly homeless persons, and low-income families at the current public housing developments called The Triangle, Parkside, & Karabis. The 2024 CIP includes funding for Phase 1 of the project as called for in the Triangle Master Plan. Phases 2-5 are outlined on the horizon list and will be included in future CIPs.

	2024	2025	2026	2027	2028	2029
Developer Capital Funding	5,000,000	-	-	-	-	-
Non-GF GO Borrowing	5,000,000	-	-	-	-	-
Reserves Applied	1,000,000	-	-	-	-	-
Total	\$ 11,000,000	\$ -	\$ -	\$ -	\$ -	\$ -

CDA Redevelopment

2024 Appropriation Schedule

2024 Appropriation

	Request	Executive Budget		Total
		GO Borrowing	Other	
Affordable Housing Redevelopment, Development, & Preservation	2,000,000	-	2,000,000	2,000,000
South Madison Redevelopment	1,000,000	-	2,000,000	2,000,000
Triangle Redevelopment	11,000,000	5,000,000	6,000,000	11,000,000
	\$ 14,000,000	\$ 5,000,000	\$ 10,000,000	\$ 15,000,000

Community Development Division

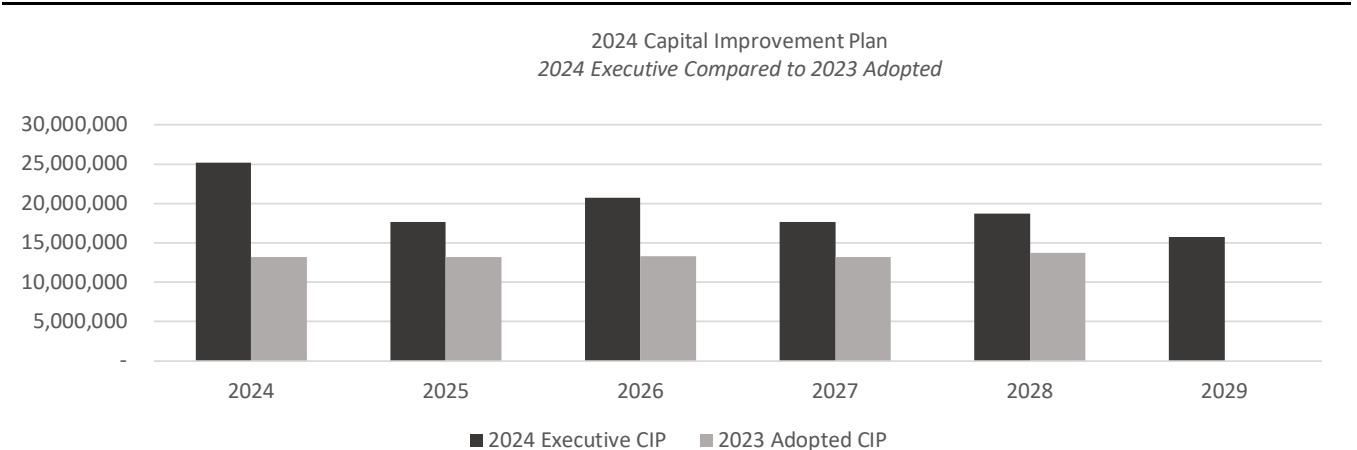
Capital Improvement Plan (CIP) Overview

Budget Phase: Executive

Summary Table

	2024	2025	2026	2027	2028	2029
Affordable Housing- Consumer Lending	3,157,000	3,207,000	3,207,000	3,207,000	3,207,000	3,207,000
Affordable Housing- Development Projects	20,000,000	14,500,000	17,500,000	14,500,000	15,500,000	12,500,000
Permanent Men's Shelter	2,000,000	-	-	-	-	-
	\$ 25,157,000	\$ 17,707,000	\$ 20,707,000	\$ 17,707,000	\$ 18,707,000	\$ 15,707,000

Changes from 2023 Adopted CIP



Description of Major Changes

Affordable Housing – Consumer Lending

- Reduces GO Borrowing by \$1.3 million and increases Reserves Applied by \$1.4 million from 2024 - 2028 compared to 2023 Adopted CIP.

Affordable Housing – Development Projects

- Program budget increases by \$31.5 million (\$20.2 million in GO Borrowing and \$11.3 million in TIF proceeds) from 2024 - 2028 compared to the 2023 Adopted CIP. The increase is to further fund affordable housing initiatives. This reflects a 62.4% increase.
- For 2024, budget increases GF GO Borrowing by \$7.3 million and increases TIF proceeds by \$2.7 million for a total increase of \$10.0 million over the 2023 Adopted CIP.

Permanent Men's Shelter

- Addition of \$2.0 million in project funding in 2024 to accommodate the need for a back-up generator and day space in the new building. \$1.0 million in federal funding assumes receipt of tax credits under the Inflation Reduction Act. The remaining \$1.0 million will be GF GO Borrowing.

Reserve Fund to Maintain Temporary Shelter Facilities

- Project has been moved from CDD to Engineering - Facilities Management 2024 CIP to better align with facilities' maintenance needs.

Senior Center Building Improvements

- Project has been moved from CDD to Engineering - Facilities Management 2024 CIP to better align with facility's maintenance needs.

Community Development Division

Summary of Expenditures and Revenues

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Building	2,000,000	-	-	-	-	-
Loans	23,157,000	17,707,000	20,707,000	17,707,000	18,707,000	15,707,000
	\$ 25,157,000	\$ 17,707,000	\$ 20,707,000	\$ 17,707,000	\$ 18,707,000	\$ 15,707,000

2024 CIP by Funding Source

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	13,855,800	12,815,000	16,037,000	11,937,000	16,837,000	13,837,000
Federal Sources	2,110,000	1,110,000	1,110,000	1,110,000	1,110,000	1,110,000
Loan Repayment	560,000	560,000	560,000	560,000	560,000	560,000
Reserves Applied	522,000	522,000	300,000	300,000	-	-
State Sources	200,000	200,000	200,000	200,000	200,000	200,000
TIF Increment	7,909,200	2,500,000	2,500,000	3,600,000	-	-
	\$ 25,157,000	\$ 17,707,000	\$ 20,707,000	\$ 17,707,000	\$ 18,707,000	\$ 15,707,000

Borrowing Summary

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	13,855,800	12,815,000	16,037,000	11,937,000	16,837,000	13,837,000
Non-General Fund GO Borrowing	-	-	-	-	-	-
	\$ 13,855,800	\$ 12,815,000	\$ 16,037,000	\$ 11,937,000	\$ 16,837,000	\$ 13,837,000

Annual Debt Service

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	1,801,254	1,665,950	2,084,810	1,551,810	2,188,810	1,798,810
Non-General Fund GO Borrowing	-	-	-	-	-	-
	\$ 1,801,254	\$ 1,665,950	\$ 2,084,810	\$ 1,551,810	\$ 2,188,810	\$ 1,798,810

Executive Budget by Funding Source
GO Borrowing and Other Sources



Community Development Division

Carryforward General Obligation Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
13942 ACCESSORY DWELLING UNIT MAJOR PROJE	287,500	-
17110 AFFORDABLE HOUSING-DEVELOPMENT	24,830,423	3,000,000
13774 ARPA-HOTELS CONVERTED TO HOUSING	1,000,000	-
13983 ARPA-OCCUPY MADISON SOLAR PRJ	124,156	-
13775 ARPA-SALVATION ARMY DARBO SITE	2,500,000	-
13776 ARPA-YOUTH-CENTERED HOUSING	2,000,000	-
17002 BRIDGE LAKE PT COMM CENTER	2,498,103	-
13672 COMMUNITY FACILITIES IMPROVE MAJOR	1,000,000	1,000,000
62010 HSNB CONSUMER LOAN PRGMS	5,718,205	1,404,400
13344 MEN'S HOMELESS SHELTER	18,747,225	5,760,000
10066 NEIGHBORHOOD CENTERS	265,872	-
11819 PARK EDGE/PARK RIDGE EMP CNTR	339,829	-
12434 SENIOR CENTER BUILDING IMPROVEMENTS	143,893	47,000
14354 TEMP SHELTER MAINTENANCE RESERVE	115,286	100,000
13398 TEMPORARY FAMILY SHELTER	54,436	-
	\$ 59,624,929	\$ 11,311,400

Community Development Division

Project & Program Details

Project	Affordable Housing-Consumer Lending	Project #	62010
Citywide Element	Neighborhoods and Housing	Project Type	Program

Project Description

This program supports several direct consumer lending programs administered by the Community Development Division (CDD), including the Home Purchase Assistance (Home-Buy the American Dream), Property Tax Financing for Eligible Seniors and Rental Rehabilitation programs. Their goals are to help eligible residents acquire homes, pay their property taxes and finance small-scale rehabilitation of rental housing. City funds complement, or are occasionally combined with, available federal and state dollars to support these programs. The programs help advance the objectives in the City's Housing Forward Initiative to increase homeownership among households of color and enable senior homeowners to remain in their homes, and they offer help to owners of rental properties to maintain and improve their units. These programs are parts of a larger affordable housing strategy that also devotes resources to financial literacy programs, complementary down payment assistance programs and a program that helps single-family homeowners make needed repairs to their homes. Funding to support this set of programs is included in CDD's operating budget.

	2024	2025	2026	2027	2028	2029
Reserves Applied	522,000	522,000	300,000	300,000	-	-
Loan Repayment	560,000	560,000	560,000	560,000	560,000	560,000
Federal Sources	1,110,000	1,110,000	1,110,000	1,110,000	1,110,000	1,110,000
GF GO Borrowing	765,000	815,000	1,037,000	1,037,000	1,337,000	1,337,000
State Sources	200,000	200,000	200,000	200,000	200,000	200,000
Total	\$ 3,157,000	\$ 3,207,000	\$ 3,207,000	\$ 3,207,000	\$ 3,207,000	\$ 3,207,000

Project	Affordable Housing-Development Projects	Project #	17110
Citywide Element	Neighborhoods and Housing	Project Type	Program

Project Description

This program represents the primary resource by which the City offers direct support to efforts to expand and improve the supply of affordable housing in Madison. Since 2015, CDD has used these funds to leverage other public and private resources for projects that improve and expand the supply of quality, affordable housing accessible to low- and moderate-income households. To date, the program has supported 28 projects in which nearly 1,950 new rental units that are deemed affordable for households earning not more than 60% of the Dane County median income have been built, or are under construction or in final design. Yet, the need in Madison for more affordable housing persists. CDD solicited development proposals in the summer of 2023 that plan to seek federal Low-Income Housing Tax Credits (LIHTCs). The outcome of tax credit applications will be known in late 2023 or in early 2024. In recent years, the City has responded to a changing tax credit environment that has brought larger development proposals forward that are on tighter schedules than in the past. At the same time, City staff seek to preserve the ability to support Housing Forward's call for a broader mix of housing choices, and to be prepared to support development opportunities that emerge or are initiated by the City or the Community Development Authority. Given the continued acute shortage of affordable housing in Madison, CDD seeks to continue to expand this program's capacity.

	2024	2025	2026	2027	2028	2029
TIF Increment	7,909,200	2,500,000	2,500,000	3,600,000	-	-
GF GO Borrowing	12,090,800	12,000,000	15,000,000	10,900,000	15,500,000	12,500,000
Total	\$ 20,000,000	\$ 14,500,000	\$ 17,500,000	\$ 14,500,000	\$ 15,500,000	\$ 12,500,000

Community Development Division

Project & Program Details

Project	Permanent Men's Shelter	Project #	13344
Citywide Element	Neighborhoods and Housing	Project Type	Project

Project Description

This project includes property acquisition, architecture and engineering services, and construction costs associated with building a permanent facility for shelter services for men experiencing homelessness. The project is being undertaken in collaboration with Dane County. The Common Council approved a property at 1902 Bartillon Drive as the site for the permanent shelter in 2022. The City acquired the property in 2021. The City is partnering with Dane County to build and operate the shelter. Final service and design detail are pending, and will be informed by input and feedback gained through community engagement. The addition of \$2.0 million in 2024 considers the need for a back-up generator and day space in the new building.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	1,000,000	-	-	-	-	-
Federal Sources	1,000,000	-	-	-	-	-
Total	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ -

Community Development Division

2024 Appropriation Schedule

2024 Appropriation

	Request	Executive Budget		Total
		GO Borrowing	Other	
Affordable Housing-Consumer Lending	3,157,000	765,000	2,392,000	3,157,000
Affordable Housing-Development Projects	18,000,000	12,090,800	7,909,200	20,000,000
Community Facilities Loan (CFL) Program	750,000			
Permanent Men's Shelter	-	1,000,000	1,000,000	2,000,000
	\$ 21,907,000	\$ 13,855,800	\$ 11,301,200	\$ 25,157,000

Economic Development Division
Capital Improvement Plan (CIP) Overview

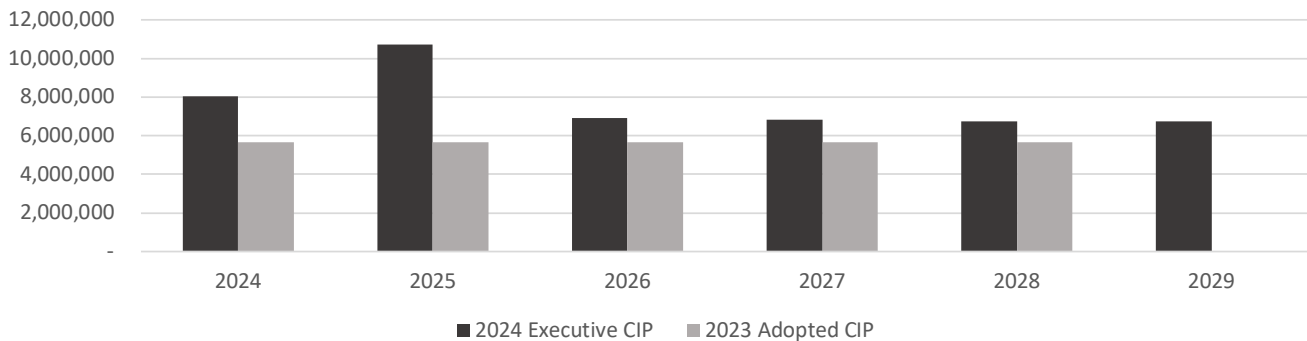
Budget Phase: Executive

Summary Table

	2024	2025	2026	2027	2028	2029
Business Park Holding						
Costs	40,000	40,000	40,000	40,000	40,000	40,000
General Land Acquisition						
Fund	90,000	3,590,000	90,000	90,000	90,000	90,000
Healthy Retail Access						
Program	250,000	250,000	250,000	250,000	250,000	250,000
Land Banking	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Small Business Equity and Recovery						
	500,000	500,000	500,000	500,000	500,000	500,000
TID 36 Capitol Gateway						
Corridor	100,000	100,000	100,000	100,000	-	-
TID 42 Wingra						
	100,000	100,000	100,000	100,000	100,000	100,000
TID 48 Regent Street						
	500,000	-	-	-	-	-
TID 50 State Street						
	700,000	600,000	600,000	600,000	600,000	600,000
TID 51 South Madison						
	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000
TID 52 E Washington						
Stoughton Rd	500,000	300,000	-	-	-	-
TID 53 Wilson Street						
	500,000	500,000	500,000	400,000	400,000	400,000
TID 54 Pennsylvania Avenue						
	750,000	750,000	750,000	750,000	750,000	750,000
	\$ 8,030,000	\$ 10,730,000	\$ 6,930,000	\$ 6,830,000	\$ 6,730,000	\$ 6,730,000

Changes from 2023 Adopted CIP

2024 Capital Improvement Plan
 2024 Executive Compared to 2023 Adopted



Description of Major Changes

Business Park Holding Costs

- Program name changed from Center for Industry & Commerce (CIC). Program will include holding costs for Center for Industry & Commerce and Southeast Madison Business Park in 2024.
- No major changes compared to 2023 Adopted CIP.

Economic Development Division

Capital Improvement Plan (CIP) Overview

Description of Major Changes (Continued)

General Land Acquisition Fund

- Program budget increases by \$30,000 in Reserves Applied in each year of the CIP to accommodate increased costs related to due diligence and holding costs. This reflects a 50% increase.
- Program budget increases by \$3.5 million in GF GO Borrowing in 2025 for anticipated acquisitions.

Healthy Retail Access Program

- No major changes compared to 2023 Adopted CIP.

Land Banking

- No major changes compared to 2023 Adopted CIP.

Small Business Equity and Recovery

- No major changes compared to 2023 Adopted CIP.

TID 36 Capitol Gateway Corridor

- No major changes compared to 2023 Adopted CIP.
- Expenditure window for TID closes in September 2027; therefore, no funding in 2028 or 2029 included.

TID 39 Stoughton Road

- The 2023 adopted CIP included \$30,000 per year through 2028. This project was removed from the 2024 Executive CIP as 2023 is the last year for the TID to make expenditures.

TID 42 Wingra

- No major changes compared to 2023 Adopted CIP.

TID 48 Regent Street

- New program. Executive budget includes \$500,000 in Non-GF GO Borrowing in 2024 to fund a development loan for additional affordable housing.

TID 50 State Street

- Program budget increases by \$100,000 in Non-GF GO Borrowing in 2024; funding may be used to support various TID-eligible expenses in the district, including the pedestrian mall experiment in 400 - 600 blocks of State Street.

TID 51 South Madison

- Program is funded by \$3.0 million in donated TIF proceeds from TID 36 Capitol Gateway & TID 37 Union Corners in 2024 - 2027. Funding source shifts to Non-GF GO Borrowing in 2028 and 2029.

TID 52 E Washington Stoughton Rd

- Adds \$800,000 in Non-GF GO Borrowing in 2024 and 2025 for small business development programs.

TID 53 Wilson Street

- New program. Executive budget includes \$500,000 in Non-GF GO Borrowing each year 2024 - 2026; \$400,000 in Non-GF GO Borrowing 2027 - 2029 for small business development programs.

TID 54 Pennsylvania Avenue

- New program. Executive budget includes \$750,000 in each year of the CIP in Non-GF GO Borrowing for small business development programs.

Economic Development Division
Summary of Expenditures and Revenues

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Land	1,130,000	4,630,000	1,130,000	1,130,000	1,130,000	1,130,000
Land Improvements	1,250,000	1,250,000	1,250,000	1,150,000	1,150,000	1,150,000
Loans	4,400,000	3,700,000	3,400,000	3,400,000	3,400,000	3,400,000
Machinery and Equipment	200,000	100,000	100,000	100,000	100,000	100,000
Other	1,050,000	1,050,000	1,050,000	1,050,000	950,000	950,000
	\$ 8,030,000	\$ 10,730,000	\$ 6,930,000	\$ 6,830,000	\$ 6,730,000	\$ 6,730,000

2024 CIP by Funding Source

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	1,790,000	5,290,000	1,790,000	1,790,000	1,790,000	1,790,000
Non-GF GO Borrowing	2,950,000	2,150,000	1,850,000	1,750,000	4,750,000	4,750,000
Reserves Applied	90,000	90,000	90,000	90,000	90,000	90,000
TIF Increment	3,200,000	3,200,000	3,200,000	3,200,000	100,000	100,000
	\$ 8,030,000	\$ 10,730,000	\$ 6,930,000	\$ 6,830,000	\$ 6,730,000	\$ 6,730,000

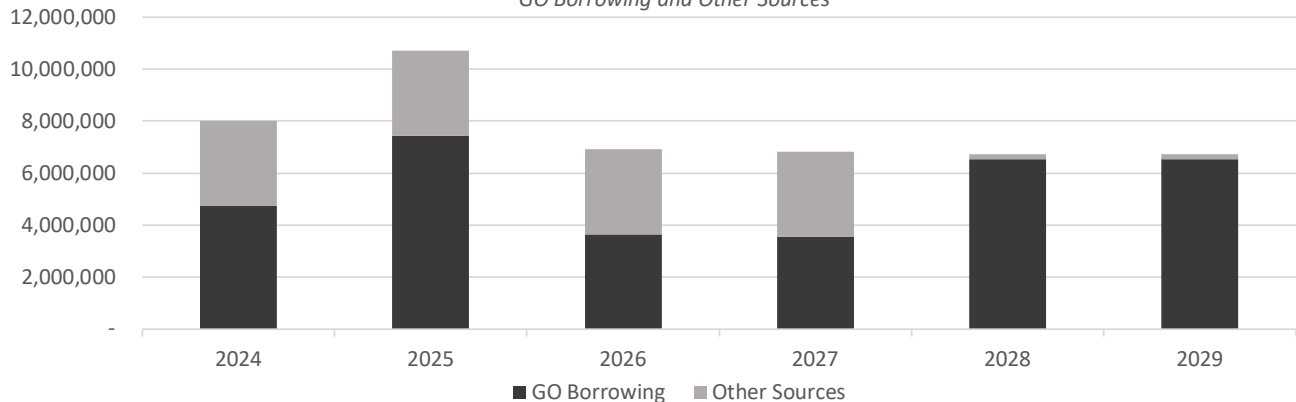
Borrowing Summary

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	1,790,000	5,290,000	1,790,000	1,790,000	1,790,000	1,790,000
Non-General Fund GO Borrowing	2,950,000	2,150,000	1,850,000	1,750,000	4,750,000	4,750,000
	\$ 4,740,000	\$ 7,440,000	\$ 3,640,000	\$ 3,540,000	\$ 6,540,000	\$ 6,540,000

Annual Debt Service

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	232,700	687,700	232,700	232,700	232,700	232,700
Non-General Fund GO Borrowing	383,500	279,500	240,500	227,500	617,500	617,500
	\$ 616,200	\$ 967,200	\$ 473,200	\$ 460,200	\$ 850,200	\$ 850,200

Executive Budget by Funding Source
 GO Borrowing and Other Sources



Economic Development Division

Carryforward General Obligation Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
13837 ACRE PROGRAM	300,000	300,000
13984 ARPA-RETAIL BUILDING IMPRV GRANT	(22,705)	-
63022 CENTER FOR INDUSTRY & COMMERCE	30,975	20,000
63050 FACADE IMPROVEMENT GRANTS	19,861	-
63060 GENERAL LAND ACQUISITION FUND	1,255,486	-
63009 HEALTHY RETAIL ACCESS PROGRAM	280,237	500,000
12640 LAND BANKING	1,576,067	500,000
10069 PUBLIC MARKET	21,028,441	-
13072 SMALL BUSINESS EQUITY AND RECOVERY	3,060,602	1,507,000
14065 TID 54 PENNSYLVANIA HARTMEYER	(53,674)	-
13850 TRUMAN OLSON GROCERY DEVELOPMENT	3,067,518	-
	\$ 30,542,808	\$ 2,827,000

Economic Development Division

Project & Program Details

Project **Business Park Holding Costs** Project # **63022**
 Citywide Element **Economy and Opportunity** Project Type **Program**

Project Description

Name Change: Business Park Holding Costs (formerly Center for Industry & Commerce)
 This program funds the annual holding, maintenance, marketing, and other acquisition costs for Business Parks owned by the City, including the Center for Industry and Commerce and Southeast Madison Business Park. The goal of the program is to attract and retain companies within the City of Madison and to increase the tax base. Planned projects for 2024 include property maintenance and marketing of parcels owned by the City.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	40,000	40,000	40,000	40,000	40,000	40,000
Total	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000

Project **General Land Acquisition Fund** Project # **63060**
 Citywide Element **Effective Government** Project Type **Program**

Project Description

This program funds land purchases for future municipal purposes. Purchases from the fund can only be completed to the extent that funds are available and specific Common Council approval is obtained. The primary revenue source for the fund is from the sale of surplus property and sites within City-owned business parks. Funding in 2024 (\$90,000) is for completing due diligence for properties that may be purchased through the General Land Acquisition Fund; and, property holding costs for parcels currently owned by the City. In addition, \$3.5 million in 2025 is to provide more funding for likely upcoming City property purchases.

	2024	2025	2026	2027	2028	2029
Reserves Applied	90,000	90,000	90,000	90,000	90,000	90,000
GF GO Borrowing	-	3,500,000	-	-	-	-
Total	\$ 90,000	\$ 3,590,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000

Project **Healthy Retail Access Program** Project # **63009**
 Citywide Element **Neighborhoods and Housing** Project Type **Program**

Project Description

This program provides grant opportunities for projects that aim to improve access to affordable, healthy, and culturally appropriate food within areas of focus, as identified in the Food Access Improvement Map. The goal of the program is to ensure increased access to healthy food. Planned projects for 2024 include (1) capital and infrastructure grants that proliferate healthy food access, with priority given to food retail establishments, (2) technical assistance for entities that want to increase healthy food access, with priority given to assisting food retail establishments, (3) data collection initiatives focused on discerning the needs and desires of business owners and community residents, which will aid city staff in efficient and targeted program outreach, and (4) evaluation of both programmatic structure and individual program grants.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	250,000	250,000	250,000	250,000	250,000	250,000
Total	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000

Economic Development Division

Project & Program Details

Project	Land Banking	Project #	12640
Citywide Element	Neighborhoods and Housing	Project Type	Program

Project Description

This program is for the acquisition of land and buildings that could be used for future economic development, affordable housing projects, and other City uses in accordance with the City's Land Banking Fund Policy. The goal of this program is to acquire strategic properties for future purposes that might include: assisting displaced businesses, reducing blight, stabilizing housing markets, improving the quality of life for residents and neighborhoods, and preserving land for City purposes. Projects planned for 2024 include due diligence for the possible acquisition of new property, the acquisition of new property, property maintenance and management of newly acquired and previously acquired properties through this program, and predevelopment costs associated with future redevelopment of acquired properties.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Total	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000

Project	Small Business Equity and Recovery	Project #	13072
Citywide Element	Economy and Opportunity	Project Type	Program

Project Description

This program combines several programs and initiatives aimed at supporting small business development, with a particular emphasis on businesses owned by historically-underrepresented entrepreneurs. Projects planned in 2024 include the following existing and new programs and initiatives: Façade Grant Program, Commercial Ownership Assistance Program, Madison Pop Up Shop Program, BusinessReady Program, entrepreneur of color organization support, Kiva Madison, entrepreneur of color survey/census, entrepreneur of color community directory/purchasing program, and similar programs and initiatives approved by the Common Council. Funding through this program will be used when Tax Increment Finance (TIF) or other funding sources aren't available to pay for a project.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	500,000	500,000	500,000	500,000	500,000	500,000
Total	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000

Project	TID 36 Capitol Gateway Corridor	Project #	99002
Citywide Element	Land Use and Transportation	Project Type	Program

Project Description

This program supports projects within TID 36, created in 2005. The district is located in downtown Madison and includes the area generally bounded by First Street, Dayton Street, Blount Street, and Wilson Street. The goal of this program is to attract employers and residents to the Capitol East District and grow the City's tax base. Projects planned for 2024 include continued implementation of the Capitol Gateway Corridor BUILD Plan through a study to identify and prioritize future public projects in the District.

	2024	2025	2026	2027	2028	2029
TIF Increment	100,000	100,000	100,000	100,000	-	-
Total	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -

Economic Development Division

Project & Program Details

Project **TID 42 Wingra** Project # **99005**
 Citywide Element **Land Use and Transportation** Project Type **Program**

Project Description

This program supports projects within TID 42, created in 2012. The district is located on Madison’s south side with the general boundaries of South Park Street, West Wingra Drive, and Fish Hatchery Road. The goal of the program is to develop residential and commercial space in accordance with the Wingra BUILD Plan. Progress is measured by implementation of the Wingra BUILD Plan, the number of residential units constructed, the amount of commercial space constructed, and the district’s total tax base. The estimated incremental value of the district is \$118 million. Funding in 2024 is for property maintenance, management, and pre-development costs for City-owned property, as well as due diligence costs for potential Land Banking purchases, within the boundaries of TID 42 and within one-half mile of TID 42.

	2024	2025	2026	2027	2028	2029
TIF Increment	100,000	100,000	100,000	100,000	100,000	100,000
Total	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000

Project **TID 48 Regent Street** Project # **99014**
 Citywide Element **Neighborhoods and Housing** Project Type **Program**

Project Description

This program supports projects within TID 48 (Regent Street), created in 2021. The district is located within an area generally bounded by Regent St, West Washington Ave, and South Park St. The goal of the program is to recapture incremental value to fund public works improvements and private development projects that will benefit the TID and the larger community. Funding in 2024 is for a potential Development Loan.

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	500,000	-	-	-	-	-
Total	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -

Economic Development Division

Project & Program Details

Project **TID 50 State Street** Project # **99012**
 Citywide Element **Land Use and Transportation** Project Type **Program**

Project Description

This program funds private development loans, public infrastructure, streetscape improvements, business retention and recruitment efforts, marketing programs, affordable housing, planning and market studies, and related economic development initiatives. The goal of this program is to support a diverse and thriving State Street neighborhood where all Madisonians and visitors feel welcome, grow a stable retail district, enhance residential and living-wage employment options, and increase the tax base. Funding in 2024 is for Building Improvement Grants, Facade Grants, Madison Pop Up Shop Program, BusinessReady Program, Commercial Ownership Assistance Program, and expenses related to the experimental pedestrian mall in the 400 - 600 blocks of State Street. Additional expenses include furniture and fixture repair/upgrades, marketing efforts, planning and market studies, and related economic development initiatives within the boundary of TID 50 and within a one-half mile radius of the TID 50 boundary.

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	700,000	600,000	600,000	600,000	600,000	600,000
Total	\$ 700,000	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000

Project **TID 51 South Madison** Project # **99011**
 Citywide Element **Neighborhoods and Housing** Project Type **Program**

Project Description

This program funds land banking, holding costs, pre-development costs, small business financial assistance programs, planning studies, and related economic development initiatives within TID 51 (South Madison). The goal of this program is to guide investment in South Madison that supports this existing diverse community. Funding in 2024 will be used for costs associated with small business development programs (Building Improvement Grant Program, Facade Grant Program, Madison Pop-Up Shop Program, Commercial Ownership Assistance Program, Small Cap TIF Program), UW South Madison Study, Land Banking (due diligence, purchase, holding costs, remediation, and other pre-development expenses), and potentially Development Loans within the boundary of TID 51 and within a half-mile radius of the boundary of TID 51. Funding for projects will be supported through donation of tax increment revenues from TID 36 & 37 in 2024 - 2027 and non-GF GO Borrowing in 2028 - 2029.

	2024	2025	2026	2027	2028	2029
TIF Increment	3,000,000	3,000,000	3,000,000	3,000,000	-	-
Non-GF GO Borrowing	-	-	-	-	3,000,000	3,000,000
Total	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000

Economic Development Division

Project & Program Details

Project **TID 52 E Washington Stoughton Rd** Project # **99013**
 Citywide Element **Economy and Opportunity** Project Type **Program**

Project Description

The goal of this program is to fund infrastructure improvements, housing, and business development projects within TID 52 (East Washington - Stoughton Road). The district is located along East Washington Avenue from Aberg Avenue to Stoughton Road. Funding in 2024 will be used for small business development programs, including the Building Improvement Grant Program, Facade Grant Program, Commercial Ownership Assistance Program, Small Cap TIF Program, and similar economic development initiatives within the boundary of TID 52 and within a one-half mile radius of the boundary of TID 52.

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	500,000	300,000	-	-	-	-
Total	\$ 500,000	\$ 300,000	\$ -	\$ -	\$ -	\$ -

Project **TID 53 Wilson Street** Project # **99016**
 Citywide Element **Economy and Opportunity** Project Type **Program**

Project Description

This program supports projects within TID 53 (Wilson Street), created in 2023. The district is located generally along Wilson Street from Carroll Street to Blair Street, between John Nolen Drive and East Washington Avenue. The goal of the program is to capture incremental value to fund certain public works improvements and private development projects that will benefit the TID and the larger community. Funding in 2024 is for pre-development costs associated with the redevelopment of the Brayton Lot and small business financial assistance programs, including the Building Improvement Grant Program, Facade Grant Program, Commercial Ownership Assistance Program, and similar economic development initiatives within the boundary of TID 53 and within a one-half mile radius of the boundary of TID 53.

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	500,000	500,000	500,000	400,000	400,000	400,000
Total	\$ 500,000	\$ 500,000	\$ 500,000	\$ 400,000	\$ 400,000	\$ 400,000

Project **TID 54 Pennsylvania Avenue** Project # **99015**
 Citywide Element **Economy and Opportunity** Project Type **Program**

Project Description

This program supports projects within TID 54 (Pennsylvania Avenue), created in 2023. The district is located along the Pennsylvania Avenue and Packers Avenue corridors, generally from Aberg Avenue to the north to North First Street to the south. The goal of the program is to facilitate housing development, business development, and infrastructure improvements that will benefit the TID and the larger community. Funding in 2024 is for small business development programs, including the Building Improvement Grant Program, Facade Grant Program, Commercial Ownership Assistance Program, Small Cap TIF Program, and similar economic development initiatives within the boundary of TID 54 and within one-half mile of the boundary of TID 54.

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	750,000	750,000	750,000	750,000	750,000	750,000
Total	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000

Economic Development Division

2024 Appropriation Schedule

2024 Appropriation

	Request	Executive Budget		Total
		GO Borrowing	Other	
Business Park Holding Costs	-	40,000	-	40,000
Center for Industry and Commerce	40,000			
General Land Acquisition Fund	3,590,000	-	90,000	90,000
Healthy Retail Access Program	250,000	250,000	-	250,000
Land Banking	1,000,000	1,000,000	-	1,000,000
Small Business Equity and Recovery	500,000	500,000	-	500,000
TID 36 Capitol Gateway Corridor	100,000	-	100,000	100,000
TID 42 Wingra	100,000	-	100,000	100,000
TID 48 Regent Street	500,000	500,000	-	500,000
TID 50 State Street	600,000	700,000	-	700,000
TID 51 South Madison	3,000,000	-	3,000,000	3,000,000
TID 52 E Washington Stoughton Rd	500,000	500,000	-	500,000
TID 53 Pennsylvania Avenue	750,000			
TID 53 Wilson Street	-	500,000	-	500,000
TID 54 Pennsylvania Avenue	-	750,000	-	750,000
TID 54 Wilson Street	500,000			
	\$ 11,430,000	\$ 4,740,000	\$ 3,290,000	\$ 8,030,000

Planning Division

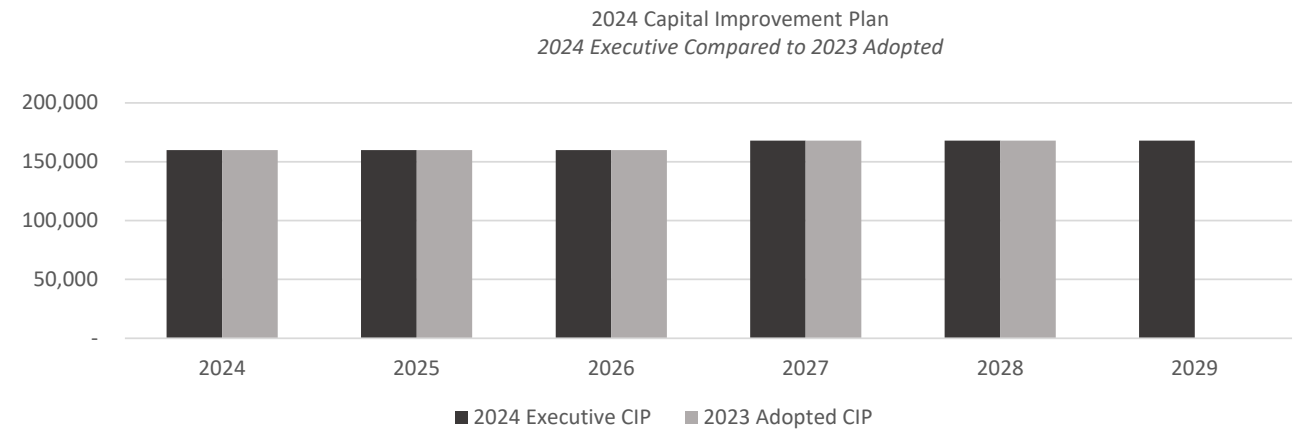
Capital Improvement Plan (CIP) Overview

Budget Phase: Executive

Summary Table

	2024	2025	2026	2027	2028	2029
Municipal Art Fund	160,000	160,000	160,000	168,000	168,000	168,000
	\$ 160,000	\$ 160,000	\$ 160,000	\$ 168,000	\$ 168,000	\$ 168,000

Changes from 2023 Adopted CIP



Description of Major Changes

Municipal Art Fund

- No major changes compared to 2023 Adopted CIP.

Planning Division

Summary of Expenditures and Revenues

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Other	160,000	160,000	160,000	168,000	168,000	168,000
	\$ 160,000	\$ 160,000	\$ 160,000	\$ 168,000	\$ 168,000	\$ 168,000

2024 CIP by Funding Source

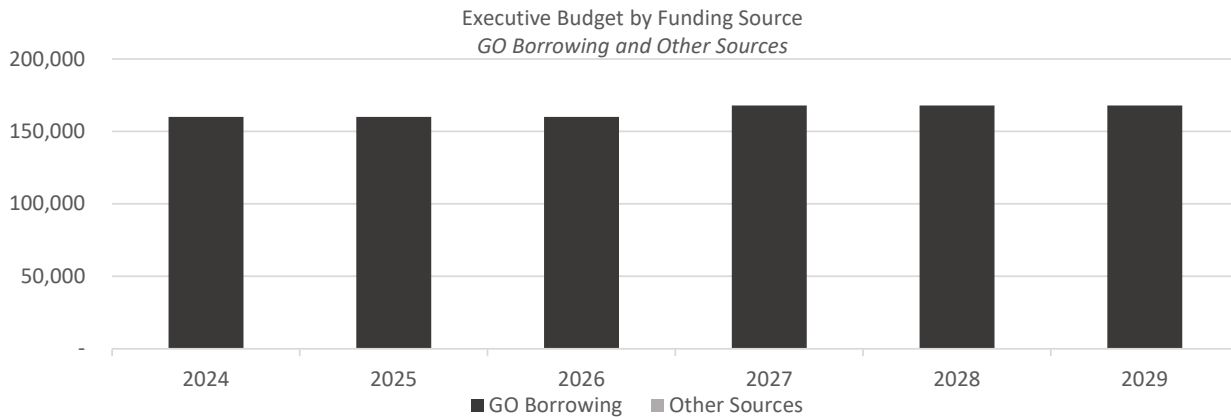
	2024	2025	2026	2027	2028	2029
GF GO Borrowing	160,000	160,000	160,000	168,000	168,000	168,000
	\$ 160,000	\$ 160,000	\$ 160,000	\$ 168,000	\$ 168,000	\$ 168,000

Borrowing Summary

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	160,000	160,000	160,000	168,000	168,000	168,000
Non-General Fund GO Borrowing	-	-	-	-	-	-
	\$ 160,000	\$ 160,000	\$ 160,000	\$ 168,000	\$ 168,000	\$ 168,000

Annual Debt Service

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	20,800	20,800	20,800	21,840	21,840	21,840
Non-General Fund GO Borrowing	-	-	-	-	-	-
	\$ 20,800	\$ 20,800	\$ 20,800	\$ 21,840	\$ 21,840	\$ 21,840



Planning Division

Carryforward General Obligation Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
10780 COMPREHENSIVE PLAN UPDATE	52,854	-
10064 HISTORIC PRESERVATION PLAN	5,584	-
65001 MUNICIPAL ART FUND PROJECTS	273,241	360,000
12743 PLANNING STUDIES 2020	20,428	-
	\$ 352,107	\$ 360,000

Planning Division

Project & Program Details

Project	Municipal Art Fund	Project #	65001
Citywide Element	Culture and Character	Project Type	Program

Project Description

This program focuses on the maintenance and expansion of the City's public art collection, emphasizing the equitable distribution of City investment in public art, involvement of residents, and increased opportunities for local artists of color. Planned projects for 2024 include finalizing a significant installation in the Darbo Neighborhood as recommended in the Darbo-Worthington Starkweather Neighborhood Plan, continuation of the Artist in Residence program, and utilization of funds to support additional art for the Madison Public Market.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	160,000	160,000	160,000	168,000	168,000	168,000
Total	\$ 160,000	\$ 160,000	\$ 160,000	\$ 168,000	\$ 168,000	\$ 168,000

Planning Division

2024 Appropriation Schedule

2024 Appropriation

	Request	Executive Budget		Total
		GO Borrowing	Other	
Municipal Art Fund	160,000	160,000	-	160,000
	\$ 160,000	\$ 160,000	\$ -	\$ 160,000



Public Facilities

Henry Vilas Zoo
Library
Monona Terrace

Henry Vilas Zoo

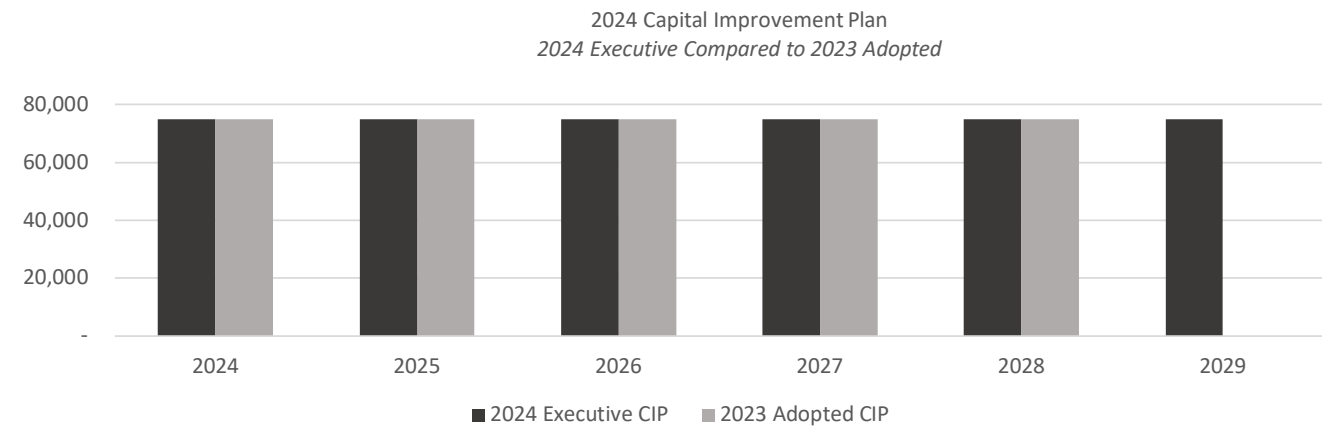
Capital Improvement Plan (CIP) Overview

Budget Phase: Executive

Summary Table

	2024	2025	2026	2027	2028	2029
Henry Vilas Zoo	75,000	75,000	75,000	75,000	75,000	75,000
	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000

Changes from 2023 Adopted CIP



Description of Major Changes

Henry Vilas Zoo

- No major changes compared to 2023 Adopted CIP.

Henry Vilas Zoo

Summary of Expenditures and Revenues

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Building	75,000	75,000	75,000	75,000	75,000	75,000
	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000

2024 CIP by Funding Source

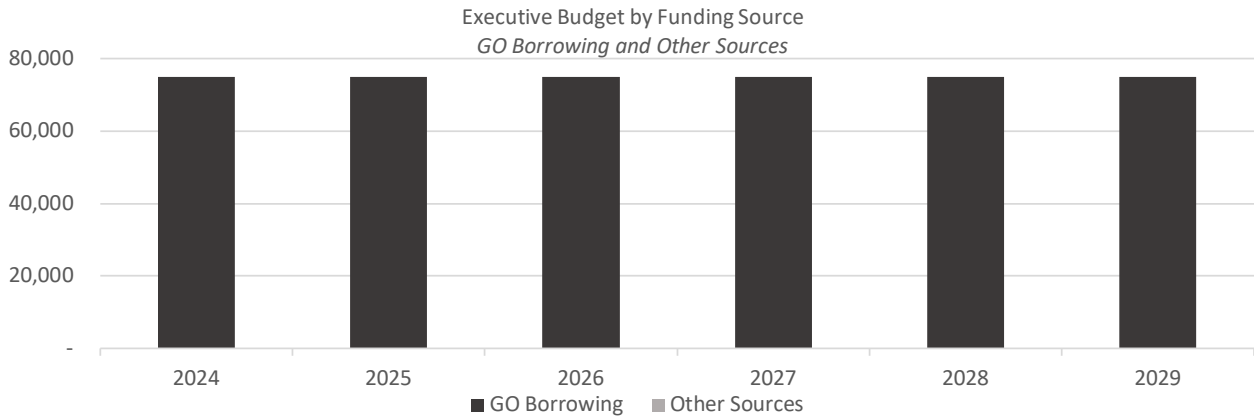
	2024	2025	2026	2027	2028	2029
GF GO Borrowing	75,000	75,000	75,000	75,000	75,000	75,000
	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000

Borrowing Summary

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	75,000	75,000	75,000	75,000	75,000	75,000
Non-General Fund GO Borrowing	-	-	-	-	-	-
	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000

Annual Debt Service

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	9,750	9,750	9,750	9,750	9,750	9,750
Non-General Fund GO Borrowing	-	-	-	-	-	-
	\$ 9,750	\$ 9,750	\$ 9,750	\$ 9,750	\$ 9,750	\$ 9,750



Henry Vilas Zoo

Carryforward General Obligation Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
11215 HENRY VILAS ZOO	75,000	75,000
	\$ 75,000	\$ 75,000

Henry Vilas Zoo

Project & Program Details

Project	Henry Vilas Zoo	Project #	11215
Citywide Element	Culture and Character	Project Type	Program

Project Description

This program provides funding for improvements at the Henry Vilas Zoo. Under the current agreement, Zoo operating costs are split between Dane County and the City of Madison on an 80:20 ratio, while capital costs are shared on a voluntary basis. The goal of the program is to participate in the maintenance of the quality and safety of the various buildings and land improvements at Henry Vilas Zoo to enhance visitors' experiences. Specific projects for 2024 include general zoo improvements.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	75,000	75,000	75,000	75,000	75,000	75,000
Total	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000

Henry Vilas Zoo

2024 Appropriation Schedule

2024 Appropriation

		Executive Budget			
	Request	GO Borrowing	Other	Total	
Henry Vilas Zoo	75,000	75,000	-	75,000	
	\$ 75,000	\$ 75,000	\$ -	\$ 75,000	

Library

Capital Improvement Plan (CIP) Overview

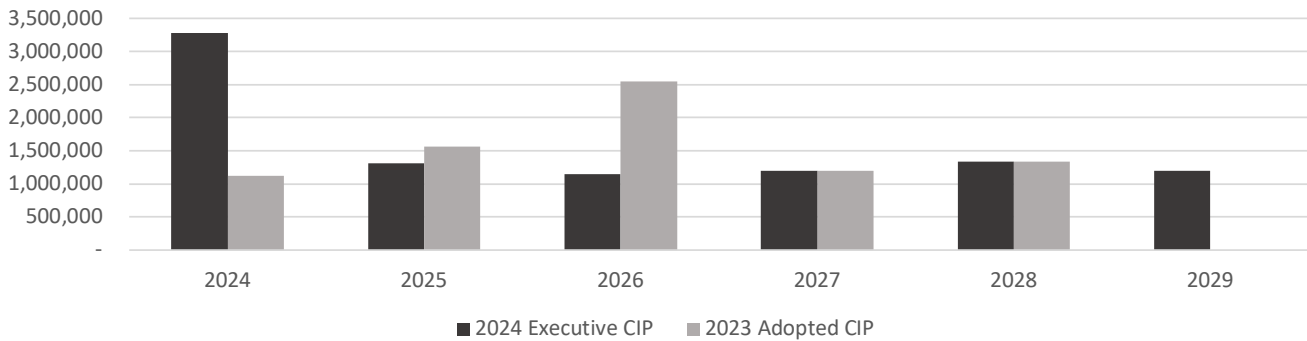
Budget Phase: Executive

Summary Table

	2024	2025	2026	2027	2028	2029
10 Plus Year Flooring Replacement	-	-	93,000	115,000	185,000	-
Central Library Improvements	150,000	-	-	-	-	-
Libr Major Repairs/Replacements	160,000	166,000	174,000	182,000	200,000	210,000
Library Collection	815,000	860,000	880,000	900,000	945,000	992,250
Library Keyscan Update	150,000	-	-	-	-	-
Reindahl Imagination Center/ Library Technology Upgrades	2,000,000	-	-	-	-	-
	-	287,000	-	-	-	-
	\$ 3,275,000	\$ 1,313,000	\$ 1,147,000	\$ 1,197,000	\$ 1,330,000	\$ 1,202,250

Changes from 2023 Adopted CIP

2024 Capital Improvement Plan
2024 Executive Compared to 2023 Adopted



Description of Major Changes

10 Plus Year Flooring Replacement

- No major changes compared to 2023 Adopted CIP.

Central Library Green and Resilient

- Project has been moved from Library to the Engineering - Facilities Management Energy Improvements program.

Central Library Improvements

- Project budget decreased by \$100,000 in GF GO Borrowing to limit the scope of the funding to safety needs in the facility.
- Project advanced from 2025 to 2024 due to the anticipated delay of Reindahl Imagination Center construction completion from 2025 to 2026.

Libr Major Repairs/Replacements

- No major changes compared to 2023 Adopted CIP.

Library

Capital Improvement Plan (CIP) Overview

Description of Major Changes (Continued)

Library Collection

- No major changes compared to 2023 Adopted CIP.

Library Keyscan Update Technology Upgrades

- No major changes compared to 2023 Adopted CIP.

Reindahl Imagination Center/ Library

- Project budget increased \$1.5 million GF GO Borrowing and \$500,000 in federal funding in 2024 due to construction inflation. The federal funding assumes receipt of tax credits under the Inflation Reduction Act. This reflects a 12% increase.

Technology Upgrades

- No major changes compared to 2023 Adopted CIP.

Library

Summary of Expenditures and Revenues

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Building	2,460,000	453,000	267,000	297,000	385,000	210,000
Library Collection	815,000	860,000	880,000	900,000	945,000	992,250
	\$ 3,275,000	\$ 1,313,000	\$ 1,147,000	\$ 1,197,000	\$ 1,330,000	\$ 1,202,250

2024 CIP by Funding Source

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	1,960,000	453,000	267,000	297,000	385,000	210,000
Federal Sources	500,000	-	-	-	-	-
Transfer In From General Fund	815,000	860,000	880,000	900,000	945,000	992,250
	\$ 3,275,000	\$ 1,313,000	\$ 1,147,000	\$ 1,197,000	\$ 1,330,000	\$ 1,202,250

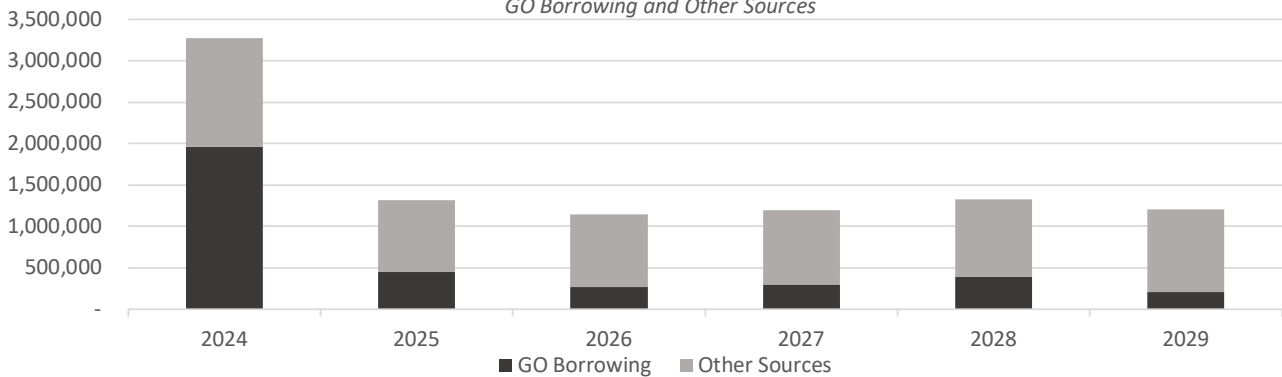
Borrowing Summary

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	1,960,000	453,000	267,000	297,000	385,000	210,000
Non-General Fund GO Borrowing	-	-	-	-	-	-
	\$ 1,960,000	\$ 453,000	\$ 267,000	\$ 297,000	\$ 385,000	\$ 210,000

Annual Debt Service

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	254,800	58,890	34,710	38,610	50,050	27,300
Non-General Fund GO Borrowing	-	-	-	-	-	-
	\$ 254,800	\$ 58,890	\$ 34,710	\$ 38,610	\$ 50,050	\$ 27,300

Executive Budget by Funding Source
GO Borrowing and Other Sources



Library

Carryforward General Obligation Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
17085 IMAGINATION CENTER AT REINDAHL PARK	14,797,162	11,100,000
17074 LIBR MAJOR REPAIRS/REPLACEMENTS	126,128	36,500
12384 LIBRARY COLLECTION PURCHASES	365,506	-
13160 LIBRARY SUPPORT CENTER SIDING	516,573	100,000
12407 LIBRARY TECHNOLOGY UPGRADES	13	-
12410 NEIGHBORHOOD LIBRARY LED UPGRADE	332,217	230,000
10002 RELOCATE PINNEY NEIGHBORHD LIBRARY	610,140	-
	\$ 16,747,738	\$ 11,466,500

Library

Project & Program Details

Project **10 Plus Year Flooring Replacement** Project # **12406**
 Citywide Element **Culture and Character** Project Type **Project**

Project Description

This project funds the replacement of the flooring at the Meadowridge, Alicia Ashman, and Sequoya libraries. The goal of this project is to create a safer and healthier environment. The project will begin in 2026 at Meadowridge Library, followed in 2027 by the Alicia Ashman Library and concluding in 2028 with the Sequoya Library.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	-	-	93,000	115,000	185,000	-
Total	\$ -	\$ -	\$ 93,000	\$ 115,000	\$ 185,000	\$ -

Project **Central Library Improvements** Project # **17036**
 Citywide Element **Culture and Character** Project Type **Project**

Project Description

This project funds facility improvements to the Central Library to address maintenance that is needed since the renovation of the facility. Projects in 2024 address safety needs including a standalone public address system that doesn't interfere with fire alarms and an assessment of the security camera array.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	150,000	-	-	-	-	-
Total	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project **Libr Major Repairs/Replacements** Project # **17074**
 Citywide Element **Culture and Character** Project Type **Program**

Project Description

This program funds repair and maintenance needs at the nine library locations and the Library Service and Support Center. The goal of the program is to maintain safe, efficient, and sustainable building systems, and is vital in addressing unforeseen mechanical issues. Projects in 2024 include replacing carpet at Lakeview Library, adding wall protection to Meadowridge Library, and purchasing a snow removal tractor for Central Library.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	160,000	166,000	174,000	182,000	200,000	210,000
Total	\$ 160,000	\$ 166,000	\$ 174,000	\$ 182,000	\$ 200,000	\$ 210,000

Library

Project & Program Details

Project **Library Collection** Project # **12384**
 Citywide Element **Culture and Character** Project Type **Program**

Project Description

This program funds additions and replacements to Madison Public Library's (MPL) materials collection in all formats, other than electronic resources and periodicals. The goal of the program is to maintain an equitable collection of materials in a variety of formats that meet the cultural, educational, and recreational needs of the Library's patrons. MPL must comply with the Dane County Library Standards for minimum annual expenditures per capita (2022 standard: \$948,641; MPL expended \$987,181) and minimum total items held per capita (2022 standard: 697,530 items; MPL owns 1,012,507 items).

	2024	2025	2026	2027	2028	2029
Transfer In From General Fund	815,000	860,000	880,000	900,000	945,000	992,250
Total	\$ 815,000	\$ 860,000	\$ 880,000	\$ 900,000	\$ 945,000	\$ 992,250

Project **Library Keyscan Update** Project # **14100**
 Citywide Element **Health and Safety** Project Type **Project**

Project Description

This project will complete the Keyscan access card entry system installations at Central, Alicia Ashman, Lakeview, and Monroe Street Libraries. When the Keyscan project is complete, exterior doors can be re-keyed throughout the system.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	150,000	-	-	-	-	-
Total	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project **Reindahl Imagination Center/ Library** Project # **17085**
 Citywide Element **Culture and Character** Project Type **Project**

Project Description

This project funds the Imagination Center at Reindahl Park, a co-location of a new library and park pavilion on Madison's northeast side. The goal of the project is to provide a safe public facility with community gathering and recreational spaces, health and environmental resources, plus literacy and educational opportunities through partnerships with Madison Parks, Community Development, and community partners. The Imagination Center at Reindahl Park will be an 18,000 square foot one story building that will function as a Library (13,000 square feet) and Parks Pavilion (5,000 square feet). Funding was provided in 2018 for community outreach and scoping of the project; these efforts remain ongoing. Design occurred in 2022-2023; construction is scheduled to begin in 2025, with an expected opening in mid-2026. Operating costs of the new library were estimated to be \$1,545,000 annually in the 2022 Operational Cost plan. Adjusted for cost increases, the 2026 operating cost is estimated at \$2,052,035. Additional operating costs for the IT partnership is estimated to be \$25,000 and the operating costs for the Parks partnership is estimated to be \$225,000.

	2024	2025	2026	2027	2028	2029
Federal Sources	500,000	-	-	-	-	-
GF GO Borrowing	1,500,000	-	-	-	-	-
Total	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ -

Library

Project & Program Details

Project **Technology Upgrades** Project # **12407**
Citywide Element **Effective Government** Project Type **Project**

Project Description

This project funds the technology upgrades at all Madison Public Library locations. The goal of the project is to allow for more effective communication and distribution of Library information and equitable access to civic government. Funding in 2025 will add integrated digital signage to all locations and replace the Library's commercial printer.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	-	287,000	-	-	-	-
Total	\$ -	\$ 287,000	\$ -	\$ -	\$ -	\$ -

Library

2024 Appropriation Schedule

2024 Appropriation

	Request	Executive Budget		Total
		GO Borrowing	Other	
Central Library Green and Resilient	150,000			
Central Library Improvements	250,000	150,000	-	150,000
Libr Major Repairs/Replacements	160,000	160,000	-	160,000
Library Collection	815,000	-	815,000	815,000
Library Keyscan Update	150,000	150,000	-	150,000
Reindahl Imagination Center/ Library	-	1,500,000	500,000	2,000,000
	\$ 1,525,000	\$ 1,960,000	\$ 1,315,000	\$ 3,275,000

Monona Terrace

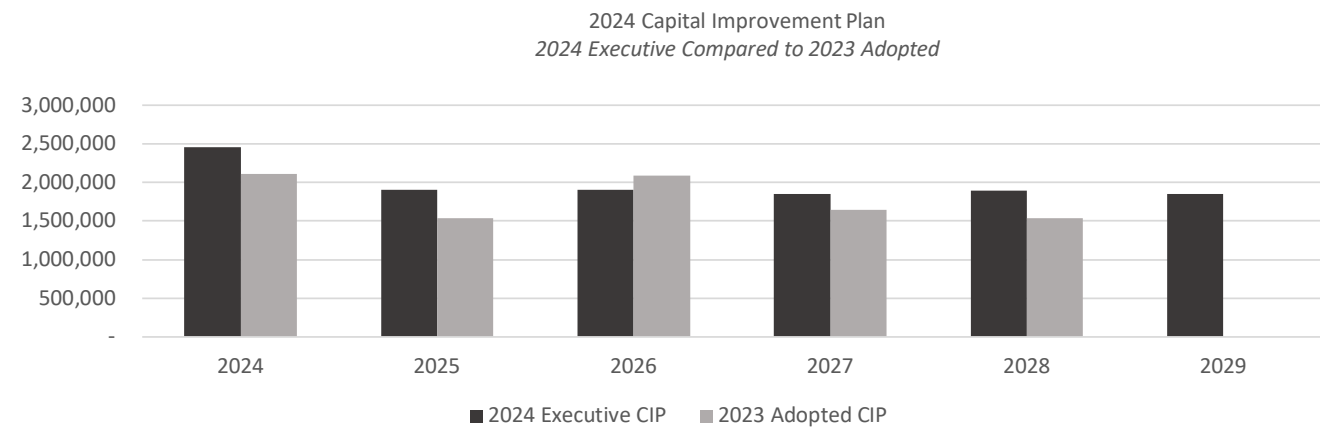
Capital Improvement Plan (CIP) Overview

Budget Phase: Executive

Summary Table

	2024	2025	2026	2027	2028	2029
Building and Building Improvements	2,057,275	546,000	1,401,750	840,500	1,008,500	430,000
Machinery and Other Equipment	399,000	1,354,500	498,750	1,008,000	887,250	1,420,000
	\$ 2,456,275	\$ 1,900,500	\$ 1,900,500	\$ 1,848,500	\$ 1,895,750	\$ 1,850,000

Changes from 2023 Adopted CIP



Description of Major Changes

Building and Building Improvements

- Program budget increased \$321,800 in 2024 for inflation and cost increases associated with carpet installation. This reflects an 18.5% increase.
- Program budget increased \$469,000 over 2027-2028 for exterior soffit replacement. This reflects a 34.0% increase.
- Program to be funded by non-GF GO borrowing.

Machinery and Other Equipment

- Program budget increased \$197,500 in Room Tax funding from 2024 - 2028 and reflects a 5% increase.
- \$1.4 million in Room Tax funding in 2029 for future equipment purchases.

Monona Terrace

Summary of Expenditures and Revenues

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Building	2,057,275	546,000	1,401,750	840,500	1,008,500	430,000
Machinery and Equipment	399,000	1,354,500	498,750	1,008,000	887,250	1,420,000
	\$ 2,456,275	\$ 1,900,500	\$ 1,900,500	\$ 1,848,500	\$ 1,895,750	\$ 1,850,000

2024 CIP by Funding Source

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	2,057,275	546,000	1,401,750	840,500	1,008,500	430,000
Room Tax	399,000	1,354,500	498,750	1,008,000	887,250	1,420,000
	\$ 2,456,275	\$ 1,900,500	\$ 1,900,500	\$ 1,848,500	\$ 1,895,750	\$ 1,850,000

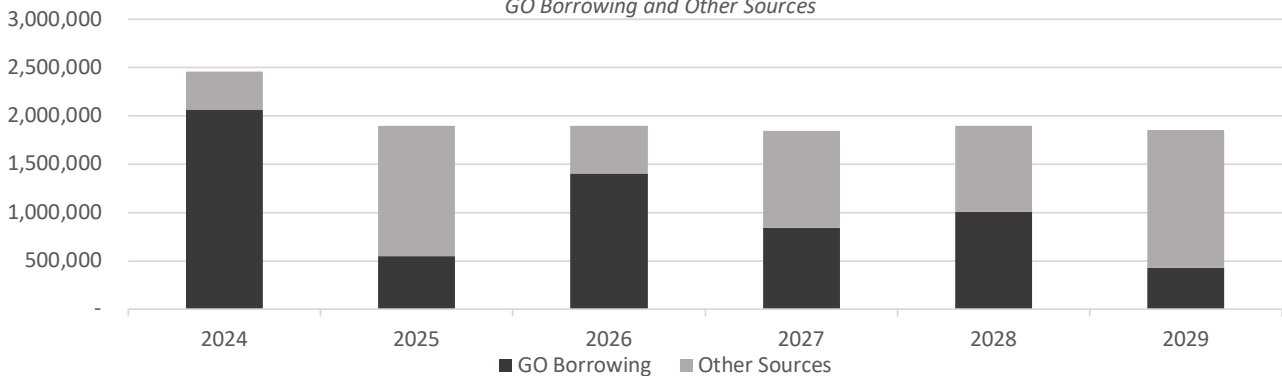
Borrowing Summary

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	-	-	-	-	-	-
Non-General Fund GO Borrowing	2,057,275	546,000	1,401,750	840,500	1,008,500	430,000
	\$ 2,057,275	\$ 546,000	\$ 1,401,750	\$ 840,500	\$ 1,008,500	\$ 430,000

Annual Debt Service

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	-	-	-	-	-	-
Non-General Fund GO Borrowing	267,446	70,980	182,228	109,265	131,105	55,900
	\$ 267,446	\$ 70,980	\$ 182,228	\$ 109,265	\$ 131,105	\$ 55,900

Executive Budget by Funding Source
GO Borrowing and Other Sources



Monona Terrace

Carryforward General Obligation Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
10031 BUILDING AND BUILDING IMPROVEMENTS	2,005,613	439,896
10037 MACHINERY AND OTHER EQUIPMENT	705,200	-
	\$ 2,710,813	\$ 439,896

Monona Terrace

Project & Program Details

Project	Building and Building Improvements	Project #	10031
Citywide Element	Culture and Character	Project Type	Program

Project Description

This program funds building improvements at Monona Terrace Community and Convention Center. The goal of the program is to increase efficiency, reduce maintenance costs, and improve customer experience at Monona Terrace. Projects planned for 2024 include renovation projects such as kitchen floor refinish, building carpet installation, new heater panels, wood door and hardware replacement, window replacement, technology upgrades, replacement of rooftop beehive lighting, a building wide data cable upgrade, and upgrades to our digital signage.

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	2,057,275	546,000	1,401,750	840,500	1,008,500	430,000
Total	\$ 2,057,275	\$ 546,000	\$ 1,401,750	\$ 840,500	\$ 1,008,500	\$ 430,000

Project	Machinery and Other Equipment	Project #	10037
Citywide Element	Culture and Character	Project Type	Program

Project Description

This program funds machinery and equipment purchases at Monona Terrace. The program's goal is to provide a safe environment for clients and guests and to increase overall customer satisfaction. Projects planned for 2024 include replacing rope and stanchion (both interior and exterior), replacing easels and white boards, upgrading the Fire Pump control, replacing Chariot I-Vac and Aqua Ride floor cleaning equipment, and replacing trash cans and recycling containers.

	2024	2025	2026	2027	2028	2029
Room Tax	399,000	1,354,500	498,750	1,008,000	887,250	1,420,000
Total	\$ 399,000	\$ 1,354,500	\$ 498,750	\$ 1,008,000	\$ 887,250	\$ 1,420,000

Monona Terrace

2024 Appropriation Schedule

2024 Appropriation

	Request	Executive Budget		Total
		GO Borrowing	Other	
Building and Building Improvements	2,057,275	2,057,275	-	2,057,275
Machinery and Other Equipment	399,000	-	399,000	399,000
	\$ 2,456,275	\$ 2,057,275	\$ 399,000	\$ 2,456,275



Public Safety & Health

Fire Department
Police Department
Public Health

Fire Department

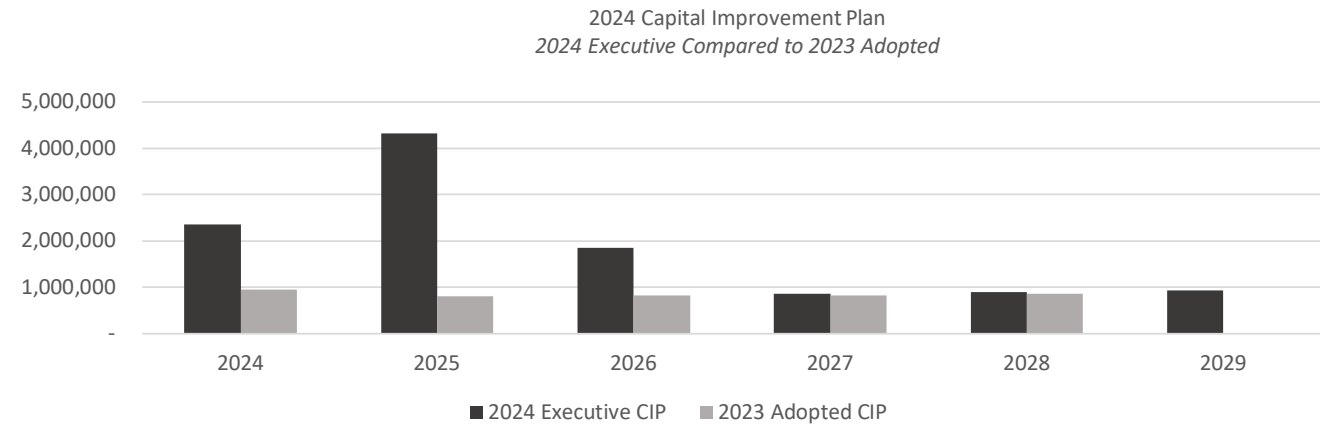
Capital Improvement Plan (CIP) Overview

Budget Phase: Executive

Summary Table

	2024	2025	2026	2027	2028	2029
Communications						
Equipment	299,240	305,224	311,329	317,555	323,906	331,843
Fire Station 6 - W. Badger Rd.						
	-	3,470,000	-	-	-	-
Fire and EMS Equipment	1,683,000	546,000	551,250	551,250	577,500	606,375
Training Capability Development						
	374,250	-	991,890	-	-	-
	\$ 2,356,490	\$ 4,321,224	\$ 1,854,469	\$ 868,805	\$ 901,406	\$ 938,218

Changes from 2023 Adopted CIP



Description of Major Changes

Communications Equipment

- Program budget increased by \$58,000 in GF GO Borrowing from 2024 - 2028. This reflects a 4% increase.

Fire and EMS Equipment

- Program budget includes \$990,000 in new GF GO Borrowing in 2024 for the full replacement of the Department's self-contained breathing apparatus (SCBA) units. The Department submitted an Assistance to Firefighters Grant (AFG) from FEMA for the equipment. If this grant is awarded in full or in part, the program budget will be amended to reflect the new funding source.
- Remaining program budget increased by \$139,000 in GF GO Borrowing from 2024 - 2028. This reflects a 5% increase.

Fire Station 6 - W. Badger Rd.

- Project budget increased \$3.5 million in GF GO borrowing in 2025 for construction. \$4.4 million in GF GO borrowing was authorized in 2021 and 2022. This reflects a 79% increase.
- This project is part of the planned redevelopment of the South Transfer Point and will be coordinated with the CDA.

Training Capability Development

- Program budget increased by \$374,000 in 2024 and by \$982,000 in 2026 in new GF GO Borrowing. The 2023 Adopted CIP did not include any funding in this program beyond 2023.

Fire Department

Summary of Expenditures and Revenues

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Building	-	3,470,000	991,890	-	-	-
Land Improvements	374,250	-	-	-	-	-
Machinery and Equipment	1,982,240	851,224	862,579	868,805	901,406	938,218
	\$ 2,356,490	\$ 4,321,224	\$ 1,854,469	\$ 868,805	\$ 901,406	\$ 938,218

2024 CIP by Funding Source

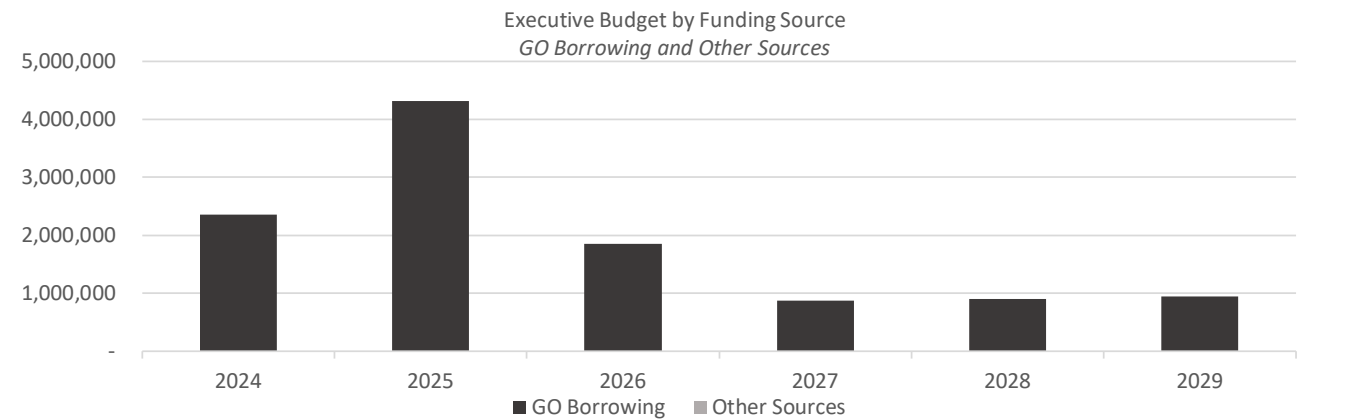
	2024	2025	2026	2027	2028	2029
GF GO Borrowing	2,356,490	4,321,224	1,854,469	868,805	901,406	938,218
	\$ 2,356,490	\$ 4,321,224	\$ 1,854,469	\$ 868,805	\$ 901,406	\$ 938,218

Borrowing Summary

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	2,356,490	4,321,224	1,854,469	868,805	901,406	938,218
Non-General Fund GO Borrowing	-	-	-	-	-	-
	\$ 2,356,490	\$ 4,321,224	\$ 1,854,469	\$ 868,805	\$ 901,406	\$ 938,218

Annual Debt Service

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	306,344	561,759	241,081	112,945	117,183	121,968
Non-General Fund GO Borrowing	-	-	-	-	-	-
	\$ 306,344	\$ 561,759	\$ 241,081	\$ 112,945	\$ 117,183	\$ 121,968



Fire Department

Carryforward General Obligation Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
17226 COMMUNICATION EQUIP MAJOR PROJECT	425,467	233,000
13349 CRISIS RESPONSE VEHICLE	45,000	-
17225 FIRE & EMS EQUIPMENT MAJOR PROJ	510,306	500,000
17227 FIRE BLDG IMPROVMNT MAJ PROG	(1,692)	-
17451 FIRE STATION 14	1,965	-
17040 FIRE STATION-6W BADGER RD	3,945,099	3,375,000
12438 TRAINING CAPABILITY DVLPMT	477,600	-
	\$ 5,403,744	\$ 4,108,000

Fire Department

Project & Program Details

Project	Communications Equipment	Project #	17226
Citywide Element	Effective Government	Project Type	Program

Project Description

This program funds communication equipment at the station level and for emergency response, including such things as the replacement of portable and vehicle radios, alerting equipment, necessary technology upgrades, and essential accessories such as batteries, microphones, and communications hardware. The goal of the program is to ensure seamless communication between the communication center, command post, responding units, and personnel on the scene.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	299,240	305,224	311,329	317,555	323,906	331,843
Total	\$ 299,240	\$ 305,224	\$ 311,329	\$ 317,555	\$ 323,906	\$ 331,843

Project	Fire and EMS Equipment	Project #	17225
Citywide Element	Effective Government	Project Type	Program

Project Description

This program funds the ongoing needs for the replacement of safety, rescue, and other operational equipment utilized by the Fire Department. The goal of the program is to assure the department has adequate operational equipment to attend to emergency operations, such as fires, rescues, and EMS incidents. Funding in 2024 is for routine replacement of necessary response equipment (e.g., turnout gear, fire hose, and extrication tools) and the replacement of all of the department's self-contained breathing apparatus (SCBA) units. The department has submitted an Assistance to Firefighters Grant (AFG) from FEMA for the purchase of the SCBA units. If this grant is awarded in part or in full, the capital budget will be amended to reflect the change in funding source.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	1,683,000	546,000	551,250	551,250	577,500	606,375
Total	\$ 1,683,000	\$ 546,000	\$ 551,250	\$ 551,250	\$ 577,500	\$ 606,375

Fire Department

Project & Program Details

Project	Fire Station 6 - W. Badger Rd.	Project #	17040
Citywide Element	Effective Government	Project Type	Project

Project Description

This project funds a new Fire Station 6 on Madison's south side. The new facility would replace the current station, which is over 30 years old. This project was initially adopted in the 2021 CIP as a remodel/renovation, and has been re-evaluated due to economic conditions and other City planned initiatives in the Park Street corridor. A new building will incorporate operational, mechanical, and technological efficiencies and upgrades to living space for fire personnel. This includes gender inclusive restrooms, comfort room, and more accommodating employee sleeping areas to improve the overall environment of health and wellness for employees on a 24-hour shift. The project continues to include space to house reserve units, a fitness room and enhanced community room, as well the potential to house a portion of the CARES program. No additional ongoing operating costs will result from this project. This project is part of the planned redevelopment of the South Transfer Point and will be coordinated with the CDA.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	-	3,470,000	-	-	-	-
Total	\$ -	\$ 3,470,000	\$ -	\$ -	\$ -	\$ -

Project	Training Capability Development	Project #	12438
Citywide Element	Effective Government	Project Type	Program

Project Description

This program funds the site development and installation of training props to conduct realistic fire and EMS training simulations and evolutions. The goal of the program is to further develop in-house training grounds to ensure department members and recruit academies obtain and maintain the skills necessary to provide the safest and most effective emergency services to the community. The program will first focus on developing the infrastructure for drives, water mains, and training exercise grounds. The funding in 2024 will expand on the roadways, access, and hydrants installed in 2023 and additional site preparation for the training structure budgeted in 2026. The multi-use structure will be used for training exercises such as search and rescue, hose advancement, ladder positioning, apparatus placement, rope rescue, rappelling, roof ventilation, horizontal ventilation, firefighter rescue, and self-rescue.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	374,250	-	991,890	-	-	-
Total	\$ 374,250	\$ -	\$ 991,890	\$ -	\$ -	\$ -

Fire Department

2024 Appropriation Schedule

2024 Appropriation

	Request	Executive Budget		
		GO Borrowing	Other	Total
Communications Equipment	299,240	299,240	-	299,240
Fire and EMS Equipment	1,683,000	1,683,000	-	1,683,000
Training Capability Development	374,250	374,250	-	374,250
	\$ 2,356,490	\$ 2,356,490	\$ -	\$ 2,356,490

Police Department

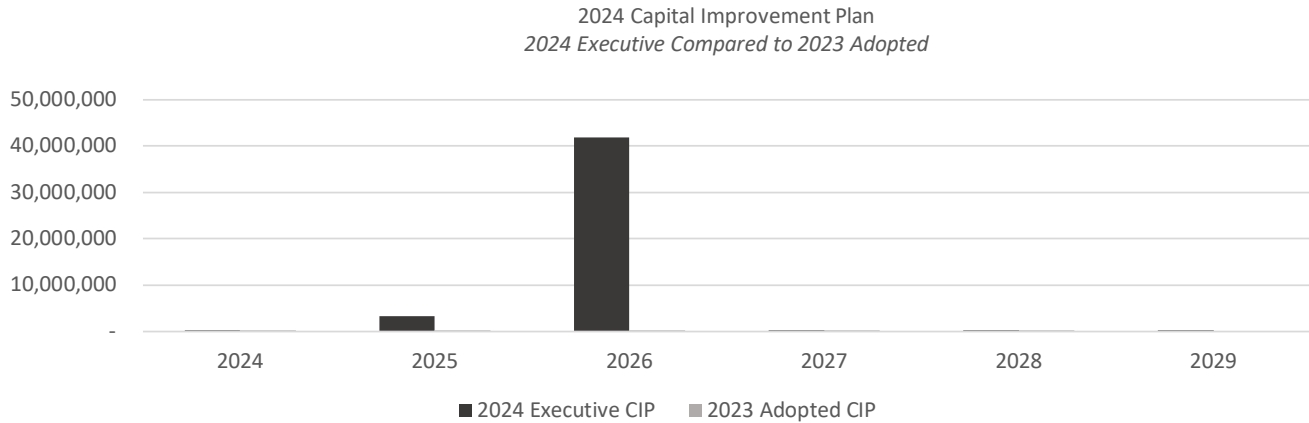
Capital Improvement Plan (CIP) Overview

Budget Phase: Executive

Summary Table

	2024	2025	2026	2027	2028	2029
Police Technology and Equipment	298,600	300,800	310,200	309,100	312,800	328,400
South District Station and Property & Evidence Facility	-	3,000,000	41,500,000	-	-	-
	\$ 298,600	\$ 3,300,800	\$ 41,810,200	\$ 309,100	\$ 312,800	\$ 328,400

Changes from 2023 Adopted CIP



Description of Major Changes

Police Technology and Equipment

- Program budget increased by \$73,000 in GF GO Borrowing in 2024 - 2028. This reflects a 5% increase.

South District Station and Property & Evidence Facility

- Project name has been updated from Property and Evidence Facility to South District Station and Property & Evidence Facility to reflect a combined facility.
- \$24.3 million in GF GO Borrowing added in 2025 - 2026 from the Horizon List.
- \$17.5 million in GF GO Borrowing added in 2026 to fund the addition of a new South District Station in a combined facility.
- \$2.7 million in federal funding added in 2026 which assumes receipt of tax credits under the Inflation Reduction Act.
- This project part of the planned redevelopment in South Madison. The existing Police Station on Hughes Place will become a site for housing development, and the new facility would be constructed elsewhere on the South Side.

Police Department

Summary of Expenditures and Revenues

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Building	-	3,000,000	41,500,000	-	-	-
Land	-	-	-	-	-	-
Machinery and Equipment	213,600	225,800	235,200	234,100	212,800	228,400
Software and Licenses	85,000	75,000	75,000	75,000	100,000	100,000
\$	298,600	\$ 3,300,800	\$ 41,810,200	\$ 309,100	\$ 312,800	\$ 328,400

2024 CIP by Funding Source

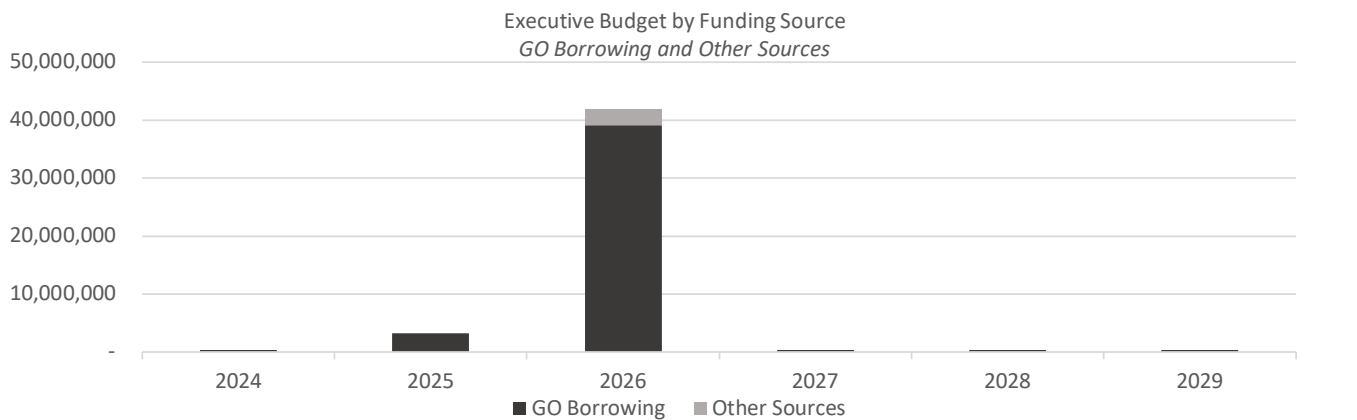
	2024	2025	2026	2027	2028	2029
GF GO Borrowing	298,600	3,300,800	39,110,200	309,100	312,800	328,400
Federal Sources	-	-	2,700,000	-	-	-
\$	298,600	\$ 3,300,800	\$ 41,810,200	\$ 309,100	\$ 312,800	\$ 328,400

Borrowing Summary

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	298,600	3,300,800	39,110,200	309,100	312,800	328,400
Non-General Fund GO Borrowing	-	-	-	-	-	-
\$	298,600	\$ 3,300,800	\$ 39,110,200	\$ 309,100	\$ 312,800	\$ 328,400

Annual Debt Service

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	38,818	429,104	5,084,326	40,183	40,664	42,692
Non-General Fund GO Borrowing	-	-	-	-	-	-
\$	38,818	\$ 429,104	\$ 5,084,326	\$ 40,183	\$ 40,664	\$ 42,692



Police Department

Carryforward General Obligation Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
13336 BODY WORN CAMERA PILOT	83,000	-
14768 POLICE DIGITAL MEDIA AND STORAGE	144,760	-
17240 POLICE TECH AND EQUIP MAJOR PROJECT	248,910	270,000
	\$ 476,670	\$ 270,000

Police Department

Project & Program Details

Project **Police Technology and Equipment** Project # **17240**
 Citywide Element **Effective Government** Project Type **Program**

Project Description

This program funds technology, safety, and other operational equipment utilized by the Police Department. The goal of the program is to have adequate operational equipment to attend to emergency incidents, significant events, and other public safety and investigative concerns. Funding in 2024 will be used to continue the Arbitrator replacement cycle, as well as district technology upgrades, cradlepoint replacement, replacement/ upgrade of body-worn cameras for SWAT, audio visual upgrades and enhancements at the Training Center, City camera replacement/ upgrades at police facilities, and police software and hardware enhancements/ upgrades as needed to stay current with industry standards and end of life replacements.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	298,600	300,800	310,200	309,100	312,800	328,400
Total	\$ 298,600	\$ 300,800	\$ 310,200	\$ 309,100	\$ 312,800	\$ 328,400

Project **South District Station and Property & Evidence Facility** Project # **17044**
 Citywide Element **Effective Government** Project Type **Project**

Project Description

This project funds the construction of a new facility co-locating a new South Police District Station with a centralized property and evidence storage facility for items seized by the Police Department. The newly constructed facility will replace multiple locations throughout the city for property and evidence, and the existing South Police District Station on Hughes Place. The goal of the project is to consolidate services into a single site that provides a fully functional South District station, as well as additional office space, property storage, impounded vehicle and abandoned bicycle storage, forensic services, a large vehicle processing area, and safe, convenient customer access. This project part of the planned redevelopment in South Madison. The existing Police Station on Hughes Place will become a site for housing development, and the new facility would be constructed elsewhere on the South Side.

	2024	2025	2026	2027	2028	2029
Federal Sources	-	-	2,700,000	-	-	-
GF GO Borrowing	-	3,000,000	38,800,000	-	-	-
Total	\$ -	\$ 3,000,000	\$ 41,500,000	\$ -	\$ -	\$ -

Police Department

2024 Appropriation Schedule

2024 Appropriation

	Request	Executive Budget		
		GO Borrowing	Other	Total
Police Technology and Equipment	298,640	298,600	-	298,600
Property and Evidence Facility	2,000,000			
	\$ 2,298,640	\$ 298,600	\$ -	\$ 298,600

Public Health

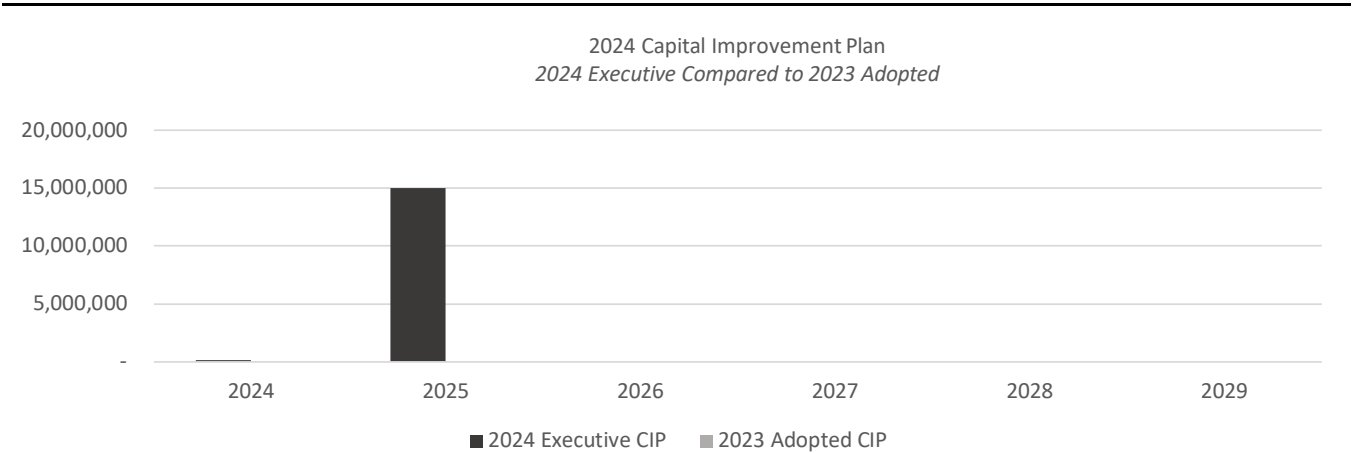
Capital Improvement Plan (CIP) Overview

Budget Phase: Executive

Summary Table

	2024	2025	2026	2027	2028	2029
Electronic Health Records	150,000	-	-	-	-	-
South Madison Public Health Clinic	-	15,000,000	-	-	-	-
	\$ 150,000	\$ 15,000,000	\$ -	\$ -	\$ -	\$ -

Changes from 2023 Adopted CIP



Description of Major Changes

Electronic Health Records

- Project budget increased by \$150,000 in non-GF GO Borrowing to add funding for a consultant to assist with the project. This reflects a 37% increase.

South Madison Public Clinic

- New project. The Executive Budget includes funding for a new South Madison Public Health Clinic.
- The cost of the clinic is shared by the City and Dane County based on the equalized values of each as outlined in the Intergovernmental Agreement for the Creation of a City-County Health Department. The total cost of the clinic is \$15 million. The Executive Budget includes \$6.5 million in non-GF GO Borrowing for the City's share and \$8.5 million for Dane County's share.
- This project is part of the planned redevelopment of the South Transfer Point and will be coordinated with the CDA.

Public Health

Summary of Expenditures and Revenues

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Building	-	15,000,000	-	-	-	-
Software and Licenses	150,000	-	-	-	-	-
	\$ 150,000	\$ 15,000,000	\$ -	\$ -	\$ -	\$ -

2024 CIP by Funding Source

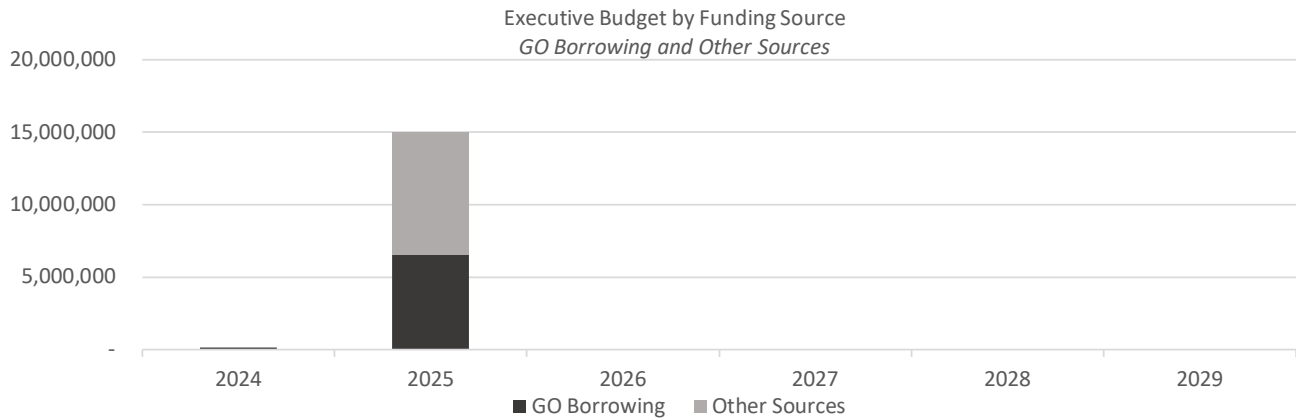
	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	150,000	6,516,100	-	-	-	-
County Sources	-	8,483,900	-	-	-	-
	\$ 150,000	\$ 15,000,000	\$ -	\$ -	\$ -	\$ -

Borrowing Summary

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	-	-	-	-	-	-
Non-General Fund GO Borrowing	150,000	6,516,100	-	-	-	-
	\$ 150,000	\$ 6,516,100	\$ -	\$ -	\$ -	\$ -

Annual Debt Service

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	-	-	-	-	-	-
Non-General Fund GO Borrowing	19,500	847,093	-	-	-	-
	\$ 19,500	\$ 847,093	\$ -	\$ -	\$ -	\$ -



Public Health

Carryforward General Obligation Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
12642 ELECTRONIC HEALTH RECORDS	400,000	400,000
12599 ELECTRONIC HEALTH RECORDS	78,963	-
17047 REMODEL OF OFFICE SPACE	(1,930)	60,351
	\$ 477,033	\$ 460,351

Public Health

Project & Program Details

Project	Electronic Health Records	Project #	12599
Citywide Element	Effective Government	Project Type	Project

Project Description

This project funds the purchase and implementation of an electronic health records (EHR) management system for Public Health. The goal of this project is to improve coordination between Public Health programs and community providers, increase interoperability between separate charting and billing systems, increase revenue generation, and improve security of protected health information. Progress will be measured by assessing staff efficiency by removing duplicative charting and tracking revenue actuals. Funding of \$190,000 in 2020 and \$400,000 in 2023 was added for the purchase of a system. Funding in 2024 is for a consultant to assist with creating the request for proposals and implementation of the system.

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	150,000	-	-	-	-	-
Total	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project	South Madison Public Health Clinic	Project #	14878
Citywide Element	Health and Safety	Project Type	Project

Project Description

This project funds a new Public Health Madison Dane County (PHMDC) clinic on the city's south side. PHMDC has occupied its current facilities at Village on Park in South Madison since 2011 and has been a presence on the south side for much longer. In response to continued growth in Dane County and its corresponding impact on PHMDC programming, the current footprint no longer meets the department's needs for office configuration or service delivery to the community. The new building will maintain a presence in South Madison that is also easily accessible from the beltline; consolidate all clinical and office space currently in South Madison into one new footprint; create one entry point for all services provided at this new location, which will allow programs to run concurrently with each other with the goal of increasing accessibility for clients; relocate the lab from the City County Building (CCB); and create dedicated gathering/meeting space for PHMDC staff and partners. The total cost of the clinic is \$15 million, to be shared between the City and Dane County based on the equalized values of each as outlined in the Intergovernmental Agreement for the Creation of a City-County Health Department. This project is part of the planned redevelopment of the South Transfer Point and will be coordinated with the CDA.

	2024	2025	2026	2027	2028	2029
County Sources	-	8,483,900	-	-	-	-
Non-GF GO Borrowing	-	6,516,100	-	-	-	-
Total	\$ -	\$ 15,000,000	\$ -	\$ -	\$ -	\$ -

Public Health

2024 Appropriation Schedule

2024 Appropriation

		Executive Budget			
	Request	GO Borrowing	Other	Total	
Electronic Health Records	-	150,000	-	150,000	
	\$ -	\$ 150,000	\$ -	\$ 150,000	



Public Works

Engineering – Bicycle and Pedestrian
Engineering – Facilities Management
Engineering – Major Streets
Engineering – Other Projects
Fleet Service
Parks Division
Sewer Utility
Stormwater Utility
Streets Division
Water Utility

Engineering - Bicycle and Pedestrian

Capital Improvement Plan (CIP) Overview

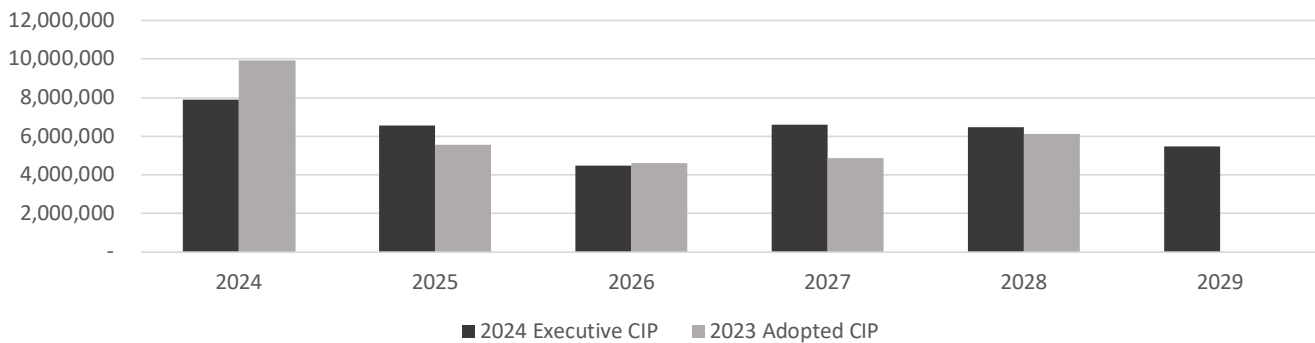
Budget Phase: Executive

Summary Table

	2024	2025	2026	2027	2028	2029
Autumn Ridge Path	3,680,000	-	-	-	-	-
Badger Rusk Path	100,000	1,120,000	-	-	-	-
Bikeways Program	600,000	600,000	600,000	648,000	698,000	768,000
Capital City Path Segment 5 & 6	-	-	-	1,890,000	-	-
Hermina Street - Starkweather Creek Ped Bike Bridge	500,000	-	-	-	-	-
Sidewalk Program	3,025,000	3,700,000	3,885,000	4,075,000	4,275,000	4,700,000
West Towne Path Phase 2	-	1,122,000	-	-	1,496,000	-
	\$ 7,905,000	\$ 6,542,000	\$ 4,485,000	\$ 6,613,000	\$ 6,469,000	\$ 5,468,000

Changes from 2023 Adopted CIP

2024 Capital Improvement Plan
2024 Executive Compared to 2023 Adopted



Description of Major Changes

Autumn Ridge Path

- Program budget increased by \$500,000 in GF GO Borrowing in 2024. This reflects a 15.7% increase.

Badger Rusk Path

- Funding for the City portion of the project (\$553,000) changed from GF GO Borrowing to Non-GF GO Borrowing supported by TID 51.

Bikeways Program

- No major changes compared to 2023 Adopted CIP.

Capital City Path Segment 5 & 6

- Project delayed from 2024 to 2027 due to availability of federal funding.

Hermina Street - Starkweather Creek Ped Bike Bridge

- No major changes compared to 2023 Adopted CIP.

Engineering - Bicycle and Pedestrian

Capital Improvement Plan (CIP) Overview

Description of Major Changes (Continued)

Safe Routes Grants

- Program removed from the 2024 Executive Budget. The 2023 Adopted CIP included \$100,000-\$120,000 annually to fund a grant to property owners to pay for 50% of sidewalk assessments for new installations; however, the funding is not longer necessary with the new sidewalk assessment policy.

Sidewalk Program

- Program budget decreased by \$6.8 million in Special Assessment revenue in 2024-2048 due to the City's new assessment policy. This reflects a 98.2% decrease.
- Program budget increased by \$6.1 million in GF GO Borrowing in 2024-2028 to offset the decrease in Special Assessment funding. This reflects a 47.7% increase.

West Towne Path Phase 2

- Project delayed from 2023 to 2025 due to receipt of federal funding.
- Project budget increased by \$990,000 in Federal Sources and \$132,000 in GF GO Borrowing in 2025.
- Project budget increased by \$496,000 in GF GO Borrowing in 2028. This reflects a 49.6% increase. The agency plans to pursue federal funds for the 2028 segment.

Engineering - Bicycle and Pedestrian

Summary of Expenditures and Revenues

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Bike Path	4,880,000	2,842,000	600,000	2,538,000	2,194,000	768,000
Street	3,025,000	3,700,000	3,885,000	4,075,000	4,275,000	4,700,000
	\$ 7,905,000	\$ 6,542,000	\$ 4,485,000	\$ 6,613,000	\$ 6,469,000	\$ 5,468,000

2024 CIP by Funding Source

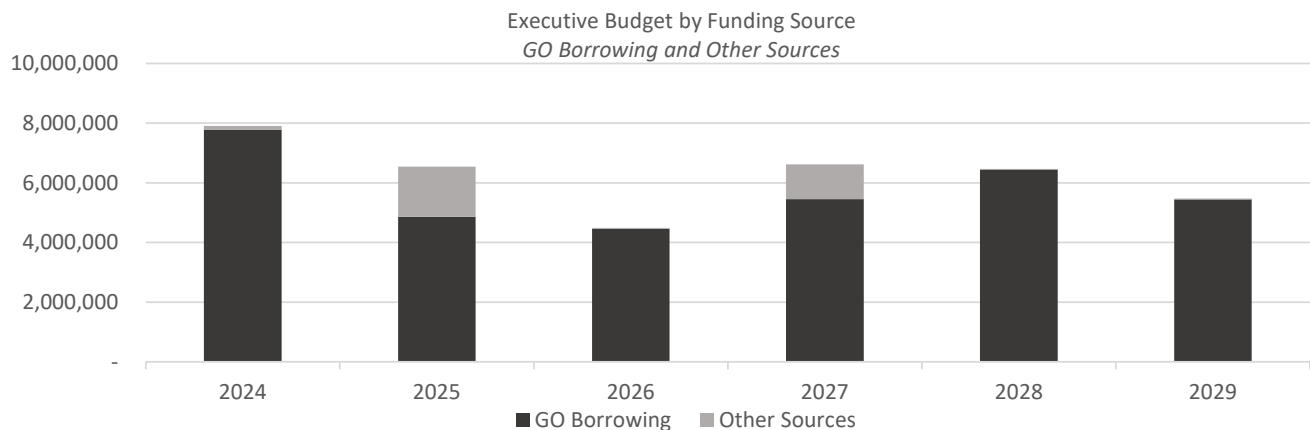
	2024	2025	2026	2027	2028	2029
GF GO Borrowing	7,780,000	4,407,000	4,460,000	5,454,000	6,444,000	5,443,000
Non-GF GO Borrowing	-	453,000	-	-	-	-
Federal Sources	-	1,657,000	-	1,134,000	-	-
Special Assessment	25,000	25,000	25,000	25,000	25,000	25,000
TIF Increment	100,000	-	-	-	-	-
	\$ 7,905,000	\$ 6,542,000	\$ 4,485,000	\$ 6,613,000	\$ 6,469,000	\$ 5,468,000

Borrowing Summary

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	7,780,000	4,407,000	4,460,000	5,454,000	6,444,000	5,443,000
Non-General Fund GO Borrowing	-	453,000	-	-	-	-
	\$ 7,780,000	\$ 4,860,000	\$ 4,460,000	\$ 5,454,000	\$ 6,444,000	\$ 5,443,000

Annual Debt Service

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	1,011,400	572,910	579,800	709,020	837,720	707,590
Non-General Fund GO Borrowing	-	58,890	-	-	-	-
	\$ 1,011,400	\$ 631,800	\$ 579,800	\$ 709,020	\$ 837,720	\$ 707,590



Engineering - Bicycle and Pedestrian

Carryforward General Obligation Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
11859 AUTUMN RIDGE PATH	101,374	194,451
14143 BADGER RUSK PATH	32,000	10,000
14336 BIKEWAYS 2023	11,730	14,207
10138 BIKEWAYS PROGRAM	3,070,333	1,148,936
10142 CANNONBALL BIKE TRAIL	1,539,669	202,574
10143 CAPITAL CITY TRAIL	1,022,836	304,824
13835 CTH M	19,290	-
10160 GARVER PATH	(136,928)	-
13664 HERMINA-STARKWEATHER CRK PED BRIDGE	51,764	-
13015 MAIN STREET IMPROVEMENTS	22,175	20,000
10547 PED/BIKE INFRASTRUCTURE ENHANCEMENT	51,311	14,000
11112 SAFE ROUTES GRANTS PROGRAM	214,532	214,532
10148 SIDEWALK PROGRAM	4,198,220	1,639,649
11868 TROY DR UNDERPASS	4,617,658	1,540,679
10165 WEST TOWNE PATH	596,210	538,862
	\$ 15,412,174	\$ 5,842,714

Engineering - Bicycle and Pedestrian

Project & Program Details

Project	Autumn Ridge Path	Project #	11859
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project funds the construction of 0.6 miles of new multi-use path from Milwaukee Street to Ziegler Road including a new pedestrian and bicycle overpass of State Highway 30. The goal of this project is to provide increased pedestrian and bicycle connectivity from the Capital City Path to northeast neighborhoods in the City.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	3,680,000	-	-	-	-	-
Total	\$ 3,680,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project	Badger Rusk Path	Project #	14143
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project funds the construction of a new multi-use path along Badger Road and North Rusk Avenue from the existing beltline overpass to Nygard Street. This project has been identified in the Southside Neighborhood Plan. The project has been awarded federal funding through the Transportation Alternatives Program. Funding in 2025 is for construction.

	2024	2025	2026	2027	2028	2029
TIF Increment	100,000	-	-	-	-	-
Non-GF GO Borrowing	-	453,000	-	-	-	-
Federal Sources	-	667,000	-	-	-	-
Total	\$ 100,000	\$ 1,120,000	\$ -	\$ -	\$ -	\$ -

Project	Bikeways Program	Project #	10138
Citywide Element	Land Use and Transportation	Project Type	Program

Project Description

This program is for bicycle-related improvements and path resurfacing throughout the City. The goal of this program is to improve the pavement quality of the exiting bike paths to meet City Standards. Projects within this program are prioritized based on pavement quality rating of existing bikeways. The focus of funding in 2024 will be for path resurfacing and new paths to close gaps in the network.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	600,000	600,000	600,000	648,000	698,000	768,000
Total	\$ 600,000	\$ 600,000	\$ 600,000	\$ 648,000	\$ 698,000	\$ 768,000

Engineering - Bicycle and Pedestrian

Project & Program Details

Project	Capital City Path Segment 5 & 6	Project #	11158
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project funds the construction of a new multi use path from Wagon Trail to the east side of Interstate Hwy 39/90. The project is in coordination with the extension further east being designed and constructed by Dane County. Federal Funding for construction costs have been secured.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	-	-	-	756,000	-	-
Federal Sources	-	-	-	1,134,000	-	-
Total	\$ -	\$ -	\$ -	\$ 1,890,000	\$ -	\$ -

Project	Hermina Street - Starkweather Creek Ped Bike Bridge	Project #	13664
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project funds the construction of a new pedestrian and bike overpass of the Starkweather Creek at Hermina Street. The goal of this project is to provide increased pedestrian and bicycle connectivity for the Darbo-Worthington-Starkweather Neighborhood, as recommended in the Neighborhood Plan. Funding in 2024 is for construction.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	500,000	-	-	-	-	-
Total	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project	Sidewalk Program	Project #	10148
Citywide Element	Land Use and Transportation	Project Type	Program

Project Description

This program is for repairs to defective sidewalks and installation of new sidewalks. The goal of this program is to provide consistent maintenance of sidewalks for safe conditions and reduced chance of injury and also to improve and maintain ADA compliance. Each year the Sidewalk Program repairs sidewalk in two or three Council Districts on a 10-year replacement cycle. In 2024, this program has planned sidewalk improvements for Council Districts 11 & 19. This program also funds repair and replacement of the City's tree grates, as well as small infill sidewalk projects where gaps exist in the sidewalk network.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	3,000,000	3,675,000	3,860,000	4,050,000	4,250,000	4,675,000
Special Assessment	25,000	25,000	25,000	25,000	25,000	25,000
Total	\$ 3,025,000	\$ 3,700,000	\$ 3,885,000	\$ 4,075,000	\$ 4,275,000	\$ 4,700,000

Engineering - Bicycle and Pedestrian

Project & Program Details

Project	West Towne Path Phase 2	Project #	12614
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project funds the construction of a new multi use path from High Point Road to Gammon Road, and the project is split into two segments; the first segment is from High Point Road to Zor Shrine Road in 2025, and the second segment from Zor Shrine Road to Gammon Road in 2028. The goal of the project is to increase bike and pedestrian mobility and improve connectivity to the surrounding neighborhoods. The 2025 segment has secured federal funding. The agency plans to pursue federal funds for the 2028 segment.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	-	132,000	-	-	1,496,000	-
Federal Sources	-	990,000	-	-	-	-
Total	\$ -	\$ 1,122,000	\$ -	\$ -	\$ 1,496,000	\$ -

Engineering - Bicycle and Pedestrian

2024 Appropriation Schedule

2024 Appropriation

	Request	Executive Budget		
		GO Borrowing	Other	Total
Autumn Ridge Path	3,180,000	3,680,000	-	3,680,000
Badger Rusk Path	100,000	-	100,000	100,000
Bikeways Program	600,000	600,000	-	600,000
Hermina Street - Starkweather				
Creek Ped Bike Bridge	500,000	500,000	-	500,000
Sidewalk Program	3,525,000	3,000,000	25,000	3,025,000
	\$ 7,905,000	\$ 7,780,000	\$ 125,000	\$ 7,905,000

Engineering - Facilities Management

Capital Improvement Plan (CIP) Overview

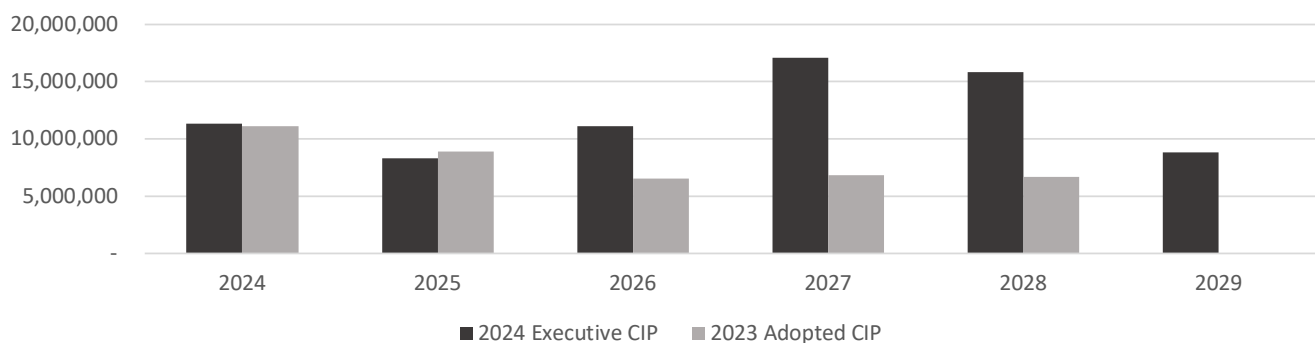
Budget Phase: Executive

Summary Table

	2024	2025	2026	2027	2028	2029
CCB Improvements	350,000	350,000	3,410,000	350,000	350,000	350,000
CCB Office Remodels	4,750,000	-	-	8,250,000	7,000,000	-
Electric Vehicle (EV)						
Charging Infrastructure	1,500,000	1,650,000	1,815,000	2,000,000	2,200,000	2,420,000
Energy Improvements	2,700,000	3,950,000	2,700,000	3,500,000	3,300,000	3,300,000
Fire Facility Improvements	50,000	340,000	520,000	750,000	750,000	750,000
General Facility Improvements	350,000	370,000	390,000	410,000	430,000	450,000
Horizon List Planning	50,000	50,000	50,000	50,000	50,000	50,000
Madison Municipal Building Facility Improvements	150,000	50,000	-	-	150,000	150,000
Park Facility Improvements	900,000	450,000	325,000	450,000	450,000	450,000
Police Facility Improvements	100,000	350,000	575,000	400,000	350,000	375,000
Reserve Fund to Maintain Temporary Shelter Facilities	150,000	150,000	-	-	-	-
Senior Center Building Improvements	167,175	36,600	144,000	161,000	-	-
Streets Facility Improvements	100,000	575,000	1,175,000	775,000	825,000	500,000
	\$ 11,317,175	\$ 8,321,600	\$ 11,104,000	\$ 17,096,000	\$ 15,855,000	\$ 8,795,000

Changes from 2023 Adopted CIP

2024 Capital Improvement Plan
2024 Executive Compared to 2023 Adopted



Engineering - Facilities Management

Capital Improvement Plan (CIP) Overview

Description of Major Changes

CCB Improvements

- Program budget increased by \$3.1 million in GF GO Borrowing in 2026. This reflects an 874% increase.
- Program budget increase in 2026 is for the City's portion of window replacements on Doty, Wilson, and Carroll St.

CCB Office Remodels

- Program was delayed from 2024-2025 to 2024 and 2027-2028 due to additional planning around the future uses of the CCB.
- Program budget increased by \$11.5 million from 2024-2028. \$250,000 of the increase was added to study the long term cost/benefit of CCB improvements. This reflects a 135% increase.

Electric Vehicle (EV) Charging Infrastructure

- Program name has been updated from "Facility Electrical Improvements to Support Electric Vehicles" to "Electric Vehicle (EV) Charging Infrastructure."
- Program budget increased by \$6.9 million (\$6.9 million in GF GO Borrowing and \$60,000 in Federal Funding) from 2024-2028. This reflects a 307% increase. Program budget increases are due to an agreement between City Engineering and Fleet Services with Engineering now responsible for establishing the City's EV charging infrastructure.
- \$60,000 in Federal Sources added in 2024-2029 assumes receipt of tax credits under the Inflation Reduction Act.

Energy Improvements

- Program budget increased by \$7.8 million in Federal Sources over the course of the CIP. \$1.0 million in Federal Sources in 2024-2025 is due to receipt of the Department of Energy Connected Communities Grant. \$6.8 million in Federal Sources added in 2024-2029 assumes receipt of tax credits under the Inflation Reduction Act.
- Use of Federal Sources reduces GF GO Borrowing by \$7.8 million over the course of the CIP.

Fire Facility Improvements

- Program name has been updated from "Fire Building Improvements" to "Fire Facility Improvements."
- Program budget decreased by \$245,000 (83%) in GF GO Borrowing in 2024 due to staff capacity to complete scheduled work.
- Program budget decreased by \$75,000 in GF GO Borrowing in 2028. This reflects a 9.1% decrease.

General Facility Improvements

- Program name has been updated from "General Building Improvements" to "General Facility Improvements."
- No major changes compared to 2023 Adopted CIP.

Horizon List Planning

- No major changes compared to 2023 Adopted CIP.

Madison Municipal Building Facility Improvements

- New program. Executive Budget includes \$500,000 in GF GO Borrowing over the course of the CIP.

Park Facility Improvements

- Program budget increased by \$750,000 in GF GO Borrowing in 2027 and 2028. This reflects a 500% increase.
- Program budget increases include funds for shelter improvements and increased general park improvements annually in 2027-2029.

Engineering - Facilities Management

Capital Improvement Plan (CIP) Overview

Description of Major Changes (Continued)

Police Facility Improvements

- Program name has been updated from "Police Building Improvements" to "Police Facility Improvements."
- Program budget decreased by \$311,100 (76%) in GF GO Borrowing in 2024 due to staff capacity to complete scheduled work.

Reserve Fund to Maintain Temporary Shelter Facilities

- Program has been moved from Community Development Division to Engineering to more efficiently plan, fund, and implement projects.
- Program budget extended to 2025 at 2023 Adopted CIP funding levels (\$150,000 in annual GF GO Borrowing).

Senior Center Building Improvements

- Project has been moved from Community Development Division to Engineering to more efficiently plan, fund, and implement projects.
- Project budget increased by \$318,800 in GF GO Borrowing in 2024-2027. This reflects a 167.8% increase.
- Project extended to 2027 due to delays in planned work in 2021-2022 due to the COVID-19 pandemic.

Streets Facility Improvements

- Program budget decreased by \$425,000 (81%) in GF GO Borrowing in 2024 due to staff capacity to complete scheduled work.

Engineering - Facilities Management

Summary of Expenditures and Revenues

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Building	11,267,175	8,271,600	11,054,000	17,046,000	15,805,000	8,745,000
Other	50,000	50,000	50,000	50,000	50,000	50,000
	\$ 11,317,175	\$ 8,321,600	\$ 11,104,000	\$ 17,096,000	\$ 15,855,000	\$ 8,795,000

2024 CIP by Funding Source

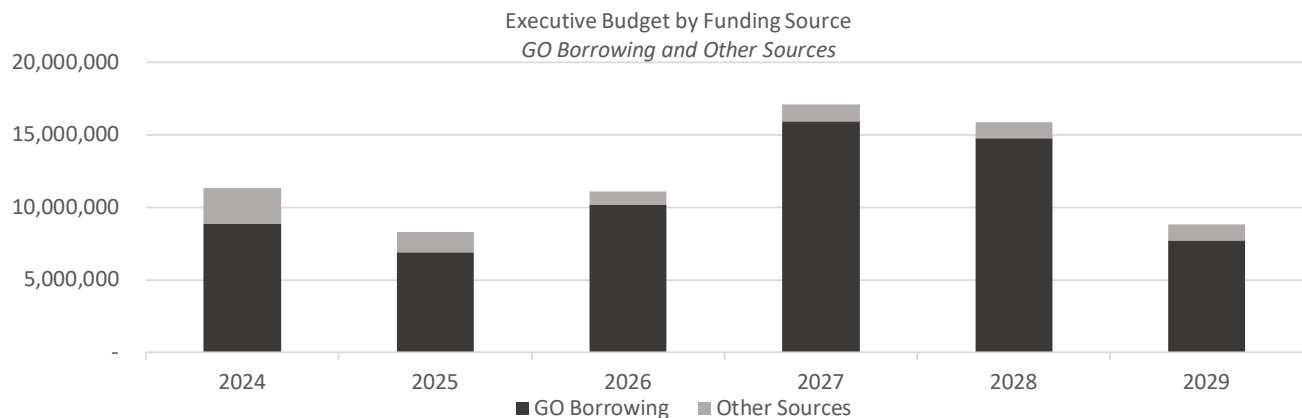
	2024	2025	2026	2027	2028	2029
GF GO Borrowing	8,901,175	6,905,600	10,188,000	15,924,000	14,747,000	7,687,000
Federal Sources	2,376,000	1,376,000	876,000	1,132,000	1,068,000	1,068,000
State Sources	40,000	40,000	40,000	40,000	40,000	40,000
	\$ 11,317,175	\$ 8,321,600	\$ 11,104,000	\$ 17,096,000	\$ 15,855,000	\$ 8,795,000

Borrowing Summary

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	8,901,175	6,905,600	10,188,000	15,924,000	14,747,000	7,687,000
Non-General Fund GO Borrowing	-	-	-	-	-	-
	\$ 8,901,175	\$ 6,905,600	\$ 10,188,000	\$ 15,924,000	\$ 14,747,000	\$ 7,687,000

Annual Debt Service

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	1,157,153	897,728	1,324,440	2,070,120	1,917,110	999,310
Non-General Fund GO Borrowing	-	-	-	-	-	-
	\$ 1,157,153	\$ 897,728	\$ 1,324,440	\$ 2,070,120	\$ 1,917,110	\$ 999,310



Engineering - Facilities Management

Carryforward General Obligation Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
13667 CCB OFFICE REMODELS	796,176	3,504,484
14705 CENTRAL LIBRARY LIGHTING DESIGN	9,464	-
10561 CITY COUNTY BUILDING IMPROVEMENTS	1,742,723	1,425,147
10562 ENERGY IMPROVEMENTS	2,982,263	2,525,479
14140 EV CHARGING INFRASTRUCTURE	262,383	295,400
11078 FAIRCHILD BLDG IMPROVEMENTS	1,947,792	1,743,245
10560 FIRE FACILITY IMPROVEMENTS	779,404	560,560
10549 GENERAL FACILITY IMPROVEMENTS	295,353	443,702
12641 HORIZON LIST PLANNING	185,746	187,474
10564 PARK FACILITY IMPROVEMENTS	2,083,141	1,383,096
13341 POLICE FACILITY IMPROVEMENTS	839,844	613,935
11079 SAYLE ST FACILITY IMPROVEMENTS	250,921	150,000
10192 SERVICE BUILDING IMPROVEMENTS	88,375	38,900
10565 STREETS FACILITY IMPROVEMENTS	756,511	530,859
14357 TOWN OF MADISON TOWN HALL	281,664	271,000
	\$ 13,301,759	\$ 13,673,279

Engineering - Facilities Management

Project & Program Details

Project	CCB Improvements	Project #	10561
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program funds the City's portion of shared City and County facility projects scheduled for the City County Building (CCB), a 65+ year old building. The goal of this program is to support necessary repair and maintenance work initiated by Dane County facilities maintenance staff. Projects funded in this program generally include electrical, heating and cooling, plumbing, and other building updates. Projects planned in 2024 include Elevator 7 and 8 modernization. Additionally, funding was added in 2026 to support the City's portion of window replacements on Doty, Wilson, and Carroll Street elevations of the building.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	350,000	350,000	3,410,000	350,000	350,000	350,000
Total	\$ 350,000	\$ 350,000	\$ 3,410,000	\$ 350,000	\$ 350,000	\$ 350,000

Project	CCB Office Remodels	Project #	13667
Citywide Element	Effective Government	Project Type	Program

Project Description

This project is for the design and remodel of City office spaces in the CCB. The goal of the project is to replace decades old building systems, optimize and expand the usage of available space, and improve work spaces and meeting room spaces for City agencies including Civil Rights, Information Technology, Common Council Offices, Office of the Independent Monitor, Attorney, Finance, Mayor's Office, Assessor, Clerk, Treasurer, and Engineering. The project's scope includes design, construction, office workstations, audiovisual equipment, moving costs, rental of temporary facilities, and staff costs. Master planning for levels 1, 4, and 5 was completed in 2021 (phase 1). Construction for Phase 2 is underway in 2023 for Assessor, Clerk, and Treasurer at level 1; and Common Council Offices and Office of the Independent Monitor at level 5. The remaining design and construction is organized into three phases. Phase 2a is to complete design and construction (in 2023/2024) for Department of Civil Rights (moving to former Parks space at level 1) and improved security for Engineering. Phase 3 is to complete the design and construction (in 2027) for the Attorney's Office, Mayor's Office, Finance at level 4; and IT and other users at level 5. Phase 4 is to complete the design and construction (in 2027/2028) for Information Technology and other users at level 5. Funding in 2024 includes \$250,000 for a comprehensive total cost of ownership analysis of the CCB to help evaluate future investments to meet city department office needs.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	4,750,000	-	-	8,250,000	7,000,000	-
Total	\$ 4,750,000	\$ -	\$ -	\$ 8,250,000	\$ 7,000,000	\$ -

Engineering - Facilities Management

Project & Program Details

Project	Electric Vehicle (EV) Charging Infrastructure	Project #	14140
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program is to fund improvements to electrical systems at City-owned sites and facilities to accommodate added load from electric vehicle chargers. Fleet Service is transitioning the City's fleet to more electric vehicles as part of the 100% Renewable Madison plan. Many of these electrical vehicles will be stored, charged, and operated from facilities with electrical systems that were not designed with the capacity to support the appropriate electric vehicle charging systems. These systems will need to be upgraded with additional capacity to prepare for these new vehicles. The goal of the program is to have necessary infrastructure in place before the new EV's arrive at each facility so they can be put into effective use right away. Some of this work will be completed by the Engineering Division's Green Power jobs training program. \$72,000 in Federal Sources reflects anticipated tax credits from the Inflation Reduction Act (IRA). This program was previously referred to as "Facility Electrical Improvements to Support Electric Vehicles."

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	1,488,000	1,638,000	1,803,000	1,988,000	2,188,000	2,408,000
Federal Sources	12,000	12,000	12,000	12,000	12,000	12,000
Total	\$ 1,500,000	\$ 1,650,000	\$ 1,815,000	\$ 2,000,000	\$ 2,200,000	\$ 2,420,000

Project	Energy Improvements	Project #	10562
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program is for implementation of energy efficiency goals. The goals of the program are to meet the 100% Renewable Madison plan at City-owned sites and facilities, support energy efficiency, and reduce energy demand. Projects supported by this program include supplying distributed energy via solar photovoltaic (PV) panels, installation of LED lighting, batteries and building automation upgrades. Solar projects planned in 2024 include design and installations at CDA Truax Campus, along with Madison Public Market and Bartillon Homeless Shelter. It is also planned to install a battery at West Badger Road and Fire Station 14. Engineering staff estimate that these projects will result in \$125,000 in operating savings in each year of the CIP due to lower utility and maintenance costs. \$6.8 million in Federal Sources reflects anticipated tax credits from the Inflation Reduction Act (IRA).

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	296,000	2,546,000	1,796,000	2,340,000	2,204,000	2,204,000
State Sources	40,000	40,000	40,000	40,000	40,000	40,000
Federal Sources	2,364,000	1,364,000	864,000	1,120,000	1,056,000	1,056,000
Total	\$ 2,700,000	\$ 3,950,000	\$ 2,700,000	\$ 3,500,000	\$ 3,300,000	\$ 3,300,000

Engineering - Facilities Management

Project & Program Details

Project **Fire Facility Improvements** Project # **10560**
 Citywide Element **Green and Resilient** Project Type **Program**

Project Description

This program is for scheduled improvements and emergency repairs to the City's fourteen (14) Madison Fire Department stations and administration offices. The goal of this program is to maintain and improve the City's Fire facilities to optimize service operations and work conditions and to lower energy costs by implementing energy efficiency components within the improvement projects. Projects funded in this program include building, mechanical, and utility system upgrades and replacements. Improvements funded by this project are chosen by evaluation of mechanical equipment and facility condition, tracking of building maintenance history, and in consultation with the Fire Department. This program was previously referred to as "Fire Building Improvements."

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	50,000	340,000	520,000	750,000	750,000	750,000
Total	\$ 50,000	\$ 340,000	\$ 520,000	\$ 750,000	\$ 750,000	\$ 750,000

Project **General Facility Improvements** Project # **10549**
 Citywide Element **Green and Resilient** Project Type **Program**

Project Description

This program is for scheduled improvements and unplanned repairs to City-owned facilities. The goal of this program is to maintain and improve the City's facilities to optimize service operations and work conditions and to lower energy costs by implementing energy efficiency components within the improvement projects. Projects funded in this program include building, mechanical, and utility system upgrades at City-owned facilities. This program was previously referred to as "General Building Improvements."

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	350,000	370,000	390,000	410,000	430,000	450,000
Total	\$ 350,000	\$ 370,000	\$ 390,000	\$ 410,000	\$ 430,000	\$ 450,000

Project **Horizon List Planning** Project # **12641**
 Citywide Element **Effective Government** Project Type **Program**

Project Description

The Horizon List contains projects that meet a clear community purpose but are not yet fully planned to the level to be considered and funded within the fiscal capacity of the Capital Improvement Plan. This program supports planning efforts around these projects to address any identified outstanding issues so that these projects can be proposed in a future CIP with more complete information. Taking this approach is intended to ensure the Capital Budget & CIP are built using project budgets and timelines that are consistent with the scope and overall goal of capital projects.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	50,000	50,000	50,000	50,000	50,000	50,000
Total	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000

Engineering - Facilities Management

Project & Program Details

Project	Madison Municipal Building Facility Improvements	Project #	14715
Citywide Element	Culture and Character	Project Type	Program

Project Description

This program is for scheduled improvements and emergency repairs to the City's Madison Municipal Building. The goal of this program is to maintain and improve this facility in a manner that optimizes service operations and work conditions and lowers energy costs by implementing energy efficiency components within the improvement projects. Projects funded in this program include building, mechanical, and utility system upgrades and replacements. Improvements funded by this project are chosen by evaluation of evolving building needs, mechanical equipment and facility condition, tracking of building maintenance history, and in consultation with the departments housed in this building. Funding in 2024 will address the need to have two flagpoles to accommodate the Ho-Chunk Nation flag.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	150,000	50,000	-	-	150,000	150,000
Total	\$ 150,000	\$ 50,000	\$ -	\$ -	\$ 150,000	\$ 150,000

Project	Park Facility Improvements	Project #	10564
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program is for improvements and ongoing building maintenance at Parks facilities. The goals of this program are to provide quality park facilities to the community and to lower energy costs by implementing energy efficiency components within the improvement projects. Projects in 2024 include Forest Hill Cemetery Office Improvements, Tenney Park Ferry Building Improvements, and General Park Facility Improvements.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	900,000	450,000	325,000	450,000	450,000	450,000
Total	\$ 900,000	\$ 450,000	\$ 325,000	\$ 450,000	\$ 450,000	\$ 450,000

Project	Police Facility Improvements	Project #	13341
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program is for scheduled improvements to the City's six Police District Stations and the Police Training Facility. The goal of this program is to maintain and improve the City's Police facilities to optimize service operations and work conditions and to lower energy costs by implementing energy efficiency components within the improvement projects. Improvements funded by this project are chosen by evaluation of mechanical equipment and facility condition, tracking of building maintenance history, and in consultation with the Police Department. This program was previously referred to as "Police Building Improvements."

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	100,000	350,000	575,000	400,000	350,000	375,000
Total	\$ 100,000	\$ 350,000	\$ 575,000	\$ 400,000	\$ 350,000	\$ 375,000

Engineering - Facilities Management

Project & Program Details

Project	Reserve Fund to Maintain Temporary Shelter Facilities	Project #	14751
Citywide Element	Neighborhoods and Housing	Project Type	Program

Project Description

In the wake of the COVID-19 pandemic, the City has been instrumental in establishing temporary venues from which to support people in our community experiencing homelessness. These include the acquisition and conversion of the former Karmenta Nursing Home on Milwaukee Street for use by the Salvation Army to shelter homeless families with children; the acquisition and conversion of a former big box retail property on Zeier Road for use as a temporary men's shelter; and the establishment of the City's first sanctioned urban campground, which supports up to 30 persons at a site on Dairy Drive. Each of these properties is expected to continue its current use for a period of another one to two years. This Reserve Fund program was established in the adopted 2023 CIP, with an initial year of funding at \$150,000, in order to finance extraordinary maintenance or repair expenses that might be necessary to sustain operations at these three temporary venues. This proposal seeks to sustain this annual level of maintenance support for these facilities through 2025. This project was included in the Community Development Division capital budget in 2023, but is moved to Engineering Facilities to better coordinate the projects included in this program.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	150,000	150,000	-	-	-	-
Total	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ -	\$ -

Project	Senior Center Building Improvements	Project #	12434
Citywide Element	Culture and Character	Project Type	Project

Project Description

This project funds multiple building improvements to the Madison Senior Center to address safety and other concerns. Building improvements include, but are not limited to: patio roof & main rooftop repair (2024); side door replacement, door swipe access system upgrades, and exterior locks replacement (2025); exterior brick tuckpointing and second floor carpet replacement (2026); as well as hearing loop installations and elevator modernization & safety upgrades (2026-2027). Earlier work components of this project included smoke pollution mitigation in 2020 and 2021; exterior drive painting and ceiling repair in 2022; and main level flooring improvements in 2023. This project was included in the Community Development Division capital budget in 2023, but is moved to Engineering Facilities to better coordinate the projects included in this program.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	167,175	36,600	144,000	161,000	-	-
Total	\$ 167,175	\$ 36,600	\$ 144,000	\$ 161,000	\$ -	\$ -

Engineering - Facilities Management

Project & Program Details

Project	Streets Facility Improvements	Project #	10565
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program is for scheduled improvements and emergency repairs to the four Streets Division facilities. The goal of this program is to maintain and improve the City's Streets facilities to optimize service operations and working conditions and to lower energy costs by implementing energy efficiency components within the improvement projects. Projects funded in this program include building, mechanical, and utility system upgrades and replacements. Improvements funded by this project are chosen by evaluation of mechanical equipment and facility condition, tracking of building maintenance history, and in consultation with the Streets Division.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	100,000	575,000	1,175,000	775,000	825,000	500,000
Total	\$ 100,000	\$ 575,000	\$ 1,175,000	\$ 775,000	\$ 825,000	\$ 500,000

Engineering - Facilities Management

2024 Appropriation Schedule

2024 Appropriation

	Request	Executive Budget		Total
		GO Borrowing	Other	
CCB Improvements	350,000	350,000	-	350,000
CCB Office Remodels	4,500,000	4,750,000	-	4,750,000
Electric Vehicle (EV) Charging Infrastructure	1,500,000	1,488,000	12,000	1,500,000
Energy Improvements	2,700,000	296,000	2,404,000	2,700,000
Fire Facility Improvements	50,000	50,000	-	50,000
General Facility Improvements	350,000	350,000	-	350,000
Horizon List Planning	50,000	50,000	-	50,000
Madison Municipal Building Facility Improvements	150,000	150,000	-	150,000
Park Facility Improvements	900,000	900,000	-	900,000
Police Facility Improvements	100,000	100,000	-	100,000
Reserve Fund to Maintain Temporary Shelter Facilities	150,000	150,000	-	150,000
Senior Center Building Improvements	167,175	167,175	-	167,175
Streets Facility Improvements	100,000	100,000	-	100,000
	\$ 11,067,175	\$ 8,901,175	\$ 2,416,000	\$ 11,317,175

Engineering - Major Streets

Capital Improvement Plan (CIP) Overview

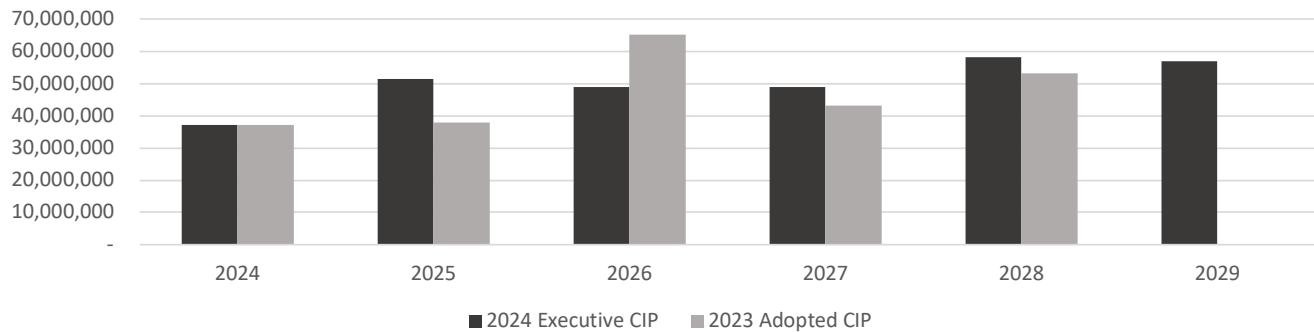
Budget Phase: Executive

Summary Table

	2024	2025	2026	2027	2028	2029
Bridge Repair	250,000	260,000	270,000	280,000	290,000	300,000
High Point/Raymond/MidTown	-	-	-	1,900,000	13,764,000	-
John Nolen Drive	-	11,485,000	-	3,628,000	-	4,700,000
Milwaukee Street	-	-	-	-	-	4,908,000
Mineral Point Road	125,000	-	5,100,000	-	-	-
Park Street, South (Olin To RR)	-	-	560,000	-	-	-
Pavement Management	18,247,000	16,860,000	23,684,000	22,405,000	22,718,000	24,705,000
Reconstruction Streets	13,097,000	22,888,000	19,318,000	20,738,000	21,307,000	22,339,000
Wilson, E. & Doty, E.	5,491,000	-	-	-	-	-
	\$ 37,210,000	\$ 51,493,000	\$ 48,932,000	\$ 48,951,000	\$ 58,079,000	\$ 56,952,000

Changes from 2023 Adopted CIP

2024 Capital Improvement Plan
2024 Executive Compared to 2023 Adopted



Description of Major Changes

Bridge Repair

- Program budget increased by \$417,000 in GF GO Borrowing from 2024-2028. This reflects a 44.7% increase.
- Program budget increases are due to increased bid prices.

High Point/Raymond/MidTown

- Project budget increased by \$250,000 in Non-GF GO Borrowing, \$450,000 in Impact Fees, \$50,000 in Reserves Applied, and \$150,000 in State Sources in 2027. This reflects a 90.0% increase.
- Project budget increased by \$300,000 in Impact Fees, \$250,000 in Reserves Applied, and \$2.4 million in State Sources offset by a decrease of \$550,000 in Non-GF GO Borrowing in 2028. This reflects a 21.1% increase.

Engineering - Major Streets

Capital Improvement Plan (CIP) Overview

Description of Major Changes (Continued)

John Nolen Drive

- Project advanced from 2026 to 2025 due to securing federal funds.
- The updated project proposal includes the following in 2025: \$8.0 million in GF GO Borrowing, \$2.0 million in Non-GF GO Borrowing, \$990,000 in County Sources, and \$505,000 in Reserves Applied. In 2027: \$3.6 million in Non-GF GO Borrowing. In 2029: \$2.4 million in Non-GF GO Borrowing and \$2.4 million in County Sources.
- The updated project proposal reflects a \$5.2 million decrease in GO Borrowing and a \$3.3 million increase in County Sources.
- An additional \$15.4m in federal funding and \$16.1m in state funding have been secured for the project, but are not reflected in the budget since funding does not pass through the City.

Milwaukee Street

- New project. Executive Budget includes \$2.9 million in GF GO Borrowing and \$2.0 million in Special Assessments in 2029.

Mineral Point Road

- Project budget increased by \$125,000 in GF GO Borrowing in 2024, \$50,000 in Reserves Applied in 2026, and \$750,000 in State Sources in 2026. This reflects a 73.0% increase.
- Project budget decreased by \$850,000 (23.9%) in Non-GF GO Borrowing in 2026 due to Engineering receiving a grant.

Park Street, South (Olin to RR)

- Project budget decreased by \$600,000 in GF GO Borrowing in 2026 to meet Engineering's overall GO Borrowing target.
- Project budget increased by \$120,000 in Non-GF GO Borrowing in 2026 due to an increased Stormwater estimate.

Pavement Management

- Program budget increased by \$5.1 million in Non-GF GO (\$4.2 million TIF) from 2024-2028. This reflects a 67.5% increase.
- Program budget decreased by \$2.1 million (6.9%): \$466,000 in Reserves Applied, \$1.1 million in Revenue Bonds, and \$809,000 in Special Assessments due to revised estimates.

Reconstruction Streets

- Program budget increased by \$4.2 million in GF GO Borrowing, \$3.5 million in Non-GF GO Borrowing, \$798,000 in Reserves Applied, \$39,000 in Special Assessments, and decreased by \$358,000 in Revenue Bonds and \$1.0 million in TIF Increment from 2024-2028.
- Program budget increases are due to inflation.

Wilson, E. & Doty, E.

- New project. Executive Budget combines the Outer Capitol Loop Southeast and Wilson St (MLK to King) projects from the 2023 Adopted CIP.
- Executive Budget includes \$4.2 million in Non-GF GO Borrowing (\$4.0m TIF; \$150,000 Stormwater) and removes \$3.0 million in GF GO Borrowing that was included in the 2023 Adopted CIP.
- Executive budget reduces Reserves Applied by \$310,000, reduces Special Assessments by \$112,000, and adds \$450,000 compared to the 2023 Adopted CIP.

Engineering - Major Streets

Summary of Expenditures and Revenues

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Bridge	250,000	260,000	270,000	280,000	290,000	300,000
Land	-	-	-	1,900,000	-	-
Sanitary Sewer	5,773,000	7,940,000	12,770,000	12,948,000	13,829,000	13,726,000
Stormwater Network	5,380,000	8,495,000	8,220,000	4,355,000	8,450,000	4,000,000
Street	25,807,000	34,798,000	27,672,000	29,468,000	35,510,000	38,926,000
	\$ 37,210,000	\$ 51,493,000	\$ 48,932,000	\$ 48,951,000	\$ 58,079,000	\$ 56,952,000

2024 CIP by Funding Source

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	18,125,000	27,778,000	21,464,000	22,954,000	31,437,000	28,305,000
Non-GF GO Borrowing	8,764,000	7,875,000	8,230,000	7,128,000	3,379,000	5,325,000
County Sources	-	990,000	-	-	-	2,350,000
Impact Fees	-	-	-	450,000	1,300,000	-
Municipal Capital Participate	-	-	293,000	-	-	-
Reserves Applied	2,519,000	3,944,000	6,759,000	6,477,000	6,099,000	6,658,000
Revenue Bonds	3,170,000	4,708,000	6,165,000	6,379,000	6,693,000	6,248,000
Special Assessment	4,407,000	4,473,000	5,046,000	5,188,000	6,546,000	7,841,000
State Sources	225,000	225,000	975,000	375,000	2,625,000	225,000
TIF Increment	-	1,500,000	-	-	-	-
	\$ 37,210,000	\$ 51,493,000	\$ 48,932,000	\$ 48,951,000	\$ 58,079,000	\$ 56,952,000

Borrowing Summary

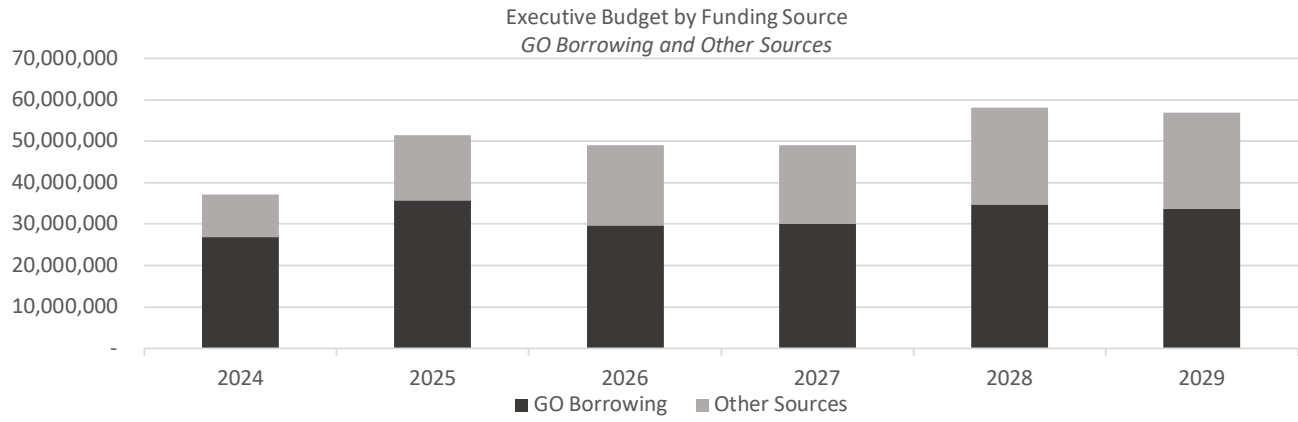
	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	18,125,000	27,778,000	21,464,000	22,954,000	31,437,000	28,305,000
Non-General Fund GO Borrowing	8,764,000	7,875,000	8,230,000	7,128,000	3,379,000	5,325,000
	\$ 26,889,000	\$ 35,653,000	\$ 29,694,000	\$ 30,082,000	\$ 34,816,000	\$ 33,630,000

Annual Debt Service

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	2,356,250	3,611,140	2,790,320	2,984,020	4,086,810	3,679,650
Non-General Fund GO Borrowing	1,139,320	1,023,750	1,069,900	926,640	439,270	692,250
	\$ 3,495,570	\$ 4,634,890	\$ 3,860,220	\$ 3,910,660	\$ 4,526,080	\$ 4,371,900

Engineering - Major Streets

Summary of Expenditures and Revenues



Engineering - Major Streets

Carryforward General Obligation Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
11984 ATWOOD AVE RECONSTRUCTION	899,337	1,727,361
13838 BLAIR ST	767,154	511,531
10538 BRIDGE REPAIR & REPLACEMENT	179,408	222,212
13061 CEDAR ST	440,800	-
11574 COTTAGE GROVE ROAD	722,697	52,798
13013 CTH AB INTERCHANGE	804,475	1,295,989
13835 CTH M	3,001,231	0
11543 E WILSON ST AND E DOTY ST	2,653	-
11130 GAMMON ROAD, SOUTH	224,013	13,790
12454 HIGH POINT RD AND RAYMOND RD	1,049,347	749,500
11786 INTERSTATE 94 INTERCHANGE STUDY	250,000	250,000
11860 JOHN NOLEN DRIVE	153,323	1,380,000
11164 MARTIN LUTHER KING JR BLVD	126,212	100,179
10245 MCKEE RD (CTH PD) IMPROVEMENTS	391,847	-
11131 MINERAL POINT RD (BELTLINE-HIGH PT)	403,321	336,251
10546 NEIGHBORHOOD TRAFFIC MGMT & PED IMP	46,552	-
10540 PAVEMENT MANAGEMENT	8,261,880	7,416,493
10284 PLEASANT VIEW ROAD	2,141,365	2,497,400
10218 RAILROAD CROSSINGS	7,459,016	1,086,364
10226 RECONSTRUCTION STREETS	12,785,697	7,538,152
10204 RURAL TO URBAN STREETS	-	187,774
11133 S PARK ST (OLIN TO RR)	324,534	448,934
11132 S PARK ST (W WASH-OLIN, RR-BADGER)	216,176	167,686
11168 UNIVERSITY AVE (SHOREWOOD-UNIV BAY)	894,462	476,809
11459 WILSON ST (MLK - S HAMILTON)	105,691	-
	\$ 41,651,190	\$ 26,459,222

Engineering - Major Streets

Project & Program Details

Project	Bridge Repair	Project #	10538
Citywide Element	Effective Government	Project Type	Program

Project Description

This program is for repair, replacement and painting of bridges to maintain a safe condition and extend service. The goal of this program is to provide safe bridges measured by routine evaluation. Project funding in this program includes minor bridge repairs, painting & resurfacing. Funding in 2024 is for epoxy resurfacing of bridge decks, painting & minor concrete repairs.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	250,000	260,000	270,000	280,000	290,000	300,000
Total	\$ 250,000	\$ 260,000	\$ 270,000	\$ 280,000	\$ 290,000	\$ 300,000

Project	High Point/Raymond/MidTown	Project #	12454
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project funds the construction of a realignment of Raymond and Mid Town Roads as included in the High Point Raymond Neighborhood Development Plan. The project includes a multi use path, stormwater improvements and an extension of High Point Road. Funding in 2027 is for real estate acquisition and 2028 is for construction.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	-	-	-	1,000,000	8,364,000	-
Special Assessment	-	-	-	-	602,000	-
Revenue Bonds	-	-	-	-	50,000	-
Reserves Applied	-	-	-	50,000	298,000	-
State Sources	-	-	-	150,000	2,400,000	-
Non-GF GO Borrowing	-	-	-	250,000	750,000	-
Impact Fees	-	-	-	450,000	1,300,000	-
Total	\$ -	\$ -	\$ -	\$ 1,900,000	\$ 13,764,000	\$ -

Engineering - Major Streets

Project & Program Details

Project	John Nolen Drive	Project #	11860
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project is for John Nolen Drive. The first phase includes replacing the causeway and bridges on John Nolen Drive between North Shore Drive and Lakeside St. The goal of the project is to improve the transportation safety for this corridor for pedestrians, bicycles and motor vehicles. The project's scope includes replacing the six bridges on the John Nolen Drive causeway, which are approaching the end of their service life. The multi-use path is also planned to be reconstructed to create additional space for bike and pedestrian traffic, particularly where it is narrow over waterways. Pavement is planned for replacement in the corridor. Design is scheduled through 2024 and construction is scheduled for 2025-2026. Federal and State funding for the project have been approved and will be administered by the State. Funding in 2027 is planned for Lakeside to Olin Ave. Funding for 2029 is planned for Olin Ave to the Beltline.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	-	8,000,000	-	-	-	-
Non-GF GO Borrowing	-	1,990,000	-	3,628,000	-	2,350,000
County Sources	-	990,000	-	-	-	2,350,000
Reserves Applied	-	505,000	-	-	-	-
Total	\$ -	\$ 11,485,000	\$ -	\$ 3,628,000	\$ -	\$ 4,700,000

Project	Milwaukee Street	Project #	14716
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project is for extending Milwaukee Street from its current eastern limit of Juneberry Dr to CTH T. The project is anticipated in coordination with a new interchange at Interstate 94. The project increases connectivity of neighborhoods on either side of the interstate. The project includes creating a new multi-use path along the roadway.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	-	-	-	-	-	2,944,000
Special Assessment	-	-	-	-	-	1,964,000
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,908,000

Engineering - Major Streets

Project & Program Details

Project	Mineral Point Road	Project #	11131
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project funds the reconstruction of Mineral Point Road from the Beltline (USH 12/18) to High Point Road. The project is proposed to be reconstructed with new pavement, median, and multi-use path. Safety enhancements are proposed for the Mineral Point Road and High Point Road intersection. The goal of the project is to provide new pavement and enhance safety for pedestrians and bicyclists. Federal funding for the project has been approved. Funding shown is the City's cost share.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	125,000	-	1,100,000	-	-	-
Non-GF GO Borrowing	-	-	2,700,000	-	-	-
State Sources	-	-	750,000	-	-	-
Reserves Applied	-	-	550,000	-	-	-
Total	\$ 125,000	\$ -	\$ 5,100,000	\$ -	\$ -	\$ -

Project	Park Street, South (Olin To RR)	Project #	11133
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project is for reconstructing South Park Street. The goal of the project is to improve the pavement quality of the roadway. The project's scope includes South Park Street from the Railroad to Olin Avenue. The project includes creating a new multi-use path and aligning the roadway for future BRT expansion. Construction is planned for 2026.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	-	-	-	-	-	-
Reserves Applied	-	-	417,000	-	-	-
Special Assessment	-	-	23,000	-	-	-
Non-GF GO Borrowing	-	-	120,000	-	-	-
Total	\$ -	\$ -	\$ 560,000	\$ -	\$ -	\$ -

Engineering - Major Streets

Project & Program Details

Project	Pavement Management	Project #	10540
Citywide Element	Land Use and Transportation	Project Type	Program

Project Description

This program is for resurfacing, repair, crack sealing and chip sealing on existing streets. The goal of the program is to extend the life of existing streets. Each year the program resurfaces 5-10 miles, chip seals approximately 75 miles and crack seals approximately 75 miles. Projects planned in 2024 include: Franklin/Stevens, Mineral Point, Putnam/Maple Grove/Stratford/Shefford/Yorktown/McKenna, Starker, Gilbert, Buffalo/Barron/Green Lake, and Green/Troy.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	10,575,000	11,018,000	11,594,000	12,174,000	12,783,000	14,061,000
Special Assessment	1,084,000	997,000	1,622,000	1,665,000	1,747,000	1,809,000
Non-GF GO Borrowing	3,129,000	2,320,000	3,795,000	1,295,000	1,225,000	1,475,000
TIF Increment		1,000,000	-	-	-	-
Municipal Capital Participate	-	-	293,000	-	-	-
Revenue Bonds	2,244,000	500,000	3,000,000	3,749,000	3,363,000	3,350,000
Reserves Applied	1,215,000	1,025,000	3,380,000	3,522,000	3,600,000	4,010,000
Total	\$ 18,247,000	\$ 16,860,000	\$ 23,684,000	\$ 22,405,000	\$ 22,718,000	\$ 24,705,000

Project	Reconstruction Streets	Project #	10226
Citywide Element	Land Use and Transportation	Project Type	Program

Project Description

This program is for replacing deteriorated streets to maintain neighborhood roadways. Projects funded include those where a full street replacement is necessary. Projects planned in 2024 include: Lowell, Blue Harvest, Feathers Edge, Doncaster, Beverly, Danbury, Rutledge, Knutson, Hermina, Union, Lake Mendota, Norman & Atticus Way.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	7,175,000	8,500,000	8,500,000	9,500,000	10,000,000	11,000,000
Special Assessment	2,964,000	3,476,000	3,401,000	3,523,000	4,197,000	4,068,000
State Sources	225,000	225,000	225,000	225,000	225,000	225,000
TIF Increment	-	500,000	-	-	-	-
Revenue Bonds	476,000	4,208,000	3,165,000	2,630,000	3,280,000	2,898,000
Reserves Applied	772,000	2,414,000	2,412,000	2,905,000	2,201,000	2,648,000
Non-GF GO Borrowing	1,485,000	3,565,000	1,615,000	1,955,000	1,404,000	1,500,000
Total	\$ 13,097,000	\$ 22,888,000	\$ 19,318,000	\$ 20,738,000	\$ 21,307,000	\$ 22,339,000

Engineering - Major Streets

Project & Program Details

Project	Wilson, E. & Doty, E.	Project #	11543
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project is for reconstructing E Wilson Street from Martin Luther King Jr. Blvd. to Franklin St. & E Doty Street from Martin Luther King Jr. Blvd. to King St. The goal of the project is to enhance pedestrian and bicycle facilities and improve the pavement quality of the roadway. The project includes creating a new two way, multi-use path on E Wilson St. Construction is planned for 2024.

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	4,150,000	-	-	-	-	-
Special Assessment	359,000	-	-	-	-	-
Reserves Applied	532,000	-	-	-	-	-
Revenue Bonds	450,000	-	-	-	-	-
Total	\$ 5,491,000	\$ -	\$ -	\$ -	\$ -	\$ -

Engineering - Major Streets

2024 Appropriation Schedule

2024 Appropriation

	Request	Executive Budget		Total
		GO Borrowing	Other	
Bridge Repair	250,000	250,000	-	250,000
Mineral Point Road	-	125,000	-	125,000
Pavement Management	17,558,000	13,704,000	4,543,000	18,247,000
Reconstruction Streets	15,539,000	8,660,000	4,437,000	13,097,000
Wilson, E. & Doty, E.	5,491,000	4,150,000	1,341,000	5,491,000
	\$ 38,838,000	\$ 26,889,000	\$ 10,321,000	\$ 37,210,000

Engineering - Other Projects

Capital Improvement Plan (CIP) Overview

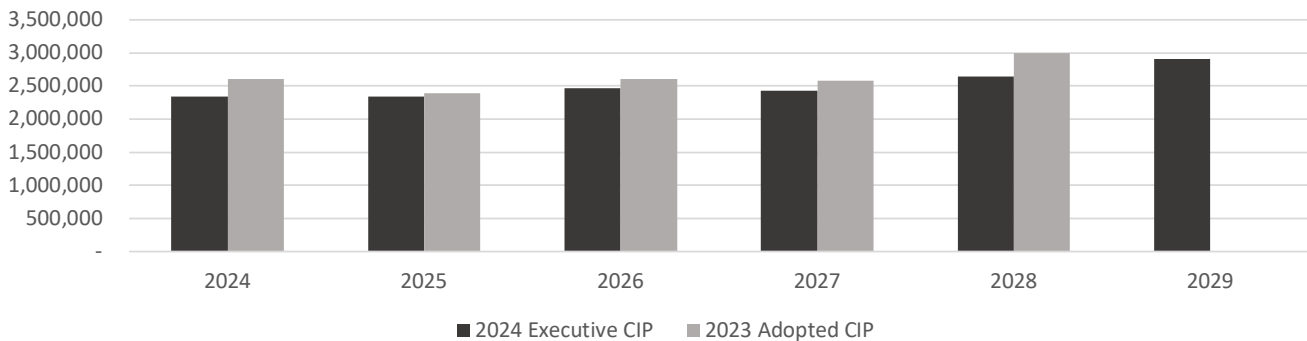
Budget Phase: Executive

Summary Table

	2024	2025	2026	2027	2028	2029
Aerial Photo / Orthophotos	73,500	-	147,000	-	84,000	-
Equipment and Vehicle Replacement	2,120,000	2,205,000	2,271,000	2,385,000	2,504,000	2,629,200
Median Fence Repairs	50,000	50,000	50,000	50,000	50,000	50,000
Project Prioritization Tool	100,000	-	-	-	-	-
Warning Sirens	-	90,000	-	-	-	95,000
Waste Oil Collection Sites	-	-	-	-	-	131,250
	\$ 2,343,500	\$ 2,345,000	\$ 2,468,000	\$ 2,435,000	\$ 2,638,000	\$ 2,905,450

Changes from 2023 Adopted CIP

2024 Capital Improvement Plan
2024 Executive Compared to 2023 Adopted



Description of Major Changes

Aerial Photo / Orthophotos

- No major changes compared to 2023 Adopted CIP.

Equipment and Vehicle Replacement

- No major changes compared to 2023 Adopted CIP.

Median Fence Repairs

- Program name has been updated from "Right of Way Landscaping & Trees" to "Median Fence Repairs" to reflect and updated scope of work.
- Program budget decreased by \$717,000 (74.2%) in GF GO Borrowing from 2024-2028 to meet overall Engineering GO Borrowing targets and reflect the updated scope of work.

Project Prioritization Tool

- No major changes compared to 2023 Adopted CIP.

Engineering - Other Projects

Capital Improvement Plan (CIP) Overview

Description of Major Changes (Continued)

Warning Sirens

- Program was delayed from 2024 and 2028 to 2025 and 2029 based on an updated evaluation of current service areas.
- Program budget decreased by \$25,000 (11.9%) in GF GO Borrowing from 2025-2029 to provide funding for one siren each year.

Waste Oil Collection Sites

- Program was delayed from 2028 to 2029 due to Engineering not having a site identified.

Engineering - Other Projects

Summary of Expenditures and Revenues

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Building	-	-	-	-	-	131,250
Land Improvements	50,000	50,000	50,000	50,000	50,000	50,000
Machinery and Equipment	2,120,000	2,295,000	2,271,000	2,385,000	2,504,000	2,724,200
Other	73,500	-	147,000	-	84,000	-
Software and Licenses	100,000	-	-	-	-	-
	\$ 2,343,500	\$ 2,345,000	\$ 2,468,000	\$ 2,435,000	\$ 2,638,000	\$ 2,905,450

2024 CIP by Funding Source

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	111,900	140,000	108,800	50,000	83,600	145,000
Reserves Applied	2,231,600	2,205,000	2,359,200	2,385,000	2,554,400	2,760,450
	\$ 2,343,500	\$ 2,345,000	\$ 2,468,000	\$ 2,435,000	\$ 2,638,000	\$ 2,905,450

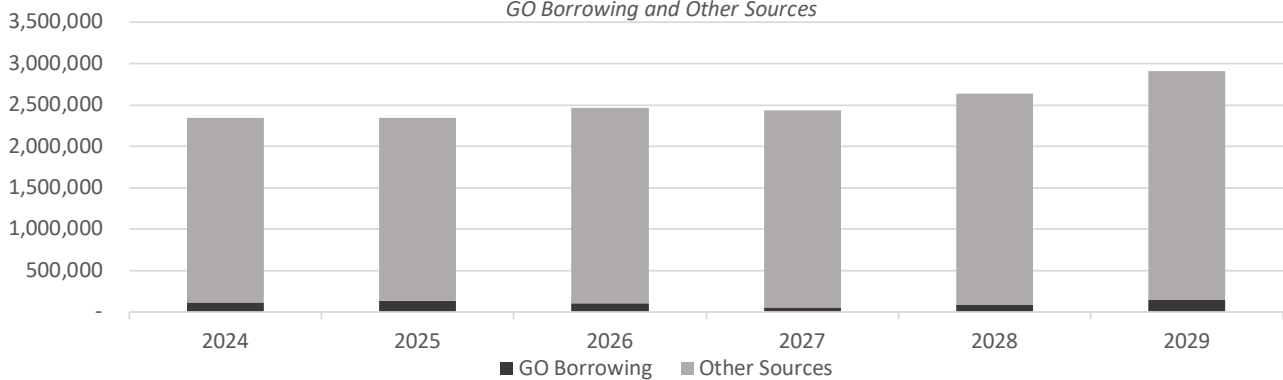
Borrowing Summary

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	111,900	140,000	108,800	50,000	83,600	145,000
Non-General Fund GO Borrowing	-	-	-	-	-	-
	\$ 111,900	\$ 140,000	\$ 108,800	\$ 50,000	\$ 83,600	\$ 145,000

Annual Debt Service

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	14,547	18,200	14,144	6,500	10,868	18,850
Non-General Fund GO Borrowing	-	-	-	-	-	-
	\$ 14,547	\$ 18,200	\$ 14,144	\$ 6,500	\$ 10,868	\$ 18,850

Executive Budget by Funding Source
GO Borrowing and Other Sources



Engineering - Other Projects

Carryforward General Obligation Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
10576 EQUIPMENT AND VEHICLES	39,434	-
14352 PFAS TESTING AND PLANNING	50,000	50,000
11082 RIGHT OF WAY LANDSCAPING & TREES	314,361	80,460
10192 SERVICE BUILDING IMPROVEMENTS	98,414	-
11494 WASTE OIL COLLECTION SITES	314,418	-
	\$ 816,627	\$ 130,460

Engineering - Other Projects

Project & Program Details

Project **Aerial Photo / Orthophotos** Project # **11846**
 Citywide Element **Effective Government** Project Type **Program**

Project Description

This program is for updating the City's GIS base mapping with the aerial photography, contours and impervious area shapes of existing City lands and adjacent areas where the City may expand. The goal of the program is to provide data and imagery to inform City operations, planning and stormwater modeling efforts and requirements. This project completes aerial photography and aerial photos and impervious area identification combined with digital topographic information on an alternating biennial cycle.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	29,400	-	58,800	-	33,600	-
Reserves Applied	44,100	-	88,200	-	50,400	-
Total	\$ 73,500	\$ -	\$ 147,000	\$ -	\$ 84,000	\$ -

Project **Equipment and Vehicle Replacement** Project # **10576**
 Citywide Element **Green and Resilient** Project Type **Program**

Project Description

This program is for the purchase of vehicles and equipment utilized by the Landfill, Sewer, and Stormwater Utilities. The goal of this program is to provide the necessary transportation and equipment resources for the services provided by these agencies. Vehicles funded include those to support construction and sewer cleaning, with an emphasis on purchase of electric vehicles.

	2024	2025	2026	2027	2028	2029
Reserves Applied	2,120,000	2,205,000	2,271,000	2,385,000	2,504,000	2,629,200
Total	\$ 2,120,000	\$ 2,205,000	\$ 2,271,000	\$ 2,385,000	\$ 2,504,000	\$ 2,629,200

Engineering - Other Projects

Project & Program Details

Project	Median Fence Repairs	Project #	11082
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program is for the operational maintenance and repair of median fences that exist throughout the City. These fences continue to be installed with new street reconstruction projects to limit unsafe pedestrian movements. Fences in median areas are at high risk for damage from both snow loads and as a result of motor vehicle accidents, and require frequent repair. When damage is associated with a motor vehicle accident, efforts are made to recover costs from the operators involved in the accident in cooperation with Risk Management. This program was included in prior budgets as “Right of Way Landscaping and Trees.” The change in program name and description reflect a change to full maintenance of medians by streets crews with the 2023 Budget and a shift away from conversion of existing turf medians to no mow features. This conversion in absence of a street project has proven much more challenging than anticipated. All new medians constructed street construction/reconstruction projects will incorporate new low mow median vegetation instead of conversion of existing medians to this vegetation type with this capital program.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	50,000	50,000	50,000	50,000	50,000	50,000
Total	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000

Project	Project Prioritization Tool	Project #	14095
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project will develop a GIS-based tool to score and prioritize infrastructure improvement projects. This tool will leverage existing data (e.g. condition ratings for pavement; sewer and water assets; watershed study recommendations; high injury network; disconnections in pedestrian and bicycle facilities; etc.) and provide a less labor intensive way of scoring and ranking projects while embedding equity and sustainability into the process.

	2024	2025	2026	2027	2028	2029
Reserves Applied	67,500	-	-	-	-	-
GF GO Borrowing	32,500	-	-	-	-	-
Total	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -

Engineering - Other Projects

Project & Program Details

Project **Warning Sirens** Project # **11495**
 Citywide Element **Effective Government** Project Type **Program**

Project Description

This program is for upgrades and expansions to the City's emergency warning siren network. The goal of this program is to maintain the alert system provided by the network of warning sirens. Funding is for adding sirens to support the growing City's needs.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	-	90,000	-	-	-	95,000
Total	\$ -	\$ 90,000	\$ -	\$ -	\$ -	\$ 95,000

Project **Waste Oil Collection Sites** Project # **11494**
 Citywide Element **Green and Resilient** Project Type **Program**

Project Description

This program is for upgrading/replacing the City's three (3) Waste Oil collection sites. The goal of this program is to provide residents a safe convenient and free location to dispose of waste oil. Further, the City's operational goal is to maintain compliance with Wisconsin Department of Natural Resources standards and isolate any illicit dumping of waste oil containing polychlorinated biphenyls (PCBs). A new unspecified site is being planned for 2029.

	2024	2025	2026	2027	2028	2029
Reserves Applied	-	-	-	-	-	131,250
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 131,250

Engineering - Other Projects

2024 Appropriation Schedule

2024 Appropriation

	Request	Executive Budget		Total
		GO Borrowing	Other	
Aerial Photo / Orthophotos	73,500	29,400	44,100	73,500
Equipment and Vehicle Replacement	2,120,000	-	2,120,000	2,120,000
Median Fence Repairs	180,000	50,000	-	50,000
Project Prioritization Tool	100,000	32,500	67,500	100,000
	\$ 2,473,500	\$ 111,900	\$ 2,231,600	\$ 2,343,500

Fleet Service

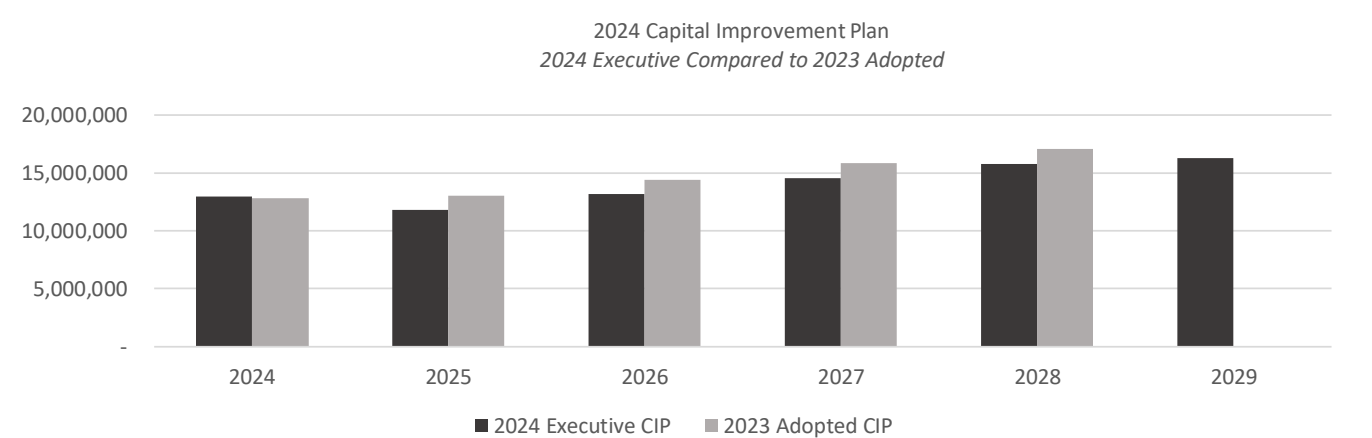
Capital Improvement Plan (CIP) Overview

Budget Phase: Executive

Summary Table

	2024	2025	2026	2027	2028	2029
Fire Apparatus / Rescue Veh	3,850,000	2,150,000	2,920,000	4,220,000	5,000,000	5,000,000
Fleet Equipment Replacement	8,734,250	9,250,000	9,850,000	9,950,000	10,400,000	10,900,000
Low and No Carbon Heavy Trucks and Infrastructure	400,000	400,000	400,000	400,000	400,000	400,000
	\$ 12,984,250	\$ 11,800,000	\$ 13,170,000	\$ 14,570,000	\$ 15,800,000	\$ 16,300,000

Changes from 2023 Adopted CIP



Description of Major Changes

Fire Apparatus / Rescue Veh

- Program budget increased by \$425,000 in Non-GF GO Borrowing in 2024. This reflects a 12.4% increase.

Fleet Equipment Replacement

- No major changes compared to 2023 Adopted CIP.
- \$50,000 in Federal Sources added in each year of the CIP assumes receipt of tax credits under the Inflation Reduction Act.

Low and No Carbon Heavy Trucks and Infrastructure

- Program name has been updated from "Electric Heavy Trucks and Infrastructure" to "Low and No Carbon Heavy Trucks and Infrastructure."
- Program budget decreased by \$5.4 million (73%) in Non-GF GO Borrowing from 2024-2028 while the City awaits the results of the current Biodiesel B100 pilot to inform future fleet decarbonization decisions.

Fleet Service

Summary of Expenditures and Revenues

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Machinery and Equipment	12,984,250	11,800,000	13,170,000	14,570,000	15,800,000	16,300,000
	\$ 12,984,250	\$ 11,800,000	\$ 13,170,000	\$ 14,570,000	\$ 15,800,000	\$ 16,300,000

2024 CIP by Funding Source

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	12,934,250	11,750,000	13,120,000	14,520,000	15,750,000	16,250,000
Federal Sources	50,000	50,000	50,000	50,000	50,000	50,000
	\$ 12,984,250	\$ 11,800,000	\$ 13,170,000	\$ 14,570,000	\$ 15,800,000	\$ 16,300,000

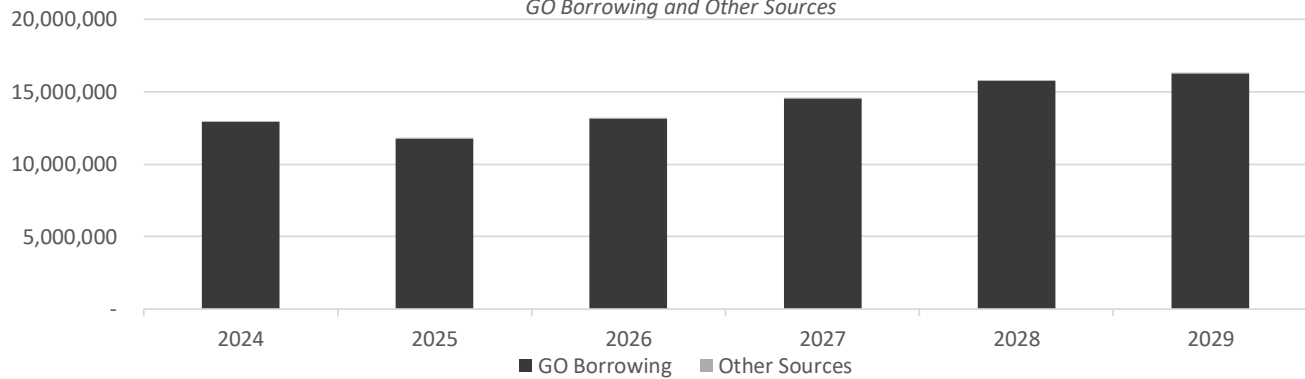
Borrowing Summary

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	-	-	-	-	-	-
Non-General Fund GO Borrowing	12,934,250	11,750,000	13,120,000	14,520,000	15,750,000	16,250,000
	\$ 12,934,250	\$ 11,750,000	\$ 13,120,000	\$ 14,520,000	\$ 15,750,000	\$ 16,250,000

Annual Debt Service

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	-	-	-	-	-	-
Non-General Fund GO Borrowing	1,681,453	1,527,500	1,705,600	1,887,600	2,047,500	2,112,500
	\$ 1,681,453	\$ 1,527,500	\$ 1,705,600	\$ 1,887,600	\$ 2,047,500	\$ 2,112,500

Executive Budget by Funding Source
GO Borrowing and Other Sources



Fleet Service

Carryforward General Obligation Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
12734 2020 SQUAD VEHICLE	1,370	-
12003 2021 FLEET EQUIPMENT REPLACEMENT	119,238	250,000
14442 2023 POLICE SQUAD CARS-COPS HIRING	17,601	-
13625 ELECTRIC HEAVY TRUCKS AND INFRASTRU	44,558	600,000
12504 FIRE APPARATUS / RESCUE VEHICLES	1,024,081	1,500,000
17060 FLEET EQUIPMENT REPLACEMENT	2,754,364	8,400,000
10305 FLEET SERVICE RELOCATION	783	212,817
	\$ 3,961,995	\$ 10,962,817

Fleet Service

Project & Program Details

Project **Fire Apparatus / Rescue Veh** Project # **12504**
 Citywide Element **Green and Resilient** Project Type **Program**

Project Description

This program is for purchasing fire apparatus and rescue vehicles. The goal of the program is to maintain a high quality fleet of fire apparatus and emergency vehicles. Program success is measured by analyzing daily availability rates of the fire fleet.

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	3,850,000	2,150,000	2,920,000	4,220,000	5,000,000	5,000,000
Total	\$ 3,850,000	\$ 2,150,000	\$ 2,920,000	\$ 4,220,000	\$ 5,000,000	\$ 5,000,000

Project **Fleet Equipment Replacement** Project # **17060**
 Citywide Element **Green and Resilient** Project Type **Program**

Project Description

This program funds the replacement of the City's general fleet. The program's goal is to replace vehicles in accordance with the master replacement schedule ensuring city staff have access to safe, reliable vehicles when providing their services.

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	8,684,250	9,200,000	9,800,000	9,900,000	10,350,000	10,850,000
Federal Sources	50,000	50,000	50,000	50,000	50,000	50,000
Total	\$ 8,734,250	\$ 9,250,000	\$ 9,850,000	\$ 9,950,000	\$ 10,400,000	\$ 10,900,000

Project **Low and No Carbon Heavy Trucks and Infrastructure** Project # **13625**
 Citywide Element **Green and Resilient** Project Type **Program**

Project Description

This project is to fund the incremental costs associated with replacing petroleum powered vehicles and equipment with electric or alternative fuel vehicles. These vehicles have a higher initial cost to purchase while carrying a lower cost to maintain and fuel. Portions of this fund may also be used to support the Biodiesel B100 program that is set to expand. These funds are necessary to meet the city's goals of reducing emissions. This program was previously referred to as "Electric Heavy Trucks and Infrastructure."

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	400,000	400,000	400,000	400,000	400,000	400,000
Total	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000

Fleet Service

2024 Appropriation Schedule

2024 Appropriation

	Request	Executive Budget		
		GO Borrowing	Other	Total
Fire Apparatus / Rescue Veh	3,850,000	3,850,000	-	3,850,000
Fleet Equipment Replacement	8,734,250	8,684,250	50,000	8,734,250
Low and No Carbon Heavy Trucks and Infrastructure	800,000	400,000	-	400,000
	\$ 13,384,250	\$ 12,934,250	\$ 50,000	\$ 12,984,250

Parks Division

Capital Improvement Plan (CIP) Overview

Budget Phase: Executive

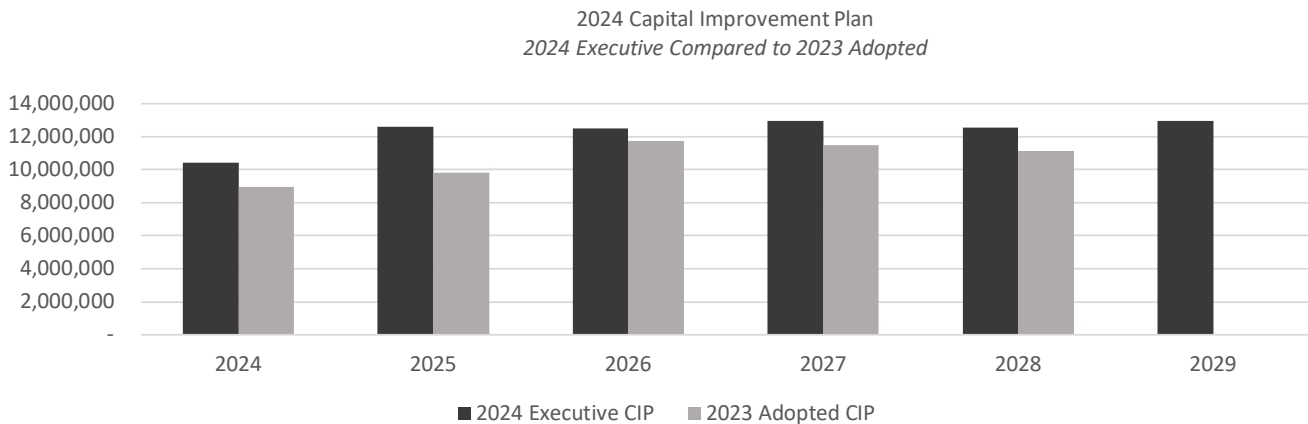
Summary Table

	2024	2025	2026	2027	2028	2029
Athletic Field Improvements	305,000	660,000	100,000	110,000	90,000	680,000
Beach And Shoreline Improvements	315,000	860,000	55,000	700,000	275,000	580,000
Brittingham Beach House	-	-	200,000	1,500,000	-	-
Conservation Park Improvements	450,000	415,000	415,000	415,000	420,000	430,000
Country Grove Park Restroom Facilities	650,000	-	-	-	-	-
Disc Golf Improvements	90,000	90,000	130,000	40,000	40,000	40,000
Dog Park Improvements	50,000	100,000	50,000	350,000	50,000	50,000
Elver Park Improvements	-	200,000	1,000,000	-	1,000,000	3,000,000
Forest Hill Cemetery Improvements	160,000	1,575,000	-	-	-	-
James Madison Park Improvements	-	-	75,000	300,000	2,000,000	-
Lake Monona Waterfront Improvement	350,000	-	2,500,000	-	-	-
Land Acquisition	300,000	300,000	300,000	300,000	300,000	300,000
McPike Park (Central Park)	-	30,000	-	-	500,000	-
Odana Hills Clubhouse Improvements	-	-	-	-	-	250,000
Olbrich Botanical Gardens Improvement	340,000	340,000	340,000	340,000	340,000	340,000
Park Equipment	425,000	425,000	425,000	425,000	425,000	425,000
Park Facility Improvements	770,000	950,000	645,000	3,390,000	1,320,000	3,215,000
Park Land Improvements	5,490,000	5,110,000	5,125,000	3,685,000	1,890,000	2,480,000
Playground/Accessibility Improvements	720,000	1,550,000	1,150,000	1,250,000	1,400,000	1,150,000
Vilas Park Improvements	-	-	-	150,000	2,500,000	-
	\$ 10,415,000	\$ 12,605,000	\$ 12,510,000	\$ 12,955,000	\$ 12,550,000	\$ 12,940,000

Parks Division

Capital Improvement Plan (CIP) Overview

Changes from 2023 Adopted CIP



Description of Major Changes

Athletic Field Improvements

- Total program budget decreased \$145,000 (10.3%) from 2024-2028. This reflects a \$185,000 decrease in GF GO Borrowing, a \$90,000 decrease in Impact Fees, a \$70,000 decrease in Transfer From Other Restricted, and a \$200,000 increase in Non-GF GO Borrowing (TIF).
- TIF will be used to recondition the Bowman Park ballfields.

Beach and Shoreline Improvements

- Total program budget decreased \$1,445,000 (39.6%) from 2024-2028 (\$940,000 GF GO Borrowing, \$505,000 Impact Fees) due to updated project estimates and coordination with City Engineering shoreline improvements.

Brittingham Beach House

- Project budget increased by \$1.5 million (\$700,000 increase in GF GO Borrowing, \$900,000 increase in Impact Fees, \$100,000 decrease in Private Contributions). This reflects a 750% increase.
- Project was advanced from 2028 and beyond to 2026-2027 due to project scope with Facility Management.

Conservation Park Improvements

- Program budget decreased by \$30,000 (1.4%) in GF GO Borrowing from 2024-2028 based on current community and park maintenance needs and updated cost estimates.

Country Grove Park Restroom Facilities

- Project budget increased by \$650,000 in 2024 (\$90,000 GF GO Borrowing and \$560,000 Impact Fees).
- This project is extended from the 2023 Adopted CIP and funds in 2024 will be used for sports court installations.

Disc Golf Improvements

- Program budget increased by \$90,000 in Transfer From Other Restricted (User Fees) in 2026. This reflects a 30% increase.

Dog Park Improvements

- Program budget decreased by \$35,000 in GF GO Borrowing in 2027 based on an analysis of current park development priorities and resources.

Parks Division

Capital Improvement Plan (CIP) Overview

Description of Major Changes (Continued)

Elver Park Improvements

- Project budget increased by \$720,000 (\$285,000 in GF GO Borrowing and \$435,000 in Impact Fees) from 2024-2028. This reflects a 48.7% increase.
- Project budget increases reflect funding the master plan in 2029 with new parking lot and drive due to Elver Park expansion.

Forest Hill Cemetery Improvements

- No major changes compared to 2023 Adopted CIP.

James Madison Park Improvements

- Project budget decreased by \$400,000 (14.4%). This reflects a net decrease of \$300,000 in Impact Fees in 2027-2028 and \$100,000 in County Sources in 2028. The decrease is due to the current clean beach system at Warner Park requiring further evaluation.

Lake Monona Waterfront Improvement

- Project budget increased by \$250,000 in GF GO Borrowing in 2024 and \$100,000 in Impact Fees in 2024. This reflects a 14.0% increase.
- Project budget increased by \$500,000 in GF GO Borrowing in 2026 to offset the \$500,000 decrease in Private Contribution. Parks anticipates Private Contribution will be included when a formal agreement is in place between the donor and Madison Parks Foundation.

Land Acquisition

- No major changes compared to 2023 Adopted CIP.

McPike Park (Central Park)

- No major changes compared to 2023 Adopted CIP.

Odana Hills Clubhouse Improvements

- New project. Executive Budget includes \$100,000 in GF GO Borrowing and \$150,000 in Reserves Applied in 2029.
- Funds will be used to design a new year-round Odana Hills Clubhouse.

Olbrich Botanical Gardens Improvement

- New program. Executive Budget includes \$340,000 in GF GO Borrowing in each year of the CIP.
- The program will provide funding for necessary maintenance and replacement of aging major mechanical, electrical, and structural systems, as well as specialized building features within and around the Olbrich Botanical Gardens Complex.

Park Equipment

- Program budget increased by \$125,000 in GF GO Borrowing in both 2026 and 2027. This reflects a 13.3% increase.
- Program budget increases are based on current community and park maintenance needs and update cost estimates.

Park Facility Improvements

- Program budget increased \$2.1 million from 2024-2028. This reflects an increase a \$1.3 million increase in Impact Fees, a \$25,000 increase in Miscellaneous Revenue, a \$25,000 increase in Private Contribution, a \$750,000 increase in Transfer From Golf Reserves, and a \$5,000 decrease in GF GO Borrowing. This reflects a 43.1% increase.
- Funding changes were based on analysis of current park development priorities and resources.

Parks Division

Capital Improvement Plan (CIP) Overview

Description of Major Changes (Continued)

Park Land Improvements

- Program budget increased \$2.5 million (12.5%) from 2024-2028. This reflects a \$2.2 million decrease in GF GO Borrowing, a \$1.1 million increase in Impact Fees, a \$113,000 increase in Private Contributions, a \$575,000 decrease in Reserves Applied, and a \$4.1 million increase in Non-GF GO Borrowing (TIF).
- TIF proceeds will be used for Bowman Field (\$1.0 million), Cypress Spray Park (\$650,000), Penn Park (\$1.9 million), and other sites (\$535,000).

Playground/Accessibility Improvements

- Program budget decreased by \$500,000 in 2024 (\$230,000 in GF GO Borrowing and \$270,000 in Impact Fees) and increased by \$550,000 in 2025 (\$150,000 in GF GO Borrowing and \$400,000 in Impact Fees) for a net increase of \$50,000. This reflects a 0.8% increase.
- Changes in funding and timing were based on analysis of current park development priorities and resources.

Vilas Park Improvements

- Project budget increased by \$1.0 million (\$775,000 in GF GO Borrowing and \$250,000 in Impact Fees) in 2027-2028. This reflects a 63.0% increase.
- Funding increases are to complete a portion of the master plan recommendations.

Parks Division

Summary of Expenditures and Revenues

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Building	1,255,000	915,000	705,000	4,685,000	1,140,000	3,360,000
Land	300,000	300,000	300,000	300,000	300,000	300,000
Land Improvements	8,435,000	10,965,000	11,080,000	7,545,000	10,685,000	8,855,000
Machinery and Equipment	425,000	425,000	425,000	425,000	425,000	425,000
	\$ 10,415,000	\$ 12,605,000	\$ 12,510,000	\$ 12,955,000	\$ 12,550,000	\$ 12,940,000

2024 CIP by Funding Source

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	6,315,000	7,375,000	6,545,000	6,680,000	8,330,000	7,270,000
Federal Sources	5,000	5,000	5,000	5,000	5,000	5,000
Impact Fees	2,703,000	2,828,000	3,588,000	4,863,000	3,855,000	5,315,000
Miscellaneous Revenue	5,000	5,000	5,000	5,000	5,000	5,000
Private						
Contribution/Donation	72,000	72,000	72,000	72,000	25,000	25,000
Reserves Applied	400,000	400,000	875,000	650,000	-	150,000
TIF Increment	735,000	1,690,000	1,200,000	450,000	200,000	-
Transfer From Other						
Restricted	180,000	230,000	220,000	230,000	130,000	170,000
	\$ 10,415,000	\$ 12,605,000	\$ 12,510,000	\$ 12,955,000	\$ 12,550,000	\$ 12,940,000

Borrowing Summary

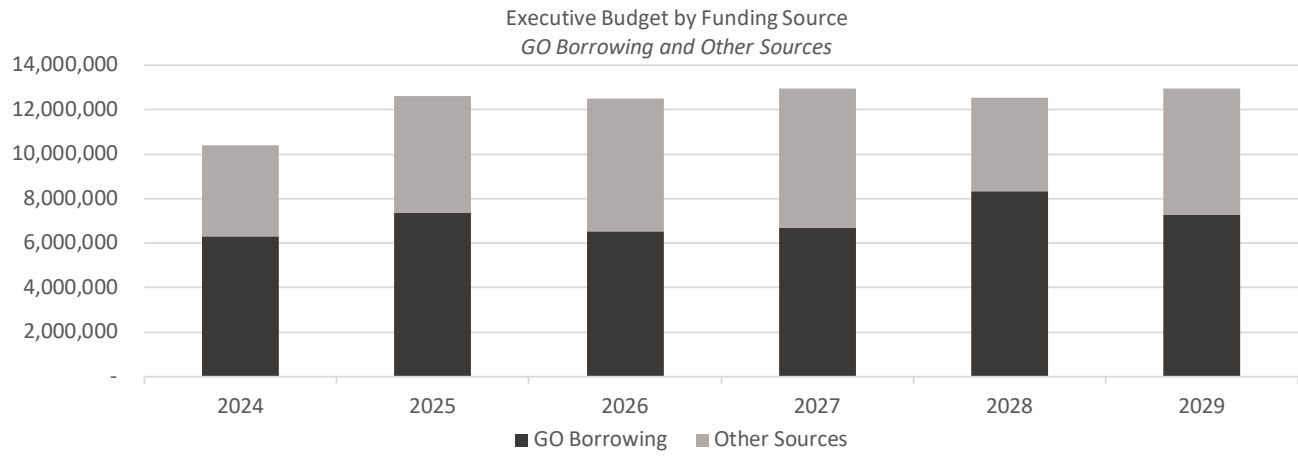
	2024	2025	2026	2027	2028	2029
General Fund GO						
Borrowing	6,315,000	7,375,000	6,545,000	6,680,000	8,330,000	7,270,000
Non-General Fund GO						
Borrowing	-	-	-	-	-	-
	\$ 6,315,000	\$ 7,375,000	\$ 6,545,000	\$ 6,680,000	\$ 8,330,000	\$ 7,270,000

Annual Debt Service

	2024	2025	2026	2027	2028	2029
General Fund GO						
Borrowing	820,950	958,750	850,850	868,400	1,082,900	945,100
Non-General Fund GO						
Borrowing	-	-	-	-	-	-
	\$ 820,950	\$ 958,750	\$ 850,850	\$ 868,400	\$ 1,082,900	\$ 945,100

Parks Division

Summary of Expenditures and Revenues



Parks Division

Carryforward General Obligation Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
10605 BEACH SHORELINE IMPROVEMENTS	1,690,649	495,000
10646 CENTRAL PARK	576,815	-
17124 CONSERVATION PARK IMPROVEMENTS	534,778	565,000
13937 COUNTRY GROVE PARK RESTROOM FACILIT	1,577,442	825,000
17130 DISC GOLF IMPROVEMENTS	151,752	-
17122 DOG PARK IMPROVEMENTS	241,782	96,815
14334 DOOR CREEK PARK SHELTER	(301,363)	1,800,000
12728 DOWNTOWN AREA PARK	(55,047)	200,000
17190 ELVER PARK IMPROVEMENTS OUT	998,864	530,000
17148 EMERALD ASH BORER MITIGATION	521,289	637,500
17235 FIELD IMPROVEMENTS	707,777	325,000
17168 GARVER AT OLBRICH BOTANICAL COMPLEX	1,569,739	1,138,831
17233 HILL CREEK PARK	195,120	-
17170 JAMES MADISON PARK IMPROVEMENTS	344,040	-
17128 LAND ACQUISITION	15,452,172	-
17362 LAW PARK IMPROVEMENTS	4,316	-
17234 NORTH EAST PARK	40,155	-
17193 OLBRICH BOTANICAL COMPLEX	92,946	-
17202 PARK EQUIPMENT	706,240	725,000
17443 PARK FACILITY IMPROVEMENTS	2,785,768	1,050,311
17421 PARK LAND IMPROVEMENTS	6,157,061	2,437,123
17436 PLAYGROUND/ACCESSIBILITY IMPROVMNTS	954,475	656,696
17184 VILAS PARK IMPROVEMENTS	577,743	277,341
17196 WARNER PARK COMMUNITY CENTER	5,965,238	4,425,000
	41,489,752	16,184,617

Parks Division

Project & Program Details

Project **Athletic Field Improvements** Project # **17235**
 Citywide Element **Culture and Character** Project Type **Program**

Project Description

This program funds the maintenance, restoration, and improvement of athletic fields in the parks system, including those utilized by the Madison Ultimate Frisbee Association (MUFA) under their adopted use agreement. The goal of the program is to increase accessibility to and utilization of the fields by a broad range of users.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	65,000	295,000	60,000	70,000	50,000	475,000
TIF Increment	200,000	-	-	-	-	-
Transfer From Other						
Restricted	40,000	40,000	40,000	40,000	40,000	80,000
Impact Fees	-	325,000	-	-	-	125,000
Total	\$ 305,000	\$ 660,000	\$ 100,000	\$ 110,000	\$ 90,000	\$ 680,000

Project **Beach And Shoreline Improvements** Project # **10605**
 Citywide Element **Green and Resilient** Project Type **Program**

Project Description

This program funds improvement to park beaches, piers, shorelines, and public lake access amenities. The program's goals are to provide lake access that is safe, accessible, and minimizes shoreline erosion.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	255,000	540,000	55,000	575,000	225,000	580,000
Impact Fees	60,000	320,000	-	125,000	50,000	-
Total	\$ 315,000	\$ 860,000	\$ 55,000	\$ 700,000	\$ 275,000	\$ 580,000

Project **Brittingham Beach House** Project # **17159**
 Citywide Element **Culture and Character** Project Type **Project**

Project Description

This project funds improvements to Brittingham Park beach house. The beach house building has reached the end of its useful life and funding is for replacing the structure with a more sustainable building. The goal of the project is to provide a facility that meets current needs while offering flexibility for future requirements. Funding for design of beach house will occur in 2025 with construction to begin in 2026. Project is contingent on a complete operating plan outlining a shared funding structure between the City and Operator for capital improvements.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	-	-	100,000	700,000	-	-
Impact Fees	-	-	100,000	800,000	-	-
Total	\$ -	\$ -	\$ 200,000	\$ 1,500,000	\$ -	\$ -

Parks Division

Project & Program Details

Project **Conservation Park Improvements** Project # **17124**
 Citywide Element **Green and Resilient** Project Type **Program**

Project Description

This program funds environmental enhancements to the City's diverse native ecosystems consistent with the adopted Land Management standards for the Parks Division. The goals of the program are to create natural landscapes and open spaces that are well maintained and accessible to park visitors and to preserve and protect the natural resources of the Madison area through long-term focused land management practices. This will also provide welcoming conservation parks to promote social equity throughout the park system and further the objectives of the Connecting Children to Nature Initiative.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	445,000	410,000	410,000	410,000	415,000	425,000
Federal Sources	5,000	5,000	5,000	5,000	5,000	5,000
Total	\$ 450,000	\$ 415,000	\$ 415,000	\$ 415,000	\$ 420,000	\$ 430,000

Project **Country Grove Park Restroom Facilities** Project # **13937**
 Citywide Element **Neighborhoods and Housing** Project Type **Project**

Project Description

This project funds the addition of a restroom shelter building at Country Grove Park. The goal of the project is to provide equitable access to restroom facilities on Madison's west side. The project's scope includes the design and construction of a Parks Division standard restroom building, new utility service connections, and sidewalk path improvements.

	2024	2025	2026	2027	2028	2029
Impact Fees	560,000	-	-	-	-	-
GF GO Borrowing	90,000	-	-	-	-	-
Total	\$ 650,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project **Disc Golf Improvements** Project # **17130**
 Citywide Element **Green and Resilient** Project Type **Program**

Project Description

The program funds improvements to existing disc golf courses and potential new disc golf course locations in City parks. The goal of the program is to meet current standards for access and safety established for these areas, while meeting the needs of the disc golf community. Future funding anticipates the potential construction of a new disc golf course in the system utilizing Disc Golf funds generated through user fees.

	2024	2025	2026	2027	2028	2029
Transfer From Other						
Restricted	90,000	90,000	130,000	40,000	40,000	40,000
Total	\$ 90,000	\$ 90,000	\$ 130,000	\$ 40,000	\$ 40,000	\$ 40,000

Parks Division

Project & Program Details

Project **Dog Park Improvements** Project # **17122**
 Citywide Element **Culture and Character** Project Type **Program**

Project Description

This program funds improvements to existing dog park facilities and potential new off-leash dog parks in City parks. The goal of the program is to provide safe facilities to meet the needs of the City's growing dog owner population. The proposed program ensures the needs of dog park users are met by utilizing the Dog Park funds generated through user fees.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	-	-	-	125,000	-	-
Transfer From Other Restricted	50,000	100,000	50,000	150,000	50,000	50,000
Impact Fees	-	-	-	75,000	-	-
Total	\$ 50,000	\$ 100,000	\$ 50,000	\$ 350,000	\$ 50,000	\$ 50,000

Project **Elver Park Improvements** Project # **17190**
 Citywide Element **Green and Resilient** Project Type **Project**

Project Description

This project funds continued improvements to Elver Park. The goals of the project are improved access, greater diversity in amenities, improved infrastructure and stormwater management, and developing a park master plan. Funding in the CIP reflects funding the master plan in 2029 with new parking lot and drive due to the Elver Park expansion.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	-	200,000	500,000	-	500,000	950,000
Impact Fees	-	-	500,000	-	500,000	2,050,000
Total	\$ -	\$ 200,000	\$ 1,000,000	\$ -	\$ 1,000,000	\$ 3,000,000

Project **Forest Hill Cemetery Improvements** Project # **17166**
 Citywide Element **Culture and Character** Project Type **Project**

Project Description

This project funds reconstruction of the roads in Forest Hill Cemetery. The goal of the project is improved access for visitors, environmental management, and a reduction in flooding incidents.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	160,000	1,575,000	-	-	-	-
Total	\$ 160,000	\$ 1,575,000	\$ -	\$ -	\$ -	\$ -

Parks Division

Project & Program Details

Project **James Madison Park Improvements** Project # **17170**
 Citywide Element **Green and Resilient** Project Type **Project**

Project Description

This project funds improvements to James Madison Park based on the adopted 2019 park master plan. The goal of the project is to provide enhanced shoreline access, improve the utilization of park facilities, and introduce new desired park amenities. Funding support includes General Obligation debt and Impact Fees.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	-	-	40,000	150,000	1,400,000	-
Impact Fees	-	-	35,000	150,000	600,000	-
Total	\$ -	\$ -	\$ 75,000	\$ 300,000	\$ 2,000,000	\$ -

Project **Lake Monona Waterfront Improvement** Project # **17362**
 Citywide Element **Culture and Character** Project Type **Project**

Project Description

This project funds the Lake Monona Waterfront Improvement project, formerly known as Law Park Improvements. The proposed project includes the continued development of a park master plan for a signature waterfront park based on recommendations from the Lake Monona Waterfront Ad Hoc Committee. Funding in 2024 is for causeway improvement design. Funding in 2026 is for construction.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	250,000	-	1,000,000	-	-	-
Impact Fees	100,000	-	1,500,000	-	-	-
Total	\$ 350,000	\$ -	\$ 2,500,000	\$ -	\$ -	\$ -

Project **Land Acquisition** Project # **17128**
 Citywide Element **Green and Resilient** Project Type **Program**

Project Description

This program funds research, appraisals, title work, negotiations and acquisitions of new parkland. All acquisitions will be subject to final approval of the Common Council. The goal of the program is to pursue opportunities to add additional land to the City's park inventory by expanding existing parks or purchasing land in park deficient areas. Funding for all acquisition of properties to expand the park system is consistent with the Park and Open Space Plan and Imagine Madison Comprehensive Plan.

	2024	2025	2026	2027	2028	2029
Impact Fees	300,000	300,000	300,000	300,000	300,000	300,000
Total	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000

Parks Division

Project & Program Details

Project **McPike Park (Central Park)** Project # **10646**
 Citywide Element **Green and Resilient** Project Type **Project**

Project Description

This project funds continued improvements to McPike Park per the adopted master plan. Future improvements are focused on the planning and construction of the Baldwin triangle addition to the park.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	-	30,000	-	-	420,000	-
Impact Fees	-	-	-	-	80,000	-
Total	\$ -	\$ 30,000	\$ -	\$ -	\$ 500,000	\$ -

Project **Odana Hills Clubhouse Improvements** Project # **14707**
 Citywide Element **Culture and Character** Project Type **Project**

Project Description

This project provides funding for the design of a replacement year-round facility for the Odana Hills Clubhouse, which is intended to serve a broader public purpose than the current golf clubhouse facility.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	-	-	-	-	-	100,000
Reserves Applied	-	-	-	-	-	150,000
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000

Project **Olbrich Botanical Gardens Improvement** Project # **14708**
 Citywide Element **Culture and Character** Project Type **Program**

Project Description

This program provides funding for necessary maintenance and replacement of aging major mechanical, electrical and structural systems, as well as specialized building features within and around the Olbrich Botanical Gardens Complex. A Capital Needs Assessment completed in 2023 by City Engineering - Facilities Management and a contracted consultant was used to determine sequencing and priority of the work. Work in 2024 will help Olbrich Botanical Gardens and the City meet Climate Forward goals by updating major building mechanicals to more reliable and efficient systems from the original construction.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	340,000	340,000	340,000	340,000	340,000	340,000
Total	\$ 340,000	\$ 340,000	\$ 340,000	\$ 340,000	\$ 340,000	\$ 340,000

Parks Division

Project & Program Details

Project	Park Equipment	Project #	17202
Citywide Element	Effective Government	Project Type	Program

Project Description

This program funds the purchase of new and replacement Parks equipment, including general park maintenance, Mall/Concourse maintenance, Community Services, Facility Maintenance, Conservation Parks, and Construction. The goal of the program focuses on sustainability and efficiency by providing the required equipment to allow staff to adequately maintain a growing number of parks and open spaces, athletic fields, ice rinks, and snow removal operations in a timely and responsive manner.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	425,000	425,000	425,000	425,000	425,000	425,000
Total	\$ 425,000	\$ 425,000	\$ 425,000	\$ 425,000	\$ 425,000	\$ 425,000

Project	Park Facility Improvements	Project #	17443
Citywide Element	Health and Safety	Project Type	Program

Project Description

This program is for improvements and ongoing building maintenance at Park Division facilities. The program goals are to provide quality park facilities and reduce energy consumption by implementing sustainable building system improvements. Funding in 2027 is to replace the shelter at Marlborough Park and rebuild the maintenance facility at Yahara Hills Golf Course. Funding for 2029 is to rebuild the Olbrich Beach House and the multipurpose storage facility at the Goodman Maintenance Facility.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	580,000	745,000	490,000	1,360,000	1,165,000	1,460,000
Impact Fees	160,000	175,000	25,000	1,350,000	125,000	1,725,000
Private						
Contribution/Donation	25,000	25,000	25,000	25,000	25,000	25,000
Miscellaneous Revenue	5,000	5,000	5,000	5,000	5,000	5,000
Reserves Applied	-	-	100,000	650,000	-	-
Total	\$ 770,000	\$ 950,000	\$ 645,000	\$ 3,390,000	\$ 1,320,000	\$ 3,215,000

Parks Division

Project & Program Details

Project	Park Land Improvements	Project #	17421
Citywide Element	Culture and Character	Project Type	Program

Project Description

This program funds improvements to Madison's community, neighborhood and mini Parks. The goal of this program is to provide a variety of safe and accessible recreational amenities across the park system. Improvements include building and maintaining park shelters, courts, paths, parking lots, park landscaping and other amenities, as well as land improvements on golf course. TIF proceeds will be used for Bowman Field (\$1.0 million), Cypress Spray Park (\$650,000), Penn Park (\$1.9 million), and other sites (\$535,000). The Reserves Applied in 2026 and 2027 are Golf Reserves planned for golf infrastructure improvements, dependent on land sale of portions of the Yahara Hills Golf Course.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	3,265,000	2,115,000	2,425,000	1,625,000	1,165,000	1,915,000
Impact Fees	1,243,000	858,000	678,000	1,563,000	525,000	565,000
Private						
Contribution/Donation	47,000	47,000	47,000	47,000	-	-
Reserves Applied	400,000	400,000	775,000	-	-	-
TIF Increment	535,000	1,690,000	1,200,000	450,000	200,000	-
Total	\$ 5,490,000	\$ 5,110,000	\$ 5,125,000	\$ 3,685,000	\$ 1,890,000	\$ 2,480,000

Project	Playground/Accessibility Improvements	Project #	17436
Citywide Element	Culture and Character	Project Type	Program

Project Description

This program funds the maintenance and improvements at existing park playgrounds. The goals of this program are to replace and upgrade existing playgrounds to meet industry standards and to ensure recreational amenities are accessible to the greatest extent possible. Improvements include increasing accessibility in our parks to meet current Americans with Disabilities Act Accessibility Guidelines (ADAAG).

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	440,000	700,000	700,000	750,000	725,000	600,000
Impact Fees	280,000	850,000	450,000	500,000	675,000	550,000
Total	\$ 720,000	\$ 1,550,000	\$ 1,150,000	\$ 1,250,000	\$ 1,400,000	\$ 1,150,000

Parks Division

Project & Program Details

Project	Vilas Park Improvements	Project #	17184
Citywide Element	Green and Resilient	Project Type	Project

Project Description

This project funds a series of improvements per the 2021 adopted Vilas Park Master Plan. The project's goal is to create a sustainable park that provides a variety of recreational amenities to serve a diverse, community-wide population while protecting and enhancing the park's natural resources. Funding in 2028 is for park development to complete a portion of the master plan recommendations.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	-	-	-	150,000	1,500,000	-
Impact Fees	-	-	-	-	1,000,000	-
Total	\$ -	\$ -	\$ -	\$ 150,000	\$ 2,500,000	\$ -

Parks Division

2024 Appropriation Schedule

2024 Appropriation

	Request	Executive Budget		Total
		GO Borrowing	Other	
Athletic Field Improvements	305,000	65,000	240,000	305,000
Beach And Shoreline Improvements	315,000	255,000	60,000	315,000
Conservation Park Improvements	450,000	445,000	5,000	450,000
Country Grove Park Restroom Facilities	-	90,000	560,000	650,000
Disc Golf Improvements	90,000	-	90,000	90,000
Dog Park Improvements	50,000	-	50,000	50,000
Elver Park Improvements	200,000	-	-	-
Forest Hill Cemetery Improvements	160,000	160,000	-	160,000
Lake Monona Waterfront Improvement	350,000	250,000	100,000	350,000
Land Acquisition	300,000	-	300,000	300,000
Olbrich Botanical Gardens Improvement	465,000	340,000	-	340,000
Park Equipment	425,000	425,000	-	425,000
Park Facility Improvements	770,000	580,000	190,000	770,000
Park Land Improvements	7,340,000	3,265,000	2,225,000	5,490,000
Playground/Accessibility Improvements	720,000	440,000	280,000	720,000
	\$ 11,940,000	\$ 6,315,000	\$ 4,100,000	\$ 10,415,000

Sewer Utility

Capital Improvement Plan (CIP) Overview

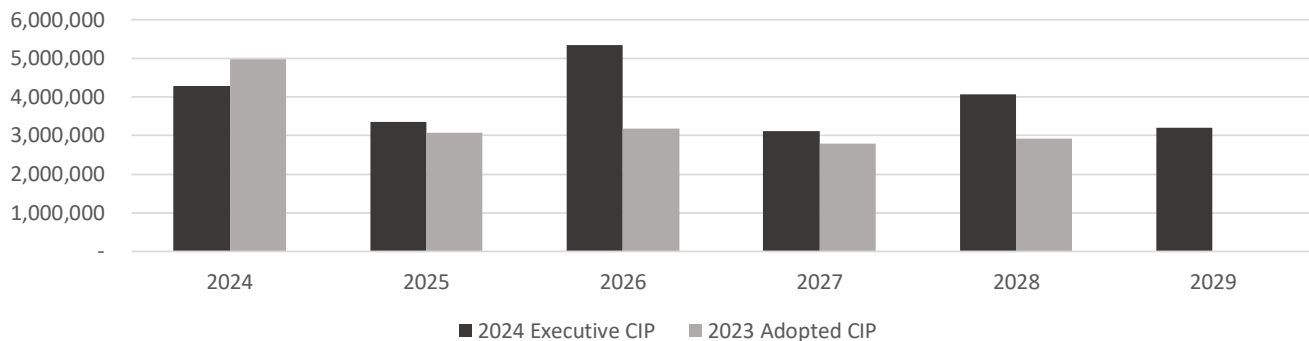
Budget Phase: Executive

Summary Table

	2024	2025	2026	2027	2028	2029
Citywide Pumping Stations- Emergency Power Stationary Generators	61,000	61,000	63,000	66,000	69,000	72,000
Lift Station Rehabilitation and Replacement	1,042,000	890,000	950,000	385,000	260,000	260,000
Sewer Access Improvements	130,000	135,000	142,000	149,000	156,000	156,000
Sewer Backwater Valve Reimbursement	40,000	40,000	40,000	40,000	42,000	42,000
Sewer Impact Fee Districts	-	20,000	1,500,000	20,000	1,000,000	-
Sewer Reconstruction	1,172,000	400,000	448,000	452,000	452,000	472,000
Trenchless Sewer Rehabilitation	1,848,000	1,810,000	1,900,000	1,995,000	2,095,000	2,199,000
Utility Materials Handling Site	-	-	300,000	-	-	-
	\$ 4,293,000	\$ 3,356,000	\$ 5,343,000	\$ 3,107,000	\$ 4,074,000	\$ 3,201,000

Changes from 2023 Adopted CIP

2024 Capital Improvement Plan
2024 Executive Compared to 2023 Adopted



Sewer Utility

Capital Improvement Plan (CIP) Overview

Description of Major Changes

Citywide Pumping Stations-Emergency Power Stationary Generators

- No major changes compared to 2023 Adopted CIP.

Lift Station Rehabilitation and Replacement

- Program budget increased by \$320,000 in Municipal Capital Participate in 2024, \$213,000 in Reserves Applied from 2024-2028, and \$210,000 in Revenue Bonds from 2024-2028. This reflects a 26.7% increase.
- The above increases in Reserves Applied and Revenue Bonds are offset by a corresponding decrease in the Sewer Utility's funding in the Major Streets - Pavement Management program.

Sewer Access Improvements

- No major changes compared to 2023 Adopted CIP.

Sewer Backwater Valve Reimbursement

- No major changes compared to 2023 Adopted CIP.

Sewer Impact Fee Districts

- Funding for the Felland Area Impact Fee was delayed from 2024 to 2026 due to no pending development in the area.
- Program budget increased by \$20,000 in Reserves Applied in 2025 and 2027 to provide funding for planning activities.
- Program budget increased by \$1.0 million in Impact Fees in 2024 for the addition of the Transit Oriented Development Overlay Zoning Sewer Impact Fee District.

Sewer Reconstruction

- Program budget increased by \$970,000 from 2024-2028 compared to 2023 Adopted CIP (\$300,000 in Non-GF GO Borrowing, \$321,000 in Reserves Applied, and \$352,000 in Revenue Bonds). This reflects a 49.6% increase.
- \$300,000 of Non-GF GO Borrowing (TID 52) was added in 2024 for sewer improvements on the 3400 block of E Washington Ave.
- The above increases in Reserves Applied and Revenue Bonds are offset by a corresponding decrease in the Sewer Utility's funding in the Major Streets - Pavement Management program.

Trenchless Sewer Rehabilitation

- Program budget increased by \$459,000 in Revenue Bonds from 2024-2028. This reflects a 6.9% increase.

Utility Materials Handling Site

- Project was delayed from 2024 to 2026 due to the Sewer Utility's acquisition of the property.

Sewer Utility

Summary of Expenditures and Revenues

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Land	130,000	135,000	142,000	149,000	156,000	156,000
Land Improvements	-	-	300,000	-	-	-
Sanitary Sewer	4,163,000	3,221,000	4,901,000	2,958,000	3,918,000	3,045,000
	\$ 4,293,000	\$ 3,356,000	\$ 5,343,000	\$ 3,107,000	\$ 4,074,000	\$ 3,201,000

2024 CIP by Funding Source

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	300,000	-	-	-	-	-
Impact Fees	-	-	1,500,000	-	1,000,000	-
Municipal Capital Participate	320,000	-	-	-	-	-
Reserves Applied	1,288,000	1,197,000	1,235,000	1,157,000	1,152,000	1,369,000
Revenue Bonds	2,383,000	2,154,000	2,603,000	1,945,000	1,917,000	1,827,000
Special Assessment	2,000	5,000	5,000	5,000	5,000	5,000
	\$ 4,293,000	\$ 3,356,000	\$ 5,343,000	\$ 3,107,000	\$ 4,074,000	\$ 3,201,000

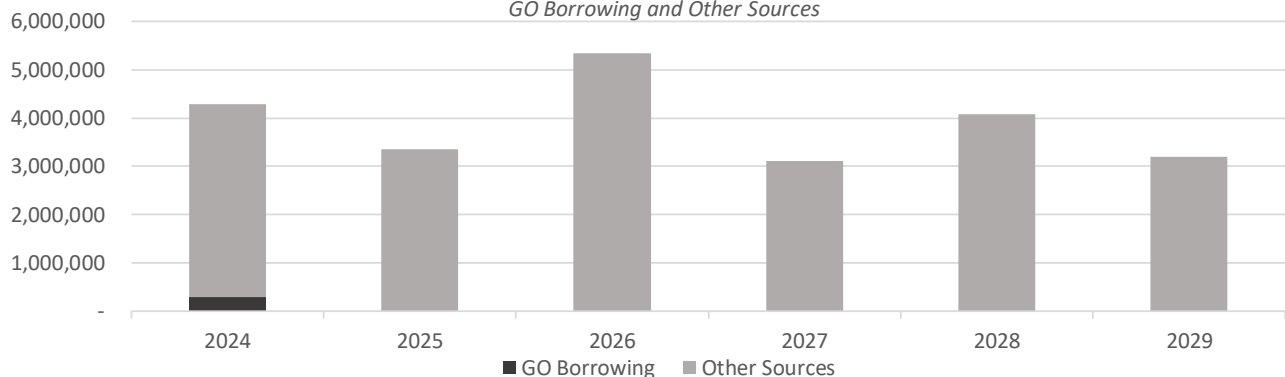
Borrowing Summary

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	-	-	-	-	-	-
Non-General Fund GO Borrowing	300,000	-	-	-	-	-
	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -

Annual Debt Service

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	-	-	-	-	-	-
Non-General Fund GO Borrowing	39,000	-	-	-	-	-
	\$ 39,000	\$ -	\$ -	\$ -	\$ -	\$ -

Executive Budget by Funding Source
GO Borrowing and Other Sources



Sewer Utility

Carryforward General Obligation Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
11984 ATWOOD AVE RECONSTRUCTION	69,393	-
13838 BLAIR ST	187,144	-
10142 CANNONBALL BIKE TRAIL	1,968,835	-
11574 COTTAGE GROVE ROAD	70,553	-
13013 CTH AB INTERCHANGE	29,273	-
10576 EQUIPMENT AND VEHICLES	296,556	-
11130 GAMMON ROAD, SOUTH	13,135	-
12454 HIGH POINT RD AND RAYMOND RD	19,229	-
10268 LIFT STATION REHABILITATIONS	241,606	-
10540 PAVEMENT MANAGEMENT	8,424,185	-
10284 PLEASANT VIEW ROAD	31,450	-
11510 PUMP STATION EMERGENCY GENERATORS	100,591	-
10226 RECONSTRUCTION STREETS	14,282,606	-
11133 S PARK ST (OLIN TO RR)	5,000	-
10192 SERVICE BUILDING IMPROVEMENTS	455,493	-
10437 SEWER ACCESS IMPROVEMENTS	748,732	-
13568 SEWER BACKWATER VALVE PROGRAM	143,000	-
11678 SEWER IMPACT FEE DISTRICTS	5,894,061	-
10267 SEWER RECONSTRUCTION	1,079,932	-
13668 SYCAMORE COLD STORAGE STRUCTURE	200,000	-
10450 TRENCHLESS SEWER REHABILITATION	1,615,985	-
11168 UNIVERSITY AVE (SHOREWOOD-UNIV BAY)	57,890	-
13599 UTILITY MATERIALS HANDLING SITE	3,039,067	-
11459 WILSON ST (MLK - S HAMILTON)	83,859	-
	39,057,577	-

Sewer Utility

Project & Program Details

Project **Citywide Pumping Stations-Emergency Power Stationary Generators** Project # **11510**
 Citywide Element **Effective Government** Project Type **Program**

Project Description

This program funds the installation of emergency power stationary generators at the City's pumping stations. The goal of the program is to ensure continuous sanitary sewer service in the event of power loss. Funding in 2024 is for work at the Hermina Lift Station and Waunona No.2 Lift Station.

	2024	2025	2026	2027	2028	2029
Reserves Applied	61,000	61,000	63,000	66,000	69,000	72,000
Total	\$ 61,000	\$ 61,000	\$ 63,000	\$ 66,000	\$ 69,000	\$ 72,000

Project **Lift Station Rehabilitation and Replacement** Project # **10268**
 Citywide Element **Effective Government** Project Type **Program**

Project Description

This program funds rehabilitation and replacement of the Sewer Utility's 32 wastewater lift stations and force mains. The goal of this program is to maintain system reliability and to reduce the number of back-ups or emergency incidents. Projects to be constructed in 2024 will include the replacement/ rehabilitation of the Badger Lift Station.

	2024	2025	2026	2027	2028	2029
Municipal Capital Participate	320,000	-	-	-	-	-
Revenue Bonds	530,000	560,000	600,000	120,000	-	-
Reserves Applied	192,000	330,000	350,000	265,000	260,000	260,000
Total	\$ 1,042,000	\$ 890,000	\$ 950,000	\$ 385,000	\$ 260,000	\$ 260,000

Project **Sewer Access Improvements** Project # **10437**
 Citywide Element **Effective Government** Project Type **Program**

Project Description

This program is for sewer maintenance access roads, trails, paths and easement acquisitions where access to sanitary sewer access structures is not already well established. The goal of this program is to provide City Operations crews with safe access to maintain the City's sanitary sewer system.

	2024	2025	2026	2027	2028	2029
Reserves Applied	130,000	135,000	142,000	149,000	156,000	156,000
Total	\$ 130,000	\$ 135,000	\$ 142,000	\$ 149,000	\$ 156,000	\$ 156,000

Sewer Utility

Project & Program Details

Project	Sewer Backwater Valve Reimbursement	Project #	13568
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program funds the reimbursement of property owners for a sewer backwater valve installation. Sewer backwater valves are installed on the sewer lateral either inside the home or on the property between the home and the City sewer main. With this program, the City reimburses property owners 75% of the installation costs up to \$1,500, provided that property owners go through the application process, pass the City plumber on-site pre-inspection, and receive 3 bids from contractors. The goal of the program is to provide additional protection to private property for unplanned sanitary sewer backups.

	2024	2025	2026	2027	2028	2029
Reserves Applied	40,000	40,000	40,000	40,000	42,000	42,000
Total	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 42,000	\$ 42,000

Project	Sewer Impact Fee Districts	Project #	11678
Citywide Element	Effective Government	Project Type	Program

Project Description

This program is for the extension of sanitary sewer service to developing areas. This program also includes sanitary sewer infrastructure upgrades related to density increased within the Transit-Oriented Development Overlay Zoning corridor. The program is funded primarily by Impact Fees, and review for planned projects is conducted annually as dictated by demand for development.

	2024	2025	2026	2027	2028	2029
Impact Fees	-	-	1,500,000	-	1,000,000	-
Reserves Applied	-	20,000	-	20,000	-	-
Total	\$ -	\$ 20,000	\$ 1,500,000	\$ 20,000	\$ 1,000,000	\$ -

Sewer Utility

Project & Program Details

Project	Sewer Reconstruction	Project #	10267
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program is for replacing old, problematic sewers throughout the City. The goal of this program is to alleviate emergency sewer repairs and backups by replacing the sewer infrastructure that is past its useful life. Coordination for the replacement of these sewers often is completed with the Reconstruct Streets and Pavement Management programs within the Engineering-Major Streets budget. This program uses a case-by-case basis to evaluate the replacement of the sewers. The planned project for 2024 is a sewer replacement of the sewer on Commercial Ave. and across Highway 30 at Jacobson Ave. This sewer is operating at near full capacity and the area has pending high density development.

	2024	2025	2026	2027	2028	2029
Special Assessment	2,000	5,000	5,000	5,000	5,000	5,000
Revenue Bonds	505,000	275,000	320,000	330,000	322,000	327,000
Reserves Applied	365,000	120,000	123,000	117,000	125,000	140,000
Non-GF GO Borrowing	300,000	-	-	-	-	-
Total	\$ 1,172,000	\$ 400,000	\$ 448,000	\$ 452,000	\$ 452,000	\$ 472,000

Project	Trenchless Sewer Rehabilitation	Project #	10450
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program funds the rehabilitation of failing sewers by lining the existing sewer mains using cameras and remote controlled tools. Some sewer mains are rehabilitated (or lined) to address inflow and infiltration problems. The goal of this program is to repair nine miles of sewer mains at selected locations based upon need; backyard sewer mains are prioritized.

	2024	2025	2026	2027	2028	2029
Revenue Bonds	1,348,000	1,319,000	1,383,000	1,495,000	1,595,000	1,500,000
Reserves Applied	500,000	491,000	517,000	500,000	500,000	699,000
Total	\$ 1,848,000	\$ 1,810,000	\$ 1,900,000	\$ 1,995,000	\$ 2,095,000	\$ 2,199,000

Sewer Utility

Project & Program Details

Project	Utility Materials Handling Site	Project #	13599
Citywide Element	Green and Resilient	Project Type	Project

Project Description

This program is for creation of a new disposal site for the Sanitary Sewer, Stormwater, and Water Utilities, allowing for the disposal of excess cut from repair operations and to allow for the dewatering of dredge sediments from pond maintenance operations. Once dewatered, the majority of material is expected to be moved to the Dane County Landfill to be used for daily cover and haul roads. The Utilities' current disposal site is running out of fill area, and with the planned increase in dredging of stormwater retention facilities/ponds as required for compliance with the City's EPA Wisconsin Pollutant Discharge Elimination System (WPDES) discharge permit, the current drying bed, the Madison Metropolitan Sewerage District Drying Bed, is becoming too small. Sewer Utility will own the site and Stormwater Utility and Water Utility will annually pay for their usage of it.

	2024	2025	2026	2027	2028	2029
Revenue Bonds	-	-	300,000	-	-	-
Total	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -

Sewer Utility

2024 Appropriation Schedule

2024 Appropriation

	Request	Executive Budget		Total
		GO Borrowing	Other	
Citywide Pumping Stations- Emergency Power Stationary Generators	61,000	-	61,000	61,000
Lift Station Rehabilitation and Replacement	1,042,000	-	1,042,000	1,042,000
Sewer Access Improvements	130,000	-	130,000	130,000
Sewer Backwater Valve Reimbursement	40,000	-	40,000	40,000
Sewer Reconstruction	872,000	300,000	872,000	1,172,000
Trenchless Sewer Rehabilitation	1,848,000	-	1,848,000	1,848,000
	\$ 3,993,000	\$ 300,000	\$ 3,993,000	\$ 4,293,000

Stormwater Utility

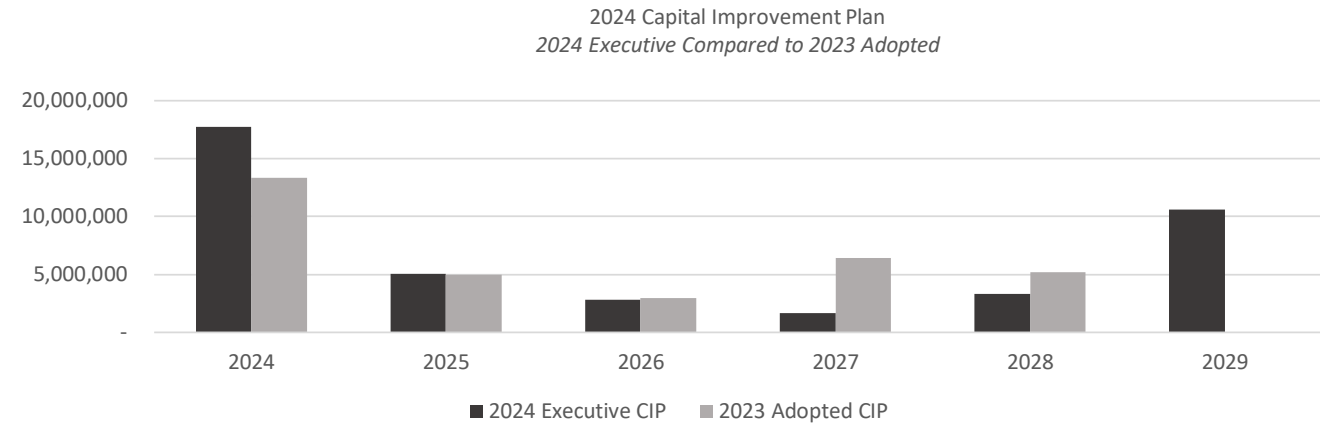
Capital Improvement Plan (CIP) Overview

Budget Phase: Executive

Summary Table

	2024	2025	2026	2027	2028	2029
Citywide Flood Mitigation	15,210,000	2,740,000	1,010,000	260,000	1,710,000	1,360,000
Lower Badger Mill Creek Pond at Mineral Point Rd	-	-	-	-	-	1,800,000
Storm Sewer System Improvements	445,000	180,000	180,000	180,000	190,000	210,000
Stormwater Quality System Improvements	1,530,000	1,540,000	1,005,000	400,000	900,000	1,975,000
Street Cleaning Equipment - Streets	557,000	596,000	638,000	824,000	526,000	780,000
Warner Lagoon Dredging	-	-	-	-	-	4,500,000
	\$ 17,742,000	\$ 5,056,000	\$ 2,833,000	\$ 1,664,000	\$ 3,326,000	\$ 10,625,000

Changes from 2023 Adopted CIP



Description of Major Changes

Citywide Flood Mitigation

- Total program budget increased \$4.1 million in 2024-2028 compared to the 2023 Adopted CIP. This reflects a 24.7% increase.
- Program budget increased by \$5.6 million in Non-GF GO Borrowing in 2024-2028 (\$5.2 million in TIF-supported borrowing, \$390,000 in Stormwater-supported borrowing).
- Program budget increased by \$7.0 million in Federal Sources in 2024 and decreased by \$7.7 million in State Sources in 2024-2025 to reflect potential grant awards.
- Program budget decreased by \$600,000 in Impact Fees and \$200,000 in Reserves Applied compared to the 2023 Adopted CIP.

Stormwater Utility

Capital Improvement Plan (CIP) Overview

Description of Major Changes (Continued)

Lower Badger Mill Creek Pond at Mineral Point Rd

- New project. Executive Budget includes \$1.8 million in Impact Fees in 2029.
- This project was separated from the Citywide Flood Mitigation program due to its size.

Storm Sewer System Improvements

- Program budget increased by \$65,000 in Reserves Applied from 2024-2028. This reflects a 5.9% increase.

Stormwater Quality System Improvements

- Program budget decreased by \$6.6 million from 2024-2028 compared to the 2023 Adopted CIP (\$2.4 million decrease in Non-GF GO Borrowing, \$4.4 million decrease in State Sources, \$41,000 increase in Reserves Applied, \$100,000 increase in County Sources). This reflects a 55.2% decrease.
- Reductions are due to funding being moved to other projects and programs within the Stormwater CIP and do not reflect a reduction in planned services.

Street Cleaning Equipment - Streets

- Program budget increased by \$110,000 in Reserves Applied from 2024-2028. This reflects a 3.6% increase.

Warner Lagoon Dredging

- New project. Executive budget includes \$3.5 million in Non-GF GO Borrowing, \$500,000 in State Sources, and \$500,000 in Private Contributions in 2029.
- This 2023 Adopted CIP included partial funding within the "Stormwater Quality Systems Improvement" program; the 2024 Executive CIP reflects the full project and creates a standalone project due to its size.

Stormwater Utility

Summary of Expenditures and Revenues

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Land	-	-	-	-	-	1,800,000
Machinery and Equipment	557,000	596,000	638,000	824,000	526,000	780,000
Stormwater Network	17,185,000	4,460,000	2,195,000	840,000	2,800,000	8,045,000
	\$ 17,742,000	\$ 5,056,000	\$ 2,833,000	\$ 1,664,000	\$ 3,326,000	\$ 10,625,000

2024 CIP by Funding Source

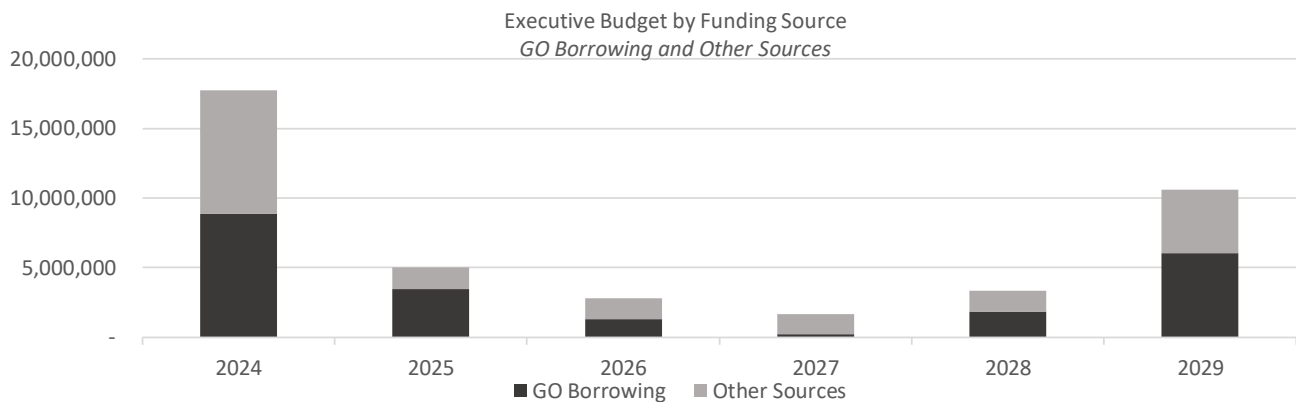
	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	8,890,000	3,490,000	1,315,000	210,000	1,860,000	6,045,000
County Sources	100,000	-	-	-	-	-
Federal Sources	7,000,000	-	-	-	-	-
Impact Fees	-	-	-	-	-	1,800,000
Private Contribution/Donation	-	-	-	-	-	500,000
Reserves Applied	1,652,000	1,566,000	1,518,000	1,454,000	1,466,000	1,780,000
State Sources	100,000	-	-	-	-	500,000
	\$ 17,742,000	\$ 5,056,000	\$ 2,833,000	\$ 1,664,000	\$ 3,326,000	\$ 10,625,000

Borrowing Summary

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	-	-	-	-	-	-
Non-General Fund GO Borrowing	8,890,000	3,490,000	1,315,000	210,000	1,860,000	6,045,000
	\$ 8,890,000	\$ 3,490,000	\$ 1,315,000	\$ 210,000	\$ 1,860,000	\$ 6,045,000

Annual Debt Service

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	-	-	-	-	-	-
Non-General Fund GO Borrowing	1,155,700	453,700	170,950	27,300	241,800	785,850
	\$ 1,155,700	\$ 453,700	\$ 170,950	\$ 27,300	\$ 241,800	\$ 785,850



Stormwater Utility

Carryforward General Obligation Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
11984 ATWOOD AVE RECONSTRUCTION	332,905	400,000
10138 BIKEWAYS PROGRAM	2,000,000	1,900,000
10142 CANNONBALL BIKE TRAIL	73,346	-
10143 CAPITAL CITY TRAIL	50,000	35,000
11513 CITYWIDE FLOOD MITIGATION	7,755,436	1,930,440
10576 EQUIPMENT AND VEHICLES	172,490	-
10312 GREENWAY IMPROVEMENTS	132,195	-
10948 LOWER BADGER MILL CREEK WATERSHED	570,103	225,000
10540 PAVEMENT MANAGEMENT	1,807,517	960,909
10226 RECONSTRUCTION STREETS	3,311,992	2,747,825
11133 S PARK ST (OLIN TO RR)	20,000	-
10192 SERVICE BUILDING IMPROVEMENTS	270,268	268,500
10334 STARKWEATHER CREEK WATERSHED	89,032	345,000
11664 STORM SEWER SYSTEM IMPROVEMENTS	168,731	-
11665 STORMWATER QUALITY SYSTEM IMPROV	5,078,625	4,057,891
10554 STREET CLEANING EQUIPMENT	128,853	-
11868 TROY DR UNDERPASS	30,000	-
11168 UNIVERSITY AVE (SHOREWOOD-UNIV BAY)	3,310,866	2,496,000
11459 WILSON ST (MLK - S HAMILTON)	3,346	-
	25,305,706	15,366,566

Stormwater Utility

Project & Program Details

Project **Citywide Flood Mitigation** Project # **11513**
 Citywide Element **Effective Government** Project Type **Program**

Project Description

This program is for stormwater network improvements where flooding occurs during large rain events. The goal of the program is to mitigate or eliminate flooding and protect property from damage. Projects planned in 2024 include: major projects for the Pheasant Branch Greenway Enhancement Project (previously "Old Sauk Trails Business Park Flood Mitigation"), Schroeder Road Flood Mitigation, West Towne Pond, and other local flood mitigation projects. This program supports design of pond improvements and flood mitigation installations that are scheduled with street reconstruction projects.

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	7,810,000	2,240,000	510,000	60,000	1,210,000	860,000
Reserves Applied	400,000	500,000	500,000	200,000	500,000	500,000
Federal Sources	7,000,000	-	-	-	-	-
Total	\$ 15,210,000	\$ 2,740,000	\$ 1,010,000	\$ 260,000	\$ 1,710,000	\$ 1,360,000

Project **Lower Badger Mill Creek Pond at Mineral Point Rd** Project # **14718**
 Citywide Element **Green and Resilient** Project Type **Project**

Project Description

The Lower Badger Mill Creek Regional pond is part of the Lower Badger Mill Creek Impact Fee District. Development in this vicinity will allow the City to purchase the property and construct the pond in conjunction with the development that is occurring. Funding of the improvements will come from impact fees.

	2024	2025	2026	2027	2028	2029
Impact Fees	-	-	-	-	-	1,800,000
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,800,000

Project **Storm Sewer System Improvements** Project # **11664**
 Citywide Element **Effective Government** Project Type **Program**

Project Description

This program is for improvements to the storm sewer network. The goal of the program is to ensure a reliable storm sewer system for City residents. Projects planned in 2024 include Burrows Park storm sewer, which will be constructed in coordination with the Parks Division parking lot repaving; cured in place piping (CIPP); and, the annual waterways improvement projects, which consists of various low cost improvements to enhance the stormwater networks that will be constructed by Engineering Operations staff.

	2024	2025	2026	2027	2028	2029
Reserves Applied	445,000	180,000	180,000	180,000	190,000	210,000
Total	\$ 445,000	\$ 180,000	\$ 180,000	\$ 180,000	\$ 190,000	\$ 210,000

Stormwater Utility

Project & Program Details

Project	Stormwater Quality System Improvements	Project #	11665
Citywide Element	Green and Resilient	Project Type	Program

Project Description

The goal of this program is to improve the quality of the stormwater entering our streams, rivers and lakes. Projects within the program are prioritized annually and include: greenway reconstructions, stormwater pond improvements, shoreline restoration and urban water quality projects. Smaller projects include rain gardens with street reconstructions and dredging. Many stormwater quality projects will be coupled with regional flood mitigation projects and grants will be sought to help leverage additional funding mechanisms. In addition, this program will help the City to comply with its Wisconsin Department of Natural Resources (WDNR)/ Environmental Protection Agency (EPA) stormwater discharge permit. Projects in 2024 include funding for the Willow Creek Dredging and restoration in conjunction with the UW Madison and Dane County, reconstruction of the Yahara River shoreline at Burr Jones Park and numerous smaller stormwater quality improvements incorporated with street reconstruction projects or as smaller standalone projects.

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	1,080,000	1,250,000	805,000	150,000	650,000	1,685,000
Reserves Applied	250,000	290,000	200,000	250,000	250,000	290,000
State Sources	100,000	-	-	-	-	-
County Sources	100,000	-	-	-	-	-
Total	\$ 1,530,000	\$ 1,540,000	\$ 1,005,000	\$ 400,000	\$ 900,000	\$ 1,975,000

Project	Street Cleaning Equipment - Streets	Project #	10554
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program is for replacing existing street sweeping machines operated by the Streets Division. The City's street sweeping equipment life cycle is five years with interim maintenance. The goal of this program is to reduce the discharge of pollutants and suspended solids to the lakes by removing material from the streets surface before it is mixed with the stormwater runoff. Funding in 2024-2026 will be used to replace 2 mechanical sweepers per year; in 2027, 1 vacuum Sweeper and 1 mechanical sweeper will be replaced; in 2028, 1 vacuum sweeper will be replaced; and in 2029, 2 mechanical sweepers will be replaced.

	2024	2025	2026	2027	2028	2029
Reserves Applied	557,000	596,000	638,000	824,000	526,000	780,000
Total	\$ 557,000	\$ 596,000	\$ 638,000	\$ 824,000	\$ 526,000	\$ 780,000

Stormwater Utility

Project & Program Details

Project	Warner Lagoon Dredging	Project #	14717
Citywide Element	Green and Resilient	Project Type	Project

Project Description

This project is to dredge Warner Park Lagoon, as part of the key recommendations from the Warner Lagoon Water Quality Planning Report, which will meet the primary goals of the Lagoon plan (maintain or improve recreational opportunities, improve water quality, improve and maintain habitat and increase educational opportunities). Warner Lagoon is a degraded and hypereutrophic (nutrient rich) waterbody at the lowermost portion of a 1024 acre watershed. The waters within the Lagoon will continue to deteriorate if not addressed, however, if appropriate measures are taken, water quality, water clarity, and pan fish habitat can be significantly improved.

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	-	-	-	-	-	3,500,000
State Sources	-	-	-	-	-	500,000
Private						
Contribution/Donation	-	-	-	-	-	500,000
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,500,000

Stormwater Utility

2024 Appropriation Schedule

2024 Appropriation

	Request	Executive Budget		Total
		GO Borrowing	Other	
Citywide Flood Mitigation	15,210,000	7,810,000	7,400,000	15,210,000
Storm Sewer System Improvements	445,000	-	445,000	445,000
Stormwater Quality System Improvements	1,530,000	1,080,000	450,000	1,530,000
Street Cleaning Equipment - Streets	557,000	-	557,000	557,000
	\$ 17,742,000	\$ 8,890,000	\$ 8,852,000	\$ 17,742,000

Streets Division

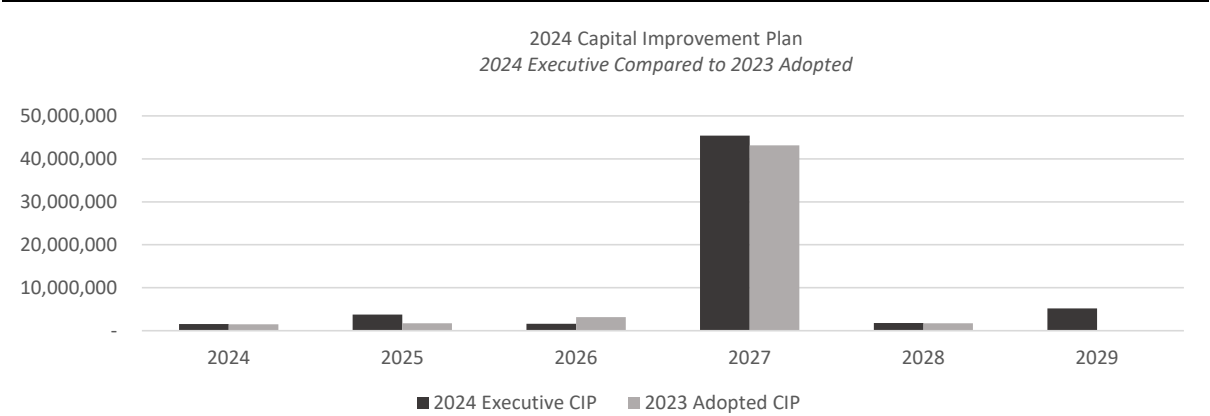
Capital Improvement Plan (CIP) Overview

Budget Phase: Executive

Summary Table

	2024	2025	2026	2027	2028	2029
Far West Facility	-	1,930,000	-	43,719,400	-	-
Street Tree Program	340,000	340,000	360,000	378,000	390,000	393,000
Streets Equipment	1,016,000	1,277,000	1,055,000	1,065,000	1,155,000	1,212,000
Streets Yard Improvements	200,000	200,000	200,000	230,000	250,000	270,000
Sycamore Salt & Sand Barn	-	-	-	-	-	3,300,000
	\$ 1,556,000	\$ 3,747,000	\$ 1,615,000	\$ 45,392,400	\$ 1,795,000	\$ 5,175,000

Changes from 2023 Adopted CIP



Description of Major Changes

Far West Facility

- Project budget increased by \$549,400 in GF GO Borrowing from 2025-2027. This reflects a 1.3% increase.
- \$2.0 million in Federal Sources in 2027 assumes receipt of tax credits under the Inflation Reduction Act.
- Planning for the Far West Facility was advanced from 2026 to 2025 to better align with co-location opportunities.

Street Tree Program

- Program budget replaced \$8,000 in Private Contributions with GF GO Borrowing in each year of the CIP. This represents a 4% increase in GF GO Borrowing.
- Program budget replaced \$7,000 in TIF Increment funding with Special Assessment funding in each year of the CIP. This reflects a 4.7% increase in Special Assessment funding.

Streets Equipment

- Program budget increased by \$263,000 in GF GO Borrowing from 2024-2028. This represents a 5.0% increase.

Streets Yard Improvements

- No major changes compared to 2023 Adopted CIP.

Sycamore Salt & Sand Barn

- New project. Executive Budget includes \$3.3 million in GF GO Borrowing in 2029.

Streets Division

Summary of Expenditures and Revenues

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Building	-	1,930,000	-	43,719,400	-	3,300,000
Land Improvements	340,000	340,000	360,000	378,000	390,000	393,000
Machinery and Equipment	1,016,000	1,277,000	1,055,000	1,065,000	1,155,000	1,212,000
Other	200,000	200,000	200,000	230,000	250,000	270,000
	\$ 1,556,000	\$ 3,747,000	\$ 1,615,000	\$ 45,392,400	\$ 1,795,000	\$ 5,175,000

2024 CIP by Funding Source

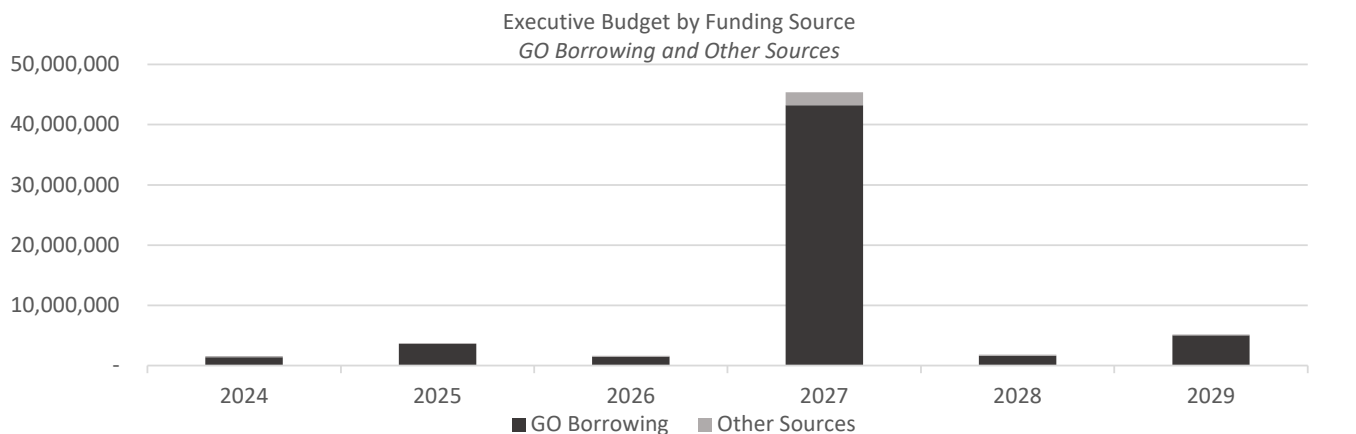
	2024	2025	2026	2027	2028	2029
GF GO Borrowing	1,399,000	3,590,000	1,458,000	43,235,400	1,638,000	5,018,000
Federal Sources	-	-	-	2,000,000	-	-
Special Assessment	157,000	157,000	157,000	157,000	157,000	157,000
	\$ 1,556,000	\$ 3,747,000	\$ 1,615,000	\$ 45,392,400	\$ 1,795,000	\$ 5,175,000

Borrowing Summary

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	1,399,000	3,590,000	1,458,000	43,235,400	1,638,000	5,018,000
Non-General Fund GO Borrowing	-	-	-	-	-	-
	\$ 1,399,000	\$ 3,590,000	\$ 1,458,000	\$ 43,235,400	\$ 1,638,000	\$ 5,018,000

Annual Debt Service

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	181,870	466,700	189,540	5,620,602	212,940	652,340
Non-General Fund GO Borrowing	-	-	-	-	-	-
	\$ 181,870	\$ 466,700	\$ 189,540	\$ 5,620,602	\$ 212,940	\$ 652,340



Streets Division

Carryforward General Obligation Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
44001 SALT STORAGE BARN - BADGER ROAD	215,419	-
12444 ST FUELING STATION AT SOUTH POINT	(46,314)	-
12415 STREET TREE PROGRAM	577,892	243,000
12502 STREETS EMERALD ASH BORER	5,168	125,000
10458 STREETS EQUIPMENT	517,861	320,000
12503 STREETS YARD IMPROVEMENTS	1,556,770	1,443,866
12445 TRANSFER STATION TIPPING FLOOR	94,721	94,000
12758 URBAN TREE INITIATIVES	584,703	920,000
	3,506,220	3,145,866

Streets Division

Project & Program Details

Project	Far West Facility	Project #	13016
Citywide Element	Effective Government	Project Type	Project

Project Description

This project funds the construction of the long planned, fully functioning Public Works Facility (Southpoint) on the far west side. The goal of this project is to improve the accessibility to government agencies and serve the City's rapidly growing far west community by better distributing staff and equipment geographically between three facilities instead of the existing two. This will benefit residents across the City. The Streets and Urban Forestry Division loses many hundreds of staffing hours, many during critical weather related events, transporting employees and heavy equipment from the centrally located Badger Rd facility to perform work on the City's west side. This new facility will allow for co-location of other City agencies at both this proposed site and the current Badger Rd and Sycamore facilities while allowing Streets to be more effective and efficient serving residents across the City.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	-	1,930,000	-	41,719,400	-	-
Federal Sources	-	-	-	2,000,000	-	-
Total	\$ -	\$ 1,930,000	\$ -	\$ 43,719,400	\$ -	\$ -

Project	Street Tree Program	Project #	12415
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program funds the planting of terrace trees along new streets and replacement of street trees within the City in conjunction with Emerald Ash Borer (EAB) efforts. The goal of the program is to ensure the maintenance and improvement of the urban forest tree canopy in the City by replacing damaged or sick trees and planting diverse tree species to create a resilient tree canopy. Progress will be measured by the number of trees planted, not including EAB Replacements.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	183,000	183,000	203,000	221,000	233,000	236,000
Special Assessment	157,000	157,000	157,000	157,000	157,000	157,000
Total	\$ 340,000	\$ 340,000	\$ 360,000	\$ 378,000	\$ 390,000	\$ 393,000

Streets Division

Project & Program Details

Project	Streets Equipment	Project #	10458
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program is for new Streets Division Equipment. The goal of this program is to ensure the services provided by the Streets Division are completed with reliable equipment and machinery. Funding in 2024 is for a new tandem dump with spreader and wing, 2 Patrol trucks, a liquid de-icing brine trailer, and hook lift containers. Due to ongoing backlogs in heavy equipment availability, the exact schedule of replacements may vary. In all new equipment purchases, Streets and Fleet work to identify and procure equipment that advances City goals related to the climate and green energy use while assuring the equipment is capable of proper duty cycles and durability.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	1,016,000	1,277,000	1,055,000	1,065,000	1,155,000	1,212,000
Total	\$ 1,016,000	\$ 1,277,000	\$ 1,055,000	\$ 1,065,000	\$ 1,155,000	\$ 1,212,000

Project	Streets Yard Improvements	Project #	12503
Citywide Element	Effective Government	Project Type	Program

Project Description

This program is for improving and maintaining the Streets Division's drop off sites and facility yards. Funding is typically used for asphalt repairs and replacement, as well as bins and equipment for the yards. Planned work for 2024 includes crack sealing and making repairs to the Badger Rd location as well as the Transfer Station location.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	200,000	200,000	200,000	230,000	250,000	270,000
Total	\$ 200,000	\$ 200,000	\$ 200,000	\$ 230,000	\$ 250,000	\$ 270,000

Project	Sycamore Salt & Sand Barn	Project #	44244
Citywide Element	Health and Safety	Project Type	Project

Project Description

The Sycamore Salt Storage Facility is reaching the end of its useful life as repairs are becoming more frequent and costly. The timing of the project would allow Streets to right size the new building for both salt and sand storage while recognizing the facility will be serving a smaller portion of the City with Far West/Southpoint having come on line.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	-	-	-	-	-	3,300,000
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,300,000

Streets Division

2024 Appropriation Schedule

2024 Appropriation

		Executive Budget		
	Request	GO Borrowing	Other	Total
Street Tree Program	340,000	183,000	157,000	340,000
Streets Equipment	1,016,000	1,016,000	-	1,016,000
Streets Yard Improvements	200,000	200,000	-	200,000
	\$ 1,556,000	\$ 1,399,000	\$ 157,000	\$ 1,556,000

Water Utility

Capital Improvement Plan (CIP) Overview

Budget Phase: Executive

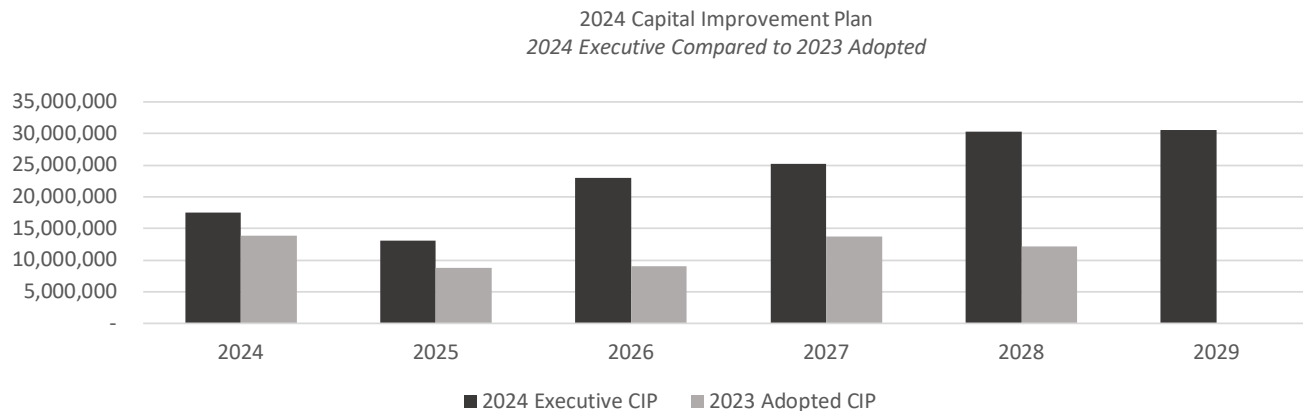
Summary Table

	2024	2025	2026	2027	2028	2029
Booster Pump Station #213 Lakeview Reconstruction	500,000	-	-	-	-	2,100,000
Booster Pump Station 128 Upgrade	-	-	-	1,100,000	-	-
Chlorinators & Florinators Program	40,000	40,000	50,000	50,000	60,000	60,000
High Point/Raymond/MidTown	10,000	-	-	-	1,145,000	-
John Nolen Drive	30,000	30,000	-	-	-	-
New Water Facility Planning Park Street, South (Olin to RR)	800,000	-	-	-	-	1,500,000
Unit Well 12 Conversion to a Two Zone Well	-	1,000,000	4,000,000	-	-	-
Unit Well 15 - PFAS Treatment Facility	5,135,000	-	-	-	-	-
Unit Well Rehab Program	371,000	382,000	393,000	405,000	417,000	430,000
Water Hydrants Program	412,000	424,000	437,000	450,000	464,000	476,000
Water Mains - New	89,000	1,070,000	1,696,000	3,294,000	3,039,000	3,192,000
Water Mains Replacement Water Meter and Fixed Network Program	5,709,000	6,220,000	11,991,000	12,500,000	17,605,000	18,750,000
Water Utility Facility Improvements	539,000	552,000	566,000	580,000	595,000	610,000
Water Utility Vehicles & Equipment	2,248,000	2,316,000	2,385,000	2,457,000	2,530,000	2,606,000
Water Valve Cut-In Program	1,015,000	915,000	875,000	820,000	815,000	795,000
Well 27 Iron & Manganese Mitigation	64,000	66,000	68,000	70,000	72,000	74,000
Wilson St (MLK to King)	-	-	-	3,500,000	3,500,000	-
	501,000	-	-	-	-	-
	\$ 17,463,000	\$ 13,015,000	\$ 22,970,000	\$ 25,226,000	\$ 30,242,000	\$ 30,593,000

Water Utility

Capital Improvement Plan (CIP) Overview

Changes from 2023 Adopted CIP



Description of Major Changes

The 2024 Executive Capital Budget adds \$7.3 million of Water Utility-supported general obligation debt to fund several Water Utility Projects. This financing strategy will assist the Water Utility with its transition to utilizing the State of Wisconsin Safe Drinking Water Loan program on an on-going basis.

Booster Pump Station #213 Lakeview Reconstruction

- Project budget increased by \$374,000 (\$500,000 increase in Non-GF GO Borrowing in 2024, a \$2.2 million decrease in Revenue Bonds, and a \$2.1 million increase in State Sources). This reflects a 16.8% increase.
- Project was advanced to 2024 for machinery needs and the remainder delayed to 2029.

Booster Pump Station 128 Upgrade

- Projected advanced from 2028 to 2027 due to Water Utility's updated Master Plan.
- Project costs increased by \$1.0 million in State Sources in 2027. This reflects a 1089% increase.

Chlorinators & Florinators Program

- Program budget decreased by \$115,000 (32.4%). This reflects a \$40,000 increase in Non-GF GO Borrowing in 2024 and a \$155,000 decrease in Reserves Applied from 2025-2028 due to the number of units Water Utility plans on replacing.

High Point/Raymond/MidTown

- Project budget increased by \$10,000 and \$842,000 in Expense Depreciation in 2024 and 2028. This reflects a 281% increase.

John Nolen Drive

- New project. Executive Budget includes \$30,000 in Expense Depreciation in 2024 and 2025.

New Water Facility Planning

- New project. Executive Budget includes \$800,000 in Non-GF GO Borrowing in 2024 and \$1.5 million in State Sources in 2029.

Park Street, South (Olin to RR)

- Project was delayed from 2025 to 2026 due to timing of construction.
- Project budget increased by \$72,000 in Expense Depreciation in 2025. This reflects a 16.5% increase.

Water Utility

Capital Improvement Plan (CIP) Overview

Description of Major Changes (Continued)

Unit Well 12 Conversion to a Two Zone Well

- Project budget increased by \$5.0 million in State Sources in 2025 and 2026 and decreased by \$4.1 million in Revenue Bonds (net increase of \$942,000). This reflects a 23.2% increase.
- Project was advanced from 2026 to 2025 due to Water Utility's updated Master Plan.

Unit Well 15 PFAS Treatment Facility

- No major changes compared to 2023 Adopted CIP.

Unit Well Rehab Program

- Program budget increased by \$371,000 in Non-GF GO Borrowing in 2024, offset by a decrease of \$371,000 in Reserves Applied in 2024.

Water Hydrants Program

- Program budget increased by \$412,000 in Non-GF GO Borrowing in 2024, offset by a decrease of \$412,000 in Reserves Applied in 2024.

Water Mains - New

- Program budget increased by \$89,000 in Non-GF GO Borrowing and decreased by \$768,000 in Revenue Bonds in 2024 due to project timing.
- Program budget increased by \$7.9 million in Reserves Applied in and decreased by \$1.2 million in Revenue Bonds in 2025-2028. This reflects a 631% increase.
- Program budget increases are due to expected increases in projects over the course of the CIP.

Water Mains Replacement

- New program. Executive Budget includes \$1.3 million in Non-GF GO Borrowing and \$4.5 million in Expense Depreciation in 2024.
- Program combines three prior 2023 Adopted CIP programs: Water Mains - Pavement Management, Water Mains - Pipe Lining, and Water Mains - Reconstruct Streets.

Water Meter and Fixed Network Program

- Program budget increased by \$539,000 in Non-GF GO Borrowing in 2024, offset by a decrease of \$539,000 in Reserves Applied in 2024.

Water Utility Facility Improvements

- Program budget increased by \$4.1 million (\$2.2 million in Non-GF GO Borrowing in 2024 and \$3.7 million in Reserves Applied in 2025-2028). This reflects a 52.3% increase.
- Program budget increased by \$2.2 million in Non-GF GO Borrowing in 2024, offset by a \$1.9 million decrease in Reserves Applied in 2024. This reflects a 21.1% net funding increase in 2024.

Water Utility Vehicles & Equipment

- Program budget increased by \$853,000 (\$1.0 million increase in Non-GF GO Borrowing and \$192,000 decrease in Reserves Applied) from 2024-2028. This reflects a 23.8% increase.
- Program budget increased by \$1.0 million in Non-GF GO Borrowing in 2024, offset by a decrease of \$700,000 in Reserves Applied in 2024.
- \$7,500 per year in Federal Sources assumes receipt of tax credits under the Inflation Reduction Act.
- Program increases are due to increased vehicle costs.

Water Utility

Capital Improvement Plan (CIP) Overview

Description of Major Changes (Continued)

Water Valve Cut-In Program

- Program budget increased by \$22,000-\$24,000 annually in Non-GF GO Borrowing in 2024 and Reserves Applied in 2025-2028. This reflects a 49.8% increase.
- Program budget increased by \$64,000 in Non-GF GO Borrowing in 2024, offset by a decrease of \$42,000 in Reserves Applied in 2024.

Well 27 Iron & Manganese Mitigation

- Project advanced from post 2029 to 2027-2028 due to Water Utility's updated Master Plan.
- Executive Budget includes \$3.5 million in State Sources in 2027 and 2028.

Wilson Street (MLK to King)

- Project budget increased by \$501,000 in Expense Depreciation, offset by a decrease of \$157,000 in Revenue Bonds in 2024. This reflects a 219.1% increase.
- Project budget increases are due to combining the Outer Capital Loop Doty Street Project with the Wilson Street Project.

Water Utility

Summary of Expenditures and Revenues

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Building	2,925,000	2,674,000	5,724,000	1,776,000	1,829,000	5,484,000
Machinery and Equipment	7,723,000	2,531,000	2,545,000	3,636,000	2,588,000	2,617,000
Water Network	6,815,000	7,810,000	14,701,000	19,814,000	25,825,000	22,492,000
	\$ 17,463,000	\$ 13,015,000	\$ 22,970,000	\$ 25,226,000	\$ 30,242,000	\$ 30,593,000

2024 CIP by Funding Source

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	7,320,500	-	-	-	-	-
Federal Sources	7,500	7,500	7,500	7,500	7,500	7,500
Miscellaneous Revenue	5,000,000	5,000,000	10,000,000	10,000,000	15,000,000	15,000,000
Reserves Applied	-	7,007,500	8,962,500	10,618,500	11,734,500	11,985,500
State Sources	5,135,000	1,000,000	4,000,000	4,600,000	3,500,000	3,600,000
	\$ 17,463,000	\$ 13,015,000	\$ 22,970,000	\$ 25,226,000	\$ 30,242,000	\$ 30,593,000

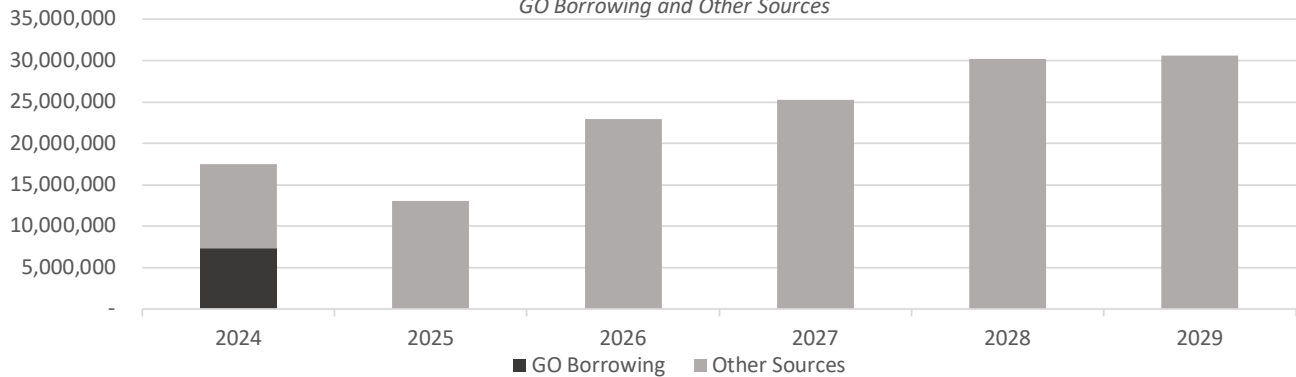
Borrowing Summary

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	-	-	-	-	-	-
Non-General Fund GO Borrowing	7,320,500	-	-	-	-	-
	\$ 7,320,500	\$ -	\$ -	\$ -	\$ -	\$ -

Annual Debt Service

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	-	-	-	-	-	-
Non-General Fund GO Borrowing	951,665	-	-	-	-	-
	\$ 951,665	\$ -	\$ -	\$ -	\$ -	\$ -

Executive Budget by Funding Source
GO Borrowing and Other Sources



Water Utility

Carryforward General Obligation Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
11984 ATWOOD AVE RECONSTRUCTION	122,321	-
13838 BLAIR ST	58,787	-
17607 BUS RAPID TRANSIT PROGRAM	164,461	-
12386 CHLORINATORS & FLORINATORS PROGRAM	48,170	-
11574 COTTAGE GROVE ROAD	11,869	-
13013 CTH AB INTERCHANGE	45,391	-
13835 CTH M	192,586	-
11130 GAMMON ROAD, SOUTH	99,531	-
12454 HIGH POINT RD AND RAYMOND RD	25,000	-
10245 MCKEE RD (CTH PD) IMPROVEMENTS	68,790	-
10540 PAVEMENT MANAGEMENT	1,960,235	-
10284 PLEASANT VIEW ROAD	71,322	-
14004 PRESSURE ZONE RESILIENCY	532,534	-
10226 RECONSTRUCTION STREETS	1,532,112	-
11133 S PARK ST (OLIN TO RR)	21,000	-
12503 STREETS YARD IMPROVEMENTS	500,000	-
10944 UNIT WELL NO. 8 RECONSTRUCTION	25,000	-
11168 UNIVERSITY AVE (SHOREWOOD-UNIV BAY)	98,362	-
10448 UW19 IRON & MANGANESE FILTER	8,157,386	-
14205 UW27 IRON & MANGANESE FILTER	63,000	-
11894 WATER MAIN REPLACE PAVEMENT MGMT	1,113,000	-
11892 WATER MAIN REPLACE PIPE LINING	576,850	-
11893 WATER MAIN REPLACEMENT	174,000	-
12507 WATER MAINS NEW	22,800	-
10440 WATER UTILITY FACILITY IMPROVEMENTS	2,100,484	-
12385 WATER UTILITY HYDRANTS PROGRAM	242,947	-
12340 WATER UTILITY METER PROGRAM	370,651	-
12341 WATER UTILITY UW REHAB PROGRAM	511,094	-
12339 WATER UTILITY VEHICLE PROGRAM	422,108	-
12387 WATER VALVE CUT-IN PROGRAM	27,767	-
11900 WELL 14 MITIGATION	979,631	-
17604 WELL 28 IRON AND MANGANESE FILTER	63,000	-
17603 WELL 30 IRON AND MANGANESE FILTER	63,000	-
11459 WILSON ST (MLK - S HAMILTON)	23,437	-
	20,488,626	-

Water Utility

Project & Program Details

Project	Booster Pump Station #213 Lakeview Reconstruction	Project #	12441
Citywide Element	Green and Resilient	Project Type	Project

Project Description

This project is for reconstructing the Lake View Booster Pumping Station. The goal of the project is to meet fire fighting requirements and expansion in Zone 5. A generator will also be added to ensure reliability of the pumping station in the event of a power outage. Pump capacity will be increased to 1200 gallons per minute.

	2024	2025	2026	2027	2028	2029
State Sources	-	-	-	-	-	2,100,000
Non-GF GO Borrowing	500,000	-	-	-	-	-
Total	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 2,100,000

Project	Booster Pump Station 128 Upgrade	Project #	12442
Citywide Element	Green and Resilient	Project Type	Project

Project Description

Pressure Zone 11 on the far west side is experiencing development pressure and growth. The Blackhawk elevated tank was completed and put into service in December 2018 and will support projected growth in the area. Pump station capacity at the Blackhawk Booster Pumping Station is a limiting factor and the pumps and electrical systems require upgrade. This proposal will increase firm pumping capacity from 1,000 gpm to 1,400 gpm to 2,100 gpm. Design and construction is scheduled in 2027.

	2024	2025	2026	2027	2028	2029
State Sources	-	-	-	1,100,000	-	-
Total	\$ -	\$ -	\$ -	\$ 1,100,000	\$ -	\$ -

Project	Chlorinators & Florinators Program	Project #	12386
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program rebuilds and replaces chlorinator and florinator equipment on a 10 year replacement cycle. The goal of this program is to reduce failures and service interruptions for safe and reliable water. Progress will be measured by the frequency of equipment failure.

	2024	2025	2026	2027	2028	2029
Reserves Applied	-	40,000	50,000	50,000	60,000	60,000
Non-GF GO Borrowing	40,000	-	-	-	-	-
Total	\$ 40,000	\$ 40,000	\$ 50,000	\$ 50,000	\$ 60,000	\$ 60,000

Water Utility

Project & Program Details

Project	High Point/Raymond/MidTown	Project #	12454
Citywide Element	Green and Resilient	Project Type	Project

Project Description

This project funds the connection of water mains in the Marty Road area. When the project to complete the street and path network (as outlined in the High Point - Raymond Neighborhood Development Plan) goes forward, water infrastructure will be built to connect piping between Pressure Zones 8 and 9. This connection will increase operational resiliency in an area that is currently more isolated within the system than desirable.

	2024	2025	2026	2027	2028	2029
Miscellaneous Revenue	10,000	-	-	-	1,145,000	-
Total	\$ 10,000	\$ -	\$ -	\$ -	\$ 1,145,000	\$ -

Project	John Nolen Drive	Project #	11860
Citywide Element	Green and Resilient	Project Type	Project

Project Description

This project is for replacing the causeway bridges on John Nolen Drive between North Shore Drive and Olin Avenue. The goal of this project is to improve the transportation safety for this corridor for pedestrians, bicycles, and motor vehicles. The project's scope includes replacing the six bridges on the John Nolen Drive causeway, which are approaching the end of their service life. The bike path is also planned to be reconstructed to create additional space for bike and pedestrian traffic, particularly where it is narrow over waterways. Pavement is planned for replacement in the corridor. Design is scheduled through 2024 and construction is scheduled for 2025-2026. Madison Water Utility will be making minor relocations and valve/hydrant improvements in support of the overall project and is not anticipating participating in the state/major construction contract.

	2024	2025	2026	2027	2028	2029
Miscellaneous Revenue	30,000	30,000	-	-	-	-
Total	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ -

Project	New Water Facility Planning	Project #	14697
Citywide Element	Green and Resilient	Project Type	Project

Project Description

This project funds investigation into the ways and means of addressing the City's future water supply shortages to combat significant development pressure within parts of the City over the next 20 years. Alternatives will include but will not be limited to: a new well; pumping water from other areas of the system; and optimization of operation. Planning and investigation will commence in 2024, with the project completion targeted by 2032.

	2024	2025	2026	2027	2028	2029
State Sources	-	-	-	-	-	1,500,000
Non-GF GO Borrowing	800,000	-	-	-	-	-
Total	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000

Water Utility

Project & Program Details

Project **Park Street, South (Olin to RR)** Project # **11133**
 Citywide Element **Green and Resilient** Project Type **Project**

Project Description

This project proposes to connect a system hydraulic gap located between Wingra Creek and the railroad crossing to improve system hydraulics in close proximity to Unit Well 18 in addition to minor system improvements. Design occurred in 2023 and construction is planned for 2026.

	2024	2025	2026	2027	2028	2029
Miscellaneous Revenue	-	-	509,000	-	-	-
Total	\$ -	\$ -	\$ 509,000	\$ -	\$ -	\$ -

Project **Unit Well 12 Conversion to a Two Zone Well** Project # **10452**
 Citywide Element **Green and Resilient** Project Type **Project**

Project Description

This project is for rebuilding and expanding Well #12 located on South Whitney Way. The goal of the project is to provide water supply capacity to five existing pressure zones, which represents the majority of the City's west side. The system flexibility provided by this project will improve service reliability and maximize water supply. Funding in 2025 is for design and the start of construction.

	2024	2025	2026	2027	2028	2029
State Sources	-	1,000,000	4,000,000	-	-	-
Total	\$ -	\$ 1,000,000	\$ 4,000,000	\$ -	\$ -	\$ -

Project **Unit Well 15 - PFAS Treatment Facility** Project # **14092**
 Citywide Element **Green and Resilient** Project Type **Project**

Project Description

The contaminant, PFAS, has been detected at Well 15. While PFAS is not regulated at this time, there is significant concern about potential health impacts. To prepare for a change in the PFAS regulatory requirements, this project will investigate and study potential treatment options. A study that was performed on Well 15 gave guidance on how to proceed with improving the PFAS levels at Well 15. Funding in 2024 is for construction and installation of equipment in Well 15.

	2024	2025	2026	2027	2028	2029
State Sources	5,135,000	-	-	-	-	-
Total	\$ 5,135,000	\$ -	\$ -	\$ -	\$ -	\$ -

Water Utility

Project & Program Details

Project **Unit Well Rehab Program** Project # **12341**
 Citywide Element **Green and Resilient** Project Type **Program**

Project Description

This program is for the 10 year unit well upgrade projects as recommended by the Wisconsin Department of Natural Resources. The goal of this program is to ensure that all unit wells are functioning at an efficient level and to reduce annual maintenance costs. Progress will be measured by reduction of maintenance costs, fewer unit well failures, and compliance with the 10 year schedule.

	2024	2025	2026	2027	2028	2029
Reserves Applied	-	382,000	393,000	405,000	417,000	430,000
Non-GF GO Borrowing	371,000	-	-	-	-	-
Total	\$ 371,000	\$ 382,000	\$ 393,000	\$ 405,000	\$ 417,000	\$ 430,000

Project **Water Hydrants Program** Project # **12385**
 Citywide Element **Neighborhoods and Housing** Project Type **Program**

Project Description

This program is for the annual raising, replacing and moving of water hydrants. The goal of this program is to maintain reliable service for fire suppression.

	2024	2025	2026	2027	2028	2029
Reserves Applied	-	424,000	437,000	450,000	464,000	476,000
Non-GF GO Borrowing	412,000	-	-	-	-	-
Total	\$ 412,000	\$ 424,000	\$ 437,000	\$ 450,000	\$ 464,000	\$ 476,000

Project **Water Mains - New** Project # **12507**
 Citywide Element **Green and Resilient** Project Type **Program**

Project Description

This program is for installing new water mains throughout the City. The goal of the program is to strengthen and expand the existing distribution system, improve water pressure, improve fire protection, allow transfer of water between pressure zones, and to serve the growing areas of the City. Newly installed mains include hydraulic improvements consistent with the Water Utility Master Plan.

	2024	2025	2026	2027	2028	2029
Reserves Applied	-	1,070,000	1,696,000	3,294,000	3,039,000	3,192,000
Non-GF GO Borrowing	89,000	-	-	-	-	-
Total	\$ 89,000	\$ 1,070,000	\$ 1,696,000	\$ 3,294,000	\$ 3,039,000	\$ 3,192,000

Water Utility

Project & Program Details

Project	Water Mains Replacement	Project #	11893
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program is for replacing existing water mains in conjunction with the reconstruction of roads as part of the City's Engineering- Major Streets Reconstruct Streets and Pavement Management programs. The 2024 budget creates a new program for all the water main replacements. In previous budgets there were three programs that covered this work, which are being consolidated into one program in 2024: Water Mains - Pavement Management, Water Mains - Pipe Lining, and Water Mains Reconstruct Streets. The goal of the program is to update the water infrastructure, diminish the risk of pipe failure, and extend the useful life of the pipes at a lower cost than replacing the pipe. The pipe lining portion of this program is measured by the miles of pipe rehabilitated using the lining method. The program aligns with the Water Utility's goal to replace or rehabilitate over 400 miles of aging pipe within the City over a 40-year period to renew and maintain the system.

	2024	2025	2026	2027	2028	2029
Miscellaneous Revenue	4,459,000	4,970,000	9,491,000	10,000,000	13,855,000	15,000,000
Reserves Applied	-	1,250,000	2,500,000	2,500,000	3,750,000	3,750,000
Non-GF GO Borrowing	1,250,000	-	-	-	-	-
Total	\$ 5,709,000	\$ 6,220,000	\$ 11,991,000	\$ 12,500,000	\$ 17,605,000	\$ 18,750,000

Project	Water Meter and Fixed Network Program	Project #	12340
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program is for water meter and fixed network advanced metering infrastructure (AMI) improvements. The goal of the program is to provide accurate consumption data for billing purposes. Progress will be measured by comparing the meter accuracy testing results against the Public Service Commission of Wisconsin rules and regulations as well as monitoring the total non-revenue water volume.

	2024	2025	2026	2027	2028	2029
Reserves Applied	-	552,000	566,000	580,000	595,000	610,000
Non-GF GO Borrowing	539,000	-	-	-	-	-
Total	\$ 539,000	\$ 552,000	\$ 566,000	\$ 580,000	\$ 595,000	\$ 610,000

Water Utility

Project & Program Details

Project	Water Utility Facility Improvements	Project #	10440
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program is for repairing and upgrading Water Utility facilities. The goal of the program is to maintain the facilities for reliable service and reducing emergency repairs. Progress is measured by tracking the number of emergency calls, facility outages, and accidents each year. Funding in 2024 is for fiber optic system installations and upgrades, control and instrumentation replacements and upgrades, cybersecurity upgrades, upgrading GPS system, and other miscellaneous upgrades.

	2024	2025	2026	2027	2028	2029
Reserves Applied	-	2,316,000	2,385,000	2,457,000	2,530,000	2,606,000
Non-GF GO Borrowing	2,248,000	-	-	-	-	-
Total	\$ 2,248,000	\$ 2,316,000	\$ 2,385,000	\$ 2,457,000	\$ 2,530,000	\$ 2,606,000

Project	Water Utility Vehicles & Equipment	Project #	12339
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program is for the annual vehicle and equipment replacements and additions. Replacement schedules are based on age and mileage of the vehicles and equipment. The goal of this program is to provide reliable vehicles and equipment for Water Utility's operations. Progress will be measured by the frequency of vehicle breakdowns and actual useful life obtained. In 2024, funds will be used for three utilimasters, two tri-axel dump trucks, a GM vehicle and other miscellaneous equipment.

	2024	2025	2026	2027	2028	2029
Reserves Applied	-	907,500	867,500	812,500	807,500	787,500
Non-GF GO Borrowing	1,007,500	-	-	-	-	-
Federal Sources	7,500	7,500	7,500	7,500	7,500	7,500
Total	\$ 1,015,000	\$ 915,000	\$ 875,000	\$ 820,000	\$ 815,000	\$ 795,000

Project	Water Valve Cut-In Program	Project #	12387
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program is for installing new valve cut-ins to the existing water infrastructure. The goal of this program is to eliminate areas of the city where water service is negatively impacted during water system maintenance and repair. Success is measured by a reduction in complaints from customers for impacted service.

	2024	2025	2026	2027	2028	2029
Reserves Applied	-	66,000	68,000	70,000	72,000	74,000
Non-GF GO Borrowing	64,000	-	-	-	-	-
Total	\$ 64,000	\$ 66,000	\$ 68,000	\$ 70,000	\$ 72,000	\$ 74,000

Water Utility

Project & Program Details

Project **Well 27 Iron & Manganese Mitigation** Project # **14025**
 Citywide Element **Green and Resilient** Project Type **Project**

Project Description

This project will address elevated levels of iron and manganese at Well 27 which exceed Water Utility Board Standards. In addition, radium levels periodically exceed the EPA Safe Drinking Water limit. The goal of the project is to identify strata causing the elevated contaminant levels and determine whether well reconstruction is a viable alternative to wellhead treatment.

	2024	2025	2026	2027	2028	2029
State Sources	-	-	-	3,500,000	3,500,000	-
Total	\$ -	\$ -	\$ -	\$ 3,500,000	\$ 3,500,000	\$ -

Project **Wilson St (MLK to King)** Project # **11543**
 Citywide Element **Green and Resilient** Project Type **Project**

Project Description

This project is for minor valve/hydrant improvements and the abandonment and transfer of service connections from an existing 6-IN water main to an existing parrallel 16-IN water main. The proposed 2024 improvements include the outer capital loop (Doty St) project that was previously budgeted as a separate project in the Engineering - Major Streets budget.

	2024	2025	2026	2027	2028	2029
Miscellaneous Revenue	501,000	-	-	-	-	-
Total	\$ 501,000	\$ -	\$ -	\$ -	\$ -	\$ -

Water Utility

2024 Appropriation Schedule

2024 Appropriation

	Request	Executive Budget		Total
		GO Borrowing	Other	
Booster Pump Station #213				
Lakeview Reconstruction	500,000	500,000	-	500,000
Chlorinators & Florinators Program	40,000	40,000	-	40,000
High Point/Raymond/MidTown	10,000	-	10,000	10,000
John Nolen Drive	30,000	-	30,000	30,000
New Water Facility Planning	800,000	800,000	-	800,000
Unit Well 15 - PFAS Treatment Facility	5,135,000	-	5,135,000	5,135,000
Unit Well Rehab Program	371,000	371,000	-	371,000
Water Hydrants Program	412,000	412,000	-	412,000
Water Mains - New	89,000	89,000	-	89,000
Water Mains Replacement	5,709,000	1,250,000	4,459,000	5,709,000
Water Meter and Fixed Network Program	539,000	539,000	-	539,000
Water Utility Facility Improvements	2,248,000	2,248,000	-	2,248,000
Water Utility Vehicles & Equipment	1,015,000	1,007,500	7,500	1,015,000
Water Valve Cut-In Program	64,000	64,000	-	64,000
Wilson St (MLK to King)	501,000	-	501,000	501,000
	\$ 17,463,000	\$ 7,320,500	\$ 10,142,500	\$ 17,463,000



Transportation

Metro Transit
Parking Utility
Traffic Engineering
Transportation Department

Metro Transit

Capital Improvement Plan (CIP) Overview

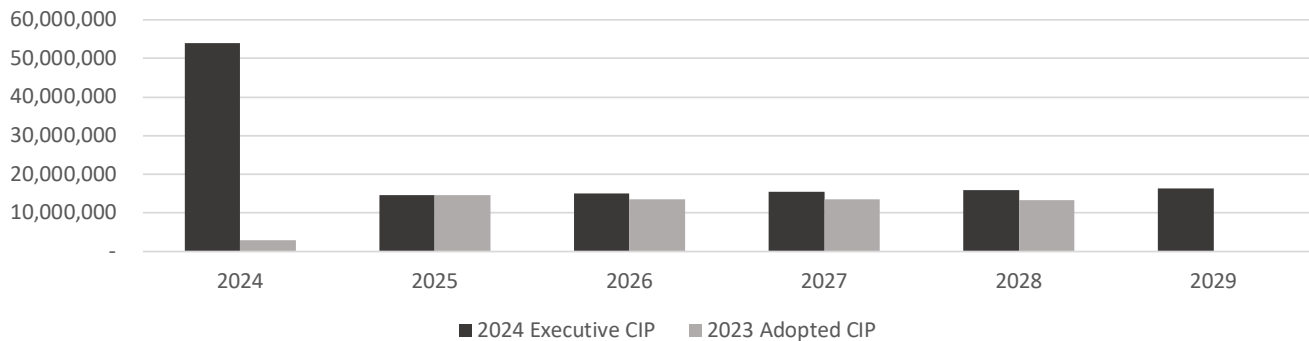
Budget Phase: Executive

Summary Table

	2024	2025	2026	2027	2028	2029
Electric Transit Buses and Charging Equipment	31,223,550	13,600,000	14,000,000	14,400,000	14,850,000	15,300,000
Equipment and Facility Systems	1,385,000	435,000	445,000	460,000	480,000	495,000
Facilities Repairs and Improvement	9,921,000	-	-	-	-	-
Metro Satellite Bus Facility	11,009,000	-	-	-	-	-
Transit Speed and Reliability Projects	450,000	470,000	490,000	510,000	530,000	550,000
	\$ 53,988,550	\$ 14,505,000	\$ 14,935,000	\$ 15,370,000	\$ 15,860,000	\$ 16,345,000

Changes from 2023 Adopted CIP

2024 Capital Improvement Plan
2024 Executive Compared to 2023 Adopted



Description of Major Changes

Electric Transit Buses and Charging Equipment

- Program name has been updated from "Transit Coaches" to "Electric Transit Buses and Charging Equipment".
- Program budget adds \$25.0 million in federal funding in 2024 to reflect the award of a federal grant to purchase electric buses. Local matching funds are also added to the budget and include \$3.0 million in non-GF GO borrowing and \$3.2 million from the University of Wisconsin-Madison.
- Non-GF GO borrowing increased by \$810,000 from 2025 to 2028 and anticipated federal dollars increased \$3.2 million over the same period to account for expected cost increases. This reflects a 7.7% increase.

Equipment and Facility Systems

- New program created to track equipment and facility expenses that were previously budgeted in "Facilities Repairs and Improvement" and "Transit System Upgrades."
- Program includes \$1.9 million in non-GF GO borrowing and \$1.9 million in federal funds across the CIP.

Metro Transit

Capital Improvement Plan (CIP) Overview

Description of Major Changes (Continued)

Facility Repairs and Improvement

- Program budget adds \$8.5 million in federal funding in 2024 to reflect the award of a federal grant for solar installations at Metro's East Washington Avenue facility.
- \$1.4 million in GF GO borrowing is included in 2024 to serve as a local match for the grant. Additionally, \$750,000 of funding within Engineering Facilities' Energy Improvements capital program will serve as a match for the grant.
- After 2024, expenses for facilities will move into the new "Equipment and Facility System" program.

Metro Satellite Bus Facility

- Project budget increased \$9.4 million in federal funding in 2024 to reflect the award of a federal grant for solar installations at Metro's Hanson Road facility.
- \$1.6 million in GF GO borrowing is included in the budget to serve as a local match for the grant. Additionally, \$750,000 of funding within Engineering Facilities' Energy Improvements capital program will serve as a match for the grant.

Transit Speed and Reliability Projects

- New program that includes non-Equipment funding from the existing "Transit System Upgrades" program.
- Program budget includes \$3.0 million in non-GF GO borrowing across the CIP.

Transit System Upgrades

- The 2023 Adopted budget included \$4.6 million in funding for Transit System Upgrades in 2024 – 2028. This program has been reorganized into two new programs – “Equipment and Facility Systems” and “Transit Speed and Reliability Projects.” These new programs were created to better track equipment and non-equipment funding and expenditures.

Metro Transit

Summary of Expenditures and Revenues

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Building	20,930,000	-	-	-	-	-
Machinery and Equipment	32,608,550	14,035,000	14,445,000	14,860,000	15,330,000	15,795,000
Street	450,000	470,000	490,000	510,000	530,000	550,000
	\$ 53,988,550	\$ 14,505,000	\$ 14,935,000	\$ 15,370,000	\$ 15,860,000	\$ 16,345,000

2024 CIP by Funding Source

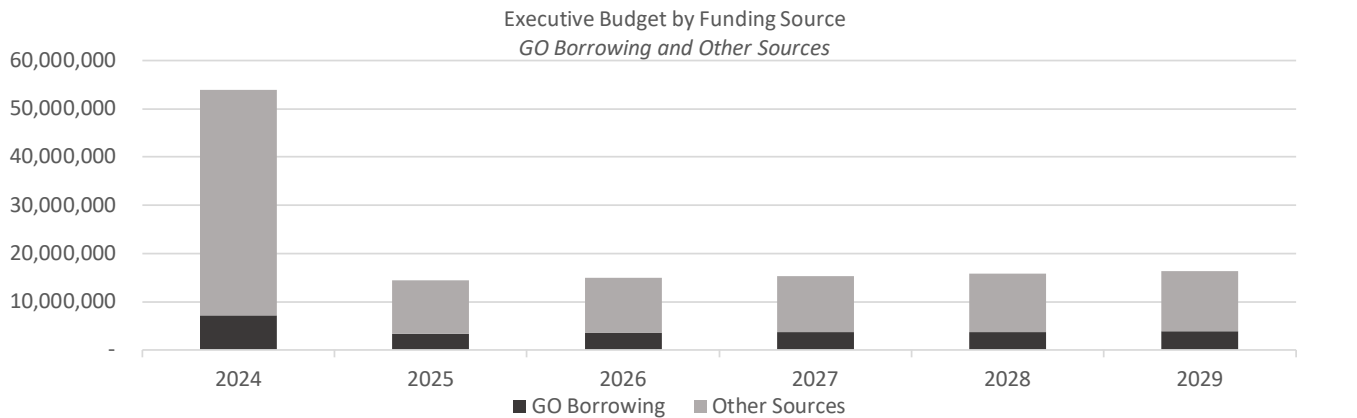
	2024	2025	2026	2027	2028	2029
GF GO Borrowing	2,946,000	-	-	-	-	-
Non-GF GO Borrowing	4,187,210	3,407,500	3,512,500	3,620,000	3,740,000	3,857,500
Federal Sources	43,655,340	11,097,500	11,422,500	11,750,000	12,120,000	12,487,500
State Sources	3,200,000	-	-	-	-	-
	\$ 53,988,550	\$ 14,505,000	\$ 14,935,000	\$ 15,370,000	\$ 15,860,000	\$ 16,345,000

Borrowing Summary

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	2,946,000	-	-	-	-	-
Non-General Fund GO Borrowing	4,187,210	3,407,500	3,512,500	3,620,000	3,740,000	3,857,500
	\$ 7,133,210	\$ 3,407,500	\$ 3,512,500	\$ 3,620,000	\$ 3,740,000	\$ 3,857,500

Annual Debt Service

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	382,980	-	-	-	-	-
Non-General Fund GO Borrowing	544,337	442,975	456,625	470,600	486,200	501,475
	\$ 927,317	\$ 442,975	\$ 456,625	\$ 470,600	\$ 486,200	\$ 501,475



Metro Transit

Carryforward General Obligation Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
85002 FACILITY REPAIRS & IMPROVEMENTS	15,990,457	9,800,000
10950 METRO SATELLITE BUS FACILITY	19,328,963	1,250,000
85001 TRANSIT COACHES (MAJOR)	6,807,326	-
85003 TRANSIT SYSTEM UPGRADES	3,800,181	2,750,000
13120 TRANSIT TECHNOLOGY SYSTEM	1,036,874	-
	\$ 46,963,801	\$ 13,800,000

Metro Transit

Project & Program Details

Project **Electric Transit Buses and Charging Equipment** Project # **85001**
 Citywide Element **Land Use and Transportation** Project Type **Program**

Project Description

This program is for the replacement of fixed route transit buses with new electric buses, plus associated bus charging infrastructure. The program's goal is to maintain an updated and fully functional fleet of vehicles for Metro Transit's fixed route service. Metro typically targets the replacement of 1/12th of the fleet each year to ensure a consistent mix of new and old. This program was formally known as "Transit Coaches".

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	3,044,710	2,720,000	2,800,000	2,880,000	2,970,000	3,060,000
Federal Sources	24,978,840	10,880,000	11,200,000	11,520,000	11,880,000	12,240,000
State Sources	3,200,000	-	-	-	-	-
Total	\$ 31,223,550	\$ 13,600,000	\$ 14,000,000	\$ 14,400,000	\$ 14,850,000	\$ 15,300,000

Project **Equipment and Facility Systems** Project # **14879**
 Citywide Element **Effective Government** Project Type **Program**

Project Description

This program includes a variety of equipment needed to support Metro's maintenance unit. This includes, but is not limited to, tools, vehicles for field staff, maintenance equipment such as forklifts and floor scrubbers, and small-scale building system repairs such as heating units and generators. Expenditures are based on a Transit Asset Management (TAM) plan which Metro is required to maintain as a recipient of Federal funding.

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	692,500	217,500	222,500	230,000	240,000	247,500
Federal Sources	692,500	217,500	222,500	230,000	240,000	247,500
Total	\$ 1,385,000	\$ 435,000	\$ 445,000	\$ 460,000	\$ 480,000	\$ 495,000

Project **Facilities Repairs and Improvement** Project # **85002**
 Citywide Element **Land Use and Transportation** Project Type **Program**

Project Description

This program is for major building repairs and improvements to the existing Metro Transit facility at 1101 East Washington Avenue. This program's goal is to ensure that the Metro facility remains usable for at least the next 20 years. Funding in 2024 utilizes federal grants for solar installations at the facility. Funding beyond 2024 is now part of Metro's new "Equipment and Facility Systems" capital program.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	1,384,200	-	-	-	-	-
Federal Sources	8,536,800	-	-	-	-	-
Total	\$ 9,921,000	\$ -	\$ -	\$ -	\$ -	\$ -

Metro Transit

Project & Program Details

Project	Metro Satellite Bus Facility	Project #	10950
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project supports Metro Transit's satellite bus facility that was purchased in 2021 and is located on Hanson Road. The goal of the project is to alleviate space constraints at Metro's existing East Washington Avenue location in preparation of Bus Rapid Transit. Funding in 2024 will support solar installations at the facility. Metro Transit's 2024 operating request includes an additional 12.0 FTE positions to operationalize the facility at a cost of \$922,000.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	1,561,800	-	-	-	-	-
Federal Sources	9,447,200	-	-	-	-	-
Total	\$ 11,009,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project	Transit Speed and Reliability Projects	Project #	14880
Citywide Element	Land Use and Transportation	Project Type	Program

Project Description

This program includes a variety of small-scale street projects intended to make bus service faster and more reliable or convenient for customers to use. Projects could include, but are not limited to, bus stop changes, dedicated bus lanes, sidewalk connections, new traffic signals, and street geometry changes.

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	450,000	470,000	490,000	510,000	530,000	550,000
Total	\$ 450,000	\$ 470,000	\$ 490,000	\$ 510,000	\$ 530,000	\$ 550,000

Metro Transit

2024 Appropriation Schedule

2024 Appropriation

	Request	Executive Budget		Total
		GO Borrowing	Other	
Campus Transit Center	-			
Electric Transit Buses and Charging Equipment	13,200,000	3,044,710	28,178,840	31,223,550
Equipment and Facility Systems	1,385,000	692,500	692,500	1,385,000
Facilities Repairs and Improvement	-	1,384,200	8,536,800	9,921,000
Metro Satellite Bus Facility	-	1,561,800	9,447,200	11,009,000
Transit Speed and Reliability Projects	450,000	450,000	-	450,000
	\$ 15,035,000	\$ 7,133,210	\$ 46,855,340	\$ 53,988,550

Parking Division

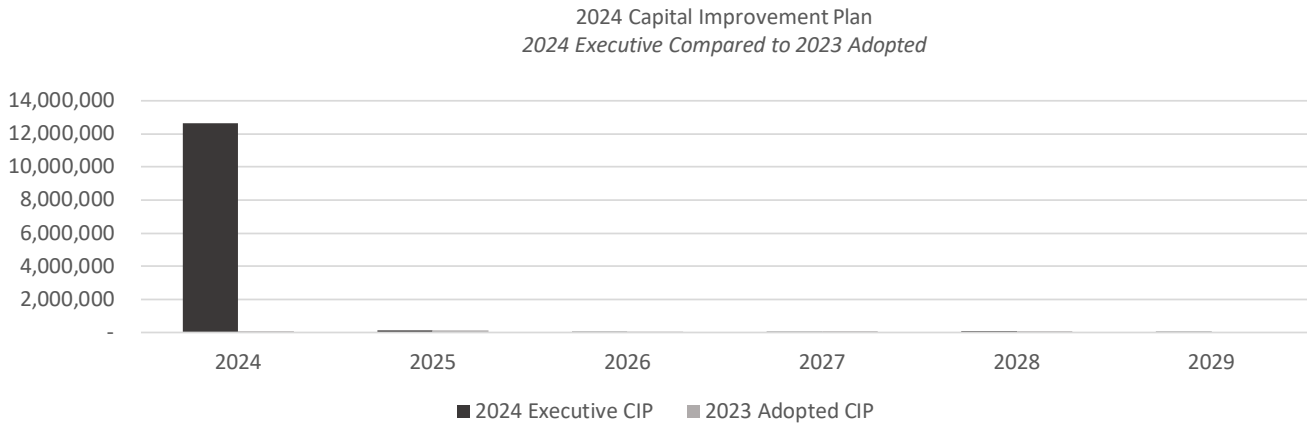
Capital Improvement Plan (CIP) Overview

Budget Phase: Executive

Summary Table

	2024	2025	2026	2027	2028	2029
PEO Technology						
Equipment	42,500	44,600	-	-	-	-
State Street Campus						
Garage Replacement	12,500,000	-	-	-	-	-
Vehicle Replacement	81,000	101,000	36,000	42,000	97,000	42,000
	\$ 12,623,500	\$ 145,600	\$ 36,000	\$ 42,000	\$ 97,000	\$ 42,000

Changes from 2023 Adopted CIP



Description of Major Changes

PEO Technology Equipment

- No major changes compared to 2023 Adopted CIP.

State Street Campus Garage Replacement

- Project budget increased by \$12.5 million in TIF-supported GO borrowing to address updated cost estimates.
- Total project costs, including the 2023 appropriation, is \$60.5 million.

Vehicle Replacement

- Program budget increased by \$17,000 in Parking reserves from 2024 - 2028 and reflects a 5% increase.

Parking Division

Summary of Expenditures and Revenues

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Building	12,500,000	-	-	-	-	-
Machinery and Equipment	123,500	145,600	36,000	42,000	97,000	42,000
	\$ 12,623,500	\$ 145,600	\$ 36,000	\$ 42,000	\$ 97,000	\$ 42,000

2024 CIP by Funding Source

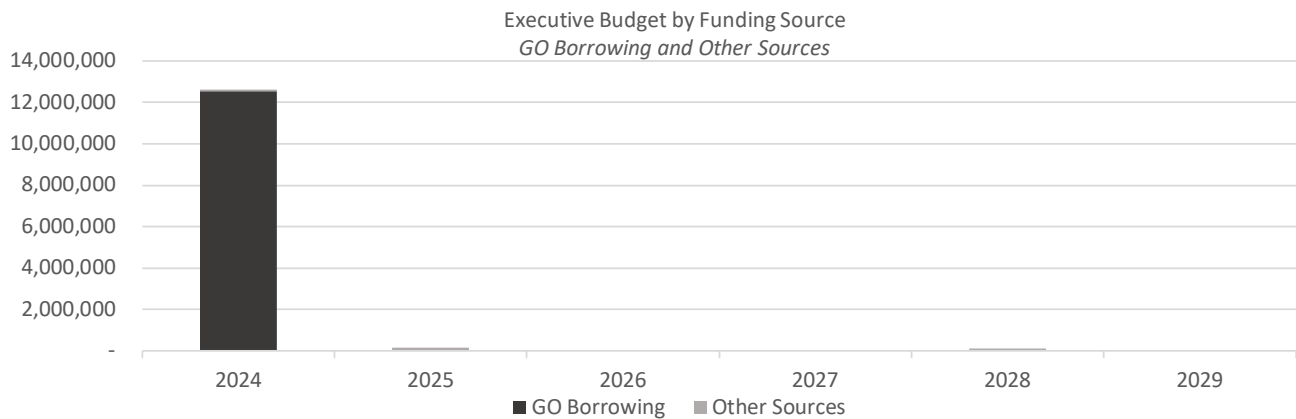
	2024	2025	2026	2027	2028	2029
GF GO Borrowing	42,500	44,600	-	-	-	-
Non-GF GO Borrowing	12,500,000	-	-	-	-	-
Reserves Applied	81,000	101,000	36,000	42,000	97,000	42,000
	\$ 12,623,500	\$ 145,600	\$ 36,000	\$ 42,000	\$ 97,000	\$ 42,000

Borrowing Summary

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	42,500	44,600	-	-	-	-
Non-General Fund GO Borrowing	12,500,000	-	-	-	-	-
	\$ 12,542,500	\$ 44,600	\$ -	\$ -	\$ -	\$ -

Annual Debt Service

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	5,525	5,798	-	-	-	-
Non-General Fund GO Borrowing	1,625,000	-	-	-	-	-
	\$ 1,630,525	\$ 5,798	\$ -	\$ -	\$ -	\$ -



Parking Division

Carryforward General Obligation Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
1627 CAPITOL EAST PARKING STRUCTURE	4,278	-
16120 GARAGE LIGHTING REPLACEMENT (LED)	1,091,885	-
14146 INTERCITY BUS TERMINAL	1,700,000	1,700,000
11983 JUDGE DOYLE SQUARE	149,636	-
19005 OVERTURE PARKING GARAGE FENCING/SCR	204,765	-
19010 PARKING GARAGE WINDOW REPLACEMENT P	194,385	-
14147 PEO TECHNOLOGY EQUIPMENT	10,536	49,700
10397 REVENUE EQUIPMENT REPLACEMENT	190,907	-
16003 SINGLE SPACE METER REPLACEMENT	1,245,747	-
14145 STATE STREET CAMPUS GARAGE REPLAC	45,770,085	14,457,495
17600 VEHICLE REPLACEMENT PRGM MAJOR	71,083	-
	\$ 50,633,308	\$ 16,207,195

Parking Division

Project & Program Details

Project **PEO Technology Equipment** Project # **14147**
 Citywide Element **Effective Government** Project Type **Project**

Project Description

This project replaces vehicle computer equipment used by Parking Enforcement Officers and are needed with the transfer of Parking Enforcement Officers from the Police Department to the Parking Division.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	42,500	44,600	-	-	-	-
Total	\$ 42,500	\$ 44,600	\$ -	\$ -	\$ -	\$ -

Project **State Street Campus Garage Replacement** Project # **14145**
 Citywide Element **Land Use and Transportation** Project Type **Project**

Project Description

This project replaces a parking facility nearing the end of its structural life while providing additional housing and an intercity bus terminal through a private-public partnership. The project is connected with the complementing projects of an intercity bus terminal and student housing.

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	12,500,000	-	-	-	-	-
Total	\$ 12,500,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project **Vehicle Replacement** Project # **17600**
 Citywide Element **Green and Resilient** Project Type **Program**

Project Description

This program funds the replacement of Parking Division vehicles. The goal of this program is to replace vehicles on a ten-year cycle, realizing savings on maintenance, repairs, and fuel. Planned purchases in 2024 include two replacement vehicles.

	2024	2025	2026	2027	2028	2029
Reserves Applied	81,000	101,000	36,000	42,000	97,000	42,000
Total	\$ 81,000	\$ 101,000	\$ 36,000	\$ 42,000	\$ 97,000	\$ 42,000

Parking Division

2024 Appropriation Schedule

2024 Appropriation

	Request	Executive Budget		Total
		GO Borrowing	Other	
PEO Technology Equipment	42,500	42,500	-	42,500
State Street Campus Garage Replacement	11,000,000	12,500,000	-	12,500,000
Vehicle Replacement	81,000	-	81,000	81,000
	\$ 11,123,500	\$ 12,542,500	\$ 81,000	\$ 12,623,500

Traffic Engineering

Capital Improvement Plan (CIP) Overview

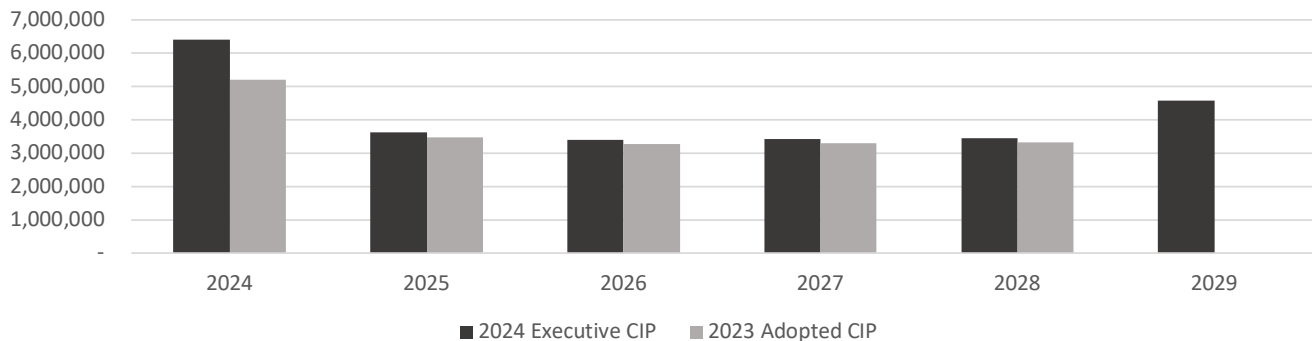
Budget Phase: Executive

Summary Table

	2024	2025	2026	2027	2028	2029
2024 Pedestrian Bicycle						
Counters	185,000	-	-	-	-	-
Camera Lifecycle Management	55,000	55,000	55,000	55,000	55,000	55,000
Citywide LED Conversion	892,500	157,500	-	-	-	-
Field Equipment Replacement	52,500	26,250	-	-	-	-
John Nolen Drive Lighting	1,845,000	-	-	-	-	-
Public Safety Radio System	157,500	157,500	157,500	157,500	157,500	1,200,000
Safe Streets Madison	1,627,500	1,642,200	1,661,100	1,683,150	1,683,150	1,767,308
Street Light Installation	615,000	615,000	620,000	620,000	630,000	630,000
Town of Madison Annexation - Signing and Pavement Markings						
Pavement Markings	60,000	50,000	-	-	-	-
Town of Madison Annexation - Street Lighting						
Lighting	20,000	-	-	-	-	-
Traffic Safety Infrastructure						
Infrastructure	78,750	78,750	78,750	78,750	78,750	82,688
Traffic Signal Installation	830,000	835,000	835,000	840,000	840,000	845,000
	\$ 6,418,750	\$ 3,617,200	\$ 3,407,350	\$ 3,434,400	\$ 3,444,400	\$ 4,579,996

Changes from 2023 Adopted CIP

2024 Capital Improvement Plan
2024 Executive Compared to 2023 Adopted



Traffic Engineering

Capital Improvement Plan (CIP) Overview

Description of Major Changes

2024 Pedestrian Bicycle Counters

- New Project. Includes \$185,000 in GF GO borrowing in 2024 to replace bicycle and pedestrian counters.

Camera Lifecycle Management

- \$55,000 in annual GF GO borrowing represents Traffic Engineering's portion of the Information Technology capital program to maintain the City's digital security cameras and traffic cameras.

Citywide LED Conversion

- Project budget increased by \$50,000 in GF GO borrowing from 2024 to 2025 and reflects a 5% increase.

Field Equipment Replacement

- No major changes compared to 2023 CIP.

John Nolen Drive Lighting

- Project budget increased by \$845,000 in GF GO borrowing in 2024 to accommodate increased scope and updated construction costs. This reflects an 84.5% increase.

Public Safety Radio System

- Program budget increased by \$37,500 in GF GO borrowing from 2024 to 2028 and reflects a 5% increase.
- \$1.2 million of GF GO borrowing added in 2029 for anticipated system improvements.

Safe Streets Madison

- Program budget increased by \$395,100 in GF GO borrowing from 2024 to 2028 and reflects a 5% increase.

Street Light Installation

- No major changes compared to 2023 Adopted CIP.

Town of Madison Annexation - Signing and Pavement Markings

- No major changes compared to 2023 Adopted CIP.

Town of Madison Annexation - Street Lighting

- No major changes compared to 2023 Adopted CIP.

Traffic Safety Infrastructure

- Program budget increased by \$18,750 in GF GO borrowing from 2024 to 2028 and reflects a 5% increase.

Traffic Signal Installation

- No major changes compared to 2023 Adopted CIP.

Traffic Engineering

Summary of Expenditures and Revenues

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Building	1,845,000	-	-	-	-	-
Machinery and Equipment	1,358,750	1,152,500	1,126,250	1,131,250	1,131,250	2,182,688
Other	250,000	150,000	150,000	150,000	150,000	150,000
Street	1,437,500	1,542,200	1,511,100	1,533,150	1,533,150	1,617,308
Streetlighting	1,527,500	772,500	620,000	620,000	630,000	630,000
	\$ 6,418,750	\$ 3,617,200	\$ 3,407,350	\$ 3,434,400	\$ 3,444,400	\$ 4,579,996

2024 CIP by Funding Source

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	5,428,750	2,657,200	2,497,350	2,524,400	2,534,400	3,669,996
County Sources	45,000	45,000	45,000	45,000	45,000	45,000
Developer Capital Funding	410,000	410,000	410,000	410,000	410,000	410,000
Other Govt Pmt For Services	80,000	80,000	80,000	80,000	80,000	80,000
Special Assessment	275,000	275,000	275,000	275,000	275,000	275,000
State Sources	100,000	100,000	100,000	100,000	100,000	100,000
TIF Increment	80,000	50,000	-	-	-	-
	\$ 6,418,750	\$ 3,617,200	\$ 3,407,350	\$ 3,434,400	\$ 3,444,400	\$ 4,579,996

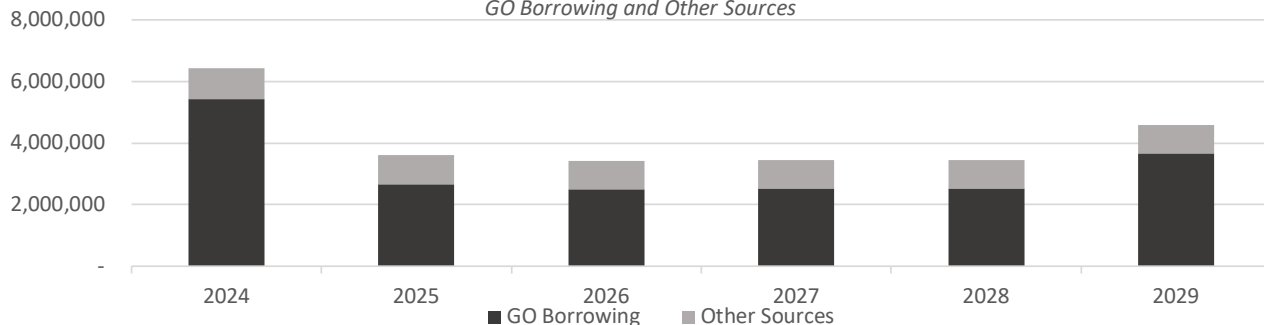
Borrowing Summary

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	5,428,750	2,657,200	2,497,350	2,524,400	2,534,400	3,669,996
Non-General Fund GO Borrowing	-	-	-	-	-	-
	\$ 5,428,750	\$ 2,657,200	\$ 2,497,350	\$ 2,524,400	\$ 2,534,400	\$ 3,669,996

Annual Debt Service

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	705,738	345,436	324,656	328,172	329,472	477,099
Non-General Fund GO Borrowing	-	-	-	-	-	-
	\$ 705,738	\$ 345,436	\$ 324,656	\$ 328,172	\$ 329,472	\$ 477,099

Executive Budget by Funding Source
GO Borrowing and Other Sources



Traffic Engineering

Carryforward General Obligation Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
14356 CAMERA LIFECYCLE MANAGEMENT	21,889	23,000
13065 CITYWIDE LED LIGHTING CONVERSION	955,717	975,000
13835 CTH M	339	-
10245 MCKEE RD (CTH PD) IMPROVEMENTS	902	-
12730 MONONA TERRACE/JOHN NOLEN DR LIGHT	1,944,279	2,055,000
10420 PUBLIC SAFETY RADIO SYSTEM	43	-
14149 SAFE STREETS FOR ALL FEDERAL GRANT	20,000,000	4,000,000
13778 SAFE STREETS MADISON	2,853,057	3,063,402
13119 SNOW EMERGENCY ZONE EXP/CSCL	99,987	-
10418 STREET LIGHT INSTALLATION	1,786,725	342,500
14162 TOWN OF MADISON: PAVEMENT/SIGN IMPR	13,620	-
14163 TOWN OF MADISON: STREET LIGHT IMPRO	20,000	-
10428 TRAFFIC SAFETY INFRASTRUCTURE	254,634	50,000
10427 TRAFFIC SIGNAL INFRASTRUCTURE	4,004,400	1,210,368
13573 TWENTY IS PLENTY	608,076	613,026
12733 VISION ZERO TRAFFIC SAFETY INFRASTR	133,102	-
17071 WAYFINDING SIGNAGE	76,669	-
13066 ZERO VISION PROGRAM	137,532	-
	\$ 32,910,972	\$ 12,332,296

Traffic Engineering

Project & Program Details

Project	2024 Pedestrian Bicycle Counters	Project #	14700
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project is for the replacement and installation of bicycle and pedestrian counters used on sidewalks, roadways, and shared use paths across the City. The goal of this project is to provide quality data to evaluate facilitate usage over time, inform project prioritization, provide quantifiable evidence to support investment decisions, and improve transportation planning. Counters currently installed in areas such as State Street and the Southwest Bike Path are at the end of their life cycle and need to be replaced/upgraded to continue to provide quality data.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	185,000	-	-	-	-	-
Total	\$ 185,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project	Camera Lifecycle Management	Project #	14356
Citywide Element	Land Use and Transportation	Project Type	Program

Project Description

This program represents Traffic Engineering's portion of the Camera Lifecycle Management program shown in Information Technology's capital budget. Traffic Engineering's share of the program supports the replacement and maintenance of the City's traffic cameras. The goal of the program is to provide a strong and secure traffic camera network that improves traffic flow, facilitates efficient network operations, and improves traffic safety.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	55,000	55,000	55,000	55,000	55,000	55,000
Total	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000

Project	Citywide LED Conversion	Project #	13065
Citywide Element	Green and Resilient	Project Type	Project

Project Description

This project provides funding to convert all remaining City streetlights to LED. The goal of this project is to replace streetlight fixtures with more energy efficient LED fixtures, reducing energy usage and costs. The project's scope includes equipment costs for the replacement of all non-LED streetlight fixtures.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	892,500	157,500	-	-	-	-
Total	\$ 892,500	\$ 157,500	\$ -	\$ -	\$ -	\$ -

Traffic Engineering

Project & Program Details

Project	Field Equipment Replacement	Project #	13779
Citywide Element	Effective Government	Project Type	Program

Project Description

This program is for the purchase and replacement of equipment used to support Traffic Engineering field operations including the City's fiber optic network, signing, streetlighting and signal operations. The goal of this program is to improve efficiency and reduce delays in providing or restoring services to City agencies and partners. Funding in 2024 and 2025 will be used to fund cable locators and magnetic detectors to support the City's underground facility marking programs.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	52,500	26,250	-	-	-	-
Total	\$ 52,500	\$ 26,250	\$ -	\$ -	\$ -	\$ -

Project	John Nolen Drive Lighting	Project #	12730
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project funds replacing the current tunnel lighting on John Nolen Drive under Monona Terrace. The goal of the project is to improve safety along the existing roadway by replacing the existing lighting that has been damaged by snow and stormwater runoff. The initial scope of the project was to replace lighting in the Monona Terrace tunnel on John Nolen Drive and to study the existing components of Fire, Life and Safety. After completing the preliminary design study, it was determined that the highest priority Fire-Life-Safety tunnel components need to be repaired and replaced. The 2024 budget updates the scope to include upgrading the entire tunnel lighting system, rehabilitating the existing highest priority Fire-Life-Safety tunnel components, and associated design and construction costs.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	1,845,000	-	-	-	-	-
Total	\$ 1,845,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project	Public Safety Radio System	Project #	10420
Citywide Element	Health and Safety	Project Type	Program

Project Description

This program is for digital radio communication equipment to serve over 5,000 users across multiple public safety, public works, and transportation agencies. The program's goal is to provide reliable 24/7 radio communication and build redundancy to ensure the continuation of operations in case of major disruptions. The program's scope is focused on purchasing equipment and the corresponding software to operate the equipment. Annual funding from 2024 to 2028 is associated with equipment costs to keep the system updated. Funding in 2029 is for anticipated system improvements and entering into new contracts with the system vendor.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	157,500	157,500	157,500	157,500	157,500	1,200,000
Total	\$ 157,500	\$ 157,500	\$ 157,500	\$ 157,500	\$ 157,500	\$ 1,200,000

Traffic Engineering

Project & Program Details

Project	Safe Streets Madison	Project #	13778
Citywide Element	Land Use and Transportation	Project Type	Program

Project Description

The Safe Streets Madison program funds Vision Zero projects focused on eliminating serious and fatal crashes. This program also provides funding to close gaps in the pedestrian and bicycle network to ensure accessibility for people of all ages and abilities. Projects are selected using the Safe Streets prioritization metric that was approved August 2021. Typical projects include proven safety countermeasures such as Rectangular Rapid Flashing Beacons, pedestrian islands, curb extensions, improved pavement markings and signs, and new/improved bike lanes.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	1,627,500	1,642,200	1,661,100	1,683,150	1,683,150	1,767,308
Total	\$ 1,627,500	\$ 1,642,200	\$ 1,661,100	\$ 1,683,150	\$ 1,683,150	\$ 1,767,308

Project	Street Light Installation	Project #	10418
Citywide Element	Health and Safety	Project Type	Program

Project Description

This program is for improvements to outdated street lighting systems, including computer support; replacement or painting/refurbishing of older poles, fixtures, cable and other major street light equipment; and installation of new street lights. This program's goal is to provide adequate lighting on streets for motorists, pedestrians, and bicyclists. Projects planned in 2024 include adding lighting to existing paths and replacement of standard signal poles including poles on State Street.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	175,000	175,000	180,000	180,000	190,000	190,000
County Sources	15,000	15,000	15,000	15,000	15,000	15,000
Developer Capital Funding	300,000	300,000	300,000	300,000	300,000	300,000
Other Govt Pmt For Services	30,000	30,000	30,000	30,000	30,000	30,000
Special Assessment	75,000	75,000	75,000	75,000	75,000	75,000
State Sources	20,000	20,000	20,000	20,000	20,000	20,000
Total	\$ 615,000	\$ 615,000	\$ 620,000	\$ 620,000	\$ 630,000	\$ 630,000

Traffic Engineering

Project & Program Details

Project	Town of Madison Annexation - Signing and Pavement Markings	Project #	14162
Citywide Element	Health and Safety	Project Type	Project

Project Description

The City of Madison took over a portion of the Town of Madison in an annexation effective in October 2022. Traffic Engineering has reviewed the existing Town of Madison roadway signs and pavement markings in the annexation areas. The majority of the signs and pavement markings will need to be updated to meet current Manual on Uniform Traffic Control Devices standards and/or City of Madison standards and expectations. Additional signing and pavement markings will also be required to meet current standards and needs of the community. Traffic Engineering has divided the annexation areas in to sub areas. A three year phased approach (2023 – 2025) is being used to update existing and to add new signing and pavement marking infrastructure to meet current standards.

	2024	2025	2026	2027	2028	2029
TIF Increment	60,000	50,000	-	-	-	-
Total	\$ 60,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -

Project	Town of Madison Annexation - Street Lighting	Project #	14163
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

The City of Madison took over a portion of the Town of Madison in an annexation effective in October 2022. Traffic Engineering has reviewed the existing Town of Madison street lighting in the annexation areas. It is estimated that the City of Madison will need to install 10 new street lights to meet current City standards and expectations.

	2024	2025	2026	2027	2028	2029
TIF Increment	20,000	-	-	-	-	-
Total	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project	Traffic Safety Infrastructure	Project #	10428
Citywide Element	Health and Safety	Project Type	Program

Project Description

This program is for traffic control devices used in the design for the local share of the State Highway Hazard Elimination program, signs, and traffic safety studies. The goal of this program is to improve traffic safety and accessibility for pedestrians, bicyclists, motorists, and transit users. A portion of funding starting in 2024 will support replacement of signs that show retroreflectivity degradation due to wear over time. The Federal Manual on Uniform Traffic Control Devices for streets and highways provides retroreflectivity standards and this funding will help bring sign inventory to these standards and enhance public safety.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	78,750	78,750	78,750	78,750	78,750	82,688
Total	\$ 78,750	\$ 78,750	\$ 78,750	\$ 78,750	\$ 78,750	\$ 82,688

Traffic Engineering

Project & Program Details

Project	Traffic Signal Installation	Project #	10427
Citywide Element	Land Use and Transportation	Project Type	Program

Project Description

This program is for replacing and modernizing the City's traffic signal network. The goal of the program is to provide energy efficient and dynamic traffic signals that are readily adaptable to provide for safe, efficient traffic flow for pedestrians, bicycles and vehicles. Projects planned for 2024 include replacement and upgrade of the traffic signals at the intersection of Atwood Ave & Hudson St.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	360,000	365,000	365,000	370,000	370,000	375,000
County Sources	30,000	30,000	30,000	30,000	30,000	30,000
Developer Capital Funding	110,000	110,000	110,000	110,000	110,000	110,000
Other Govt Pmt For Services	50,000	50,000	50,000	50,000	50,000	50,000
Special Assessment	200,000	200,000	200,000	200,000	200,000	200,000
State Sources	80,000	80,000	80,000	80,000	80,000	80,000
Total	\$ 830,000	\$ 835,000	\$ 835,000	\$ 840,000	\$ 840,000	\$ 845,000

Traffic Engineering

2024 Appropriation Schedule

2024 Appropriation

	Request	Executive Budget		Total
		GO Borrowing	Other	
2024 Pedestrian Bicycle Counters	185,000	185,000	-	185,000
Camera Lifecycle Management	55,000	55,000	-	55,000
Citywide LED Conversion	892,500	892,500	-	892,500
Field Equipment Replacement	52,500	52,500	-	52,500
John Nolen Drive Lighting	1,845,000	1,845,000	-	1,845,000
Public Safety Radio System	157,500	157,500	-	157,500
Safe Streets Madison	1,905,000	1,627,500	-	1,627,500
Street Light Installation	615,000	175,000	440,000	615,000
Town of Madison Annexation - Signing and Pavement Markings	60,000	-	60,000	60,000
Town of Madison Annexation - Street Lighting	20,000	-	20,000	20,000
Traffic Safety Infrastructure	78,750	78,750	-	78,750
Traffic Signal Installation	830,000	360,000	470,000	830,000
	\$ 6,696,250	\$ 5,428,750	\$ 990,000	\$ 6,418,750

Transportation

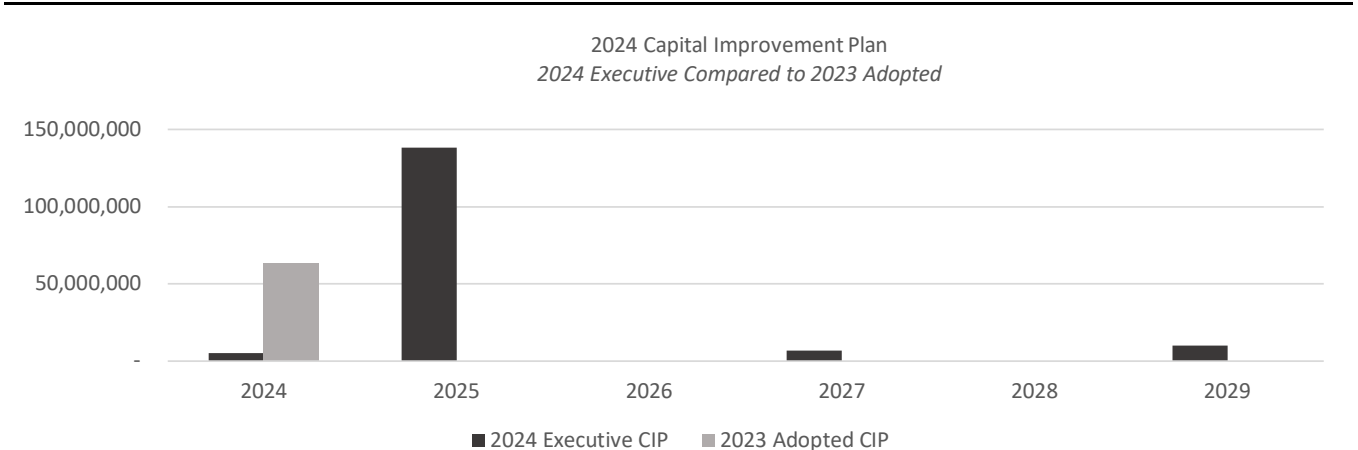
Capital Improvement Plan (CIP) Overview

Budget Phase: Executive

Summary Table

	2024	2025	2026	2027	2028	2029
E-W Bus Rapid Transit	150,000	-	-	-	-	-
I-94 Interchanges	-	-	-	7,000,000	-	10,000,000
Inter-City Passenger Rail Station and Planning	50,000	-	-	-	-	-
North-South Bus Rapid Transit	5,258,480	138,441,520	-	-	-	-
	\$ 5,458,480	\$ 138,441,520	\$ -	\$ 7,000,000	\$ -	\$ 10,000,000

Changes from 2023 Adopted CIP



Description of Major Changes

E-W Bus Rapid Transit

- Program budget decreased by \$180,000 in GF GO borrowing to provide the correct amount related to the Percent for Art ordinance.

I-94 Interchanges

- New project that includes \$7.0 million in impact fees in 2027 and \$10.0 million in impact fees in 2029 to fund the local share of two future interstate exchanges.

Inter-City Passenger Rail Station and Planning

- Project budget increased by \$50,000 in GF GO borrowing for continued consulting work and to provide a local match for potential federal funding.

North-South Bus Rapid Transit

- \$62.4 million in additional federal funds added to the CIP. Federal funding includes \$258,480 in 2024 for an awarded Areas of Persistent Poverty grant and \$118.1 million in 2025 that is contingent on qualifying for Small Starts grants.
- \$10.0 million in state funding added to for a potential partnership with WisDOT to reconstruct Park Street.
- Local funding increased \$6.8 million compared to the 2023 Adopted CIP. This increase includes an additional \$1.8 million in GF GO borrowing and \$5.0 million in TIF borrowing. The increase, coupled with state funding, allows the reconstruction of Park St. to be incorporated into the project.

Transportation

Summary of Expenditures and Revenues

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Other	5,458,480	9,741,520	-	7,000,000	-	10,000,000
Street	-	128,700,000	-	-	-	-
	\$ 5,458,480	\$ 138,441,520	\$ -	\$ 7,000,000	\$ -	\$ 10,000,000

2024 CIP by Funding Source

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	5,200,000	3,810,000	-	-	-	-
Non-GF GO Borrowing	-	5,000,000	-	-	-	-
Federal Sources	258,480	118,131,520	-	-	-	-
Impact Fees	-	-	-	7,000,000	-	10,000,000
Other Govt Pmt For Services	-	1,500,000	-	-	-	-
State Sources	-	10,000,000	-	-	-	-
	\$ 5,458,480	\$ 138,441,520	\$ -	\$ 7,000,000	\$ -	\$ 10,000,000

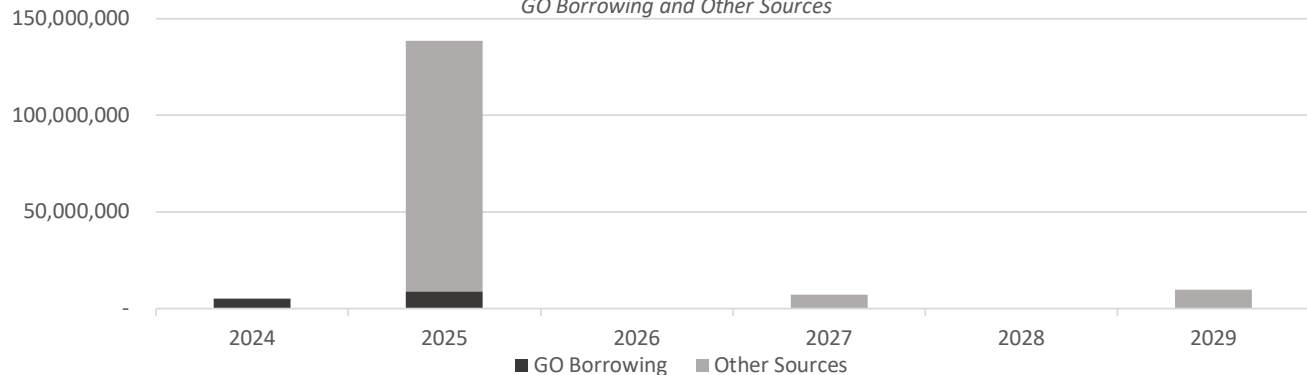
Borrowing Summary

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	5,200,000	3,810,000	-	-	-	-
Non-General Fund GO Borrowing	-	5,000,000	-	-	-	-
	\$ 5,200,000	\$ 8,810,000	\$ -	\$ -	\$ -	\$ -

Annual Debt Service

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	676,000	495,300	-	-	-	-
Non-General Fund GO Borrowing	-	650,000	-	-	-	-
	\$ 676,000	\$ 1,145,300	\$ -	\$ -	\$ -	\$ -

Executive Budget by Funding Source
GO Borrowing and Other Sources



Transportation

Carryforward General Obligation Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
17607 BUS RAPID TRANSIT PROGRAM	17,512,389	10,000,000
12775 INTER-CITY INTERMODAL BUS TERMINAL	184,546	-
13781 INTER-CITY RAIL STATION AND PLAN	292	230,000
13665 NORTH-SOUTH BUS RAPID TRANSIT	6,050,716	2,330,000
14355 RECONNECTING COMMUNITIES PILOT GRAN	1,000,000	200,000
	\$ 24,747,943	\$ 12,760,000

Transportation

Project & Program Details

Project	E-W Bus Rapid Transit	Project #	17607
Citywide Element	Land Use and Transportation	Project Type	Program

Project Description

This program funds the implementation of the East-West Bus Rapid Transit (E-W BRT) which runs from the Junction Road/Mineral Point Road intersection east to East Towne and onto Sun Prairie. The goal of E-W BRT is to reduce travel times, increase ridership, and improve Metro Transit System capacity. BRT, coupled with Metro's Network Redesign, seeks to provide better service to all of Madison's residents. The total E-W BRT project budget is \$199.3 million and includes prior budget appropriations, the value of land used as a local match for federal grants, and future debt service payments associated with planned borrowing. Amounts in 2024 fund the Percent for Art ordinance and will focus on public art at stations.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	150,000	-	-	-	-	-
Total	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project	I-94 Interchanges	Project #	14699
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project funds the local commitment for two potential Madison I-94 interchange locations. The two locations are a Milwaukee Street extension near Sprecher Road and a Hoepker Road interchange near the American Center. WisDOT requires a local cost sharing commitment for new interchanges, which varies depending on the benefit the interchange provides the overall interstate system. Federal Highway Administration approval and a local cost sharing agreement would need to be approved by the Common Council in 2024 for the two Madison interchanges to proceed.

	2024	2025	2026	2027	2028	2029
Impact Fees	-	-	-	7,000,000	-	10,000,000
Total	\$ -	\$ -	\$ -	\$ 7,000,000	\$ -	\$ 10,000,000

Project	Inter-City Passenger Rail Station and Planning	Project #	13781
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project funds a consultant for programming and planning activities associated with bringing passenger rail to Madison, as proposed in Amtrak's Connect US plan. Services will include developing station criteria, identifying and evaluating station locations, programming and budgeting, and interaction with state/federal agencies. Funding in 2024 augments the 2023 programming and planning activities and will serve as part of a local match for Federal Corridor ID funds. The Bipartisan Infrastructure Law increased passenger rail funding over 500%. Madison is listed as a critical city in the expansion of passenger rail service by the Midwest Rail Plan and Amtrak's Connect US. This project will increase project readiness and improve chances for capturing federal funding for passenger rail expansion.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	50,000	-	-	-	-	-
Total	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -

Transportation

Project & Program Details

Project **North-South Bus Rapid Transit** Project # **13665**
 Citywide Element **Land Use and Transportation** Project Type **Program**

Project Description

This program funds the design and implementation of the North-South Bus Rapid Transit (N-S BRT) from South Park Street north to Northport Drive. The goal of the N-S BRT is to complement the E-W BRT as it provides improved transit frequency and service to the City's north and south sides. The 2024 budget expands the project by using other already programmed funding sources and federal dollars to reconstruct Park Street from Badger Road to West Washington Avenue. The reconstructed roadway, in addition to bus lanes, will provide separated bicycle facilities and improved pedestrian accommodations.

Funding Source	2024	2025	2026	2027	2028	2029
GF GO Borrowing	5,000,000	3,810,000	-	-	-	-
Non-GF GO Borrowing	-	5,000,000	-	-	-	-
Federal Sources	258,480	118,131,520	-	-	-	-
Other Govt Pmt For						
Services	-	1,500,000	-	-	-	-
State Sources	-	10,000,000	-	-	-	-
Total	\$ 5,258,480	\$ 138,441,520	\$ -	\$ -	\$ -	\$ -

Transportation

2024 Appropriation Schedule

2024 Appropriation

	Request	Executive Budget		Total
		GO Borrowing	Other	
E-W Bus Rapid Transit	330,000	150,000	-	150,000
Grant Writing Technical Support	30,000	-	-	-
I-94 Interchanges	7,000,000	-	-	-
Inter-City Passenger Rail Station and Planning	-	50,000	-	50,000
MMB Furnishings	25,000	-	-	-
North-South Bus Rapid Transit	5,000,000	5,000,000	258,480	5,258,480
Sayles Street Reconstruct/Remodel	50,000	-	-	-
	\$ 12,435,000	\$ 5,200,000	\$ 258,480	\$ 5,458,480



Cash Flow Statements

2024 Capital Improvement Plan:
Executive Budget

IMPACT FEES

CASH FLOW STATEMENTS

**Impact Fees
Citywide Summary - All Active Impact Fee Funds
2024 Executive Budget**

	<u>2022 Actual</u>	<u>2023 Budget</u>	<u>2023 Projected</u>	<u>2024 Executive</u>	<u>2024 Budget</u>
Cash Balance (Deficit), January 1	\$ 17,453,682	\$ 17,656,742	\$ 21,552,307	\$ 25,855,655	\$ -
Fund Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	345,275	32,960	1,060,886	1,059,086	-
Revenue - Impact Fees	8,032,606	5,411,000	6,061,000	6,088,858	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	10,885	-	-	-	-
Total Inflows:	<u>\$ 8,388,766</u>	<u>\$ 5,443,960</u>	<u>\$ 7,121,886</u>	<u>\$ 7,147,944</u>	<u>\$ -</u>
Fund Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	3,944,112	9,600,000	1,270,000	2,703,000	-
Major Streets	-	-	-	-	-
Storm Utility	205,205	330,000	1,413,200	-	-
Sewer Utility	35	-	-	-	-
Debt Service - Principal	139,704	134,573	134,573	82,247	-
Debt Service - Interest	1,085	764	764	387	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 4,290,141</u>	<u>\$ 10,065,337</u>	<u>\$ 2,818,537</u>	<u>\$ 2,785,633</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 4,098,625</u>	<u>\$ (4,621,377)</u>	<u>\$ 4,303,349</u>	<u>\$ 4,362,311</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 21,552,307</u>	<u>\$ 13,035,365</u>	<u>\$ 25,855,656</u>	<u>\$ 30,217,966</u>	<u>\$ -</u>

**Impact Fees
Parks Subtotal**

	2022 Actual	2023 Budget	2023 Projected	2024 Executive	2024 Budget
Cash Balance (Deficit), January 1	\$ 22,044,388	\$ 22,259,004	\$ 26,077,981	\$ 31,505,876	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	344,510	32,940	1,059,086	1,057,786	-
Revenue - Impact Fees	7,654,189	5,100,000	5,659,000	5,763,858	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ 7,998,699	\$ 5,132,940	\$ 6,718,086	\$ 6,821,644	\$ -
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	3,944,112	9,600,000	1,270,000	2,703,000	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	20,799	20,045	20,045	19,291	-
Debt Service - Interest	195	147	147	91	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	\$ 3,965,105	\$ 9,620,192	\$ 1,290,192	\$ 2,722,382	\$ -
Annual Net Cash Flow	\$ 4,033,594	\$ (4,487,252)	\$ 5,427,894	\$ 4,099,263	\$ -
Cash Balance (Deficit), December 31	\$ 26,077,981	\$ 17,771,752	\$ 31,505,876	\$ 35,605,138	\$ -

Impact Fees
12405101 Parks - Warner

	<u>2022 Actual</u>	<u>2023 Budget</u>	<u>2023 Projected</u>	<u>2024 Executive</u>	<u>2024 Budget</u>
Cash Balance (Deficit), January 1	\$ (70,113)	\$ (70,113)	\$ (70,113)	\$ (70,113)	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ (70,113)</u>	<u>\$ (70,113)</u>	<u>\$ (70,113)</u>	<u>\$ (70,113)</u>	<u>\$ -</u>

Impact Fees
12405102 Parks - Reindahl

	2022 Actual	2023 Budget	2023 Projected	2024 Executive	2024 Budget
Cash Balance (Deficit), January 1	\$ 93,006	\$ 91,157	\$ 90,963	\$ 94,159	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	1,208	120	3,196	3,196	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ 1,208	\$ 120	\$ 3,196	\$ 3,196	\$ -
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	3,251	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	\$ 3,251	\$ -	\$ -	\$ -	\$ -
Annual Net Cash Flow	\$ (2,043)	\$ 120	\$ 3,196	\$ 3,196	\$ -
Cash Balance (Deficit), December 31	\$ 90,963	\$ 91,277	\$ 94,159	\$ 97,355	\$ -

Impact Fees
12405105 Parks - Olbrich

	<u>2022 Actual</u>	<u>2023 Budget</u>	<u>2023 Projected</u>	<u>2024 Executive</u>	<u>2024 Budget</u>
Cash Balance (Deficit), January 1	\$ (19,244)	\$ (19,243)	\$ (19,244)	\$ (19,244)	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ (19,244)</u>	<u>\$ (19,243)</u>	<u>\$ (19,244)</u>	<u>\$ (19,244)</u>	<u>\$ -</u>

Impact Fees
12405106 Parks - Law - Tenney

	<u>2022 Actual</u>	<u>2023 Budget</u>	<u>2023 Projected</u>	<u>2024 Executive</u>	<u>2024 Budget</u>
Cash Balance (Deficit), January 1	\$ (119,540)	\$ (140,534)	\$ (140,533)	\$ (160,725)	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	20,799	20,045	20,045	19,291	-
Debt Service - Interest	195	147	147	91	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 20,993</u>	<u>\$ 20,192</u>	<u>\$ 20,192</u>	<u>\$ 19,382</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ (20,993)</u>	<u>\$ (20,192)</u>	<u>\$ (20,192)</u>	<u>\$ (19,382)</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ (140,533)</u>	<u>\$ (160,726)</u>	<u>\$ (160,725)</u>	<u>\$ (180,107)</u>	<u>\$ -</u>

Impact Fees
12405107 Parks - Vilas - Brittingham

	<u>2022 Actual</u>	<u>2023 Budget</u>	<u>2023 Projected</u>	<u>2024 Executive</u>	<u>2024 Budget</u>
Cash Balance (Deficit), January 1	\$ 44,492	\$ 34,552	\$ 32,704	\$ 33,869	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	496	60	1,165	1,165	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 496</u>	<u>\$ 60</u>	<u>\$ 1,165</u>	<u>\$ 1,165</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	12,284	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 12,284</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ (11,788)</u>	<u>\$ 60</u>	<u>\$ 1,165</u>	<u>\$ 1,165</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 32,704</u>	<u>\$ 34,612</u>	<u>\$ 33,869</u>	<u>\$ 35,034</u>	<u>\$ -</u>

Impact Fees
12405108 Parks Olin - Turville

	2022 Actual	2023 Budget	2023 Projected	2024 Executive	2024 Budget
Cash Balance (Deficit), January 1	\$ 42,274	\$ 42,332	\$ 42,828	\$ 44,353	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	554	60	1,525	1,525	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ 554	\$ 60	\$ 1,525	\$ 1,525	\$ -
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	\$ -	\$ -	\$ -	\$ -	\$ -
Annual Net Cash Flow	\$ 554	\$ 60	\$ 1,525	\$ 1,525	\$ -
Cash Balance (Deficit), December 31	\$ 42,828	\$ 42,392	\$ 44,353	\$ 45,878	\$ -

Impact Fees
12405109 Parks - Garner

	2022 Actual	2023 Budget	2023 Projected	2024 Executive	2024 Budget
Cash Balance (Deficit), January 1	\$ (53,481)	\$ (53,481)	\$ (53,481)	\$ (53,481)	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ -	\$ -	\$ -	\$ -	\$ -
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	\$ -	\$ -	\$ -	\$ -	\$ -
Annual Net Cash Flow	\$ -	\$ -	\$ -	\$ -	\$ -
Cash Balance (Deficit), December 31	\$ (53,481)	\$ (53,481)	\$ (53,481)	\$ (53,481)	\$ -

Impact Fees
12405110 Parks - Far West

	<u>2022 Actual</u>	<u>2023 Budget</u>	<u>2023 Projected</u>	<u>2024 Executive</u>	<u>2024 Budget</u>
Cash Balance (Deficit), January 1	\$ (77,857)	\$ (77,856)	\$ (77,857)	\$ (77,857)	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ (77,857)</u>	<u>\$ (77,856)</u>	<u>\$ (77,857)</u>	<u>\$ (77,857)</u>	<u>\$ -</u>

Impact Fees
12405111 Parks - Elver

	2022 Actual	2023 Budget	2023 Projected	2024 Executive	2024 Budget
Cash Balance (Deficit), January 1	\$ 180,826	\$ 175,076	\$ 173,216	\$ 179,385	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	2,336	200	6,169	6,169	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ 2,336	\$ 200	\$ 6,169	\$ 6,169	\$ -
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	9,946	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	\$ 9,946	\$ -	\$ -	\$ -	\$ -
Annual Net Cash Flow	\$ (7,610)	\$ 200	\$ 6,169	\$ 6,169	\$ -
Cash Balance (Deficit), December 31	\$ 173,216	\$ 175,276	\$ 179,385	\$ 185,553	\$ -

Impact Fees
12405112 Parks - Citywide Parkland Fee

	<u>2022 Actual</u>	<u>2023 Budget</u>	<u>2023 Projected</u>	<u>2024 Executive</u>	<u>2024 Budget</u>
Cash Balance (Deficit), January 1	\$ 487,887	\$ (885,712)	\$ (125,507)	\$ (124,207)	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	19,734	1,300	1,300	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 19,734</u>	<u>\$ 1,300</u>	<u>\$ 1,300</u>	<u>\$ -</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	633,128	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 633,128</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ (613,394)</u>	<u>\$ 1,300</u>	<u>\$ 1,300</u>	<u>\$ -</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ (125,507)</u>	<u>\$ (884,412)</u>	<u>\$ (124,207)</u>	<u>\$ (124,207)</u>	<u>\$ -</u>

Impact Fees
12405113 Parks - Citywide Infrastructure Fee

	<u>2022 Actual</u>	<u>2023 Budget</u>	<u>2023 Projected</u>	<u>2024 Executive</u>	<u>2024 Budget</u>
Cash Balance (Deficit), January 1	\$ 987,261	\$ 1,084,762	\$ 1,187,551	\$ 1,230,935	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	12,844	1,500	43,384	43,384	-
Revenue - Impact Fees	293,631	500,000	500,000	405,471	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
State Grant	-	-	-	-	-
Total Inflows:	<u>\$ 306,475</u>	<u>\$ 501,500</u>	<u>\$ 543,384</u>	<u>\$ 448,855</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	106,185	900,000	500,000	165,000	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 106,185</u>	<u>\$ 900,000</u>	<u>\$ 500,000</u>	<u>\$ 165,000</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 200,290</u>	<u>\$ (398,500)</u>	<u>\$ 43,384</u>	<u>\$ 283,855</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 1,187,551</u>	<u>\$ 686,262</u>	<u>\$ 1,230,935</u>	<u>\$ 1,514,790</u>	<u>\$ -</u>

Includes 2023 amounts as follows:

Parks Division:

Warner Park Community Center	cash	\$ 900,000
		<u>\$ 900,000</u>

Includes 2024 amounts as follows:

Parks Division:

Lake Monona Waterfront Improvements	cash	\$ 100,000
Park Land Improvements	cash	\$ 65,000
		<u>\$ 165,000</u>

**Impact Fees
12405114 - North**

	<u>2022 Actual</u>	<u>2023 Budget</u>	<u>2023 Projected</u>	<u>2024 Executive</u>	<u>2024 Budget</u>
Cash Balance (Deficit), January 1	\$ 757,810	\$ 709,312	\$ 735,573	\$ 696,039	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	9,692	1,500	26,466	26,466	-
Revenue - Impact Fees	19,745	-	9,000	201,363	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
State Grant	-	-	-	-	-
Total Inflows:	<u>\$ 29,437</u>	<u>\$ 1,500</u>	<u>\$ 35,466</u>	<u>\$ 227,829</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	51,674	75,000	75,000	440,000	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 51,674</u>	<u>\$ 75,000</u>	<u>\$ 75,000</u>	<u>\$ 440,000</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ (22,237)</u>	<u>\$ (73,500)</u>	<u>\$ (39,534)</u>	<u>\$ (212,171)</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 735,573</u>	<u>\$ 635,812</u>	<u>\$ 696,039</u>	<u>\$ 483,868</u>	<u>\$ -</u>

Includes 2023 amounts as follows:

Parks Division:

Beach and Shoreline Improvements	cash	\$ 75,000
		<u>\$ 75,000</u>

Includes 2024 amounts as follows:

Parks Division:

Beach and Shoreline Improvements	cash	\$ 60,000
Park Land Improvements	cash	\$ 380,000
		<u>\$ 440,000</u>

**Impact Fees
12405115 - East**

	<u>2022 Actual</u>	<u>2023 Budget</u>	<u>2023 Projected</u>	<u>2024 Executive</u>	<u>2024 Budget</u>
Cash Balance (Deficit), January 1	\$ 1,731,305	\$ 1,913,806	\$ 1,820,823	\$ 2,463,125	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	24,371	2,500	77,302	77,302	-
Revenue - Impact Fees	139,277	200,000	820,000	458,277	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
State Grant	-	-	-	-	-
Total Inflows:	<u>\$ 163,648</u>	<u>\$ 202,500</u>	<u>\$ 897,302</u>	<u>\$ 535,579</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	74,130	680,000	255,000	538,000	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 74,130</u>	<u>\$ 680,000</u>	<u>\$ 255,000</u>	<u>\$ 538,000</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 89,518</u>	<u>\$ (477,500)</u>	<u>\$ 642,302</u>	<u>\$ (2,421)</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 1,820,823</u>	<u>\$ 1,436,306</u>	<u>\$ 2,463,125</u>	<u>\$ 2,460,704</u>	<u>\$ -</u>

Includes 2023 amounts as follows:

Parks Division:

Door Creek Park Shelter	cash	\$ 600,000
Park Land Improvements	cash	\$ 25,000
Playground/Accessibility Improvements	cash	\$ 55,000
		<u>\$ 680,000</u>

Includes 2024 amounts as follows:

Parks Division:

Park Facility Improvements	cash	\$ 160,000
Park Land Improvements	cash	\$ 328,000
Playground/Accessibility Improvements	cash	\$ 50,000
		<u>\$ 538,000</u>

**Impact Fees
12405116 - Central**

	2022 Actual	2023 Budget	2023 Projected	2024 Executive	2024 Budget
Cash Balance (Deficit), January 1	\$ (207,197)	\$ 623,303	\$ 926,748	\$ 1,034,703	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	10,273	500	42,956	42,956	-
Revenue - Impact Fees	1,192,600	100,000	290,000	320,386	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
State Grant	-	-	-	-	-
Total Inflows:	\$ 1,202,873	\$ 100,500	\$ 332,956	\$ 363,342	\$ -
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	68,928	225,000	225,000	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	\$ 68,928	\$ 225,000	\$ 225,000	\$ -	\$ -
Annual Net Cash Flow	\$ 1,133,945	\$ (124,500)	\$ 107,956	\$ 363,342	\$ -
Cash Balance (Deficit), December 31	\$ 926,748	\$ 498,803	\$ 1,034,703	\$ 1,398,045	\$ -

Includes 2023 amounts as follows:

Parks Division:

Downtown Area Park (Senior Center Par	cash	\$ 225,000
		<u>\$ 225,000</u>

**Impact Fees
12405117 - West**

	<u>2022 Actual</u>	<u>2023 Budget</u>	<u>2023 Projected</u>	<u>2024 Executive</u>	<u>2024 Budget</u>
Cash Balance (Deficit), January 1	\$ 2,431,703	\$ 3,079,890	\$ 2,989,257	\$ 3,234,133	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	40,235	4,200	119,876	119,876	-
Revenue - Impact Fees	873,337	800,000	340,000	685,361	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
State Grant	-	-	-	-	-
Total Inflows:	<u>\$ 913,572</u>	<u>\$ 804,200</u>	<u>\$ 459,876</u>	<u>\$ 805,237</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	356,018	1,420,000	215,000	1,260,000	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 356,018</u>	<u>\$ 1,420,000</u>	<u>\$ 215,000</u>	<u>\$ 1,260,000</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 557,554</u>	<u>\$ (615,800)</u>	<u>\$ 244,876</u>	<u>\$ (454,763)</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 2,989,257</u>	<u>\$ 2,464,090</u>	<u>\$ 3,234,133</u>	<u>\$ 2,779,370</u>	<u>\$ -</u>

Includes 2023 amounts as follows:

Parks Division:

Country Grove Restroom Facility	cash	\$ 775,000
Elver Park	cash	\$ 40,000
Park Land Improvements	cash	\$ 390,000
Playground and Accessibility	cash	\$ 215,000
		<u>\$ 1,420,000</u>

Includes 2024 amounts as follows:

Parks Division:

Country Grove Restroom Facility	cash	\$ 560,000
Park Land Improvements	cash	\$ 470,000
Playground/Accessibility Improvements	cash	\$ 230,000
		<u>\$ 1,260,000</u>

**Impact Fees
12405118 - Park Land**

	<u>2022 Actual</u>	<u>2023 Budget</u>	<u>2023 Projected</u>	<u>2024 Executive</u>	<u>2024 Budget</u>
Cash Balance (Deficit), January 1	\$ 15,835,256	\$ 15,751,753	\$ 18,565,054	\$ 23,000,803	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	222,767	21,000	735,748	735,748	-
Revenue - Impact Fees	5,135,599	3,500,000	3,700,000	3,693,000	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 5,358,366</u>	<u>\$ 3,521,000</u>	<u>\$ 4,435,748</u>	<u>\$ 4,428,748</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	2,628,568	6,300,000	-	300,000	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 2,628,568</u>	<u>\$ 6,300,000</u>	<u>\$ -</u>	<u>\$ 300,000</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 2,729,798</u>	<u>\$ (2,779,000)</u>	<u>\$ 4,435,748</u>	<u>\$ 4,128,748</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 18,565,054</u>	<u>\$ 12,972,753</u>	<u>\$ 23,000,803</u>	<u>\$ 27,129,551</u>	<u>\$ -</u>

Includes 2023 amounts as follows:

Parks Division:

Land Acquisition	cash	\$ 6,300,000
		<u>\$ 6,300,000</u>

Includes 2024 amounts as follows:

Parks Division:

Land Acquisition	cash	\$ 300,000
		<u>\$ 300,000</u>

**Impact Fees
Engineering Subtotal**

	2022 Actual	2023 Budget	2023 Projected	2024 Executive	2024 Budget
Cash Balance (Deficit), January 1	\$ (4,590,706)	\$ (4,602,262)	\$ (4,525,674)	\$ (5,650,219)	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	765	20	1,800	1,300	-
Revenue - Impact Fees	378,417	311,000	402,000	325,000	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	10,885	-	-	-	-
	-	-	-	-	-
Total Inflows:	\$ 390,067	\$ 311,020	\$ 403,800	\$ 326,300	\$ -
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	205,205	330,000	1,413,200	-	-
Sewer Utility	35	-	-	-	-
Debt Service - Principal	118,906	114,528	114,528	62,956	-
Debt Service - Interest	890	617	617	296	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
	-	-	-	-	-
Total Outflows:	\$ 325,036	\$ 445,145	\$ 1,528,345	\$ 63,252	\$ -
Annual Net Cash Flow	\$ 65,031	\$ (134,125)	\$ (1,124,545)	\$ 263,048	\$ -
Cash Balance (Deficit), December 31	\$ (4,525,674)	\$ (4,736,387)	\$ (5,650,219)	\$ (5,387,171)	\$ -

Impact Fees
12404020 Engr. - Door Creek North Phase 2

	<u>2022 Actual</u>	<u>2023 Budget</u>	<u>2023 Projected</u>	<u>2024 Executive</u>	<u>2024 Budget</u>
Cash Balance (Deficit), January 1	\$ (100,492)	\$ (60,490)	\$ (43,905)	\$ (18,905)	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	56,587	25,000	25,000	25,000	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 56,587</u>	<u>\$ 25,000</u>	<u>\$ 25,000</u>	<u>\$ 25,000</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 56,587</u>	<u>\$ 25,000</u>	<u>\$ 25,000</u>	<u>\$ 25,000</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ (43,905)</u>	<u>\$ (35,490)</u>	<u>\$ (18,905)</u>	<u>\$ 6,095</u>	<u>\$ -</u>

Impact Fees
12404021 Engr. - Valley View Road

	<u>2022 Actual</u>	<u>2023 Budget</u>	<u>2023 Projected</u>	<u>2024 Executive</u>	<u>2024 Budget</u>
Cash Balance (Deficit), January 1	\$ (678,663)	\$ (675,663)	\$ (676,493)	\$ (674,493)	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	2,170	10,000	2,000	5,000	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Federal Grants	-	-	-	-	-
Total Inflows:	<u>\$ 2,170</u>	<u>\$ 10,000</u>	<u>\$ 2,000</u>	<u>\$ 5,000</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 2,170</u>	<u>\$ 10,000</u>	<u>\$ 2,000</u>	<u>\$ 5,000</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ (676,493)</u>	<u>\$ (665,663)</u>	<u>\$ (674,493)</u>	<u>\$ (669,493)</u>	<u>\$ -</u>

Impact Fees
12404022 Engr. - Upper Badger Mill Creek

	<u>2022 Actual</u>	<u>2023 Budget</u>	<u>2023 Projected</u>	<u>2024 Executive</u>	<u>2024 Budget</u>
Cash Balance (Deficit), January 1	\$ 30,901	\$ 51,976	\$ 52,332	\$ 53,832	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	629	-	1,500	1,000	-
Revenue - Impact Fees	20,802	5,000	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 21,431</u>	<u>\$ 5,000</u>	<u>\$ 1,500</u>	<u>\$ 1,000</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 21,431</u>	<u>\$ 5,000</u>	<u>\$ 1,500</u>	<u>\$ 1,000</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 52,332</u>	<u>\$ 56,976</u>	<u>\$ 53,832</u>	<u>\$ 54,832</u>	<u>\$ -</u>

Impact Fees
12404023 Engr. - Felland Road Impact Fee

	<u>2022 Actual</u>	<u>2023 Budget</u>	<u>2023 Projected</u>	<u>2024 Executive</u>	<u>2024 Budget</u>
Cash Balance (Deficit), January 1	\$ (1,577,443)	\$ (1,552,443)	\$ (1,545,077)	\$ (1,510,077)	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	32,366	25,000	35,000	25,000	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 32,366</u>	<u>\$ 25,000</u>	<u>\$ 35,000</u>	<u>\$ 25,000</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 32,366</u>	<u>\$ 25,000</u>	<u>\$ 35,000</u>	<u>\$ 25,000</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ (1,545,077)</u>	<u>\$ (1,527,443)</u>	<u>\$ (1,510,077)</u>	<u>\$ (1,485,077)</u>	<u>\$ -</u>

Impact Fees
12404024 Engr. - Elderberry Neighborhood

	<u>2022 Actual</u>	<u>2023 Budget</u>	<u>2023 Projected</u>	<u>2024 Executive</u>	<u>2024 Budget</u>
Cash Balance (Deficit), January 1	\$ (36,792)	\$ (34,291)	\$ (10,827)	\$ 24,173	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	26,000	1,000	35,000	20,000	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 26,000</u>	<u>\$ 1,000</u>	<u>\$ 35,000</u>	<u>\$ 20,000</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	35	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 35</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 25,965</u>	<u>\$ 1,000</u>	<u>\$ 35,000</u>	<u>\$ 20,000</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ (10,827)</u>	<u>\$ (33,291)</u>	<u>\$ 24,173</u>	<u>\$ 44,173</u>	<u>\$ -</u>

Impact Fees
12404025 Engr. - Northeast Neighborhood

	<u>2022 Actual</u>	<u>2023 Budget</u>	<u>2023 Projected</u>	<u>2024 Executive</u>	<u>2024 Budget</u>
Cash Balance (Deficit), January 1	\$ (617,135)	\$ (612,792)	\$ (606,250)	\$ (576,250)	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	-	5,000	30,000	25,000	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	10,885	-	-	-	-
Total Inflows:	<u>\$ 10,885</u>	<u>\$ 5,000</u>	<u>\$ 30,000</u>	<u>\$ 25,000</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 10,885</u>	<u>\$ 5,000</u>	<u>\$ 30,000</u>	<u>\$ 25,000</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ (606,250)</u>	<u>\$ (607,792)</u>	<u>\$ (576,250)</u>	<u>\$ (551,250)</u>	<u>\$ -</u>

Impact Fees
12404026 Engr. - Lower Badger Mill Creek Sanitary Sewer and Stormwater

	<u>2022 Actual</u>	<u>2023 Budget</u>	<u>2023 Projected</u>	<u>2024 Executive</u>	<u>2024 Budget</u>
Cash Balance (Deficit), January 1	\$ (1,097,801)	\$ (1,230,296)	\$ (1,182,309)	\$ (2,460,654)	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	240,492	200,000	250,000	200,000	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 240,492</u>	<u>\$ 200,000</u>	<u>\$ 250,000</u>	<u>\$ 200,000</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	205,205	-	1,413,200	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	118,906	114,528	114,528	62,956	-
Debt Service - Interest	890	617	617	296	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 325,001</u>	<u>\$ 115,145</u>	<u>\$ 1,528,345</u>	<u>\$ 63,252</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ (84,509)</u>	<u>\$ 84,855</u>	<u>\$ (1,278,345)</u>	<u>\$ 136,748</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ (1,182,309)</u>	<u>\$ (1,145,441)</u>	<u>\$ (2,460,654)</u>	<u>\$ (2,323,906)</u>	<u>\$ -</u>

Impact Fees
12404028 Engr. - Jeffy Trail

	<u>2022 Actual</u>	<u>2023 Budget</u>	<u>2023 Projected</u>	<u>2024 Executive</u>	<u>2024 Budget</u>
Cash Balance (Deficit), January 1	\$ 10,399	\$ 10,417	\$ 10,535	\$ 10,835	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	136	20	300	300	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 136</u>	<u>\$ 20</u>	<u>\$ 300</u>	<u>\$ 300</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 136</u>	<u>\$ 20</u>	<u>\$ 300</u>	<u>\$ 300</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 10,535</u>	<u>\$ 10,437</u>	<u>\$ 10,835</u>	<u>\$ 11,135</u>	<u>\$ -</u>

Impact Fees
12408329 Engr. - West Elderberry

	<u>2022 Actual</u>	<u>2023 Budget</u>	<u>2023 Projected</u>	<u>2024 Executive</u>	<u>2024 Budget</u>
Cash Balance (Deficit), January 1	\$ (559,133)	\$ (539,133)	\$ (559,133)	\$ (534,133)	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	-	25,000	25,000	25,000	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ -</u>	<u>\$ 25,000</u>	<u>\$ 25,000</u>	<u>\$ 25,000</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ -</u>	<u>\$ 25,000</u>	<u>\$ 25,000</u>	<u>\$ 25,000</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ (559,133)</u>	<u>\$ (514,133)</u>	<u>\$ (534,133)</u>	<u>\$ (509,133)</u>	<u>\$ -</u>

Impact Fees
12408430 Engr. - Westside Drainage

	<u>2022 Actual</u>	<u>2023 Budget</u>	<u>2023 Projected</u>	<u>2024 Executive</u>	<u>2024 Budget</u>
Cash Balance (Deficit), January 1	\$ 35,453	\$ 40,453	\$ 35,453	\$ 35,453	\$ -
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	-	15,000	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ -</u>	<u>\$ 15,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	330,000	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ 330,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ -</u>	<u>\$ (315,000)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 35,453</u>	<u>\$ (274,547)</u>	<u>\$ 35,453</u>	<u>\$ 35,453</u>	<u>\$ -</u>

Includes 2023 amounts as follows:

Stormwater Utility

Citywide Flood Mitigation	borrow	\$ 330,000
		<u>\$ 330,000</u>

**Tax Incremental Financing
Citywide Summary - All Active TIDs
2024 Executive Budget**

<u>No.</u>	<u>Name</u>	<u>Year of Inception</u>	<u>Base Value</u>	<u>2023 Value</u>	<u>Accumulated TIF Increment Change August 15, 2023</u>	<u>2024 Ratio of Debt Svc. and Cap. Leases to Annual Revenues (Excluding Borrowing)</u>	<u>Dec. 31, 2024 Budgeted Cash Balance</u>	<u>Dec. 31, 2024 Balance of Unrecovered Costs (Favorable)</u>	<u>2024 Capital Budget Executive</u>
29	Allied Terrace	2000	41,741,400	86,081,600	106%	0%	1,797,241	(1,965,038)	802,141
36	Capitol Gateway	2005	97,652,400	645,784,700	561%	19%	5,963,620	2,460,592	4,600,000
37	Union Corners	2006	43,466,900	235,344,100	441%	7%	5,603,820	(3,276,485)	-
39	Stoughton Road	2008	263,256,500	503,336,200	91%	6%	11,188,696	(8,066,181)	4,343,186
41	University/Whitney	2011	18,703,300	89,946,400	381%	20%	1,487,509	3,458,111	1,500,000
42	Wingra	2012	50,866,200	202,673,000	298%	27%	17,316,282	(8,586,589)	1,100,000
44	Royster Clark	2013	30,448,400	111,858,300	267%	30%	1,808,188	(3,759,685)	-
45	Capitol Square West	2015	113,759,800	230,285,800	102%	102%	(3,664,757)	(5,645,273)	-
46	Research Park	2015	320,906,300	820,813,800	156%	23%	18,417,406	4,041,843	19,200,000
47	Silicon Prairie	2017	240,896,200	365,190,600	52%	43%	1,318,415	(839,728)	114,671
48	Regent Street	2021	240,896,200	365,190,600	52%	0%	2,988,204	2,627,311	5,620,000
49	Femrite Drive	2021	34,378,700	34,098,500	-1%	854%	1,384,895	1,194,271	-
50	State Street	2022	507,688,500	543,442,200	7%	106%	(62,553)	29,731,520	24,689,000
51	South Madison	2022	Unavailable	Unavailable	Unavailable	Unavailable	15,700,183	(15,625,183)	8,915,000
52	E Wash / Stoughton Rd	2023	Unavailable	Unavailable	Unavailable	Unavailable	-	800,000	800,000
53	Wilson Street	2023	Unavailable	Unavailable	Unavailable	Unavailable	-	4,500,000	4,500,000
54	Pennsylvania Avenue	2023	Unavailable	Unavailable	Unavailable	Unavailable	-	750,000	750,000
							\$ 81,247,149	\$ 1,799,486	\$ 76,933,998

**Tax Incremental Financing
Citywide Summary - All Active TIDs
2024 Executive Budget**

	2022 Actual	2023 Budget	2023 Projected	2024 Executive	2024 Adopted
Cash Balance (Deficit), January 1	\$ 29,403,797	\$ 44,243,576	\$ 58,382,824	\$ 78,447,483	\$ -
Project Inflows:					
Incremental Revenues	30,501,841	32,799,233	32,782,636	38,197,023	-
Computer Reimbursement	673,520	673,520	673,520	673,520	-
Personal Property Aid	843,109	843,109	843,111	516,714	-
Payment on Advance	-	-	-	-	-
Interest Income	737,120	1,213,639	2,470,578	2,353,424	-
Proceeds from Borrowing	8,975,000	39,217,000	19,447,000	48,059,000	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other / Transfers from Other TIDs	8,445,925	13,600,000	13,600,000	13,600,000	-
Total Inflows:	\$ 50,176,514	\$ 88,346,501	\$ 69,816,845	\$ 103,399,681	\$ -
Project Outflows:					
Engineering: Major Streets	2,226,050	4,247,000	4,247,000	4,689,000	-
Engineering: Other	77,947	-	-	-	-
Engineering: Ped Bike	40,542	2,620,000	-	2,720,000	-
Engineering: Storm Water	760,632	200,000	200,000	5,200,000	-
Engineering: Sewer Utility	-	-	-	300,000	-
Parking Utility	5,000,000	15,000,000	4,200,000	23,300,000	-
Parks	-	-	-	735,000	-
PCED: Affordable Hsg. Set Aside	-	-	-	8,259,998	-
PCED: Other	413,710	16,355,500	8,855,500	10,650,000	-
PCED: Payments to Developers	-	6,350,000	-	11,000,000	-
PCED: Planning Studies	-	-	-	-	-
Streets	-	8,500	8,500	-	-
Traffic Engineering	-	110,000	-	80,000	-
Transit	110,363	20,000,000	10,000,000	10,000,000	-
Debt Service-Principal	7,331,462	7,290,410	6,974,594	8,532,106	-
Debt Service-Interest	788,036	1,018,104	978,824	1,198,411	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	230,090	200,025	273,241	287,000	-
Audit Costs	216,755	19,300	20,130	22,000	-
Other / Transfers to Other TIDs	4,001,900	13,675,150	13,994,397	13,626,500	-
Total Outflows:	\$ 21,197,487	\$ 87,093,989	\$ 49,752,186	\$ 100,600,015	\$ -
Annual Net Cash Flow	\$ 28,979,027	\$ 1,252,512	\$ 20,064,659	\$ 2,799,666	\$ -
Cash Balance (Deficit), December 31	\$ 58,382,824	\$ 45,496,087	\$ 78,447,483	\$ 81,247,149	\$ -
Memo: Unrecovered Costs (Fav.)	\$ (27,335,489)	\$ 3,338,589	\$ (34,927,742)	\$ 1,799,486	\$ -

Tax Incremental Financing
TID #29 - Allied Terrace
 Inception 2000

	2022 Actual	2023 Budget	2023 Projected	2024 Executive	2024 Adopted
Cash Balance (Deficit), January 1	\$ (167,797)	\$ 693,024	\$ 700,871	\$ 1,724,178	\$ -
Project Inflows:					
Incremental Revenues	839,279	955,492	955,492	802,141	-
Computer Reimbursement	9,516	9,516	9,516	9,516	-
Personal Property Aid	23,971	23,971	23,971	23,971	-
Payment on Advance	-	-	-	-	-
Interest Income	8,249	15,593	45,532	51,725	-
Proceeds from Borrowing	-	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ 881,015	\$ 1,004,572	\$ 1,034,511	\$ 887,353	\$ -
Project Outflows:					
Engineering: Major Streets	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Engineering: Ped Bike	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Parking Utility	-	-	-	-	-
Parks	-	-	-	-	-
PCED: Affordable Hsg. - Set Aside	-	-	-	802,141	-
PCED: Other	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
Streets	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	-	-	-	-	-
Debt Service-Interest	-	-	-	-	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	10,547	13,000	9,224	10,000	-
Audit Costs	1,800	2,000	1,830	2,000	-
Other	-	-	150	150	-
Total Outflows:	\$ 12,347	\$ 15,000	\$ 11,204	\$ 814,291	\$ -
Annual Net Cash Flow	\$ 868,668	\$ 989,572	\$ 1,023,307	\$ 73,063	\$ -
Cash Balance (Deficit), December 31	\$ 700,871	\$ 1,682,596	\$ 1,724,178	\$ 1,797,241	\$ -
Memo: Unrecovered Costs (Fav.)	\$ (868,668)	\$ (1,858,240)	\$ (1,891,975)	\$ (1,965,038)	\$ -

Note: A resolution (RES-22-00471) adopted 6/21/2022 authorizes extending the life of TID 29 for an additional year to collect incremental revenues for affordable housing pursuant to Wis. Stat. §66.1105(6)(g). Incremental revenues from taxes levied in 2023 and collected in 2024 will be used for affordable housing.

**Tax Incremental Financing
TID #36 - Capitol Gateway Corridor
Inception 2005**

	2022 Actual	2023 Budget	2023 Projected	2024 Executive	2024 Adopted
Cash Balance (Deficit), January 1	\$ 14,773,785	\$ 10,232,570	\$ 13,703,471	\$ 12,158,356	\$ -
Project Inflows:					
Incremental Revenues	10,394,133	10,014,015	9,997,416	9,916,042	-
Computer Reimbursement	78,514	78,514	78,514	78,514	-
Personal Property Aid	31,171	31,171	31,171	31,171	-
Payment on Advance	-	-	-	-	-
Interest Income	210,470	230,233	591,186	364,751	-
Proceeds from Borrowing	-	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ 10,714,287	\$ 10,353,933	\$ 10,698,287	\$ 10,390,478	\$ -
Project Outflows:					
Engineering: Major Streets	4,620	-	-	-	-
Engineering: Other	-	-	-	-	-
Engineering: Ped Bike	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Parking Utility	5,000,000	-	-	-	-
Parks	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	61,520	4,600,000	100,000	4,600,000	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
Streets	-	1,300	1,300	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	2,510,900	1,983,586	1,983,586	1,855,088	-
Debt Service-Interest	182,438	142,505	142,505	113,126	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	23,323	19,000	14,181	15,000	-
Audit Costs	1,800	1,300	1,830	2,000	-
Other - Transfer to TID 51	-	7,200,000	7,200,000	10,000,000	-
Other - Transfer to TID 42	4,000,000	2,800,000	2,800,000	-	-
Total Outflows:	\$ 11,784,601	\$ 16,747,691	\$ 12,243,402	\$ 16,585,214	\$ -
Annual Net Cash Flow	\$ (1,070,314)	\$ (6,393,758)	\$ (1,545,115)	\$ (6,194,736)	\$ -
Cash Balance (Deficit), December 31	\$ 13,703,471	\$ 3,838,811	\$ 12,158,356	\$ 5,963,620	\$ -
Memo: Unrecovered Costs (Fav.)	\$ (1,440,586)	\$ 2,969,587	\$ (1,879,057)	\$ 2,460,592	\$ -

Note: The 2023 Project Plan Amendment for TID 36 authorizes transferring \$10 million annually through 2027 to TID 51 to fund the South Madison Plan. See RES-23-00182. Outflows in 2022 Actual for Parking Utility are related to reimbursing funding initially provided for the South Livingston

2024 Executive amounts include:

PCED: Other - Economic Development Public Market	Carryforward Cash	4,500,000
PCED: Other - Economic Development BUILD Plan	Cash	100,000
TOTAL		4,600,000

Tax Incremental Financing
TID #37 - Union Corners
 Inception 2006

	2022 Actual	2023 Budget	2023 Projected	2024 Executive	2024 Adopted
Cash Balance (Deficit), January 1	\$ 3,059,279	\$ 6,284,602	\$ 6,311,195	\$ 5,802,450	\$ -
Project Inflows:					
Incremental Revenues	3,175,550	3,092,458	3,092,458	3,471,174	-
Computer Reimbursement	8,727	8,727	8,727	8,727	-
Personal Property Aid	37,907	37,907	37,907	37,907	-
Payment on Advance	-	-	-	-	-
Interest Income	78,831	141,404	258,693	174,073	-
Proceeds from Borrowing	-	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	266,979	-	-	-	-
Total Inflows:	\$ 3,567,994	\$ 3,280,496	\$ 3,397,785	\$ 3,691,881	\$ -
Project Outflows:					
Engineering: Major Streets	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Engineering: Ped Bike	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Parking Utility	-	-	-	-	-
Parks	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
Streets	-	400	400	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	247,690	247,095	247,095	237,159	-
Debt Service-Interest	53,846	44,734	44,734	37,201	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	12,742	14,000	12,321	14,000	-
Audit Costs	1,800	2,000	1,830	2,000	-
Other - Transfer to TID 51	-	3,600,000	3,600,000	3,600,000	-
Other	-	150	150	150	-
Total Outflows:	\$ 316,078	\$ 3,908,379	\$ 3,906,530	\$ 3,890,510	\$ -
Annual Net Cash Flow	\$ 3,251,916	\$ (627,883)	\$ (508,745)	\$ (198,630)	\$ -
Cash Balance (Deficit), December 31	\$ 6,311,195	\$ 5,656,719	\$ 5,802,450	\$ 5,603,820	\$ -
Memo: Unrecovered Costs (Fav.)	\$ (3,499,606)	\$ (3,118,818)	\$ (3,237,956)	\$ (3,276,485)	\$ -

Note: The 2023 Project Plan Amendment for TID 37 authorizes transferring \$3.6 million annually through 2027 to TID 51 to fund the South Madison Plan. See RES-23-00183.

**Tax Incremental Financing
TID #39 - Stoughton Road
Inception 2008**

	2022 Actual	2023 Budget	2023 Projected	2024 Executive	2024 Adopted
Cash Balance (Deficit), January 1	\$ 3,938,901	\$ 3,931,173	\$ 6,647,348	\$ 10,632,277	\$ -
Project Inflows:					
Incremental Revenues	2,794,631	3,576,218	3,576,218	4,343,186	-
Computer Reimbursement	205,443	205,443	205,443	205,443	-
Personal Property Aid	359,814	359,814	359,814	359,814	-
Payment on Advance	-	-	-	-	-
Interest Income	50,460	88,451	209,298	318,968	-
Proceeds from Borrowing	-	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ 3,410,348	\$ 4,229,926	\$ 4,350,774	\$ 5,227,412	\$ -
Project Outflows:					
Engineering: Major Streets	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Engineering: Ped Bike	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Parking Utility	-	-	-	-	-
Parks	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	4,343,186	-
PCED: Other	348,061	30,000	30,000	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
Streets	-	500	500	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	273,678	272,108	272,108	270,600	-
Debt Service-Interest	59,829	50,450	50,450	42,057	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	16,748	20,025	10,807	13,000	-
Audit Costs	3,585	2,000	1,830	2,000	-
Other	-	-	150	150	-
Total Outflows:	\$ 701,901	\$ 375,083	\$ 365,845	\$ 4,670,993	\$ -
Annual Net Cash Flow	\$ 2,708,447	\$ 3,854,843	\$ 3,984,929	\$ 556,419	\$ -
Cash Balance (Deficit), December 31	\$ 6,647,348	\$ 7,786,016	\$ 10,632,277	\$ 11,188,696	\$ -
Memo: Unrecovered Costs (Fav.)	\$ (2,982,125)	\$ (7,109,076)	\$ (7,239,162)	\$ (8,066,181)	\$ -

Note: A resolution (RES-22-00329) adopted 4/25/2023 authorizes extending the life of TID 35 for an additional year to collect incremental revenues for affordable housing pursuant to Wis. Stat. §66.1105(6)(g). Incremental revenues from taxes levied in 2023 and collected in 2024 will be used for affordable housing.

Tax Incremental Financing
TID #41 - University - Whitney (UW Clinic Project)
 Inception 2011

	2022 Actual	2023 Budget	2023 Projected	2024 Executive	2024 Adopted
Cash Balance (Deficit), January 1	\$ 2,058,130	\$ 2,807,844	\$ (569,845)	\$ 456,336	\$ -
Project Inflows:					
Incremental Revenues	1,234,870	1,164,621	1,164,621	1,288,830	-
Computer Reimbursement	5,881	5,881	5,881	5,881	-
Personal Property Aid	5,921	5,921	5,922	5,921	-
Payment on Advance	-	-	-	-	-
Interest Income	20,483	63,176	6,795	13,690	-
Proceeds from Borrowing	-	3,725,000	2,225,000	1,500,000	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ 1,267,155	\$ 4,964,599	\$ 3,408,219	\$ 2,814,323	\$ -
Project Outflows:					
Engineering: Major Streets	2,179,744	2,225,000	2,225,000	-	-
Engineering: Other	-	-	-	-	-
Engineering: Ped Bike	16,136	1,500,000	-	1,500,000	-
Engineering: Storm Water	1,192,378	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Parking Utility	-	-	-	-	-
Parks	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
Streets	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	478,040	136,970	136,970	222,500	-
Debt Service-Interest	15,198	4,105	4,105	44,500	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	11,685	14,000	13,983	14,000	-
Audit Costs	1,800	2,000	1,830	2,000	-
Other	150	-	150	150	-
Total Outflows:	\$ 3,895,130	\$ 3,882,075	\$ 2,382,038	\$ 1,783,150	\$ -
Annual Net Cash Flow	\$ (2,627,975)	\$ 1,082,524	\$ 1,026,182	\$ 1,031,173	\$ -
Cash Balance (Deficit), December 31	\$ (569,845)	\$ 3,890,368	\$ 456,336	\$ 1,487,509	\$ -
Memo: Unrecovered Costs (Fav.)	\$ 2,149,935	\$ 4,655,441	\$ 3,211,784	\$ 3,458,111	\$ -
2024 Executive amounts include:					
Eng Ped Bike: Old Middleton Underpass			Carryforward Borrowing	1,500,000	
TOTAL				1,500,000	

Tax Incremental Financing
TID #42 - Wingra (Wingra Clinic Project)
 Inception 2012

	2022 Actual	2023 Budget	2023 Projected	2024 Executive	2024 Adopted
Cash Balance (Deficit), January 1	\$ 3,441,502	\$ 9,523,325	\$ 18,112,869	\$ 15,070,666	\$ -
Project Inflows:					
Incremental Revenues	1,648,712	2,411,252	2,411,252	2,746,276	-
Computer Reimbursement	41,233	41,233	41,233	41,233	-
Personal Property Aid	38,719	38,719	38,719	38,719	-
Payment on Advance	-	-	-	-	-
Interest Income	179,376	214,275	650,696	452,120	-
Proceeds from Borrowing	6,200,000	1,000,000	-	1,000,000	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other - Transfer from TID 36	7,000,000	2,800,000	2,800,000	-	-
Total Inflows:	\$ 15,108,040	\$ 6,505,479	\$ 5,941,900	\$ 4,278,348	\$ -
Project Outflows:					
Engineering: Major Streets	27,167	-	-	-	-
Engineering: Other	77,947	-	-	-	-
Engineering: Ped Bike	-	1,000,000	-	1,000,000	-
Engineering: Storm Water	(431,746)	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Parking Utility	-	-	-	-	-
Parks	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	4,128	7,925,500	7,925,500	100,000	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
Streets	-	500	500	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	506,225	1,063,129	754,359	651,225	-
Debt Service-Interest	15,764	316,475	250,114	227,508	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	43,279	37,000	26,580	27,000	-
Audit Costs	193,758	2,000	1,830	2,000	-
Other	150	25,000	25,220	25,000	-
Total Outflows:	\$ 436,673	\$ 10,369,604	\$ 8,984,103	\$ 2,032,732	\$ -
Annual Net Cash Flow	\$ 14,671,367	\$ (3,864,125)	\$ (3,042,203)	\$ 2,245,616	\$ -
Cash Balance (Deficit), December 31	\$ 18,112,869	\$ 5,659,200	\$ 15,070,666	\$ 17,316,282	\$ -
Memo: Unrecovered Costs (Fav.)	\$ (8,977,592)	\$ (5,176,596)	\$ (6,689,748)	\$ (8,586,589)	\$ -

2024 Executive amounts include:

Engineering - Ped Bike: Cannonball Path	Carryforward Borrowing	1,000,000
PCED Other: Economic Development property holding costs	Cash	100,000
TOTAL		\$ 1,100,000

**Tax Incremental Financing
TID #44 - Royster Clark
Inception 2013**

	2022 Actual	2023 Budget	2023 Projected	2024 Executive	2024 Adopted
Cash Balance (Deficit), January 1	\$ (650,551)	\$ (50,161)	\$ (77,802)	\$ 760,067	\$ -
Project Inflows:					
Incremental Revenues	1,049,655	1,274,264	1,274,264	1,472,754	-
Computer Reimbursement	5,582	5,582	5,582	5,582	-
Personal Property Aid	12,301	12,301	12,301	12,301	-
Payment on Advance	-	-	-	-	-
Interest Income	1,734	-	26,309	22,802	-
Proceeds from Borrowing	-	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ 1,069,272	\$ 1,292,147	\$ 1,318,456	\$ 1,513,439	\$ -
Project Outflows:					
Engineering: Major Streets	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Engineering: Ped Bike	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Parking Utility	-	-	-	-	-
Parks	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
Streets	-	400	400	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	438,802	433,895	433,895	428,249	-
Debt Service-Interest	45,261	35,122	35,122	24,919	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	10,510	15,000	9,190	10,000	-
Audit Costs	1,800	2,000	1,830	2,000	-
Other	150	-	150	150	-
Total Outflows:	\$ 496,523	\$ 486,417	\$ 480,587	\$ 465,317	\$ -
Annual Net Cash Flow	\$ 572,749	\$ 805,730	\$ 837,869	\$ 1,048,122	\$ -
Cash Balance (Deficit), December 31	\$ (77,802)	\$ 755,569	\$ 760,067	\$ 1,808,188	\$ -
Memo: Unrecovered Costs (Fav.)	\$ (1,011,551)	\$ (2,251,176)	\$ (2,283,315)	\$ (3,759,685)	\$ -

**Tax Incremental Financing
TID #45 - Capitol Square West
Inception June 2015**

	2022 Actual	2023 Budget	2023 Projected	2024 Executive	2024 Adopted
Cash Balance (Deficit), January 1	\$ (4,898,660)	\$ (3,473,147)	\$ (3,539,042)	\$ (3,602,846)	\$ -
Project Inflows:					
Incremental Revenues	2,197,694	1,900,951	1,900,951	2,108,025	-
Computer Reimbursement	45,505	45,505	45,505	45,505	-
Personal Property Aid	6,909	6,909	6,909	6,909	-
Payment on Advance	-	-	-	-	-
Interest Income	-	-	-	(108,085)	-
Proceeds from Borrowing	-	1,222,000	1,222,000	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	1,178,946	-	-	-	-
Total Inflows:	\$ 3,429,054	\$ 3,175,365	\$ 3,175,365	\$ 2,052,354	\$ -
Project Outflows:					
Engineering: Major Streets	-	1,222,000	1,222,000	-	-
Engineering: Other	-	-	-	-	-
Engineering: Ped Bike	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Parking Utility	-	-	-	-	-
Parks	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
Streets	-	1,500	1,500	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	1,837,541	1,837,541	1,837,541	1,958,287	-
Debt Service-Interest	202,349	157,703	157,703	134,827	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	23,446	13,000	18,445	19,000	-
Audit Costs	4,950	2,000	1,830	2,000	-
Other	1,150	-	150	150	-
Total Outflows:	\$ 2,069,436	\$ 3,233,744	\$ 3,239,169	\$ 2,114,265	\$ -
Annual Net Cash Flow	\$ 1,359,618	\$ (58,379)	\$ (63,804)	\$ (61,911)	\$ -
Cash Balance (Deficit), December 31	\$ (3,539,042)	\$ (3,531,526)	\$ (3,602,846)	\$ (3,664,757)	\$ -
Memo: Unrecovered Costs (Fav.)	\$ (3,197,159)	\$ (3,754,321)	\$ (3,748,896)	\$ (5,645,273)	\$ -

**Tax Incremental Financing
TID #46 - Research Park
Inception September 2015**

	2022 Actual	2023 Budget	2023 Projected	2024 Executive	2024 Adopted
Cash Balance (Deficit), January 1	\$ 7,194,808	\$ 13,292,083	\$ 13,512,144	\$ 20,819,572	\$ -
Project Inflows:					
Incremental Revenues	6,751,068	7,244,642	7,244,642	9,043,627	-
Computer Reimbursement	273,119	273,119	273,119	273,119	-
Personal Property Aid	326,396	326,396	326,396	-	-
Payment on Advance	-	-	-	-	-
Interest Income	174,407	460,507	638,210	624,587	-
Proceeds from Borrowing	-	14,000,000	10,000,000	9,200,000	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ 7,524,990	\$ 22,304,664	\$ 18,482,368	\$ 19,141,333	\$ -
Project Outflows:					
Engineering: Major Streets	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Engineering: Ped Bike	-	-	-	-	-
Engineering: Storm Water	-	-	-	5,200,000	-
Engineering: Sewer Utility	-	-	-	-	-
Parking Utility	-	-	-	-	-
Parks	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
PCED: Payments to Developers	-	4,000,000	-	4,000,000	-
PCED: Planning Studies	-	-	-	-	-
Streets	-	3,400	3,400	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	20,000,000	10,000,000	10,000,000	-
Debt Service-Principal	978,520	978,520	978,520	1,978,520	-
Debt Service-Interest	204,792	176,492	176,492	347,830	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	22,480	50,000	14,548	15,000	-
Audit Costs	1,862	2,000	1,830	2,000	-
Other	-	-	150	150	-
Total Outflows:	\$ 1,207,654	\$ 25,210,412	\$ 11,174,940	\$ 21,543,499	\$ -
Annual Net Cash Flow	\$ 6,317,336	\$ (2,905,748)	\$ 7,307,428	\$ (2,402,166)	\$ -
Cash Balance (Deficit), December 31	\$ 13,512,144	\$ 10,386,335	\$ 20,819,572	\$ 18,417,406	\$ -
Memo: Unrecovered Costs (Fav.)	\$ (7,295,856)	\$ 8,631,372	\$ (5,581,804)	\$ 4,041,843	\$ -

2024 Executive amounts include:

Engineering: Storm Water - West Towne Ponds and Regent St culvert replacement	Borrowing	5,200,000
PCED Other: Economic Development developer loans	Carryforward Borrowing	4,000,000
Transit: Bus Rapid Transit	Carryforward Cash	10,000,000
TOTAL		\$ 19,200,000

Tax Incremental Financing
TID #47 - Silicon Prairie
Inception 2017

	2022 Actual	2023 Budget	2023 Projected	2024 Executive	2024 Adopted
Cash Balance (Deficit), January 1	\$ 658,885	\$ 1,002,263	\$ 1,009,280	\$ 1,353,988	\$ -
Project Inflows:					
Incremental Revenues	416,249	377,457	377,457	114,671	-
Computer Reimbursement	-	-	-	-	-
Personal Property Aid	-	-	-	-	-
Payment on Advance	-	-	-	-	-
Interest Income	13,110	-	43,860	40,620	-
Proceeds from Borrowing	-	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ 429,359	\$ 377,457	\$ 421,317	\$ 155,291	\$ -
Project Outflows:					
Engineering: Major Streets	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Engineering: Ped Bike	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Parking Utility	-	-	-	-	-
Parks	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	114,671	-
PCED: Other	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
Streets	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	60,066	60,066	60,066	60,066	-
Debt Service-Interest	8,559	7,268	7,268	5,977	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	8,389	5,000	7,295	8,000	-
Audit Costs	1,800	2,000	1,830	2,000	-
Other	150	-	150	150	-
Total Outflows:	\$ 78,964	\$ 74,334	\$ 76,609	\$ 190,863	\$ -
Annual Net Cash Flow	\$ 350,395	\$ 303,123	\$ 344,708	\$ (35,573)	\$ -
Cash Balance (Deficit), December 31	\$ 1,009,280	\$ 1,305,386	\$ 1,353,988	\$ 1,318,415	\$ -
Memo: Unrecovered Costs (Fav.)	\$ (410,461)	\$ (773,650)	\$ (815,235)	\$ (839,728)	\$ -

Note: A resolution (RES-22-00472) adopted 6/21/2022 authorizes extending the life of TID 47 for an additional year to collect incremental revenues for affordable housing pursuant to Wis. Stat. §66.1105(6)(g). Incremental revenues from taxes levied in 2023 and collected in 2024 will be used for affordable housing.

**Tax Incremental Financing
TID #48 - Regent Street
Inception 2021**

	2022 Actual	2023 Budget	2023 Projected	2024 Executive	2024 Adopted
Cash Balance (Deficit), January 1	\$ (4,485)	\$ -	\$ (44,858)	\$ 731,353	\$ -
Project Inflows:					
Incremental Revenues	-	787,863	787,863	2,248,560	-
Computer Reimbursement	-	-	-	-	-
Personal Property Aid	-	-	-	-	-
Payment on Advance	-	-	-	-	-
Interest Income	-	-	-	21,941	-
Proceeds from Borrowing	-	120,000	-	5,620,000	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ -	\$ 907,863	\$ 787,863	\$ 7,890,501	\$ -
Project Outflows:					
Engineering: Major Streets	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Engineering: Ped Bike	24,407	120,000	-	120,000	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Parking Utility	-	-	-	-	-
Parks	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	500,000	-
PCED: Payments to Developers	-	-	-	5,000,000	-
PCED: Planning Studies	-	-	-	-	-
Streets	-	500	500	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	-	-	-	-	-
Debt Service-Interest	-	-	-	-	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	14,016	-	9,172	11,500	-
Audit Costs	1,800	-	1,830	2,000	-
Other	150	-	150	150	-
Total Outflows:	\$ 40,373	\$ 120,500	\$ 11,652	\$ 5,633,650	\$ -
Annual Net Cash Flow	\$ (40,373)	\$ 787,363	\$ 776,211	\$ 2,256,851	\$ -
Cash Balance (Deficit), December 31	\$ (44,858)	\$ 787,363	\$ 731,353	\$ 2,988,204	\$ -
Memo: Unrecovered Costs (Fav.)	\$ 40,373	\$ (626,990)	\$ (735,838)	\$ 2,627,311	\$ -
2024 Executive amounts include:					
Engineering: Ped Bike - Main St. improvements			Carryforward borrowing	120,000	
PCED: Payments to Developers - CDA Triangle Redevelopment					
			Borrowing	5,000,000	
PCED Other: Economic Development developer loans			Borrowing	500,000	
TOTAL				\$ 5,620,000	

Tax Incremental Financing
TID #49 - Femrite Drive
 Inception 2021

	2022 Actual	2023 Budget	2023 Projected	2024 Executive	2024 Adopted
Cash Balance (Deficit), January 1	\$ -	\$ -	\$ 2,052,556	\$ 1,751,747	\$ -
Project Inflows:					
Incremental Revenues	-	-	-	(5,069)	-
Computer Reimbursement	-	-	-	-	-
Personal Property Aid	-	-	-	-	-
Payment on Advance	-	-	-	-	-
Interest Income	-	-	-	52,552	-
Proceeds from Borrowing	2,100,000	1,000,000	1,000,000	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ 2,100,000	\$ 1,000,000	\$ 1,000,000	\$ 47,483	\$ -
Project Outflows:					
Engineering: Major Streets	14,519	800,000	800,000	-	-
Engineering: Other	-	-	-	-	-
Engineering: Ped Bike	-	-	-	-	-
Engineering: Storm Water	-	200,000	200,000	-	-
Engineering: Sewer Utility	-	-	-	-	-
Parking Utility	-	-	-	-	-
Parks	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
Streets	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	-	210,000	210,417	310,417	-
Debt Service-Interest	-	63,000	82,523	95,268	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	32,925	-	7,719	8,500	-
Audit Costs	-	-	-	-	-
Other	-	-	150	150	-
Total Outflows:	\$ 47,444	\$ 1,273,000	\$ 1,300,809	\$ 414,335	\$ -
Annual Net Cash Flow	\$ 2,052,556	\$ (273,000)	\$ (300,809)	\$ (366,852)	\$ -
Cash Balance (Deficit), December 31	\$ 2,052,556	\$ (273,000)	\$ 1,751,747	\$ 1,384,895	\$ -
Memo: Unrecovered Costs (Fav.)	\$ 47,444	\$ 1,110,444	\$ 1,137,836	\$ 1,194,271	\$ -

**Tax Incremental Financing
TID #50 - State Street
Inception 2022**

	2022 Actual	2023 Budget	2023 Projected	2024 Executive	2024 Adopted
Cash Balance (Deficit), January 1	\$ -	\$ -	\$ 489,637	\$ 15,374	\$ -
Project Inflows:					
Incremental Revenues	-	-	-	646,806	-
Computer Reimbursement	-	-	-	-	-
Personal Property Aid	-	-	-	-	-
Payment on Advance	-	-	-	-	-
Interest Income	-	-	-	461	-
Proceeds from Borrowing	600,000	15,800,000	5,000,000	24,689,000	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ 600,000	\$ 15,800,000	\$ 5,000,000	\$ 25,336,267	\$ -
Project Outflows:					
Engineering: Major Streets	-	-	-	689,000	-
Engineering: Other	-	-	-	-	-
Engineering: Ped Bike	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Parking Utility	-	15,000,000	4,200,000	23,300,000	-
Parks	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	800,000	800,000	700,000	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
Streets	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	110,363	-	-	-	-
Debt Service-Principal	-	60,000	60,037	559,996	-
Debt Service-Interest	-	18,000	27,808	125,198	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	-	-	37,710	40,000	-
Audit Costs	-	-	-	-	-
Other	-	-	348,707	-	-
Total Outflows:	\$ 110,363	\$ 15,878,000	\$ 5,474,263	\$ 25,414,194	\$ -
Annual Net Cash Flow	\$ 489,637	\$ (78,000)	\$ (474,263)	\$ (77,927)	\$ -
Cash Balance (Deficit), December 31	\$ 489,637	\$ (78,000)	\$ 15,374	\$ (62,553)	\$ -
Memo: Unrecovered Costs (Fav.)	\$ 110,363	\$ 15,928,363	\$ 5,524,588	\$ 29,731,520	\$ -

2024 Executive amounts include:

Engineering: Major Streets - Dayton St. reconstruction	Borrowing	689,000
Parking: State Street Garage Redevelopment	Carryforward borrowing	10,800,000
	Borrowing	12,500,000
PCED: Other - Economic Development façade, building improvement grants; commercial ownership assistance	Borrowing	700,000
TOTAL		\$ 24,689,000

**Tax Incremental Financing
TID #51 - South Madison
Inception 2022**

	2022 Actual	2023 Budget	2023 Projected	2024 Executive	2024 Adopted
Cash Balance (Deficit), January 1	\$ -	\$ -	\$ 75,000	\$ 10,773,964	\$ -
Project Inflows:					
Incremental Revenues	-	-	-	-	-
Computer Reimbursement	-	-	-	-	-
Personal Property Aid	-	-	-	-	-
Payment on Advance	-	-	-	-	-
Interest Income	-	-	-	323,219	-
Proceeds from Borrowing	75,000	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other - Transfers from TID 36 & 37	-	10,800,000	10,800,000	13,600,000	-
Total Inflows:	\$ 75,000	\$ 10,800,000	\$ 10,800,000	\$ 13,923,219	\$ -
Project Outflows:					
Engineering: Major Streets	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Engineering: Ped Bike	-	-	-	100,000	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Parking Utility	-	-	-	-	-
Parks	-	-	-	735,000	-
PCED: Affordable Hsg. Set Aside	-	-	-	3,000,000	-
PCED: Other	-	3,000,000	-	3,000,000	-
PCED: Payments to Developers	-	-	-	2,000,000	-
PCED: Planning Studies	-	-	-	-	-
Streets	-	-	-	-	-
Traffic Engineering	-	110,000	-	80,000	-
Transit	-	-	-	-	-
Debt Service-Principal	-	7,500	-	-	-
Debt Service-Interest	-	2,250	-	-	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	-	-	82,066	82,000	-
Audit Costs	-	-	-	-	-
Other	-	50,000	18,970	-	-
Total Outflows:	\$ -	\$ 3,169,750	\$ 101,036	\$ 8,997,000	\$ -
Annual Net Cash Flow	\$ 75,000	\$ 7,630,250	\$ 10,698,964	\$ 4,926,219	\$ -
Cash Balance (Deficit), December 31	\$ 75,000	\$ 7,630,250	\$ 10,773,964	\$ 15,700,183	\$ -
Memo: Unrecovered Costs (Fav.)	\$ -	\$ (7,637,750)	\$ (10,698,964)	\$ (15,625,183)	\$ -

Note: 2023 Project Plan amendments authorize transferring \$10 million from TID 36 and \$3.6 million from TID 37 annually to TID 51 to fund the South Madison Plan. See RES-23-00182 and RES-23-00183.

2024 Executive amounts include:

Engineering: Ped Bike - Badger Rusk Path	Cash	100,000
Parks: Athletic Field & Park Land Improvements	Cash	735,000
PCED: Affordable Hsg. Set Aside	Cash	3,000,000
PCED: Other - Economic Development South Madison Plan activities	Cash	3,000,000
PCED: Payments to Developers - CDA South Madison Redevelopment	Cash	2,000,000
Traffic Engineering: Town of Madison Signing	Cash	60,000
Traffic Engineering: Town of Madison Street Lights	Cash	20,000
TOTAL	\$	8,915,000

Tax Incremental Financing
TID #52 - East Washington Avenue and Stoughton Road
 Inception 2022

	2022 Actual	2023 Budget	2023 Projected	2024 Executive	2024 Adopted
Cash Balance (Deficit), January 1	\$ -	\$ -	\$ -	\$ -	\$ -
Project Inflows:					
Incremental Revenues	-	-	-	-	-
Computer Reimbursement	-	-	-	-	-
Personal Property Aid	-	-	-	-	-
Payment on Advance	-	-	-	-	-
Interest Income	-	-	-	-	-
Proceeds from Borrowing	-	2,350,000	-	800,000	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ -	\$ 2,350,000	\$ -	\$ 800,000	\$ -
Project Outflows:					
Engineering: Major Streets	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Engineering: Ped Bike	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	300,000	-
Parking Utility	-	-	-	-	-
Parks	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	500,000	-
PCED: Payments to Developers	-	2,350,000	-	-	-
PCED: Planning Studies	-	-	-	-	-
Streets	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	-	-	-	-	-
Debt Service-Interest	-	-	-	-	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	-	-	-	-	-
Audit Costs	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	\$ -	\$ 2,350,000	\$ -	\$ 800,000	\$ -
Annual Net Cash Flow	\$ -	\$ -	\$ -	\$ -	\$ -
Cash Balance (Deficit), December 31	\$ -	\$ -	\$ -	\$ -	\$ -
Memo: Unrecovered Costs (Fav.)	\$ -	\$ 2,350,000	\$ -	\$ 800,000	\$ -
2024 Executive amounts include:					
Engineering: Sewer Utility - 3400 E Wash sewer work			Borrowing	300,000	
PCED: Other - Economic Development façade, building improvement grants; commercial ownership assistance			Borrowing	500,000	
TOTAL				\$ 800,000	

Tax Incremental Financing
TID #53 -- Wilson Street
 Inception 2023

	2022 Actual	2023 Budget	2023 Projected	2024 Executive	2024 Adopted
Cash Balance (Deficit), January 1	\$ -	\$ -	\$ -	\$ -	\$ -
Project Inflows:					
Incremental Revenues	-	-	-	-	-
Computer Reimbursement	-	-	-	-	-
Personal Property Aid	-	-	-	-	-
Payment on Advance	-	-	-	-	-
Interest Income	-	-	-	-	-
Proceeds from Borrowing	-	-	-	4,500,000	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ -	\$ -	\$ -	\$ 4,500,000	\$ -
Project Outflows:					
Engineering: Major Streets	-	-	-	4,000,000	-
Engineering: Other	-	-	-	-	-
Engineering: Ped Bike	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Parking Utility	-	-	-	-	-
Parks	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	500,000	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
Streets	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	-	-	-	-	-
Debt Service-Interest	-	-	-	-	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	-	-	-	-	-
Audit Costs	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	\$ -	\$ -	\$ -	\$ 4,500,000	\$ -
Annual Net Cash Flow	\$ -	\$ -	\$ -	\$ -	\$ -
Cash Balance (Deficit), December 31	\$ -	\$ -	\$ -	\$ -	\$ -
Memo: Unrecovered Costs (Fav.)	\$ -	\$ -	\$ -	\$ 4,500,000	\$ -

2024 Executive amount includes:

Engineering: Major Streets - E. Wilson St. and E. Doty St. reconstruction	Borrowing	4,000,000
PCED: Other - Economic Development façade, building improvement grants; commercial ownership assistance; pre-development costs for Brayton Lot	Borrowing	500,000
TOTAL		\$ 4,500,000

**Tax Incremental Financing
TID #54 -- Pennsylvania Avenue
Inception 2023**

	2022 Actual	2023 Budget	2023 Projected	2024 Executive	2024 Adopted
Cash Balance (Deficit), January 1	\$ -	\$ -	\$ -	\$ -	\$ -
Project Inflows:					
Incremental Revenues	-	-	-	-	-
Computer Reimbursement	-	-	-	-	-
Personal Property Aid	-	-	-	-	-
Payment on Advance	-	-	-	-	-
Interest Income	-	-	-	-	-
Proceeds from Borrowing	-	-	-	750,000	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ -	\$ -	\$ -	\$ 750,000	\$ -
Project Outflows:					
Engineering: Major Streets	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Engineering: Ped Bike	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Parking Utility	-	-	-	-	-
Parks	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	750,000	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
Streets	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	-	-	-	-	-
Debt Service-Interest	-	-	-	-	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	-	-	-	-	-
Audit Costs	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	\$ -	\$ -	\$ -	\$ 750,000	\$ -
Annual Net Cash Flow	\$ -	\$ -	\$ -	\$ -	\$ -
Cash Balance (Deficit), December 31	\$ -	\$ -	\$ -	\$ -	\$ -
Memo: Unrecovered Costs (Fav.)	\$ -	\$ -	\$ -	\$ 750,000	\$ -

2024 Executive amounts include:

PCED: Other - Economic Development façade, building improvement grants; commercial ownership assistance

Borrowing 750,000

TOTAL

\$ 750,000



Glossary

Glossary

AGENCY: A unit of organization within the City. Agencies include departments, divisions, and utilities. Each agency is responsible for submitting to the Finance Director capital and operating budget requests outlining projected costs of operation for the upcoming fiscal year.

AMERICAN RESCUE PLAN ACT (ARPA): The American Rescue Plan Act of 2021 (ARPA) was passed by the U.S. Congress to provide for a strong and equitable recovery from the COVID-19 pandemic. ARPA provides \$350 billion directly to state and local governments, including the City of Madison, to respond to the impacts of the COVID-19 pandemic. Eligible uses for ARPA funds include addressing ongoing public health responses costs, addressing the negative economic impacts of COVID-19, and supporting city operations and government services. ARPA is a funding source for some capital projects in the 2022 CIP.

APPROPRIATION: The legislative authority to spend and obligate a specified amount from a designated fund account for a specific purpose.

BORROWING SCHEDULE: The plan for General Fund and Non-General Fund General Obligation (GO) borrowing during the period of the Capital Improvement Plan (CIP).

CANCELLATION: The removal of budget authority for a project or program. Authority may be cancelled because a project is delayed, the project is not moving forward, implementation is slowed, the project is completed under budget, or there is a change in the scope of the project.

CAPITAL BUDGET: The appropriations for capital projects, which comprise the first year of the Capital Improvement Plan.

CAPITAL IMPROVEMENT PLAN (CIP): The capital projects planned for the next six years in the capital budget. Only the first year of the Capital Improvement Plan is appropriated with the adoption of the capital budget. The remaining five years of budget information are presented as a plan for the future.

CAPITAL PROGRAM: A large scale *continuing* work plan which provides for lasting improvements to the City's infrastructure, assets, and services oftentimes funded by notes, bonds, and other borrowing methods.

CAPITAL PROJECT: A large scale work plan with a *defined start date and end date* which provides for lasting improvements to the City's infrastructure, assets, and services oftentimes funded by notes, bonds, and other borrowing.

CITYWIDE ELEMENT: Major topic areas that influence the quality of life in Madison, as defined by the Imagine Madison Comprehensive Plan. The Citywide Elements are:

- Culture and Character
- Economy and Opportunity
- Effective Government
- Health and Safety
- Green and Resilient
- Land Use and Transportation
- Neighborhoods and Housing

COMPENSATION GROUP: A grouping of job classifications based on shared attributes, professional and supervisory requirements, and work functions that are assigned to established salary ranges in the compensation plan.

DEBT SERVICE: Principal and interest payments on debt incurred by the City.

DEVELOPMENT IMPACT FEE ZONE: Geographically defined areas of the City that have been designated by the Common Council as areas in which development has created or may create the need for capital improvements to be funded in whole or in part by impact fees. The areas may be referenced in the Comprehensive Plan or Master Plan, and are shown on a Development Impact Fee Zones Map.

Glossary

DIRECT APPROPRIATION: Budget appropriations made for a specific activity or initiative but not housed within a specific agency. These appropriations fall under the purview of the Mayor.

EQUALIZED VALUE: The estimated value of all taxable real and personal property in each taxation district, by class of property, as of January 1, and certified by the State of Wisconsin Department of Revenue on August 15 of each year.

EXECUTIVE BUDGET: The Mayor's plan for expenditures and funding sources during the fiscal year. The plan reflects potential appropriations and is presented to the Common Council for their amendments and adoption at which time the funds are legally appropriated.

EXPENDITURE RESTRAINT PROGRAM: A state aid program that provides funding to municipalities that keep the growth in property tax supported spending to a calculated limit based on mills, the consumer price index, and net new construction.

EXPENDITURE TYPE: The category that describes the type of expenditure being made, for example, Building, Machinery and Equipment, Fiber Network.

FULL TIME EQUIVALENT POSITION (FTE): A term used to express the position count. A person working in a half-time position is considered to be working at 0.5 FTE.

FUNCTION: A grouping of agencies that provide like services. The functions identified within Madison's operating budget include: Administration, General Government, Library, Planning and Development, Public Safety and Health, and Public Works and Transportation.

FUND: A sum of money segregated for specific activities. Use of this money requires adherence to special regulations established for each fund. The funds identified within the City of Madison's Adopted Budget include: Capital Projects Fund, General Fund, Community Development Grants, Convention Center, Debt Service, Fleet Services, Golf Courses, Impact Fees, Insurance, Library, Loans, Metro Transit, Other Grants, Other Restricted, Parking Utility, Public Health Madison & Dane County, Sewer Utility, Stormwater Utility, Water Utility, Worker's Compensation, and Community Development Authority.

FUNDING SOURCE: Income received which supports an appropriation. Funding sources include General Obligation borrowing, federal and state grants, special assessments, etc.

GENERAL FUND: A central fund into which most of the City's tax and unrestricted revenues are budgeted to support basic City operations.

GENERAL OBLIGATION (GO) BORROWING: A type of municipal borrowing that is secured by the City's available resources, including tax revenues, to repay the debt.

General Fund GO Borrowing: General Obligation Borrowing that is funded by the City's General Fund which comprises most of the City's tax revenues and unrestricted revenues.

Non-General Fund GO Borrowing: General Obligation Borrowing that is funded by sources other than the General Fund. These include enterprise funds such as Stormwater and Metro.

HOLDING COSTS: Expenses for upkeep and maintenance of the unoccupied areas of the Tax Increment Financing (TIF) district properties throughout Madison.

HORIZON LIST: A list of projects not included in the Capital Improvement Plan but that will continue to be studied and analyzed for inclusion in a future CIP. Projects on this list have specific outstanding items that must be addressed prior to inclusion in a future CIP.

Glossary

IMAGINE MADISON: Madison’s Comprehensive Plan (most recently updated in 2018), outlining policies and actions impacting City budgets, ordinances, and growth. The plan update, which was guided by community input, looks 20 years into the future and seeks opportunities to address long term issues, but focuses on action steps to guide the City’s near term efforts.

IMPACT FEE: A fee imposed on developers in order to pay the capital costs to construct, expand or improve public facilities which are necessary to accommodate new development or any improvements made to existing development in the City as a whole or in designated development impact fee zones. The City currently receives fees from 16 zones that pay for park infrastructure, parkland acquisitions, transportation improvements, Stormwater facilities and sanitary sewer improvements.

LEVY (PROPERTY TAX): Taxes levied on all taxable property within the City of Madison. The annual levy is determined by the amount of funding needed to support ongoing operating functions of the City. The property tax represents 73% of Madison’s total General Fund budget.

LEVY LIMIT: A state law providing the maximum amount a municipality may implement as property tax calculated as the prior year levy plus the percentage increase in equalized value from net new construction, with certain exceptions such as general obligation debt service.

MAJOR: A set of like accounts defining the nature of expenditures. Major objects within the City of Madison’s chart of accounts include:

Revenues

- General Revenues
- Intergovernmental Revenues
- Charges for Services; Licenses and Permits; and other sources

Personnel Expenses

- Salaries
- Fringe Benefits

Non-Personnel Expenses

- Supplies
- Purchased Services
- Debt and Other Financing
- Inter Departmental Billings
- Inter Departmental Charges
- Transfers Out

MILL RATE: A figure used to represent the amount per \$1,000 of the assessed value of property which then is used to determine the amount of property tax.

NEIGHBORHOOD RESOURCE TEAM (NRT): Staff teams that work together to focus on priorities identified by a specific neighborhood. The mission of Neighborhood Resource Teams is to encourage and enhance communication, coordination, and relationship building among City staff, residents, and other stakeholders to promote equity and improve the quality of life for Madison residents.

NET NEW CONSTRUCTION: The percentage calculated from the ratio of new construction value to the total equalized property value in the City, used in calculating state levy limits and expenditure restraint program limits.

OPERATING BUDGET: A plan, approved by the Mayor and Common Council, appropriating funds to agencies for operating costs during the upcoming year. This plan establishes legal expenditure authority for agencies to carry out business as authorized in the adopted budget. Amendments to the operating budget that exceed \$5,000 are subject to super majority approval by the Common Council.

Glossary

PAVEMENT RATING: A scale for measuring roadway quality ranging from 0-10, used to document the roadway condition throughout the City of Madison. Pavement ratings are updated biennially.

1	2	3	4	5	6	7	8	9	10
Poor	Deficient			Adequate				New	

PAYMENT IN LIEU OF TAX (PILOT): A payment made by entities exempt from the property tax to reflect services received from the City.

RACIAL EQUITY AND SOCIAL JUSTICE INITIATIVE (RESJI): An initiative within the City of Madison focused on establishing racial equity and social justice as core principles in all decisions, policies and functions of the City of Madison.

REAUTHORIZATION: Funding appropriated in one year that will not be expended in that year and is appropriated by the Common Council in the following year's budget for the same purpose.

REVENUE BONDS: Debt funding for capital projects and programs that is secured by a specified revenue source, for example, payments made by rate payers for water or sewer services.

SERVICE: An activity or set of activities performed by an agency that has identifiable costs for budgetary purposes and a clear purpose with measurable objectives.

SPECIAL ASSESSMENTS: Charges designated for improvements and services provided to real property within the City and charged to the property owners. Examples of improvements funded by special assessments include sewer repair and sidewalk replacement.

TAX INCREMENT: The amount obtained by multiplying the total county, city, school and other local general property taxes levied on all taxable property within a tax incremental district in a year by a fraction having as a numerator the value increment for that year in the TID and as a denominator that year's equalized value of all taxable property in the TID. In any year, a tax increment is "positive" if the value increment is positive.

TAX INCREMENTAL BASE (BASE VALUE): The aggregate value, as equalized by the Wisconsin Department of Revenue, of all taxable property located within a Tax Increment District (TID) on the date as of which the TID is created.

TAX INCREMENT DISTRICT (TID): A geographical area, made up of contiguous whole units of property. A TID does not include any area identified as a wetland, as defined in State Statute.

TAX INCREMENT FINANCING (TIF): TIF is a public financing method that serves two primary functions. The first function is to fund certain capital improvements. The second function is, when a private project has demonstrated financial need and met the "but for" test as proscribed in State Statute, to provide public financial assistance to private developments in a tax increment district. (For a full list of eligible project costs, consult State Statute 66.1105.)

TAXES ON AVERAGE VALUE HOME (TOAH): A calculation used to reflect the impact of budgetary decisions on the property tax levy by calculating the impact on the average assessed property value of a single family home.

VALUE INCREMENT: The equalized value of all taxable property in a TID in any year minus the tax incremental base. In any year "value increment" is positive if the tax incremental base is less than the aggregate value of taxable property as equalized by the Wisconsin Department of Revenue; it is negative if that base exceeds the aggregate value.

FINANCE DEPARTMENT

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CITY OF
MADISON