

Fleet Service

2026 Capital Budget Request Summary

Request by Proposal

| Project/Program Name | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Fire Apparatus / Rescue Veh | 4,950,000 | 5,970,000 | 3,850,000 | 4,090,000 | 6,320,000 | 4,510,000 |
| Fleet Equipment Replacement | 11,216,000 | 13,565,000 | 13,520,000 | 13,516,000 | 14,191,800 | 14,901,390 |
| Fuel Infrastructure Upgrades | 782,660 | 652,660 | 545,630 | 533,910 | - | - |
| Low and No Carbon Heavy Trucks and Infrastructure | 400,000 | 400,000 | 400,000 | 400,000 | 420,000 | 441,000 |
| Total | 17,348,660 | 20,587,660 | 18,315,630 | 18,539,910 | 20,931,800 | 19,852,390 |

Request by Funding Source - GO Borrowing vs. Other

2026 Request

| Funding Source | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| GO Borrowing | 17,298,660 | 20,537,660 | 18,265,630 | 18,489,910 | 20,881,800 | 19,802,390 |
| Other | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| Total | 17,348,660 | 20,587,660 | 18,315,630 | 18,539,910 | 20,931,800 | 19,852,390 |

Prior Year CIP

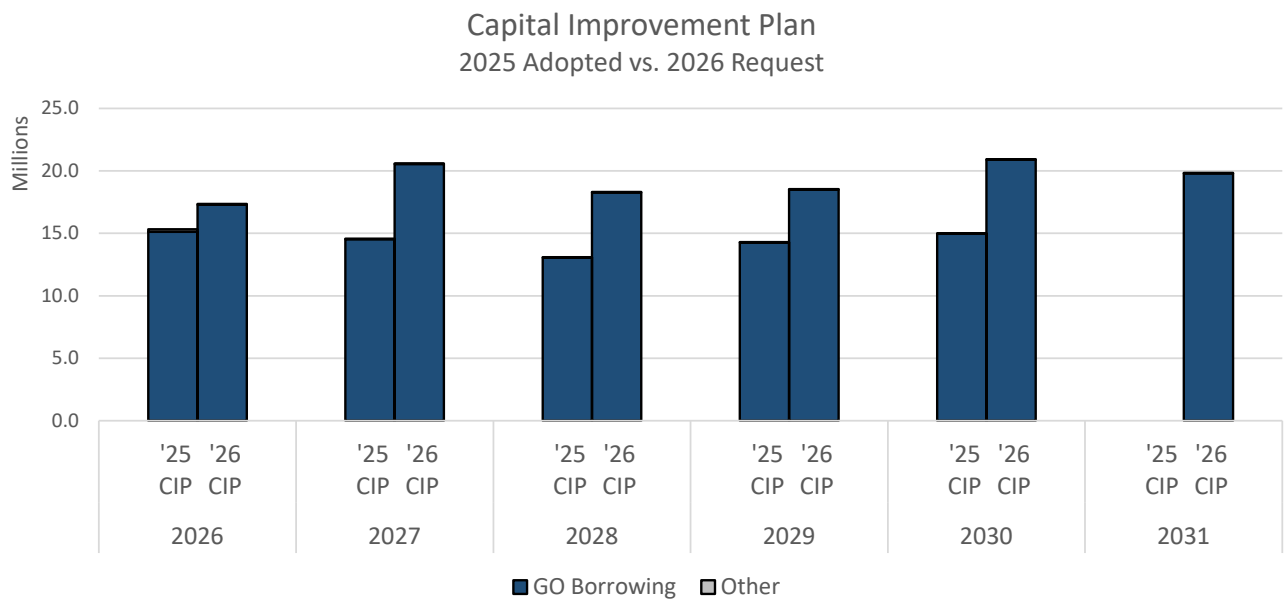
| Funding Source | 2026 | 2027 | 2028 | 2029 | 2030 |
|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| GO Borrowing | 15,120,000 | 14,520,000 | 13,050,000 | 14,250,000 | 14,965,000 |
| Other | 213,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| Total | 15,333,000 | 14,570,000 | 13,100,000 | 14,300,000 | 15,015,000 |

Request vs. Prior Year CIP - Difference

| Funding Source | 2026 | 2027 | 2028 | 2029 | 2030 |
|-----------------------|------------------|------------------|------------------|------------------|------------------|
| GO Borrowing | 2,178,660 | 6,017,660 | 5,215,630 | 4,239,910 | 5,916,800 |
| Other | (163,000) | - | - | - | - |
| Total | 2,015,660 | 6,017,660 | 5,215,630 | 4,239,910 | 5,916,800 |

Fleet Service

2026 Capital Budget Request Summary



Fleet Service

2026 Capital Budget Request Summary

Major Changes

Fire Apparatus / Rescue Vehicles

- Program budget increased by \$7.6 million in Non-General Fund GO Borrowing from 2026-2030. This reflects a 43.1% increase.
- Requested funding increases are due to increased vehicle prices from 2021-2024 and anticipated auto tariffs.

Fleet Equipment Replacement

- Program budget increased by \$13.5 million in Non-General Fund GO Borrowing from 2026-2030. This reflects a 25.7% increase.
- Requested funding increases are due to increased vehicle prices from 2021-2024 and anticipated auto tariffs.

Fuel Infrastructure Upgrades

- New project. Request includes \$2.5 million in Non-General Fund GO Borrowing from 2026-2029.
- Project added to the Horizon List in the 2024 pending scope of work needed at each fuel site and compatibility with biodiesel.
- Project addresses fuel site outages and delays due to aging fuel site infrastructure requiring increased maintenance.

Low and No Carbon Heavy Trucks and Infrastructure

- Program budget increased by \$237,000 in Non-General Fund GO Borrowing in 2026. This reflects a 145.4% increase.
- Funding increase is net-neutral from reallocating Non-General Fund GO Borrowing from the B100 Fuel Infrastructure project that is no longer planned in 2026.

B100 Fueling Infrastructure

- Project removed from CIP due to Fleet Service pursuing renewable diesel in lieu of biodiesel.
- \$237,000 in Non-General Fund GO Borrowing originally planned for 2026 in the 2025 CIP is reallocated to the Low and No Carbon Heavy Trucks and Infrastructure program.



Department of Public Works

Fleet Service Division

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Phone: (608) 246-4540

cityofmadison.com/fleet-service

TO: Mayor Satya Rhodes-Conway and David Schmiedicke, Finance Director

FROM: Rachel Darken, Assistant Fleet Superintendent

DATE: Friday, April 18, 2025

SUBJECT: Fleet Service Division Capital Budget Transmittal Memo

Summary of Changes from 2025 Capital Improvement Plan

Our 2026 Capital Improvement Plan includes several changes from last year's plan. First, we are proposing a budget neutral change to shift funds from the B100 Fueling Infrastructure Project to the Low and No Carbon Heavy Trucks and Infrastructure Program. This change allows us to continue to support the carbon reduction goals of the City while we move our clean fuel program towards renewable diesel.

We are also proposing increases in both the Fleet Equipment Replacement Program and the Fire Apparatus and Rescue Vehicle Replacement, due to several factors. Over the last several years, prices for new vehicles and equipment have skyrocketed. From 2021 to 2024, analysis of our acquisition costs shows an increase of 24% on average. That alone justifies an increase in these program budgets, but we expect to see even higher costs as new tariffs come into effect that will drastically impact the auto market. The Budget Lab at Yale recently released a report¹ modeling the total effect of the 25% automobile tariffs and projected the tariffs will raise average motor vehicle prices by approximately 13.5%. Our proposals for these two programs aim to stay on track with our equipment replacement cycles. Delaying the purchase of new equipment to replace vehicles that are aging out will result in higher maintenance and repair costs impacting agency operating budgets. We have seen this over the last couple years, such as when our orders of automated refuse trucks were delayed and we were forced to keep old, worn-down trucks in service longer. Maintenance and repair costs for this group of equipment rose over 40% percent in 2023, largely due to major repairs such as rebuilding garbage truck floors. In 2024, after putting a handful of new trucks into service, we saw maintenance and repair costs reduced for that group of equipment by 13% compared to the previous year. Investing in new equipment and vehicles according to a planned replacement schedule keeps our operating costs manageable and ensures City agencies have a reliable fleet for service delivery.

Finally, we are proposing a new project, Fuel Infrastructure Upgrades, that was included on last year's horizon list. Equipment currently installed at the large City-owned fuel sites serving most City agencies is aging or out of date, resulting in increased maintenance costs and overall downtime. This project will replace and upgrade aging fuel equipment at five locations over the course of four years: Sycamore, Badger, Olin, First Street, and Fire Station 7. When one of our major fuel sites is out of commission, which has been happening more frequently in the last few years due to aging infrastructure, vehicles and equipment must travel to another fuel site in a different area to get fuel. This can mean equipment is out of its intended service area for periods of time, leading to extended response times and other

¹ <https://budgetlab.yale.edu/research/fiscal-economic-and-distributional-effects-25-auto-tariffs>

inefficiencies. This project ensures that City services can continue without any delays or operational impact due to a fuel outage.

Risk Assessment of Federal Funding

The only federal funding included in our programs is a relatively small amount of funding from the direct pay tax credits the City can file for after we put qualifying vehicles into service. These funds are included in our Fleet Equipment Replacement Program. As of now, the direct pay tax credit program is not impacted by recent changes on the federal level, so we are continuing to include the funds in our capital improvement plan. If changes are made to the tax credit program, we expect we will be able to absorb the loss of these funds with minimal disruption to our vehicle acquisition program.

Prioritized List of Capital Requests

We considered how each program supports core community services, meets our agency's goals, reduces future operational expenses, and furthers the City's sustainability efforts when we prioritized our 2026 capital proposals. Any reduction in our equipment replacement programs could lead to higher maintenance and repair costs and impede service delivery to Madison residents. In addition, our fueling infrastructure is critical to maintain ongoing services, and given the age of the equipment, we need to work on upgrades sooner rather than later. Given these factors, we would prioritize our funding requests in the following order:

1. Fleet Equipment Replacement Program, Munis Project #15771
2. Fire Apparatus and Rescue Vehicle Replacement Program, Munis Project #15772
3. Fuel Infrastructure Upgrade Project, Munis Project #15775
4. Low and No Carbon Heavy Trucks Program, Munis Project #15881

2026 Capital Improvement Plan

Program Budget Proposal

Identifying Information

| | | | |
|----------------|-----------------------------|-------------------------|----------|
| Agency | Fleet Service | New or Existing Project | Existing |
| Proposal Name | Fire Apparatus / Rescue Veh | Project Type | Program |
| Project Number | 12504 | 2026 Project Number | 15772 |

Project Description

This program is for purchasing fire apparatus and rescue vehicles. The goal of the program is to maintain a high quality fleet of fire apparatus and emergency vehicles. Program success is measured by analyzing daily availability rates of the fire fleet.

Budget Comparison

| | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|------------------------|--------------|--------------|--------------|--------------|--------------|--------------|
| 2025 CIP Total | \$ 4,920,000 | \$ 4,220,000 | \$ 2,300,000 | \$ 3,000,000 | \$ 3,150,000 | \$ - |
| 2026 CIP Total | \$ 4,950,000 | \$ 5,970,000 | \$ 3,850,000 | \$ 4,090,000 | \$ 6,320,000 | \$ 4,510,000 |
| Difference '26 vs. '25 | \$ 30,000 | \$ 1,750,000 | \$ 1,550,000 | \$ 1,090,000 | \$ 3,170,000 | \$ 4,510,000 |

Requested 2026 Budget by Funding Source

| Funding Source | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|-----------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Borrowing - Non-GF GO | \$ 4,950,000 | \$ 5,970,000 | \$ 3,850,000 | \$ 4,090,000 | \$ 6,320,000 | \$ 4,510,000 |
| Total | \$ 4,950,000 | \$ 5,970,000 | \$ 3,850,000 | \$ 4,090,000 | \$ 6,320,000 | \$ 4,510,000 |

Requested 2026 Budget by Expense Type

| Expense Type | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|-------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Machinery and Equipment | \$ 4,950,000 | \$ 5,970,000 | \$ 3,850,000 | \$ 4,090,000 | \$ 6,320,000 | \$ 4,510,000 |
| Total | \$ 4,950,000 | \$ 5,970,000 | \$ 3,850,000 | \$ 4,090,000 | \$ 6,320,000 | \$ 4,510,000 |

Explain any changes from the 2025 CIP in the proposed funding for this project/program

Equipment prices have increased, and we cannot delay replacing vehicles without detrimentally impacting equipment downtime for this critical emergency response service.

| | |
|---|----|
| TIF funding is included in this request: | No |
| Impact Fees are included in this request: | No |

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Fleet Service

Project/Program: Fire Apparatus / Rescue Veh

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

| Year | Phase/Project Name | Cost | Location | Alder District |
|------|-----------------------------------|--------------|----------|----------------|
| 2026 | Platform (943) | \$ 2,300,000 | | |
| 2026 | Engines (824 and 825) | \$ 2,200,000 | | |
| 2026 | Med Unit (952) | \$ 450,000 | | |
| 2027 | Aerial (944) | \$ 2,000,000 | | |
| 2027 | Engines (826 and 827) | \$ 2,400,000 | | |
| 2027 | Med Units (954, 957, and 958) | \$ 1,350,000 | | |
| 2027 | FIT Vehicle (2826) | \$ 150,000 | | |
| 2027 | Command Car (1710) | \$ 70,000 | | |
| 2028 | Engines (828 and 829) | \$ 2,400,000 | | |
| 2028 | Med Units (959, 962, and 963) | \$ 1,380,000 | | |
| 2028 | Support Vehicle (2691) | \$ 70,000 | | |
| 2029 | Engines (830 and 831) | \$ 2,500,000 | | |
| 2029 | Med Units x3 | \$ 1,380,000 | | |
| 2029 | Command Cars (1852, 875, and 876) | \$ 210,000 | | |
| 2030 | Aerial (945) | \$ 2,100,000 | | |
| 2030 | Engines (832 and 834) | \$ 2,600,000 | | |
| 2030 | Med Units x3 | \$ 1,410,000 | | |
| 2030 | Command Cars (878, 879, and 880) | \$ 210,000 | | |
| 2031 | Engines (833 and 839) | \$ 3,100,000 | | |
| 2031 | Med Units x3 | \$ 1,410,000 | | |
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Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?

No

Software or software licenses?

No

Vehicle setup or maintenance costs?

Yes

External management or consulting contracts?

No

Additional FTE positions for ongoing operations of this project/program?

No

Is this project/program required to meet the Percent for Arts ordinance?

No

[Percent for Art requirements detailed in MGO Section 4.30](#)

Please provide additional information in the following section.

Project Information

Agency: Fleet Service

Project/Program: Fire Apparatus / Rescue Veh

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

Does your project or program require purchasing implementation services or other one-time costs?

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

| Description - please detail operating costs by major where available | Annual Costs |
|---|--------------|
| Ongoing interdepartmental charges to cover the Fleet rate, including depreciation, maintenance, repair, and fuel. | |
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Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

2026 Capital Improvement Plan

Program Budget Proposal

Identifying Information

| | | | |
|----------------|-----------------------------|-------------------------|----------|
| Agency | Fleet Service | New or Existing Project | Existing |
| Proposal Name | Fleet Equipment Replacement | Project Type | Program |
| Project Number | 17060 | 2026 Project Number | 15771 |

Project Description

This program funds the replacement of the City's general fleet. The program's goal is to replace vehicles in accordance with the master replacement schedule ensuring City staff have access to safe, reliable vehicles when providing their services.

Budget Comparison

| | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|------------------------|---------------|---------------|---------------|---------------|---------------|---------------|
| 2025 CIP Total | \$ 9,850,000 | \$ 9,950,000 | \$ 10,400,000 | \$ 10,900,000 | \$ 11,445,000 | \$ - |
| 2026 CIP Total | \$ 11,216,000 | \$ 13,565,000 | \$ 13,520,000 | \$ 13,516,000 | \$ 14,191,800 | \$ 14,901,390 |
| Difference '26 vs. '25 | \$ 1,366,000 | \$ 3,615,000 | \$ 3,120,000 | \$ 2,616,000 | \$ 2,746,800 | \$ 14,901,390 |

Requested 2026 Budget by Funding Source

| Funding Source | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|-----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Borrowing - Non-GF GO | \$ 11,166,000 | \$ 13,515,000 | \$ 13,470,000 | \$ 13,466,000 | \$ 14,141,800 | \$ 14,851,390 |
| Federal Sources | \$ 50,000 | \$ 50,000 | \$ 50,000 | \$ 50,000 | \$ 50,000 | \$ 50,000 |
| Total | \$ 11,216,000 | \$ 13,565,000 | \$ 13,520,000 | \$ 13,516,000 | \$ 14,191,800 | \$ 14,901,390 |

Requested 2026 Budget by Expense Type

| Expense Type | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|-------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Machinery and Equipment | \$ 11,216,000 | \$ 13,565,000 | \$ 13,520,000 | \$ 13,516,000 | \$ 14,191,800 | \$ 14,901,390 |
| Total | \$ 11,216,000 | \$ 13,565,000 | \$ 13,520,000 | \$ 13,516,000 | \$ 14,191,800 | \$ 14,901,390 |

Explain any changes from the 2025 CIP in the proposed funding for this project/program

Over the last three years, new equipment prices have increased on average by 24%, and we are facing even higher costs in 2025 due to new tariffs. The increases in our CIP reflect this while staying on track with our replacement cycles. If we delay replacing aging equipment that is more prone to costly repairs, we can expect to see higher operating costs each year.

| | |
|---|----|
| TIF funding is included in this request: | No |
| Impact Fees are included in this request: | No |

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Fleet Service

Project/Program: Fleet Equipment Replacement

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

| Year | Phase/Project Name | Cost | Location | Alder District |
|------|--|---------------|----------|----------------|
| 2026 | Police squads and detective cars | \$ 1,200,000 | Citywide | |
| 2026 | Police vans and mounted patrol truck | \$ 180,000 | Citywide | |
| 2026 | Streets automated refuse trucks (6) | \$ 2,370,000 | Citywide | |
| 2026 | Streets haul and tractor truck | \$ 1,060,000 | Citywide | |
| 2026 | Streets overhead and grapple trucks | \$ 625,000 | Citywide | |
| 2026 | Streets single axle plow trucks (5) | \$ 2,200,000 | Citywide | |
| 2026 | Streets pickup trucks with plows | \$ 124,000 | Citywide | |
| 2026 | Streets rear loader refuse trucks (3) | \$ 1,200,000 | Citywide | |
| 2026 | Streets equipment trailers (3) | \$ 36,000 | Citywide | |
| 2026 | Streets wheel loader | \$ 400,000 | Citywide | |
| 2026 | Streets and Parks Toolcats (5) | \$ 400,000 | Citywide | |
| 2026 | Parks wheel loader | \$ 340,000 | Citywide | |
| 2026 | Parks utility tractor | \$ 125,000 | Citywide | |
| 2026 | Parks tree service truck | \$ 200,000 | Citywide | |
| 2026 | Parks trucks | \$ 290,000 | Citywide | |
| 2026 | Parks toolcat, backhoe, and turf cart | \$ 180,000 | Citywide | |
| 2026 | Miscellaneous vehicles for Parking and Traffic Engineering | \$ 286,000 | Citywide | |
| 2027 | Police squads and detective cars | \$ 1,240,000 | Citywide | |
| 2027 | Police van | \$ 100,000 | Citywide | |
| 2027 | Streets wheel loader | \$ 330,000 | Citywide | |
| 2027 | Streets automated refuse trucks (6) | \$ 2,600,000 | Citywide | |
| 2027 | Streets single axle plow trucks (6) | \$ 2,400,000 | Citywide | |
| 2027 | Streets tandem plow trucks (2) | \$ 900,000 | Citywide | |
| 2027 | Streets rear loader refuse trucks (3) | \$ 1,300,000 | Citywide | |
| 2027 | Streets dump trucks (4) | \$ 1,500,000 | Citywide | |
| 2027 | Streets articulating tractors (2) | \$ 450,000 | Citywide | |
| 2027 | Streets tractor truck | \$ 200,000 | Citywide | |
| 2027 | Streets pickup trucks and supervisor vehicles | \$ 525,000 | Citywide | |
| 2027 | Streets and Parks Toolcats (6) | \$ 510,000 | Citywide | |
| 2027 | Parks rear loader refuse truck | \$ 435,000 | Citywide | |
| 2027 | Parks loader and trucks | \$ 395,000 | Citywide | |
| 2027 | Traffic Engineering paint truck | \$ 475,000 | Citywide | |
| 2027 | Miscellaneous vehicles for other departments | \$ 205,000 | Citywide | |
| 2028 | Vehicle purchases | \$ 13,520,000 | Citywide | |
| 2029 | Vehicle purchases | \$ 13,516,000 | Citywide | |
| 2030 | Vehicle purchases | \$ 14,191,800 | Citywide | |
| 2031 | Vehicle purchases | \$ 14,901,390 | Citywide | |

Project Information

Agency: Fleet Service

Project/Program: Fleet Equipment Replacement

Additional Information

Facility Expenses

Does the proposal include facility expenses?

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

Facilities or land maintenance?

No

Software or software licenses?

No

Vehicle setup or maintenance costs?

Yes

External management or consulting contracts?

No

Additional FTE positions for ongoing operations of this project/program?

No

Is this project/program required to meet the Percent for Arts ordinance?

No

[Percent for Art requirements detailed in MGO Section 4.30](#)

Please provide additional information in the following section.

Project Information

Agency: Fleet Service

Project/Program: Fleet Equipment Replacement

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

N/A

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

N/A

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

N/A

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology

Does your project or program require purchasing software licenses?

N/A

Does your project or program require purchasing implementation services or other one-time costs?

N/A

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

| Description - please detail operating costs by major where available | Annual Costs |
|---|--------------|
| Ongoing interdepartmental billing to cover the Fleet rate, including depreciation, maintenance, repair, and fuel. | |
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Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

N/A

2026 Capital Improvement Plan

Project Budget Proposal

Identifying Information

| | | | |
|----------------|------------------------------|-------------------------|---------|
| Agency | Fleet Service | New or Existing Project | New |
| Proposal Name | Fuel Infrastructure Upgrades | Project Type | Project |
| Project Number | 15775 | | |

Project Description

Equipment currently installed at the large City-owned fuel sites serving the majority of City agencies is aging or out of date, resulting in increased maintenance costs and overall downtime. This project will replace and upgrade aging fuel equipment at five locations: Sycamore, Badger, Olin, First Street, and Fire Station 7. Equipment to be replaced may include underground storage tanks, submersible pumps, tank monitoring systems, leak detection equipment, dispensers, and fuel system terminals, depending on the status of the equipment at each individual site. The project will begin with cleaning and inspection of all underground storage tanks to evaluate the full scope of work at each site and finalize the project plan. In addition, we will explore the feasibility of putting in underground or heated aboveground diesel exhaust fluid storage tanks at two of the most heavily used fuel sites, Badger and Sycamore.

Alignment with Strategic Plans and Citywide Priorities

Identify the Citywide Element and Strategy from the Imagine Madison Comprehensive Plan that is most relevant to your proposal.

| | |
|------------------|---|
| Citywide Element | Effective Government |
| Strategy | Improve accessibility to government agencies and services |

Is this project related to a city agenda or strategic plan other than Imagine Madison (e.g. Climate Forward, Housing Forward, Metro Forward, Vision Zero)?

No

Does this project/program improve the city's climate resilience or sustainability by addressing climate change impacts, reducing greenhouse gas (GHG) emissions, improving energy efficiency, or other benefit?

No

Does this project/program create operational efficiencies or cost savings? For example, by reducing staff travel time, reducing utility expenses, or other operational change?

Yes

Describe how this proposal advances the selected Imagine Madison Element. In addition, if you answered "Yes" to any of the three questions above, describe how the proposal advances these other citywide priorities.

This project will upgrade our major fuel sites to be able to operate for the next 25 to 30 years, ensuring all City agencies have access to fuel whenever needed across the city. Currently, the fueling equipment installed at these sites is 30 years old, leading to increased maintenance needs and downtime. Some of the equipment is aged out and no longer supported, making it difficult to source replacement parts when needed, adding to the overall cost and downtime these fuel sites are experiencing. By upgrading old equipment and replacing anything that is deteriorating, we will ensure fuel remains accessible across the city to support all services residents depend on. In addition, the current diesel exhaust fluid (DEF) storage setup with individual agencies is inefficient, taking up precious space in heated buildings and requiring staff to make extra trips to top up DEF in diesel equipment. If it is feasible to add underground or aboveground heated DEF storage tanks and dispensers at two of the main fueling sites, using agencies will benefit from the improved efficiency of having those fuel sites act as true "one stop shops" for necessary fuel and engine fluid to run equipment.

Describe how this proposal considers equity and quality of life for residents. (For example, does this project address specific inequities, is it based on equity-related data/ prioritization, or is it from a Neighborhood Resource Team (NRT) recommendation?)

This project ensures that City services can continue without any delays or operational impact due to a fuel outage, including critical emergency response services. When one of our major fuel sites is out of commission, which has been happening more frequently in the last few years due to aging infrastructure, vehicles and equipment must travel to another fuel site in a different area to get fuel. This can mean equipment is out of its intended service area for periods of time, leading to extended response times and other inefficiencies due to added time to get fuel.

Project Information

Agency: Fleet Service

Project/Program: Fuel Infrastructure Upgrades

Budget Information

Agencies may submit requests for new projects under the following circumstances: 1) Project is primarily funded by non-general obligation borrowing funding sources, 2) the project meets an emergency need not anticipated in 2025, 3) the project is currently on the Horizon List and is ready to be advanced, or 4) the project is planned for the last year of the CIP (2031).

What "New Project" criteria does your proposal meet? Select "Yes" for all that apply.

| | |
|--|-----|
| 1) Primarily funded by non- GO sources | No |
| 2) Meets emergency need | No |
| 3) Currently on horizon list | Yes |
| 4) Proposed for last year of CIP | No |

Describe how the proposal meets the criteria above. Why is this project needed in the 2026 CIP?

This project was added to the horizon list in 2024. We have scoped out the project and obtained initial quotes, and are now ready to request this project to begin work in 2026.

Requested 2026 Budget by Funding Source

| Funding Source | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|-----------------------|------------|------------|------------|------------|------|------|
| Borrowing - Non-GF GO | \$ 782,660 | \$ 652,660 | \$ 545,630 | \$ 533,910 | \$ - | \$ - |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| Total | \$ 782,660 | \$ 652,660 | \$ 545,630 | \$ 533,910 | \$ - | \$ - |

Requested 2026 Budget by Expense Type

| Expense Type | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|--------------|------------|------------|------------|------------|------|------|
| Other | \$ 782,660 | \$ 652,660 | \$ 545,630 | \$ 533,910 | \$ - | \$ - |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| Total | \$ 782,660 | \$ 652,660 | \$ 545,630 | \$ 533,910 | \$ - | \$ - |

| | |
|---|----|
| TIF funding is included in this request: | No |
| Impact Fees are included in this request: | No |

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Fleet Service

Project/Program: Fuel Infrastructure Upgrades

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

| | |
|--|-----|
| Does the proposal include facility expenses? | Yes |
|--|-----|

Yes

Technology

| | |
|---|-----|
| Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)? | Yes |
|---|-----|

Yes

Over the next six years, will the project/program require any of the following operating expenses:

| | |
|---------------------------------|----|
| Facilities or land maintenance? | No |
|---------------------------------|----|

No

| | |
|--------------------------------|----|
| Software or software licenses? | No |
|--------------------------------|----|

No

| | |
|-------------------------------------|----|
| Vehicle setup or maintenance costs? | No |
|-------------------------------------|----|

No

| | |
|--|----|
| External management or consulting contracts? | No |
|--|----|

No

| | |
|--|----|
| Additional FTE positions for ongoing operations of this project/program? | No |
|--|----|

No

Is this project/program required to meet the Percent for Arts ordinance? No

☐ No

Percent for Art requirements detailed in MGO Section 4.30

Please provide additional information in the following section.

Project Information

Agency: Fleet Service

Project/Program: Fuel Infrastructure Upgrades

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

Yes

Explain how you developed the facilities cost estimate for the budget request.

We compared recent quotes from two separate vendors that work on similar projects to develop the estimate for each site. For budgeting purposes, we are assuming that all fuel tanks will need to be replaced, though we will not know that for certain until the tanks are inspected. This budget includes a 25% contingency amount that will also cover staff time working on this project.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

Yes

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

No

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

No

Does your project or program require purchasing implementation services or other one-time costs?

No

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

| Description - please detail operating costs by major where available | Annual Costs |
|--|--------------|
| | |
| | |
| | |
| | |

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

N/A

2026 Capital Improvement Plan

Program Budget Proposal

Identifying Information

| | | | |
|----------------|---|-------------------------|----------|
| Agency | Fleet Service | New or Existing Project | Existing |
| Proposal Name | Low and No Carbon Heavy Trucks and Infrastructure | Project Type | Program |
| Project Number | 13625 | 2026 Project Number | 15881 |

Project Description

This program funds the incremental costs associated with replacing petroleum-powered vehicles and equipment with electric or alternative fuel vehicles. These vehicles have a higher initial cost to purchase while carrying a lower cost to maintain and fuel. These funds are necessary to meet the City's goals of reducing emissions.

Budget Comparison

| | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|------------------------|------------|------------|------------|------------|------------|------------|
| 2025 CIP Total | \$ 163,000 | \$ 400,000 | \$ 400,000 | \$ 400,000 | \$ 420,000 | \$ - |
| 2026 CIP Total | \$ 400,000 | \$ 400,000 | \$ 400,000 | \$ 400,000 | \$ 420,000 | \$ 441,000 |
| Difference '26 vs. '25 | \$ 237,000 | \$ - | \$ - | \$ - | \$ - | \$ 441,000 |

Requested 2026 Budget by Funding Source

| Funding Source | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Borrowing - Non-GF GO | \$ 400,000 | \$ 400,000 | \$ 400,000 | \$ 400,000 | \$ 420,000 | \$ 441,000 |
| Total | \$ 400,000 | \$ 400,000 | \$ 400,000 | \$ 400,000 | \$ 420,000 | \$ 441,000 |

Requested 2026 Budget by Expense Type

| Expense Type | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|-------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Machinery and Equipment | \$ 400,000 | \$ 400,000 | \$ 400,000 | \$ 400,000 | \$ 420,000 | \$ 441,000 |
| Total | \$ 400,000 | \$ 400,000 | \$ 400,000 | \$ 400,000 | \$ 420,000 | \$ 441,000 |

Explain any changes from the 2025 CIP in the proposed funding for this project/program

Moved Non-GF GO borrowing from the B100 Fuel Infrastructure project in 2026 that is no longer planned. No other major changes.

| | |
|---|----|
| TIF funding is included in this request: | No |
| Impact Fees are included in this request: | No |

Request does not include TIF or Impact Fees. Skip Supplemental Budget Info.

Project Information

Agency: Fleet Service

Project/Program: Low and No Carbon Heavy Trucks and Infrastructure

Project Schedule and Location

Complete the table below for each year of requested funding. If detailed project plans are not available, explain why and when this information will be available.

- For **programs**, detail the minor projects that will occur and provide location detail when necessary.
- For **projects**, detail costs across the major project phases (planning, design, or construction/implementation).

[illegible]

Additional Information

Facility Expenses

| | |
|--|----|
| Does the proposal include facility expenses? | No |
|--|----|

No

Technology

Does the proposal include a technology component (e.g. electronic hardware, upgrades or migrations of existing systems, website changes, technology-related operating costs such as software licenses)?

No

Over the next six years, will the project/program require any of the following operating expenses:

| | |
|---------------------------------|----|
| Facilities or land maintenance? | No |
|---------------------------------|----|

No

| | |
|--------------------------------|----|
| Software or software licenses? | No |
|--------------------------------|----|

No

| | |
|-------------------------------------|-----|
| Vehicle setup or maintenance costs? | Yes |
|-------------------------------------|-----|

Yes

| | |
|--|----|
| External management or consulting contracts? | No |
|--|----|

No

| | |
|--|----|
| Additional FTE positions for ongoing operations of this project/program? | No |
|--|----|

No

Is this project/program required to meet the Percent for Arts ordinance? No

☐ No

Percent for Art requirements detailed in MGO Section 4.30

Please provide additional information in the following section.

Project Information

Agency: Fleet Service

Project/Program: Low and No Carbon Heavy Trucks and Infrastructure

Additional Information (Continued)

If you answered "Yes" to any of the "Additional Information" questions above, please provide additional details in the next section. If a specific section is not relevant, you can enter "N/A"

Facility Expenses

If the proposal includes City site/building/facility expenses, has the proposal been reviewed by City Engineering Facilities?

N/A

Explain how you developed the facilities cost estimate for the budget request.

Technology

Technology components may include:

- Electronic hardware that will be connected to a City device (e.g. wireless, bluetooth, cable, NFC)
- A new website or changes to an existing website
- Changes to existing software or processes, including upgrades or additional modules
- Technology-related operating costs (e.g. software licenses, Software as a Service subscriptions)

If the proposal includes a technology component, have you worked with your IT Project Portfolio Manager to discuss the project?

N/A

[If no, please reach out to your Project Portfolio Manager so that their business analysis can be included in the request.](#)

Do you believe any of the hardware or software to be considered surveillance technology?

N/A

[Surveillance technology is defined in MGO Sec. 23.63\(2\).](#)

If yes, please reach out to Sarah Edgerton prior to submitting your budget request.

The Government Accounting Standards Board (GASB) recently issued a statement (GASB 96) for subscription-based information technology arrangements (SBITAs). Per GASB 96, ongoing licensing and subscription costs, including software as a service (SaaS) expenses should be budgeted as an operating expense. Software costs should **not** be requested in your capital budget. Answer the questions below so the Finance Department is aware of your software needs for the operating budget request process.

Does your project or program require purchasing software licenses?

N/A

Does your project or program require purchasing implementation services or other one-time costs?

N/A

Operating Expenses

Estimate the project/program annual operating costs. Include software costs if applicable.

| Description - please detail operating costs by major where available | Annual Costs |
|---|--------------|
| Ongoing interdepartmental billing to cover the Fleet rate, including depreciation, maintenance, and repair. | |
| | |
| | |
| | |

Percent for Art

If your project is required to meet the Percent for Art ordinance, is this expense included in the expense table on the "Project Information" tab?

N/A