

Traffic Engineering

Agency Budget by Fund

Fund	2023 Actual	2024 Adopted	2024 Actual	2025 Adopted	2026 C2C	2026 Request
General	8,312,053	9,796,878	9,076,030	10,492,411	10,754,482	10,754,482
Other Grants	388,143	102,000	382,164	102,000	102,000	102,000
Total	\$ 8,700,196	\$ 9,898,878	\$ 9,458,194	\$ 10,594,411	\$ 10,856,482	\$ 10,856,482

Agency Budget by Service

Service	2023 Actual	2024 Adopted	2024 Actual	2025 Adopted	2026 C2C	2026 Request
Bicycle & Pedestrian Services				1,297,806	1,471,120	1,471,120
Fiber Network				(163,873)	(167,368)	(192,068)
Pavement Markings				1,142,030	1,014,474	1,014,474
Planning and Data Support	Service history not shown due to Results Madison service restructure. Services listed here started January 1, 2025.			1,724,027	1,694,805	1,694,805
Radio Communications				1,220,315	1,109,697	1,134,397
Signals				1,600,339	1,516,828	1,516,828
Signing				1,409,407	1,833,221	1,833,221
Streetlighting				2,364,360	2,383,706	2,383,706
Total	\$ 8,700,196	\$ 9,898,878	\$ 9,458,194	\$ 10,594,411	\$ 10,856,482	\$ 10,856,482

Agency Budget by Major-Revenue

Major Revenue	2023 Actual	2024 Adopted	2024 Actual	2025 Adopted	2026 C2C	2026 Request
Intergov Revenues	(476,297)	(493,251)	(535,754)	(493,251)	(493,251)	(493,251)
Charges For Services	(249,495)	(256,242)	(212,590)	(256,242)	(256,242)	(256,242)
Misc Revenue	(394,951)	(380,000)	(383,869)	(396,000)	(396,000)	(420,700)
Other Finance Source	(51,868)	-	-	-	-	-
Transfer In	(46,002)	(24,000)	(8,620)	(24,000)	(24,000)	(24,000)
Total	\$ (1,218,614)	\$ (1,153,493)	\$ (1,140,833)	\$ (1,169,493)	\$ (1,169,493)	\$ (1,194,193)

Agency Budget by Major-Expense

Major Expense	2023 Actual	2024 Adopted	2024 Actual	2025 Adopted	2026 C2C	2026 Request
Salaries	5,011,369	6,159,638	5,665,957	6,459,050	6,478,784	6,478,784
Benefits	1,710,963	1,681,747	1,684,456	1,928,999	1,957,092	1,957,092
Supplies	642,949	312,235	240,865	321,235	321,235	321,235
Purchased Services	2,836,166	3,036,203	3,076,016	3,220,209	3,314,599	3,314,599
Debt Othr Financing	47,306	-	304,054	-	-	-
Inter Depart Charges	252,219	587,550	363,111	562,007	715,790	715,790
Inter Depart Billing	(599,001)	(745,403)	(751,017)	(747,998)	(781,925)	(757,225)
Transfer Out	16,840	20,400	15,585	20,400	20,400	20,400
Total	\$ 9,918,811	\$ 11,052,370	\$ 10,599,027	\$ 11,763,903	\$ 12,025,975	\$ 12,050,675



Traffic Engineering Division

Yang Tao, PhD, PE, PTP, Director

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Phone: (608) 266-4761
Fax: (608) 267-1158
www.cityofmadison.com

TO: Mayor Satya Rhodes-Conway
FROM: Yang Tao, Director of Traffic Engineering
DATE: July 18, 2025
SUBJECT: 2026 Operating Budget Transmittal Memo
CC: Deputy Mayors, Finance Director, Budget Manager

Goals of Agency's Operating Budget

Traffic Engineering's core focus is improving public safety, mobility, transportation equity and sustainability. Traffic Engineering's work plan reflects those core functions with the following top goals:

1. Maintain eight major services TE provides to the public
2. Improve workload management
3. Improve employee recruitment, development and retention
4. Enhance communication and documentation
5. Expand equity programs
6. Keep advancing Vision Zero
7. Implement various federal grant programs
8. Keep rolling out Safe Streets Madison projects and implementing Complete Green Streets
9. Keep improving Traffic Signal Priority (TSP) system
10. Improve radio communication system

The Traffic Engineering budget request reflects the requirements to continue the core services related to pavement marking, signing, street lighting, signals, communications and pedestrian/bicycle services that are necessary to meet the basic needs of a growing City. These services also support Vision Zero, Complete Green Streets, Safe Streets Madison and Transit Signal Priority. The Radio Communications Section continues to add even more security features, to conduct coverage mapping, and to optimize our existing radio system infrastructure to ensure critical radio communication for our Public Safety and many other Governmental agencies. We are also making resources available to implement a large number of federal grant funded projects.

Data related to traffic crashes, volumes, speeds, facility stress level, potential utilization, and radio usage is critical to the work done by Traffic Engineering, including in developing Safe Streets projects, determining gaps in the walking/biking network, and when recommending new marking, signing, lighting, signalization, or radio communications improvements. Review of projects to determine equitable provision of projects and outcomes is also an important metric in programs such as Vision Zero, Safe Streets Madison and Complete Green Streets. Data is also integral to understand the need to provide high quality service by our Electrical and

Signing/Marking, Communications and Permit units. Traffic Engineering produces a bi-annual Vision Zero Progress Report including many data points that will help judge progress towards eliminating fatal and serious crashes. The agency continues to track progress towards reaching our quarterly work plan goals to ensure progress and make updates as needed and develop appropriate indicators.

99.25% Budget through Salary Savings

In recent years, Traffic Engineering has experienced relatively high vacancy rates due to current labor shortage in the industry and increased competition from the private sector. Traffic Engineering is making progress filling vacancies but anticipates that this .75 % budget decrease can be achieved through position vacancy-related savings. Staff will closely monitor actual payroll expenses to ensure salary savings are realized and manage filling vacancies accordingly.

Reallocations and Other Changes

1. Reduction in Interagency Charge to Other Agencies

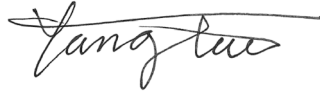
City Engineering has been sharing a custodian position with Traffic Engineering/Parking to help maintain the former Town of Madison Town Hall facility currently occupied by the Parking Division. Traffic Engineering's 2025 Budget included a \$20,270 interagency charge to City Engineering for this service. To simplify the process, Traffic Engineering is transferring the budget to the Parking Division in our 2026 budget requests.

2. Increased Revenues for MUFN Fiber rental

This request increases the projected revenue by \$24,700 based on greater network usage. Revenues increased by almost 10% from 2024 to 2025, and the projected 2026 revenue is increased accordingly.

I look forward to meeting with you to discuss our proposal.

Sincerely,

A handwritten signature in black ink, appearing to read 'Yang Tao', with a stylized flourish extending from the end.

Yang Tao, PhD, PE, PTP
Director of Traffic Engineering

2026 Operating Budget Service Budget Proposal Form

Instructions: Complete one form per Service. When saving the file, add the Agency and Service name to the file name. Submit by saving a copy of the proposal form in your Common Drive Folder.

Part 1. Identifying Information	
Select your Agency:	TRAFFIC ENGINEERING
Enter your Service:	Bicycle & Pedestrian Services
Review the "Service Description" in the 2025 Adopted Budget . Do you have any updates? <input checked="" type="checkbox"/> No – No change to description <input type="checkbox"/> Yes – Description needs to be updated	
<i>If yes, enter updated Service Description here:</i> N/A	
Review the "Activities Performed by Service" in the 2025 Adopted Budget . Do you have any updates? <input checked="" type="checkbox"/> No – No change to activities <input type="checkbox"/> Yes – Activities need to be updated	
<i>If yes, enter updated Activities Performed by Service here:</i> N/A	

Part 2. Base Budget Proposal: Significant Changes (\$10,000 or more)
<p>Agencies can propose net neutral reallocations within their budget, but must explain changes of \$10,000 or more at the Service and/or Major level.</p> <p>Examples of changes that do need to be detailed:</p> <ul style="list-style-type: none"> Moving \$10,000+ within a Service from one Major to another Major. Moving \$10,000+ within a Major from one Service to another Service <p>Examples of changes that do not need to be detailed:</p> <ul style="list-style-type: none"> Total changes of less than \$10,000 at the Major and Service level. Object level changes if the net change to the Major is less than \$10,000. For example, if you propose moving \$15,000 from Consulting to Software within the Purchased Services Major, you do not need to detail the change if it is within the same Service. <p>If your proposed changes are a technical correction to your base budget, you can simply state that the change is a correction/ adjustment in the narrative questions below. If you are not proposing changes to your base budget, skip this section.</p>

Summary Table of Service and/or Major Changes of \$10,000 or More			
Complete the table below to detail changes at the Service and/or Major level and answer the narrative questions to describe your changes. If you have no significant changes, skip this section			
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Select	Select	Enter \$.	Click or tap here to enter text.
Select	Select	Enter \$.	Click or tap here to enter text.
Select	Select	Enter \$.	Click or tap here to enter text.
Explain the impact of your proposed changes. Why is this needed in the 2026 budget? Will there be a change in current service levels? Will this result in operational efficiencies or savings?			
N/A			
Explain how your proposed changes consider equity and quality of life for residents. Will the changes address specific inequities or advance other equity goals? Is this related to a Neighborhood Resource Team (NRT) recommendation? What data did you use to inform your request?			
N/A			

Part 3. Personnel Changes
Complete this section to propose changes to payroll allocations or position classifications. Standard career ladders and position studies that are already in process with HR do not need to be submitted through this form.
<ul style="list-style-type: none"> • If proposing a personnel change, agencies are required to discuss proposed changes with their HR Analyst before submitting their budget. • If the change involves a new classification, agencies must attach a position description.
If you are not submitting personnel changes, skip this section.
Allocation Changes: Does your proposal change the position allocations of existing positions? <input checked="" type="checkbox"/> No – No allocation changes <input type="checkbox"/> Yes – Includes proposed allocation changes <i>If yes, complete the “Position Allocation Change Form” and submit as part of your proposal.</i>

Reclassifications: Does your proposal reclassify existing positions?

☒ No – No reclassifications

☐ Yes – Includes proposed reclassifications

*If yes, you must provide the position number and briefly describe the change in the text box below.
If the request involves a new classification, attach an updated position description.*

N/A

of FTEs: Agencies may propose changes to the total number of FTEs. For General/ Library/ Fleet funds, proposed changes in FTEs must be net neutral to the target budget. For Enterprise funds, proposed changes in FTEs must be supported by agency revenues. Estimated costs must factor in salary *and* benefits. Use the [2025 Employee Compensation Calculator](#) to estimate the total costs.

Does your proposal change the total number of FTE positions for an existing classification?

☒ No – No change to # of FTEs

☐ Yes – Includes proposed change to # of FTEs

Provide the position classification and briefly describe the change:

N/A

Explain the impact of your proposed personnel changes. Why is this needed in the 2026 budget? Will there be a change in current service levels? Will this result in operational efficiencies or savings?

N/A

Explain how your proposed personnel changes consider equity and quality of life for residents. Will the changes address specific inequities or advance other equity goals?

N/A

2026 Operating Budget Service Budget Proposal Form

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Part 1. Identifying Information	
Select your Agency:	TRAFFIC ENGINEERING
Enter your Service:	Fiber Network
Review the "Service Description" in the 2025 Adopted Budget . Do you have any updates? <input checked="" type="checkbox"/> No – No change to description <input type="checkbox"/> Yes – Description needs to be updated	
<i>If yes, enter updated Service Description here:</i> <div style="border: 1px solid #ccc; padding: 5px; background-color: #f5f5f5;">Click or tap here to enter text.</div>	
Review the "Activities Performed by Service" in the 2025 Adopted Budget . Do you have any updates? <input checked="" type="checkbox"/> No – No change to activities <input type="checkbox"/> Yes – Activities need to be updated	
<i>If yes, enter updated Activities Performed by Service here:</i> N/A	

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Fund	Major	\$ Change	Description
1100 - GENERAL	47 - MISC REVENUE	-\$20,270	Increase budgeted revenues for Fiber rental for MUFN
Select	Select	Enter \$.	Click or tap here to enter text.
Select	Select	Enter \$.	Click or tap here to enter text.
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Select	Select	Enter \$.	Click or tap here to enter text.
Select	Select	Enter \$.	Click or tap here to enter text.
Select	Select	Enter \$.	Click or tap here to enter text.

Explain the impact of your proposed changes. Why is this needed in the 2026 budget? Will there be a change in current service levels? Will this result in operational efficiencies or savings?

This request would increase the revenue by \$20,270 based on greater network usage. Revenues increased by almost 10% from 2024 to 2025.

Explain how your proposed changes consider equity and quality of life for residents. Will the changes address specific inequities or advance other equity goals? Is this related to a Neighborhood Resource Team (NRT) recommendation? What data did you use to inform your request?

N/A

Part 3. Personnel Changes

Complete this section to propose changes to payroll allocations or position classifications. Standard career ladders and position studies that are already in process with HR do not need to be submitted through this form.

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Select your Agency:	TRAFFIC ENGINEERING
Enter your Service:	Pavement Markings
Review the "Service Description" in the 2025 Adopted Budget . Do you have any updates? <input checked="" type="checkbox"/> No – No change to description <input type="checkbox"/> Yes – Description needs to be updated	
<i>If yes, enter updated Service Description here:</i> <div style="border: 1px solid #ccc; padding: 5px; background-color: #f5f5f5;">Click or tap here to enter text.</div>	
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Select your Agency:	TRAFFIC ENGINEERING
Enter your Service:	Planning and Data Support
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Does your proposal change the total number of FTE positions for an existing classification?

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Provide the position classification and briefly describe the change:

N/A

Explain the impact of your proposed personnel changes. Why is this needed in the 2026 budget? Will there be a change in current service levels? Will this result in operational efficiencies or savings?

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Part 1. Identifying Information	
Select your Agency:	TRAFFIC ENGINEERING
Enter your Service:	Radio Communications
Review the "Service Description" in the 2025 Adopted Budget . Do you have any updates? <input checked="" type="checkbox"/> No – No change to description <input type="checkbox"/> Yes – Description needs to be updated	
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If your proposed changes are a technical correction to your base budget, you can simply state that the change is a correction/ adjustment in the narrative questions below. If you are not proposing changes to your base budget, skip this section.

Summary Table of Service and/or Major Changes of \$10,000 or More

Complete the table below to detail changes at the Service and/or Major level and answer the narrative questions to describe your changes. **If you have no significant changes, skip this section**

Fund	Major	\$ Change	Description
1100 - GENERAL	58 - INTER DEPART BILLING	-\$24,700	Reduce interagency charges to City Engineering
Select	Select	Enter \$.	Click or tap here to enter text.
Select	Select	Enter \$.	Click or tap here to enter text.
Select	Select	Enter \$.	Click or tap here to enter text.
Select	Select	Enter \$.	Click or tap here to enter text.
Select	Select	Enter \$.	Click or tap here to enter text.
Select	Select	Enter \$.	Click or tap here to enter text.
Select	Select	Enter \$.	Click or tap here to enter text.
Select	Select	Enter \$.	Click or tap here to enter text.
Select	Select	Enter \$.	Click or tap here to enter text.

Explain the impact of your proposed changes. Why is this needed in the 2026 budget? Will there be a change in current service levels? Will this result in operational efficiencies or savings?

CE pays an interagency charge for a shared facility maintenance employee. Although it was initially expected that a TE employee would provide the service, a Parking Utility employee currently performs the work instead. This request reduces the TE budgeted amount of \$24,700 to align with actual expenses.

Explain how your proposed changes consider equity and quality of life for residents. Will the changes address specific inequities or advance other equity goals? Is this related to a Neighborhood Resource Team (NRT) recommendation? What data did you use to inform your request?

N/A

Part 3. Personnel Changes

Complete this section to propose changes to payroll allocations or position classifications. Standard career ladders and position studies that are already in process with HR do not need to be submitted through this form.

- If proposing a personnel change, agencies **are required** to discuss proposed changes with their HR Analyst before submitting their budget.
- If the change involves a new classification, agencies must attach a position description.

If you are not submitting personnel changes, skip this section.

Allocation Changes: Does your proposal change the position allocations of existing positions?

☒ No – No allocation changes

☐ Yes – Includes proposed allocation changes

If yes, complete the “Position Allocation Change Form” and submit as part of your proposal.

Reclassifications: Does your proposal reclassify existing positions?

☒ No – No reclassifications

☐ Yes – Includes proposed reclassifications

*If yes, you must provide the position number and briefly describe the change in the text box below.
If the request involves a new classification, attach an updated position description.*

Click or tap here to enter text.

of FTEs: Agencies may propose changes to the total number of FTEs. For General/ Library/ Fleet funds, proposed changes in FTEs must be net neutral to the target budget. For Enterprise funds, proposed changes in FTEs must be supported by agency revenues. Estimated costs must factor in salary *and* benefits. Use the [2025 Employee Compensation Calculator](#) to estimate the total costs.

Does your proposal change the total number of FTE positions for an existing classification?

☒ No – No change to # of FTEs

☐ Yes – Includes proposed change to # of FTEs

Provide the position classification and briefly describe the change:

N/A

Explain the impact of your proposed personnel changes. Why is this needed in the 2026 budget? Will there be a change in current service levels? Will this result in operational efficiencies or savings?

N/A

Explain how your proposed personnel changes consider equity and quality of life for residents. Will the changes address specific inequities or advance other equity goals?

N/A

2026 Operating Budget Service Budget Proposal Form

Instructions: Complete one form per Service. When saving the file, add the Agency and Service name to the file name. Submit by saving a copy of the proposal form in your Common Drive Folder.

Part 1. Identifying Information	
Select your Agency:	TRAFFIC ENGINEERING
Enter your Service:	Signals
Review the "Service Description" in the 2025 Adopted Budget . Do you have any updates? <input checked="" type="checkbox"/> No – No change to description <input type="checkbox"/> Yes – Description needs to be updated	
<i>If yes, enter updated Service Description here:</i> N/A	
Review the "Activities Performed by Service" in the 2025 Adopted Budget . Do you have any updates? <input checked="" type="checkbox"/> No – No change to activities <input type="checkbox"/> Yes – Activities need to be updated	
<i>If yes, enter updated Activities Performed by Service here:</i> N/A	

Part 2. Base Budget Proposal: Significant Changes (\$10,000 or more)
Agencies can propose net neutral reallocations within their budget, but must explain changes of \$10,000 or more at the Service and/or Major level .
Examples of changes that do need to be detailed: <ul style="list-style-type: none"> Moving \$10,000+ within a Service from one Major to another Major. Moving \$10,000+ within a Major from one Service to another Service
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If your proposed changes are a technical correction to your base budget, you can simply state that the change is a correction/ adjustment in the narrative questions below. If you are not proposing changes to your base budget, skip this section.

Summary Table of Service and/or Major Changes of \$10,000 or More			
Complete the table below to detail changes at the Service and/or Major level and answer the narrative questions to describe your changes. If you have no significant changes, skip this section			
Fund	Major	\$ Change	Description
Select	Select	Enter \$.	Click or tap here to enter text.
Select	Select	Enter \$.	Click or tap here to enter text.
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Select	Select	Enter \$.	Click or tap here to enter text.
Select	Select	Enter \$.	Click or tap here to enter text.
Select	Select	Enter \$.	Click or tap here to enter text.
Select	Select	Enter \$.	Click or tap here to enter text.
Select	Select	Enter \$.	Click or tap here to enter text.
Select	Select	Enter \$.	Click or tap here to enter text.
<p>Explain the impact of your proposed changes. Why is this needed in the 2026 budget? Will there be a change in current service levels? Will this result in operational efficiencies or savings?</p> <p>N/A</p>			
<p>Explain how your proposed changes consider equity and quality of life for residents. Will the changes address specific inequities or advance other equity goals? Is this related to a Neighborhood Resource Team (NRT) recommendation? What data did you use to inform your request?</p> <p>N/A</p>			

Part 3. Personnel Changes
<p>Complete this section to propose changes to payroll allocations or position classifications. Standard career ladders and position studies that are already in process with HR do not need to be submitted through this form.</p> <ul style="list-style-type: none"> • If proposing a personnel change, agencies are required to discuss proposed changes with their HR Analyst before submitting their budget. • If the change involves a new classification, agencies must attach a position description. <p>If you are not submitting personnel changes, skip this section.</p>
<p>Allocation Changes: Does your proposal change the position allocations of existing positions?</p> <p><input checked="" type="checkbox"/> No – No allocation changes</p> <p><input type="checkbox"/> Yes – Includes proposed allocation changes</p> <p><i>If yes, complete the "Position Allocation Change Form" and submit as part of your proposal.</i></p>

Reclassifications: Does your proposal reclassify existing positions?

☒ No – No reclassifications

☐ Yes – Includes proposed reclassifications

*If yes, you must provide the position number and briefly describe the change in the text box below.
If the request involves a new classification, attach an updated position description.*

N/A

of FTEs: Agencies may propose changes to the total number of FTEs. For General/ Library/ Fleet funds, proposed changes in FTEs must be net neutral to the target budget. For Enterprise funds, proposed changes in FTEs must be supported by agency revenues. Estimated costs must factor in salary *and* benefits. Use the [2025 Employee Compensation Calculator](#) to estimate the total costs.

Does your proposal change the total number of FTE positions for an existing classification?

☒ No – No change to # of FTEs

☐ Yes – Includes proposed change to # of FTEs

Provide the position classification and briefly describe the change:

N/A

Explain the impact of your proposed personnel changes. Why is this needed in the 2026 budget? Will there be a change in current service levels? Will this result in operational efficiencies or savings?

N/A

Explain how your proposed personnel changes consider equity and quality of life for residents. Will the changes address specific inequities or advance other equity goals?

N/A

2026 Operating Budget Service Budget Proposal Form

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Part 1. Identifying Information	
Select your Agency:	TRAFFIC ENGINEERING
Enter your Service:	Signing
Review the "Service Description" in the 2025 Adopted Budget . Do you have any updates? <input checked="" type="checkbox"/> No – No change to description <input type="checkbox"/> Yes – Description needs to be updated	
<i>If yes, enter updated Service Description here:</i> N/A	
Review the "Activities Performed by Service" in the 2025 Adopted Budget . Do you have any updates? <input checked="" type="checkbox"/> No – No change to activities <input type="checkbox"/> Yes – Activities need to be updated	
<i>If yes, enter updated Activities Performed by Service here:</i> N/A	

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Select	Select	Enter \$.	Click or tap here to enter text.
Select	Select	Enter \$.	Click or tap here to enter text.
Explain the impact of your proposed changes. Why is this needed in the 2026 budget? Will there be a change in current service levels? Will this result in operational efficiencies or savings?			
N/A			
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N/A			

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Enter your Service:	Streetlighting
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<i>If yes, enter updated Service Description here:</i> <div style="border: 1px solid #ccc; padding: 5px; background-color: #f5f5f5;">Click or tap here to enter text.</div>	
Review the "Activities Performed by Service" in the 2025 Adopted Budget . Do you have any updates? <input checked="" type="checkbox"/> No – No change to activities <input type="checkbox"/> Yes – Activities need to be updated	
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Select	Select	Enter \$.	Click or tap here to enter text.
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Provide the position classification and briefly describe the change:

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